

# 2017



CITY OF LAWRENCE, KANSAS  
FY 2017 RECOMMENDED BUDGET

# **City of Lawrence Kansas Mission Statement**

## **Our Mission**

We are committed to providing excellent city services that enhance the quality of life for the Lawrence community.

## **Our Principles**

We are committed to these basic values:

**Integrity**

**Courtesy**

**Fairness**

**Honesty**

How we get the job done is as important as getting the job done.

Our interaction with the community will be professional, responsive, direct, personal, caring and appropriate.

We promote teamwork, employee satisfaction, and professional development in order to provide innovative, cost effective, efficient service.

## **Our Vision**

We will provide leadership in preparing for the future.

We want our citizens, clients and customers to have high expectations of City services; we will do our best to meet and exceed those expectations.

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City of Lawrence



# City of Lawrence

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### CITY COMMISSION

**MAYOR**  
MIKE AMYX

**COMMISSIONERS**  
LESLIE SODEN  
STUART BOLEY  
MATTHEW J. HERBERT  
LISA LARSEN

July 7, 2016

The Honorable Mayor and City Commission  
City of Lawrence, Kansas  
City Hall

Dear Mayor and City Commissioners:

Along with the City's executive team and budget team, I am pleased to present the 2017 Operating and Capital Improvement Budget, which I believe is reflective of City Commission and community goals and priorities, including the continuance of quality city services and programs. I would like to thank the City Commission for its work and guidance on the 2017 budget preparation to date. Also, I would like to express my appreciation to a number of the City's advisory boards, community organizations, and citizens who have been very engaged in the budget process, providing valuable input and recommendations and helping to guide the priorities for 2017.

The City Commission, in identifying its goal areas of public safety, mental health, infrastructure, non-motorized transportation/transit, affordable housing, and economic development, has set the direction for this budget. The budget reflects shifts to these goal areas from other areas of the City budget, without increasing the mill levy. Throughout the process to date, a significant amount has been cut from departmental and outside agency requests, and capital improvements program requests, while additional resources have been added in the goal areas. This has been accomplished, while preserving core services, through a structurally balanced budget.

The City Commission, in identifying its goal areas of public safety, mental health, infrastructure, non-motorized transportation/transit, affordable housing, and economic development, has set the direction for this budget.

This year, the method by which funds are budgeted changed rather dramatically. This was done in an effort to reduce some of the transfers occurring between funds, which complicated the ability to fully understand the budget. Another purpose for the restructuring was to include funds that were previously not budgeted, such as grant funds, in order to increase transparency to the public. Also, staff has worked to organize the budget in a more programmatic fashion, providing a more realistic view of the cost of services. Additionally, the City's capital improvement program (CIP) changed dramatically this year. Now the CIP reflects all City projects costing \$75,000 or more with a life expectancy of five or more years, from all funding sources, for the period 2017-2021. All of these things provide a greater context within which the City Commission can make policy decisions about priorities. By being able to view this context more thoroughly and comprehensively, better decisions can be made, and resources directed to priorities. Another benefit is the ability to put mid-year off-budget requests into the larger context.





Context is an important theme for this proposed budget. It is important to note that over a number of years, the City has been budgeting a projected structural General Fund deficit, with expenditures slated to outpace revenues. In most years, a balance was achieved by year-end through spending constraints or reallocation of some expenditures to other funds. Without resolving the structural deficit, reserves in some of the other funds have been reduced, making it additionally challenging to balance the General Fund. In order to continue to properly fund the traditional core City services, as well as maintain social service funding and direct resources to the other new goal areas of the City, budget cuts in other areas were required.

An additional \$1.5 million in General Fund reductions have been made recently in order to balance this recommended budget. As this transmittal will further explain, these structural cuts, which will be able to be sustained in future years, have included staffing reductions and other operational cuts. These cuts are difficult to make, but required in order to achieve structural balance and place the City on a more firm financial footing moving into 2018, the first year of the new tax lid requirements. The new property tax lid will generally cap the growth in property tax revenue by the increase in the consumer price index. If the property tax lid were in place for 2017, property tax revenue growth would have been limited to 1.6%. Instead, we have utilized 3.8% growth in property tax revenues in preparing the 2017 budget. This illustrates the pressures that will continue to be on the City as we move forward to 2018, despite the cuts that are being recommended for 2017. In fact, additional cuts for 2017 could have been made to help replenish some of the capital reserves that have been significantly reduced over time.

Context is an important theme for the 2017 budget. The new budget format and more comprehensive capital improvements programming enable the City Commission, community, and staff to view the larger picture and context of spending decisions, and budgeting priorities.

### **Overview of the 2017 Recommended Budget**

The total 2017 recommended City budget is \$189,247,606. The recommended budget meets the goal of maintaining a stable property tax mill levy rate. Several of the City's enterprise funds include proposed rate adjustments. However, the General Fund is structurally balanced and sets the City on the right course for future years, particularly as the City will be facing a property tax lid for the 2018 budget and beyond. The tax lid will create enormous pressures moving forward. Achievement of a structurally balanced General Fund budget has not been easy. My recommended budget includes cuts to existing personnel and other ongoing cuts. Also, I recognize that there remains a number of unmet needs and items that the community wishes it could afford. We simply need to make these adjustments in order to place the City on a solid financial footing for the future.

### **City Commission Goals and Areas of Focus for the 2017 Budget**

As previously mentioned, the budget was developed with the City Commission goal areas of public safety, mental health, infrastructure, non-motorized transportation/transit, affordable housing, and economic development, in mind. The following section of this transmittal will outline and categorize some of the major expenses funded by the proposed budget in these goal areas.

#### **Public Safety**

*Police Resources.* This budget continues recent efforts to provide increased resources and equipment for the Police Department. \$435,200 is included in the 2017 budget to support the over-hire of eight police officers authorized in 2016.

The 2017 budget also includes the addition of a Mental Health squad consisting of a police officer, a existing reassigned police officer, a clinical case manager (to be employed with Bert Nash) and a sergeant position. The total net new costs for this unit is \$256,449.



Fire/Medical Resources. The 2017 recommended budget includes funding for continued support for our Fire/Medical Department. The rehabilitation of Fire Station No. 1 is a major capital item, along with the replacement of the training burn tower, upgrades to the emergency vehicle traffic signal preemption system and other equipment.

### **Mental Health**

In response to the City Commission goal of investment in mental health services, \$321,815 is included in the 2017 budget to support the Bert Nash WRAP (Working to Recognize Alternative Possibilities) mental health program, providing mental health services in the local schools. Prior City funding for this program was redirected to other City priorities in 2008. Prior City Commission discussion has identified this item as a priority in order to make progress on the issue of addressing mental health service needs. As previously mentioned, nearly \$50,000 of funding for a clinical case manager (to be employed with Bert Nash) as part of the Mental Health squad is also recommended. Funding for Bert Nash of \$143,970 for case managers to assist individuals facing homelessness in our community is recommended as well.

### **Infrastructure**

The 2017 budget includes approximately \$12 million in residential street maintenance, major street projects, contract milling, and other street improvements. These items are detailed later in this memorandum. The 2017 budget also includes approximately \$29 million in utility infrastructure improvements related to the new Wakarusa Wastewater Treatment Plant and other water and sewer system repair and improvements. These projects are also detailed later in this transmittal.

### **Non-Motorized Transportation/Transit**

The 2017 budget includes \$450,000 for bicycle/pedestrian/ADA ramp improvements, \$100,000 for the sidewalk gap program, and \$200,000 for traffic calming. The budget also includes match toward a multi-modal transit center, for which a federal grant application is pending. Additional funding for transit amenities and shelters, and fixed route bus replacement is also included.

### **Affordable Housing**

The 2017 budget includes \$300,000 in general obligation bond debt funding for affordable housing. These funds can be utilized to leverage additional funding, or other purposes. This is a step toward addressing this important issue. Staff is also presently working with the City Commission on several policy issues that could help encourage the development of affordable housing.

