



BBC BOARD REGULATION

DELEGATION OF AUTHORITY AND MATTERS RESERVED FOR THE BOARD

I. Delegation from the Board to the Director-General

- I.1 In accordance with the BBC's Charter and Framework Agreement the Board is responsible for ensuring that the Corporation delivers its mission and public purposes. It does this by setting the strategic direction for the BBC, monitoring performance against it and reporting progress to the public and licence fee payers.
- I.2 The Director-General is the chief executive officer and editor-in-chief of the BBC. The Board delegates to the Director-General the authority for the executive management of the Corporation, consistent with the BBC's mission and public purposes; the Board will hold him accountable for the discharge of this authority. As editor-in-chief the Director-General shall have final responsibility, and be accountable to the Board, for individual decisions on the BBC's editorial matters and creative output.
- I.3 The Director-General is authorised to make any decision, enter into any obligation, take any action and develop any activity that will achieve the BBC's mission and public purposes, subject to any such decision or action being a reasonable interpretation of the BBC's Charter and Agreement, and such a decision or action being consistent with any regulation/policy set by the Board, including this delegation policy, the schedule of matters reserved by the Board, and the law.
- I.4 The Director-General will report to the Board at each meeting and advise the Board (or the relevant Board Committee) in a timely manner of all material matters impacting on the BBC's performance and the delivery of its strategy.
- I.5 Decisions or instructions of individual directors of the Board do not carry the authority of the Board, except in those instances where specific authorisation is given by the Board (such as to the Chairman, Director-General or other named individuals between meetings, or to committees of the Board under their terms of reference). The Board will respect and support the Director-General's decisions and judgement within the proper exercise of such authority.
- I.6 The Board, by resolution, may at any time change this delegation or the schedule of matters reserved for the Board.
- I.7 This regulation was agreed and adopted by a resolution of the Board dated 27 April 2017.

2. Schedule of matters reserved for the Board

- 2.1 In addition to those matters required to be undertaken by the Board under Charter or Framework Agreement, the following are matters expressly reserved for the Board and do not form part of delegation to the Director-General as set out above.
- 2.2 Unless specifically stated within this schedule, decisions on matters set out below are required to be made by the Board at a meeting of the Board.

Matter reserved for the Board	Charter / Agreement / Corp Gov Code ref
Strategy and services	
Approval of the Corporation's strategic aims and objectives, covering the public services, the World Service and commercial services	Charter 20(3)(a) and (j) Code A.1
Approval of the annual budget and longer-term financial plan	Charter 20(3)(c)
Approve the Licence Fee Collection Strategy	Charter 20 (7) (b)
Approval of the Creative Remit	Charter 20(3)(b)
Approval of the Annual Plan	Charter 36(1), (2) and (3)
Setting the BBC's editorial standards	Charter 20(3)(f)
Approval of the World Service Operating licence	Agreement 34(1)
Approval of the BBC's Film Strategy	Agreement 70
Approval of the BBC's policy for assessing material changes to public service and commercial activity.	Charter 20(4) and (5)
Approval of the Performance Measurement Framework for the UK Public Services, the World Service and commercial activities	Charter 20(3)(d)(e) and (j)
Approval to open or close a service, or to make a material change to an existing service or activity, within the public service or commercial activities of the BBC.	
Any decision likely to have a material impact on the Corporation, for example: novel financial arrangements; major operational or strategic changes; or matters that can be seen in advance to have a significant reputational impact.	
Structure and staffing	
Appointment of the Director-General	Charter 20(6)
Major changes to the corporate or control structure of the organisation	
Setting the terms and conditions for the staff of the BBC	Charter 20(6)(c)

Financial Report and controls	
Approval of the Annual Report and Accounts	Charter 37
Approval of a financial delegation and approvals framework	
Approval of a policy for the use of the BBC's financial borrowing capacity, in line with Charter and Agreement	
Approval of any significant changes in accounting policies or practices	
Board membership	
Appointment of Executive and Non-Executive Directors to the Board (except where directors are appointed by The Queen in Council)	
Setting membership (including chairmanship) and terms of reference of Board committees	
Recommendation to the Secretary of State on the proposed name of the Senior Independent Director (which must be made by the non-executive directors of the Board)	Charter 21(3)
Corporate Governance	
Approval of the division of responsibilities between the chairman and chief executive officer	Code A.2.1
Undertaking a formal annual review of its own performance, and of corporate governance arrangements	Code B.6
Determining the independence of non-executive directors	Code B1.1
Setting the governance framework for the BBC's commercial services	Charter 20(3)(j)
Approval of appointments to the boards of the following subsidiaries: BBC Commercial Holding Ltd; BBC Ventures Ltd; BBC Worldwide Ltd; BBC Studios Ltd; BBC Studioworks Ltd; BBC Global News Ltd.	
Approval of a delegation framework for the appointment of directors of other subsidiaries, subsidiaries of companies listed above and significant joint ventures.	
Approval of BBC nominees to the Pension Scheme Board	
Other matters required by the Charter or Agreement	
Approval of the BBC's complaints framework	Charter 20(3)(g)
Setting the policy for the distribution of the UK Public Services	Charter 20(3)(h)
Approval of a policy statement on ticketed events	Agreement 49(4)(h)(i)
Other	
Approval of this schedule of matters reserved for the Board	