### **Economic Development**

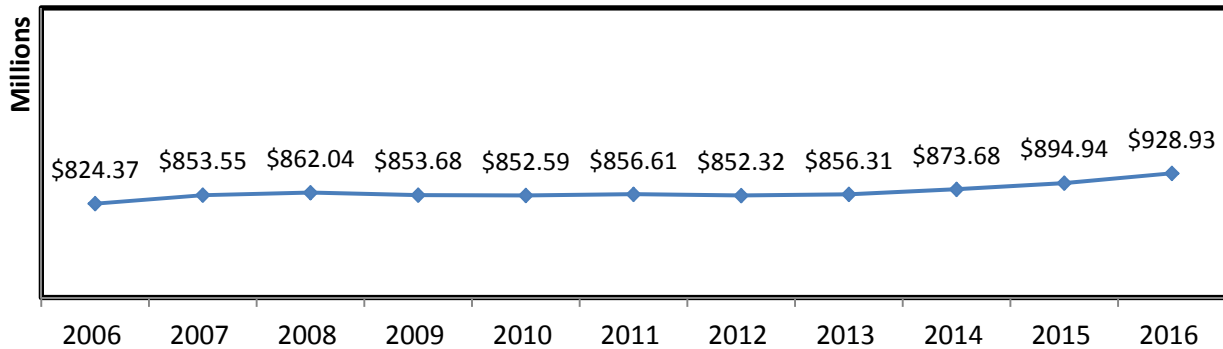
The recommended budget includes continued level funding for economic development activities including the contract with the Lawrence Chamber of Commerce, the joint community and university efforts of the Bioscience and Technology Business Center (BTBC), and Peaslee Tech. These investments enable the community to grow and retain local businesses, recruit new businesses, encourage entrepreneurial activities, leverage our valuable university assets, and provide training for quality workforce in response to needs of local employers. Additional funding in the amount of \$50,000 is recommended for Peaslee Tech. Also, the BTBC requested an additional \$75,000 to create a fund for building improvements and tenant finish that could be allocated to new tenants as needed. The recommended budget includes funding this item at \$25,000 for 2017. Downtown Lawrence is recommended to be funded at \$49,000 for 2017, which is the same as 2016.

### **2017 Revenue Highlights**

*Property Tax.* The assessed valuation used to build the 2017 budget is \$928,929,602. This reflects an approximately 3.8% increase over the assessed valuation used to build the 2016 budget. This means that one mill will generate approximately \$928,929. As shown below, this is the third consecutive year that assessed valuation has grown at least two percent. Prior to 2014, assessed valuation remained relatively flat dating back to 2008. During the 2015 legislative session, the Kansas Legislature

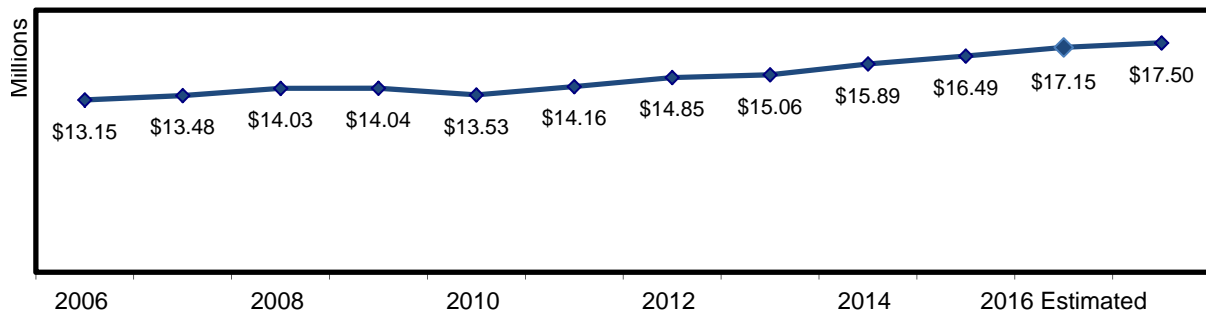
implemented a property tax lid for local governments to be effective January 1, 2018. The lid will require increases in year over year property tax revenue, adjusted for various allowed exemptions, to be within the consumer price index, or increases will require voter referendum to approve. The effect of the property tax lid will be felt beginning with the 2018 budget.

**Assessed Valuation 2004 – 2016**



*Sales Tax.* Another of the City's largest revenue sources is sales tax proceeds. The proceeds from the 1% City Sales Tax are shown below. The City has seen fairly steady growth in this revenue source over the past ten years and the 2017 budget assumes growth of 2.0% over our estimated 2016 proceeds.

**Proceeds from the City 1% Sales Tax – 2004 –2016 Projected**

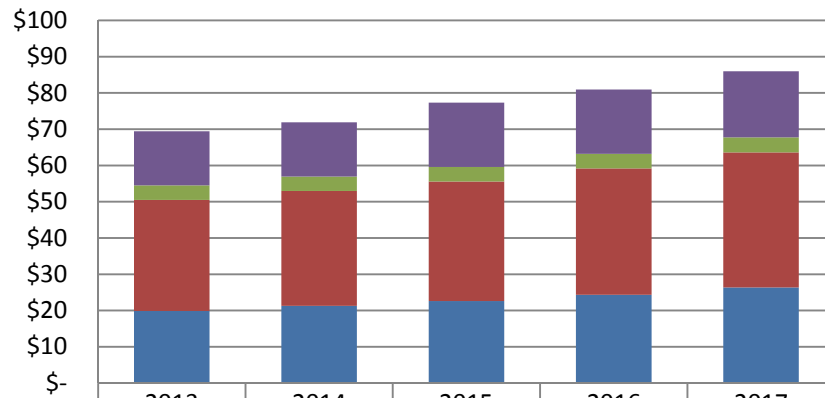


As the budget situation with the City continues to tighten and certain revenue sources are statutorily constrained, growing revenues through the growth in tax base will become increasingly important to the City. Growth in tax base can be achieved through a growing economy. Growth related to new valuation will be exempt from the property tax lid. It is important to note that the property tax rate for industrial and commercial property is double the rate for residential property. This issue will require continued attentiveness to economic development and retail development to enhance the City's property tax base and pull factor for regional sales tax.

**Cost Impacts on Citizens/Ratepayers**

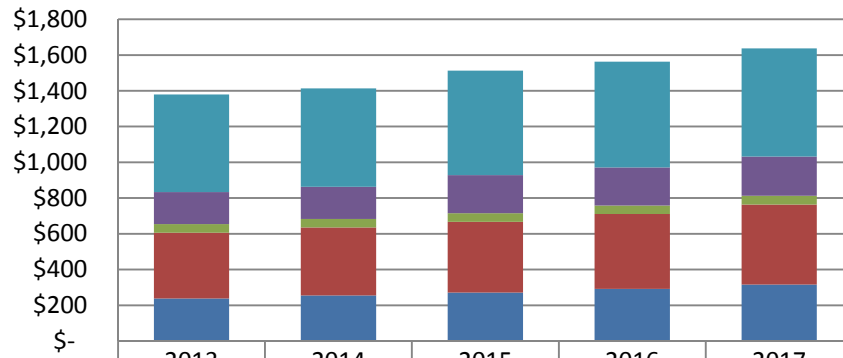
It is important for the City to be mindful of the impact of various City-imposed utility rates and taxes upon the ratepayers and citizens of Lawrence. The charts below demonstrate the impact of City utility rates for the average ratepayer and the annual financial impact to residential households.

### Monthly City Utility Bill to Residential Households



■ Solid Waste	\$14.94	\$14.94	\$17.75	\$17.75	\$18.25
■ Stormwater	\$4.00	\$4.00	\$4.00	\$4.00	\$4.12
■ Sewer - 4,000 Gallons/Month	\$30.64	\$31.66	\$32.94	\$34.89	\$37.26
■ Water - 4,000 Gallons/Month	\$19.87	\$21.29	\$22.63	\$24.32	\$26.35
Total	\$69.45	\$71.89	\$77.32	\$80.96	\$85.98
Percent Change	4.3%	3.5%	7.6%	4.7%	6.2%

### Annual Financial Impact to Residential Households



■ City Property Tax	\$546	\$551	\$585	\$591	\$605
■ Solid Waste	\$179	\$179	\$213	\$213	\$219
■ Stormwater	\$48	\$48	\$48	\$48	\$49
■ Sewer - 4,000 Gallons/Month	\$368	\$380	\$395	\$419	\$447
■ Water - 4,000 Gallons/Month	\$238	\$255	\$272	\$292	\$316
Total	\$1,379	\$1,414	\$1,513	\$1,563	\$1,637
Percent Change	3.3%	2.5%	7.0%	3.3%	4.8%

### Employee Position Adjustments for 2017

In order to bridge the \$1.5 million gap that originally existed between projected revenues and expenditures in 2017, staff was required to examine difficult decisions for 2017 that would result in permanent sustainable budget cuts. With the bulk of expenses in the General Fund particularly relating to personnel, this has required a reduction in force. The 2017 proposed budget eliminates 9.5 FTE, with 5.5 of these positions being currently unfilled or vacated prior to the beginning of 2017. However,

four of the positions have incumbents, requiring a reduction in force of those positions. 9.5 FTE represents approximately 1% of the City's total FTEs.

Positions with Incumbents: 4 FTE

Director of Arts & Culture- City Manager's Office  
City Auditor  
Assistant Director of Finance- Finance Department  
Small Business Facilitator- Planning & Development Services Department

Unfilled positions to be eliminated: 5.5 FTE

Communications Specialist (Guest Tax) - City Manager's Office  
Unfilled Parks and Recreation Director position- Parks and Recreation  
Part-time Waste Reduction/Recycling Specialist- Solid Waste Division/Public Works  
Administrative Support II – City Clerk  
Administrative Support III- Fire/Medical Department  
Project Engineer – Public Works

Positions Added with 2017 Budget:

Mental Health Squad- Police Department: In order to meet the priorities of public safety and mental health, I am recommending inclusion of a Mental Health Squad in the Police Department, as previously noted. This will enable a more coordinated response to mental health issues and engage a mental health professional to work closely with law enforcement. The net new cost of these positions is \$256,449.

Utilities Department positions: Five new positions are included in the Utilities Department 2017 budget, funded from utility rates and included in the rate model for the approved 2017 rates. These positions include four positions for the new Wakarusa Wastewater Treatment Plant operations, and one position for service level improvements in water quality and water testing. The total for these positions is \$294,500.

Stormwater Program Culvert Inspection Crew: The 2017 budget includes the addition of two positions for a culvert inspection crew. Funding for these positions, in the amount of \$130,0000 is included in the Stormwater Fund and is paid through stormwater utility rates.

Planning and Development Services reallocation of grant funded positions: The 2017 budget includes the General Fund absorption of a portion of three grant-funded positions to reflect non-grant related work performed by these positions. There is no change to the total number of FTEs, however, this does result in the reallocation of \$50,000 to the General Fund.

Senior Building Inspector (Fee Supported): The 2017 budget includes \$80,000 to add a Senior Building Inspector position, which is needed to keep pace with building projects in the community. The position cost will be offset by building permit revenue, and so the budget impact is neutral.

Fire/Medical positions related to Eudora/Douglas County proposal for ambulance service (intergovernmental revenue offsets expenses): The City of Lawrence provides County-wide ambulance service through an intergovernmental agreement with Douglas County. There is a proposal pending with the Douglas County Commission for the 2017 budget for \$924,645, related to providing ambulance service in the City of Eudora, which would be supported by Douglas County funding. In order to have the spending authority to initiate such service, funding for the positions and equipment are included in the City's 2017 budget, along with offsetting revenue, to be budget neutral. Initiation of this service is dependent upon budget authorization by Douglas County.

### **Employee Compensation and Benefits**

City employees are our greatest asset and continued reinvestment in our employees is a key focus in this recommended budget. Without their hard work, dedication, and expertise, the city would be unable to provide the high quality services it provides to its residents. As a result of funds for merit and market adjustments included in the 2016 budget, city compensation is substantially in line with the market. This is important for recruiting and retaining quality employees.

I am recommending a 2% merit pool for general employees for next year. This is roughly \$800,000 total, with approximately \$400,000 impacting the General Fund. The recommended budget also includes the 2017 funding for employees covered by Memorandum of Understanding (MOU) agreements, the Lawrence Professional Firefighters/IAFF Local 1596 and the Lawrence Police Officers Association (LPOA), in accordance with multi-year agreements that began in 2016. The new compensation related to the Fire Pay Plan for 2017 is \$455,400 and the new compensation for the Police Pay Plan is \$291,200.

The City has maintained a longevity program for a number of years. This program has provided \$48 for each year of service to all employees who have been with the City for five years or longer in recognition of tenure with the City. The program has always been discretionary for the City Commission to consider annually. For 2017, I am recommending a modest adjustment in this program to reduce the payment of \$48 per year to \$40 per year, approximately a 16.6% reduction. Also, I am recommending discontinuance of the program for those employees beginning employment after January 1, 2017. The reduction in the program results in a nearly \$87,000 savings overall, with \$57,000 of the savings in the General Fund.

Contributions to employee healthcare from all City funds will increase a total of \$979,000 or 12%. An overall 12% increase in total employee contributions, through a combination of premium increases, increased deductibles, and plan design changes, are also planned for 2017. The healthcare plan will include increases to employee deductibles for 2017, but no further plan coverage changes are planned. I am thankful to Lori Carnahan, Human Resources Manager, and Michelle Spreer, Benefits Specialist, for their work in managing the employee healthcare program and I also appreciate the extensive work of the employee Healthcare Committee in reviewing plan status and making recommendations for the coming budget cycle.

City contributions to employee retirement are decreasing from the 2016 budget. The 2017 budget includes a decrease of \$552,678, or -17%, for contributions to the Kansas Public Employee Retirement System (KPERS) and a decrease of \$740,930, or -16%, for contributions to the Kansas Police and Fire Retirement System (KP&F). Though this is a budget decrease, the City is funding these retirement systems at the rates set by KPERS and KP&F.

### **Unfunded Requests in this Recommended Budget**

The Commission received a number of requests for 2017 funding from City departments and advisory boards, economic development agencies, social service agencies, and other community groups. Many of these requests are included in this recommended budget, but some are not. Several new positions that were requested were unable to be accommodated within existing funding.

## Department Unfunded Needs

There were many needs identified by City departments in their budget submittals for 2017 that were unable to be funded with existing resources. Similarly, there were a number of capital projects that were unable to be funded through the City's five-year Capital Improvement Plan. In some instances, existing department budget expenditures were reduced or entirely eliminated from the budget. These items are shown in the table below.

Department	Partially Funded, Unfunded, or Reduced Budget Requests	Amount
City Attorney's Office	Adequate Security Measures	281,600
City Attorney's Office	Reduction of Contracted Legal Services	21,600
Fire/Med	6.0 additional FTEs	
Fire/Med	Concrete Replacement at Fire Med facilities	500,000
Fire/Med	Additional Contractuals and Commodities Expenditures	100,000
Fire/Med	Additional Building Maintenance	100,000
Human Resources	Additional Resources for Employee Relations Council	10,000
Human Resources	Reduction of Part-Time Temporary Salaries	4,000
Human Resources	Additional 1.0 FTE-Human Resources Specialist or Admin. III	
Human Resources	Additional 0.5 FTE-Admin. Position	
Human Resources	Reduction of Part-Time Temporary Salaries	8,000
Human Resources	Reduction of Printing/Publications/Advertising Budget	3,000
Information Technology	Additional Network Technician position	56,700
Information Technology	New Telecommunications/VoIP Specialist position	
Information Technology	New Administrative Support position	
Information Technology	Replace Server Room Halon Fire System	26,730
Information Technology	Reduction of Part-Time Temporary Salaries	17,000
Planning & Development Services	Reduction of Full-Time Position to Part-Time Position	38,970
Police	Additional 10.0 Investigations FTEs-Police Sergeant (1), Detective (6), Police Officer (2), Admin. Support (1)	1,054,357
Police	5 Vehicles for Additional Investigations Personnel (shown above)	168,500
Police	CIT Squad-4 positions requested, 3 positions funded (1 officer will be reassigned)	74,553
Police	Vehicle Replacement-14 requested, 10 funded	112,000
Police	Reduction of Police Over Hire	100,000
Police	Reduction of Contractuals and Commodities Expenditures	168,700
Public Works	Increase Salt Funding	150,000
Public Works	Pavement Maintenance	360,000
Public Works	Fiber Improvements	110,000
Public Works	Equipment Replacements	500,000
Public Works	Facility Maintenance	500,000
Public Works	Pavement Markings and Cross Walks	130,000
Public Works	Video Detection Upgrades	200,000
Public Works	Cartgraph Software	60,000

Public Works	Improved Central Garage Facilities	
Public Works	Reclassify a Traffic Position for Fiber Tech	60,000
Utilities	Equipment and Vehicle Upgrades (5 vehicles, 4 pieces of equipment)	364,000
	Unfunded CIP Projects	14,937,738
<b>Total</b>		<b>20,217,448</b>

### Other Items Reduced to Balance Budget

In addition to the Department cuts outlined above, the following cuts were made to outside agency funding requests in order to balance the budget:

- Reduce Arts Center facilities maintenance request from \$100,000 to \$55,000- *savings of \$45,000*
- Remove the Reinvent Retirement funding for 2017- *savings of \$40,000*
- Reduce Bioscience Technology Business Center Incentive Fund request from \$75,000 to \$25,000 – *savings of \$50,000.*

### Social Service Agency Funding Allocations

The Social Service Funding Advisory Board reviewed the applications for 2017 social service agency and special alcohol funding. Recommended 2017 social service funding and special alcohol funding combined totals \$1.181 million, an amount that is roughly equivalent to the 2016 budgeted total. The Social Service Funding Advisory Board recommendations for how to allocate the funds assuming level funding for social service agencies are included in this recommended budget as follows:

Alcohol Funds	Budget 2016	Request 2017	2017 Request vs. 2016 Budget	2017 Recommended Budget (Social Service Funding Advisory Board Recommendations)	Fund	Mill Levy Needed to Fund Full Request
Ballard Community Services	\$13,210	\$20,000	51%	\$16,702	Special Alcohol Funds	0.004
Bert Nash WRAP Program	\$350,000	\$350,000	0%	\$321,815	Special Alcohol Funds	0.03
Big Brothers Big Sisters	\$8,710	\$10,000	15%	\$9,570	Special Alcohol Fund	
Boys and Girls Club	\$95,710	\$107,100	12%	\$98,372	Special Alcohol Fund	0.009
Communities in School	NA	\$15,000		\$-	Special Alcohol Funds	0.016
DCCCA First Step at Lake View	\$37,180	\$37,180	0%	\$37,180	Special Alcohol Fund	
DCCCA Lawrence Outpatient Treatment Services	\$93,534	\$93,534	0%	\$93,524	Special Alcohol Fund	
Douglas County Court Services	NA	\$57,756		\$-	Special Alcohol Funds	0.062
Health Care Access	NA	\$30,000		\$6,946	Special Alcohol Funds	0.025
Hearthstone	\$7,500	\$7,000	-7%	\$7,000	Special Alcohol Fund	
Heartland Community Health Center	\$30,000	\$30,000	0%	\$30,000	Special Alcohol Fund	
KU Leadership Involvement and Leadership Center	NA	\$25,000		\$-	Special Alcohol Fund	0.027
Van Go, Inc.	\$26,273	\$26,273	0%	\$26,273	Special Alcohol Fund	
Willow Domestic Violence Center	\$17,710	\$19,000	7%	\$18,618	Special Alcohol Fund	
<b>Total:</b>	<b>\$679,827</b>	<b>\$827,843</b>	<b>22%</b>	<b>\$666,000</b>		<b>0.174</b>



Non-Alcohol Funds	Budget 2016	Request 2017	2017 Request vs. 2016 Budget	2017 Recommended Budget (Social Service Funding Advisory Board Recommendations)	Fund	Mill Levy Needed to Fund Full Request
Bert Nash Community Mental Health Center	\$153,208	\$178,208	16%	\$143,970	General Fund	0.037
Big Brothers Big Sisters	\$17,580	\$26,000	48%	\$17,637	General Fund	0.009
Boys and Girls Club	\$119,328	\$148,800	25%	\$115,978	General Fund	0.035
Communities in Schools	\$2,280	\$10,000	339%	\$2,290	General Fund	0.008
Douglas County CASA	\$22,780	\$30,000	32%	\$21,520	General Fund	0.009
Douglas County Dental Clinic	\$15,000	\$15,000	0%	\$15,000	General Fund	
Health Care Access	\$24,410	\$26,800	10%	\$23,331	General Fund	0.004
Heartland Community Health Center	NA	\$60,000		\$31,167	General Fund	0.031
Housing and Credit Counseling	\$15,580	\$17,100	10%	\$15,650	General Fund	0.002
Just Food of Douglas County	NA	\$27,200		\$5,000	General Fund	0.024
Lawrence Community Food Alliance	\$6,830	\$15,000	120%	\$5,748	General Fund	0.01
Salvation Army of Douglas County-Bus Passes	NA	\$8,000		\$2,375	General Fund	0.006
Salvation Army of Douglas County-Pathway of Hope	NA	\$15,000		\$5,083	General Fund	0.011
Sexual Trauma and Abuse Care Center	\$8,200	\$8,200	0%	\$8,200	General Fund	
Shelter, Inc.	\$29,150	\$32,000	10%	\$28,575	General Fund	0.004
Success by 6 Coalition of Douglas County	\$25,050	\$55,000	120%	\$25,033	General Fund	0.032
TFI Family Services	\$6,380	\$9,000	41%	\$6,503	General Fund	0.003
The Willow Domestic Violence Center-Work Clothes	\$3,640	\$2,500	-31%	\$2,500	General Fund	
The Willow Domestic Violence Center-Outreach	\$5,470	\$5,500	1%	\$5,500	General Fund	
Van Go, Inc.	\$31,890	\$31,890	0%	\$29,460	General Fund	0.003
Warm Hearts	\$5,470	\$5,470	0%	\$4,480	General Fund	0.001
<b>Total:</b>	<b>\$492,246</b>	<b>\$726,668</b>	<b>48%</b>	<b>\$515,000</b>		<b>0.227</b>

### **Other Outside Agency and City Advisory Board Funding**

The proposed 2017 budget also includes other funding for various outside agencies, and City boards.

Other Outside Agency Budget Requests	Budget 2016	Request 2017	2017 Request vs. 2016 Budget	2017 Recommended Budget	Fund	Mill Levy Needed to Fund Full Request
Bioscience and Technology Business Center (BTBC)	\$200,000	\$200,000	0%	\$200,000	General Fund	
BTBC-Economic Development Incentive Fund	NA	\$75,000		\$25,000	General Fund	0.054
BTBC-Incubator	\$75,000	\$75,000	0%	\$75,000	General Fund	
Destination Management Inc. (DMI)	\$90,000	\$30,000	-67%	\$30,000	Guest Tax Fund	
Douglas County Health Department	\$671,401	\$713,343	6%	\$671,401	General Fund	0.045
Douglas County Senior Services ReINVENT	\$47,500	\$47,500	0%	\$7,500	General Fund	0.043
Douglas County Special Olympics	\$250	\$500	100%	\$500	Special Recreation Fund	
Downtown Lawrence Inc.	\$49,000	\$49,000	0%	\$49,000	General Fund/ Guest Tax Fund	
eXplore Lawrence	\$880,000	\$990,000	12.50%	\$990,000	Guest Tax Fund	
K-10 Connector	\$120,000	\$327,800	173%	\$120,000	Transit Fund	0.223
KU Small Business Development Center	\$20,000	\$20,000	0%	\$20,000	General Fund	
Lawrence Alliance	\$4,000	\$4,000	0%	\$4,000	Special Recreation Fund	

Other Outside Agency Budget Requests (cont.)	Budget 2016	Request 2017	2017 Request vs. 2016 Budget	2017 Recommended Budget	Fund	Mill Levy Needed to Fund Full Request
Lawrence Arts Center Facilities Maintenance	\$110,000	\$156,343	42%	\$55,000	General Fund	0.109
Lawrence Arts Center Scholarships	\$30,000	\$60,000	100%	\$30,000	Special Recreation Fund	0.032
Lawrence Chamber of Commerce	\$200,000	\$200,000	0%	\$200,000	General Fund	
Lawrence Children's Choir	\$8,200	\$5,000	-39%	\$5,000	Special Recreation Fund	
Lawrence Community Shelter Inc.	\$100,000	\$150,000	50%	\$100,000	General Fund	0.054
Lawrence Community Shelter Inc.	\$84,000	\$169,500	102%	\$84,000	Special Alcohol Fund	0.092
Lawrence Community Shelter Inc.	\$15,600	\$15,600	0%	\$15,600	Public Transportation Fund	
Lawrence Cultural Arts Commission	\$41,500	\$43,820	5.60%	\$41,500	Special Recreation Fund	0.002
Lawrence Humane Society	\$360,000	\$360,000	0%	\$360,000	General Fund	
Lawrence Public Library	\$3,750,000	\$4,050,000	8%	\$3,763,542	Library Fund	0.308
Peaslee Center-Growth	NA	\$50,000		25,000	General Fund	0.027
Peaslee Center-Technical Training Center	\$100,000	\$145,105	45%	\$125,000	General Fund	0.022
Ryan Gray Playground	NA	\$25,000		\$15,000	Special Recreation Fund	0.011
Sister Cities Advisory Board	\$8,000	\$8,000	0%	\$8,000	Guest Tax Fund	
Watkins Museum	\$30,000	\$40,000	33%	\$40,000	Guest Tax Fund	
<b>Total</b>	<b>\$6,994,451</b>	<b>\$8,010,511</b>	<b>15%</b>	<b>\$7,060,043</b>		<b>1.021</b>

### **Library Fund**

The Library has requested \$4,050,000 in funding in 2017. The 2017 recommended budget includes \$3,763,542, which is the amount projected to be generated from the current mill levy and existing fund balance. The fund balance for the Library Fund will be essentially depleted. Funding the Library at its requested level would require a 0.31 property tax mill levy adjustment.

### **Guest Tax Fund**

eXplore Lawrence (Convention & Visitors' Bureau) has requested \$990,000 in funding from guest tax to conduct its marketing and promotion of Lawrence as a destination. The fund also includes \$30,000 for Destination Management, Inc. (DMI) for Freedom's Frontier National Heritage Area. Guest Tax funds will also be used to fund \$150,000 in special events grants, \$71,500 for a Communications Specialist position which will jointly support the city's outreach and marketing efforts as well as support those functions of the convention and tourism bureau, and support the second year of a \$150,000 commitment to the Junior Olympic event to be held in the summer of 2017. The Guest Tax will also support the Sister Cities program, and the final year of a commitment to the Watkins Museum's third floor core permanent exhibit on the history of Lawrence and Douglas County. Other items of note include funding for \$150,000 of debt service for Sports Pavilion Lawrence and \$95,000 in debt service for the Carnegie Building project.

### **Transit Fund**

The 2017 transit budget includes continued support for transit operations and activities. Funding of up to \$4 million toward a new transit hub has been earmarked from proceeds from the transit sales taxes, pending the grant application for a joint parking/transit center facility with the University of Kansas. The fund also includes funding 30-minute service on two additional routes, bringing 6 of 11 city funded routes to this improved level of service. Capital outlay also includes funding for additional buses and amenities.

In 2015 and 2016, the City Commission authorized the payments of \$120,000 for the City share of the Johnson County Transit-operated K-10 Connector. The recommended 2017 budget includes \$120,000 as a continued local contribution to this service. While this amount is less than what has been requested by Johnson County Transit to support the service, it attempts to strike a balance between assisting with funding for the service and keeping local route needs a priority, which is the suggestion of the city's Public Transit Advisory Committee. It is unknown at this point what potential impact keeping this contribution level may create and we will continue to be in contact with Johnson County Transit on the issue.

### **Recreation Fund**

The Recreation Fund provides funding for a broad cross-section of recreation programs and services that meet the needs of the citizens of Lawrence. The division is directly responsible for staffing, scheduling, operating and programming of four recreation centers, two historic buildings, four swimming facilities, a nature center and lake, softball, baseball, soccer, football complexes and a wide variety of multipurpose play areas. Additionally, this fund also provides maintenance funding for two of our biggest operations, which are the four aquatic facilities and Sports Pavilion Lawrence at Rock Chalk Park. This account is funded primarily by user fees as well as through a transfer from the City's share of the countywide sales tax, which is recommended to be increased slightly in 2017.

### **Special Recreation Fund**

The Special Recreation Fund provides funding for various recreation activities. Additionally, funding is provided for scholarships for the Lawrence Arts Center, the Lawrence Alliance which organizes the community's Festival of Cultures, and the Lawrence Cultural Arts Commission (LCAC) and its programs, such as the Outdoor Downtown Sculpture Exhibition, Phoenix Awards and community art grant program.

### **Water and Wastewater Fund**

In 2013, the City Commission adopted new Master Plans for the Water and Wastewater Utilities along with the 2013-2017 Capital Improvement Program. These plans outline the capital projects necessary to provide the City with a safe and reliable system with sufficient capacity to serve our community into the future, including a substantial commitment to repair and maintain existing facilities. The multi-year plan included construction of a new Wastewater Treatment Plant, which was approved in 2015 and expected to be operational in early 2018. The plan also accompanied a five year rate plan to provide continued funding for reinvestment in the utility infrastructure. Rate adjustments to fund 2016 and 2017 operations and capital improvements were approved by the City Commission during 2016. For typical residential customer usage of 4,000 gallons water and sewer, the 2017 rates represent a \$4.40 total monthly cost increase (or 7.4% increase) between adopted 2016 and 2017 rates.

### **Parking Fund**

The Parking Fund continues to experience growth in expenditures while revenues remain fairly flat. Beginning in 2016, expenditures and staffing related to beautification and numerous amenities specific to downtown were moved from the Parking Fund to the Guest Tax Fund, reducing on-going expenditures in this fund. 2017 also includes a \$150,000 payment toward debt related to the Vermont Street parking garage. Staff recommends discussions this upcoming year related to the parking system, including a discussion about modernization through technology.

### **Capital Improvement Reserve Fund**

The Capital Improvement Reserve Fund is slated to cover the funding for the annual vehicle replacement program, at \$500,000. It should be noted that by the end of 2017, the Capital Improvement Reserve Fund will essentially be depleted.

### **Debt Service Fund**

In 2017, the Debt Service Fund budget includes a \$2.5 million reduction in the debt service fund reserves, however that is based on future debt that will be paid off in the near future and is balanced with the requirements of the City's CIP. It should be noted that while the City maintains debt capacity, that capacity is tempered by the need to maintain adequate reserves in the Debt Service Fund in order to protect the City's bond rating. This is discussed in more detail in the next section of the transmittal.

### **A Note about Fund Balances**

It is important for the City to maintain appropriate fund balances in its operating funds. Fund balance is key to having the flexibility to continue operations if revenues decrease unexpectedly, or if additional operations are required unexpectedly. In today's climate, funding from state and federal levels is subject to immediate rescission and also unfunded mandates from these other levels of government are realities. Appropriate fund balances also play a major role in the City's credit rating, which determines the rates at which it can issue debt. Differences in interest rates as a result can mean hundreds of thousands, or even millions in additional costs. Moody's, one of the largest municipal credit rating agencies, derives a credit score from financial and demographic information on the city. Thirty percent (30%) of that score is based on the City's finances, and in particular four major areas (% related weighting of the rating score):

- 10% = Fund Balance
- 05% = 5-Year change in Fund Balance
- 10% = Cash Balance
- 05% = 5-Year change in fund balance

In its publication "Rating Methodology of US Local Government General Obligation debt", Moody's states:

*"Fund balance describes the net financial resources available to an entity in the short term. The input for this factor isn't simply General Fund balance; we include all reserves that our analysis finds is available for operating purposes. The specific funds that will be included will vary by credit, although almost all will include at least the General Fund unassigned plus assigned fund balance. The fund balance communicates valuable information about both the past and the future. The existing balance depicts the cumulative effects of the local government's financial history. It also identifies the liquid resources available to fund unforeseen contingencies as well as likely future liabilities. The strength of a given level of fund balance varies depending on the particular local government and its respective operating environment. Larger balances may be warranted if budgeted revenues are economically sensitive and therefore not easily forecasted, or to offset risk associated with tax base concentration, unsettled labor contracts, atypical natural disaster risk, and pending litigation. Alternately, municipalities with substantial revenue-raising flexibility may carry smaller balances without detracting from their credit strength; this weakness is offset by their ability to generate additional resources when necessary. We include both restricted and unrestricted fund balance unless there is reason to believe the restricted portions are not usable for operating purposes. "*

In its June rating report for the City of Lawrence, Moody's specifically notes that material declines in reserve levels is one factor that could lead to a downgrade in credit rating.

### **2017-2021 Capital Improvement Program**

The 2017 Capital Improvement Program (CIP) process was significantly revamped from prior years. Rather than simply a general obligation debt funding plan, the CIP was expanded to include all capital projects \$75,000 and with a life expectancy of at least 5 years, to be funded from any source or combination of sources. The projects were reviewed and scored by the City's management team staff using a priority matrix.

Prior to discussing projects recommended for funding, it should be noted that the CIP process yielded a significant number of unfunded projects, which despite their merits did not rise to the priority level given the funding available. The total of unfunded projects for 2017 reached approximately \$15 million, with the 5 year total reaching nearly \$100 million of unfunded projects.

The 2017 recommended CIP projects are those that by virtue of priority and need, are recommended for inclusion in the 2017 budget. Included for funding are approximately \$78 million in projects, with a significant emphasis on infrastructure reinvestment in the City's water and wastewater systems, street and facility maintenance, and operational equipment and vehicles. Highlights of the 2017 recommended projects include:

### **Public Safety**

Fire Station No. 1/Senior Center Rehabilitation (8<sup>th</sup> & Kentucky): \$6 million in funding is included in the budget, with \$5.48 million from general obligation bonds and \$520,000 planned from intergovernmental sources to complete the upgrades at this facility, to include expansion of the bunk room and other operational areas, and maintenance to the exterior of the building, along with HVAC improvements.

Fire/Medical Projects: \$350,000 is included in 2017 and 2018 to replace the training burn tower. \$719,000 in general obligation debt is planned for emergency vehicle traffic signal preemption systems, and \$50,000 from the equipment reserve fund is planned for the replacement of an air compressor for self-contained breathing apparatus at Fire Station No. 1.

Police Equipment: \$672,100 is included in 2017 for mobile data computer replacements, \$392,000 for police vehicle replacements, and \$95,000 for a crime scene scanner.

Police Facility Design: \$1.5 million is included in the 2017 budget for the design of a police facility.

### **Infrastructure**

Street Maintenance: The 2017 recommended Capital Improvement Budget includes a total of \$3.84 million for residential street maintenance, contract milling for in-house pavement rehabilitation, and the State of Kansas connecting links program (KLINK). An additional \$8.3 million in funding, from a combination of the capital improvement reserve fund, infrastructure sales tax, and general obligation bonds, is included for major street projects, outlined as follows:

- Kasold Reconstruction- 6<sup>th</sup> Street to Bob Billings Parkway
- Wakarusa Drive Reconstruction- Inverness to 6<sup>th</sup> Street
- Queens Road Improvements- 6<sup>th</sup> Street to City Limits

It should be noted that the 19<sup>th</sup> Street Reconstruction Project from Harper to O'Connell, originally included in the draft CIP for 2017, has been moved to 2018.

Public Works Equipment: Approximately \$2 million is included in the 2017 budget to fund the city's vehicle replacement program, and other major equipment such as a street sweeper, three dump trucks, a rubber tire loader, video detection equipment and a skid-steer loader.

Stormwater Improvements: \$650,000 in stormwater funding is included in the 2017 to fund a storm sewer video inspection unit, 13<sup>th</sup>/Brookcreek Drainage Improvements, and stormwater culvert lining.

Airport Improvements: The 2017 budget includes \$80,500 for a city match of \$724,500 in Federal Aviation Administration funding for the construction of a wildlife fence at the Lawrence Municipal Airport. \$136,000 in funding is included to reconstruct the terminal apron.

Utilities Projects and Equipment: The 2017 budget includes \$29.3 million for the completion of the Wakarusa Wastewater Treatment Plant and conveyance corridor projects, and approximately \$12.9 million for the rehabilitation and replacement of water tanks, water lines, sewer infrastructure, pump stations, manholes and plant maintenance.

## **Affordable Housing**

*Affordable Housing Initiatives:* \$300,000 is included in the 2017 budget for affordable housing initiatives to meet the demand for affordable housing investment in Lawrence. These funds could be available to leverage additional funding or for targeted projects. Future years funding is listed as \$300,000 in 2018 and \$350,000 per year in 2019-2021, for a total of \$1.65 million over the five year period. Staff believes that this funding is a start to address needs in this area, while balancing what the City can afford at this time.

## **Non-Motorized Transportation/Public Transit**

*Bicycle Pedestrian Improvements:* The 2017 Plan includes \$450,000 for bicycle/pedestrian/ADA ramp improvements, \$100,000 for the sidewalk gap program, and \$200,000 for traffic calming.

*Multi-Modal Transit Center:* The 2017 Plan includes up to \$4 million from the City towards a \$28 million project with the University of Kansas to construct a transit center and parking garage on the University of Kansas campus. This project is pending while awaiting word on the status of the grant application.

*Transit Shelters and Amenities:* The 2017 budget includes \$150,000 in additional transit shelter and amenity funding to enhance the public transit system for riders.

*Fixed Route Transit Buses:* The 2017 budget includes \$1.5 million in funding for bus replacements for the transit system.

## **Other**

*Parks and Recreation Projects:* \$700,000 is included in the 2017 budget for general maintenance and repairs for parks and recreation facilities. \$330,000 is included for the replacement of HVAC units at the Indoor Aquatic Center. \$120,000 is included to install additional ADA compliant restroom facilities at the Youth Sports Complex. \$75,000 is included for downtown brick paver replacement. \$500,000 is included to upgrade facilities at the Eagle Bend Golf Course, to be paid through golf revenues. \$75,000 is budgeted to install a trail to connect 29<sup>th</sup> Street to Haskell, and \$85,000 is included to replace a bus for the recreation division.

*One Stop Shop:* \$30,000 toward the creation of a one-stop shop for the Planning & Development Services function is included in the 2017 budget. This will enable staff to evaluate opportunities to consolidate operations and improve customer service.

*Other Projects:* Other projects in the 2017 CIP include:

- Downtown Canopy Lighting Sidewalk & Roofing (\$350,000 from General Obligation Debt)
- Community Health Boiler (\$112,500 from General Obligation Debt)/Chiller (\$162,500 from General Obligation Debt)/Building Stabilization (\$37,500 from General Obligation Debt)
- Solid Waste vehicles—automated side load refuse truck, dual purpose front load and automated side load refuse truck, rear load refuse truck, roll-off container truck replacement (\$800,500 from solid waste fund)
- Solid waste facility on Kresge (\$2,700,000 from solid waste fund)
- Parking garage pay stations (\$99,000 from public parking)
- Parking garage assessments/maintenance (\$150,000 from public parking)
- Roof replacement at Fire/Medical Station #3 (\$140,000 from General Obligation Debt)
- Roof and Drainage Maintenance for Fire/Medical (\$90,000 from General Obligation Debt)

## **Conclusion**

My recommended budget for 2017 emphasizes prioritization of City Commission goal areas, while continuing support of core city services and facilities. While the budget may not be able to fund everything that may be desired by the community, it strikes an appropriate balance between

addressing important needs and priorities and what the community is able to afford. The budget also has been reorganized in order to enhance transparency and create context within which to make important priority decisions during a time of limited resources and moving forward into future years.

I want to thank the department directors for their work preparing their 2017 budget requests. I also want to thank our budget team- Bryan Kidney, Brandon McGuire, Casey Toomay, Diane Stoddard, and Danielle Buschkoetter for their efforts in managing a successful budget process. This group has worked many long hours to bring this budget forward to this stage. As always, we look forward to implementing the City Commission's priorities in 2017 and our upcoming discussions on strategic planning.

**Next steps**

The City Commission will consider setting the maximum mill levy for the budget public hearing notice publication at its July 19, 2016 meeting. From that point, the property tax mill levy can be reduced, but cannot be increased. The budget public hearing, first reading of the ordinance adopting the 2017 budget, and various first readings of ordinances establishing fees related to the 2017 budget, will be considered at the August 2, 2016 City Commission meeting. Second reading of the budget ordinances will be considered for final adoption on August 16, 2016.

Respectfully submitted,



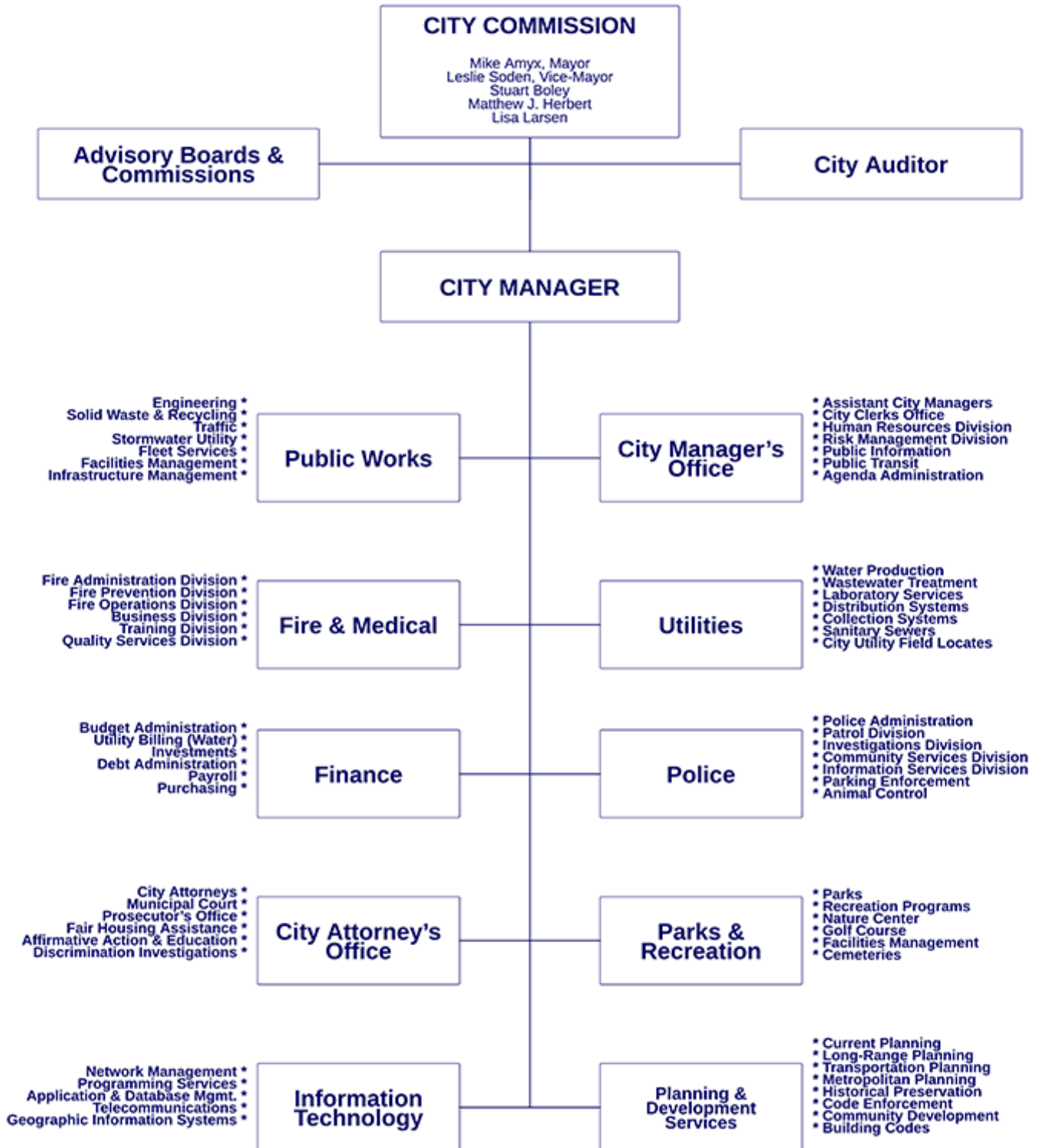
Thomas M. Markus  
City Manager



January	Capital Improvement Plan software installed and departments trained
Friday, February 19	Deadline for Department CIP items to be entered into software
Tuesday, March 1	City Commission meeting (5:45 pm) @ City Hall Consideration of CIP criteria and calendars
Wednesday, March 2	Capital Improvement Plan forms and instructions posted on the City's website and distributed to the public
Thursday, March 10	Management team assigned CIP projects for scoring
Monday, March 21	Deadline for legal notice for May Planning Commission meeting
Friday, March 25	Management team completed scoring for CIP projects
Tuesday, March 29	City Commission meeting (5:45 pm) @ City Hall Review of Sales Tax Reserve Fund
Wednesday, March 30	Executive Team review scorings and make adjustments to CIP scoring
Friday, April 1	Public input for CIP sheet submittals due
Friday, April 8	Budget team score public CIP submittals and complete financing plan for first and second priority proposed CIP projects
Thursday, April 28	Kickoff memo to staff, run baseline payroll projections and letters to outside agencies
Tuesday, May 3	City Commission Study Session (3:00 – 5:15 pm) @ City Hall 2015 Year-end 2016 Fund projections 2017 possible tax lid implications
Wednesday, May 4	Budget 101 meeting for outside agencies (11:00 am) @ City Hall
Thursday, May 12	Budget Listening Session (6:00 – 8:00 pm) @ East Lawrence Rec Center
Friday, May 13	Department Budget Information Submitted to City Manager's Office
Monday, May 16	Budget Listening Session (6:00 – 8:00 pm) @ Holcom Rec Center
Tuesday, May 17	Executive Team CIP Discussions
Thursday, May 19	Draft CIP due for inclusion in study session
Monday, May 23	Projects in Capital Improvement Plan distributed to Planning department for inclusion in planning commission packet.
Tuesday, May 24	City Commission Budget Work Session (3:00 – 5:15 pm) @ City Hall CIP review and scoring financing and scoring review City Commission Meeting (5:45 pm) Public Comment on CC Regular Agenda
Wednesday, May 25	Motor, Recreational, and 16/20 vehicle tax estimates due from County Budget Information provided to Douglas County for Fire Med and Planning
Friday, May 27	Department Summary Pages updated in "Pages to Publish" folder on network

Tuesday, May 31	Requests due from social service agencies and vendor services
Wednesday, June 1	State Assessed numbers released to County
Tuesday, June 14	<p>City Commission Budget Work Session (3:00 pm) @ City Hall  Department Presentations 3:00-5:15 pm  Break 5:15-5:45 pm</p> <p>City Commission Meeting: Proclamations and Consent Agenda only (5:45 pm)  City Commission Work Session continuation approximately 6 pm @ City Hall  Department Presentations continued</p>
Tuesday, June 21	<p>City Commission Budget Work Session (3:00 – 5:15 pm) @ City Hall:  Outside agency funding requests  Recommendations from social service funding advisory board, economic development  Fund Overview and rate adjustments</p>
Friday, July 1	Budget information from County Clerk and Treasurer should be received
Thursday, July 7	Recommended Budget Distributed to City Commission and posted on website
Tuesday, July 12	<p>City Commission Budget Work Session (3:00 pm) @ City Hall  Recommended budget review 3:00-5:15 pm  Break 5:15-5:45 pm</p> <p>City Commission Meeting: Proclamations and Consent Agenda only (5:45 pm)  City Commission Work Session continuation approximately 6 pm @ City Hall  Recommended budget review continuation</p>
Tuesday, July 19	<p>City Commission authorizes publication of Budget  Set maximum expenditure amount</p>
Wednesday July 20 – Noon	Budget material provided to Journal World for publication Friday 07/22/16 (ten days between publication and hearing)
Monday, July 25	Planning Commission meeting – review CIP and, if appropriate, approve projects as being in conformity with the comprehensive plan
Tuesday, August 2	Public Hearing on Budget – Budget Ordinance first reading (no later than 8/15)
Tuesday, August 16	Budget and CIP adopted by City Commission – Budget Ordinance second reading
Wednesday August 17 – Noon	Budget ordinance provided to Journal World for publication Friday,08/19/2016
Thursday, August 25	Statutory deadline for budget submittal. 2017 budget, along with certified copy of ordinance, filed with County Clerk (at least ten days from hearing)
Tuesday, August 30	Notify Outside Agencies of budget allocations
Friday, September 30	Adopted Budget posted on the web Outside Agency agreements mailed
Friday, November 11	Budget submitted to GFOA for review (90 days following second reading)

# City of Lawrence Organizational Chart



## City of Lawrence Elected Officials

**Mike Amyx**, Mayor

**Leslie Soden**, Vice Mayor

**Stuart Boley**, Commissioner

**Matthew Herbert**, Commissioner

**Lisa Larsen**, Commissioner

## City of Lawrence Executive Staff

**Tom Markus**, City Manager

**Diane Stoddard**, Assistant City Manager

**Casey Toomay**, Assistant City Manager

**Brandon McGuire**, Assistant to the City Manager

**Megan Gilliland**, Communications Manager

**Sherry Riedemann**, City Clerk

**Mark Bradford**, Fire Medical Chief

**Ernie Shaw**, Interim Parks and

**Tarik Khatib**, Chief of Police

Recreation Director

**Scott McCullough**, Planning and

**Chuck Soules**, Public Works Director

Development Services Director

**Dave Wagner**, Utilities Director

**James Wisdom**, Information

**Toni Wheeler**, City Attorney

Technology

**Bryan Kidney**, Finance Director

## Fund Summary

### General Fund

Revenues	2015 Actual	2016 Adopted	2016 Estimate	2017 Request
Property Taxes	18,464,948	18,849,096	18,849,000	19,527,125
Franchise Fees	7,127,746	7,956,496	7,966,000	8,192,000
Sales & Use Taxes				
City-wide	25,563,595	26,642,962	17,152,348	17,495,000
County-wide	10,510,321	10,983,559	10,930,734	11,049,000
<i>Sales &amp; Use Taxes Subtotal</i>	<i>36,073,917</i>	<i>37,626,521</i>	<i>28,083,082</i>	<i>28,544,000</i>
Intergovernmental	5,666,456	5,757,143	909,000	1,287,502
Licenses and Permits	1,511,839	1,294,819	1,200,000	1,382,100
Fines, Forfeitures and Penalties	2,895,570	2,986,807	2,950,000	3,029,000
Charges for Services	498,954	351,900	5,370,000	5,997,062
Interest	46,544	100,642	88,000	87,000
Miscellaneous	214,092	272,000	262,000	298,650
Operating Transfers	3,656,194	3,656,751	3,657,000	3,656,751
<b>Total</b>	<b>\$ 76,156,260</b>	<b>\$ 78,852,175</b>	<b>\$ 69,334,082</b>	<b>\$ 72,001,190</b>
Expenditures				
Personal Services	\$ 44,843,981	\$ 45,969,349	\$ 45,965,129	\$ 48,739,490
Contractual Services	12,061,967	12,180,219	12,173,972	12,899,168
Commodities	4,327,738	4,633,422	4,629,905	4,986,669
Capital Outlay	559,540	791,800	805,072	2,215,000
Debt Service	-	-	-	-
Transfers	14,583,242	22,159,259	5,501,000	2,747,898
Contingency	-	1,366,000	-	412,965
Refunds	-	-	-	-
<b>Total</b>	<b>\$ 76,376,468</b>	<b>\$ 87,100,049</b>	<b>\$ 69,075,078</b>	<b>\$ 72,001,190</b>
Revenue / Expenditures	\$ (220,208)	\$ (8,247,874)	\$ 259,004	\$ -
Beginning Fund Balance	12,938,546	12,327,713	12,718,338	15,683,117
Close out fund		-	2,705,775	
Ending Fund Balance	\$ 12,718,338	\$ 4,079,839	\$ 15,683,117	\$ 15,683,117



## Fund Summary

### Airport Improvement Fund

<b>Revenues</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Estimate</b>	<b>Request</b>
Charges for services	552	-	10,500	-
Interest	155	-	300	-
Miscellaneous	13,700	14,500	24,672	25,672
<b>Total</b>	<b>\$ 14,407</b>	<b>\$ 14,500</b>	<b>\$ 35,472</b>	<b>\$ 25,672</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	2,445	-	-	-
Commodities	136,188	-	-	-
Capital Outlay	-	24,000	24,000	81,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 138,633</b>	<b>\$ 24,000</b>	<b>\$ 24,000</b>	<b>\$ 81,000</b>
Revenue / Expenditures	\$ (124,226)	\$ (9,500)	\$ 11,472	\$ (55,328)
Beginning Fund Balance	208,371	-	84,145	95,617
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 84,145	\$ (9,500)	\$ 95,617	\$ 40,289

## Fund Summary

### Capital Improvement Reserve

Revenues	2015 Actual	2016 Adopted	2016 Estimate	2017 Request
City-wide Sales & Use Taxes	\$ -	\$ 6,019,017	\$ 6,019,017	\$ 5,277,368
Intergovernmental	76,298	208,036	208,036	-
Interest	10,229	27,620	27,620	17,097
Miscellaneous	1,505,588	154,853	154,853	-
Operating Transfers	5,104,043	200,000	200,000	200,000
<b>Total</b>	<b>\$ 6,696,158</b>	<b>\$ 6,609,526</b>	<b>\$ 6,609,526</b>	<b>\$ 5,494,465</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	365,984	-	-	-
Commodities	-	-	-	-
Capital Outlay	8,985,121	6,986,551	7,038,393	8,500,000
Debt Service	-	-	-	-
Transfers	-	-	3,931,504	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 9,351,105</b>	<b>\$ 6,986,551</b>	<b>\$ 10,969,897</b>	<b>\$ 8,500,000</b>
Revenue / Expenditures	\$ (2,654,947)	\$ (377,025)	\$ (4,360,371)	\$ (3,005,535)
Beginning Fund Balance	10,534,291	-	7,879,344	3,518,973
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 7,879,344	\$ (377,025)	\$ 3,518,973	\$ 513,438



## Fund Summary

### Equipment Reserve Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Fines, forfeitures and Penalties	\$ 91,980	\$ 91,980	\$ 91,980	\$ 91,980
Interest	6,096	16,151	16,151	9,196
Miscellaneous	6,000	-	-	-
Operating Transfers	1,000,000	100,000	100,000	180,000
<b>Total</b>	<b>\$ 1,104,076</b>	<b>\$ 208,131</b>	<b>\$ 208,131</b>	<b>\$ 281,176</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	97,308	-	-	-
Capital Outlay	750,614	1,000,000	760,845	199,500
Debt Service	-	-	-	-
Transfers	-	-	4,340,162	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 847,923</b>	<b>\$ 1,000,000</b>	<b>\$ 5,101,007</b>	<b>\$ 199,500</b>
Revenue / Expenditures	\$ 256,153	\$ (791,869)	\$ (4,892,876)	\$ 81,676
Beginning Fund Balance	5,255,745	-	5,511,898	619,022
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 5,511,898	\$ (791,869)	\$ 619,022	\$ 700,698

## Fund Summary

### Guest Tax Fund

<b>Revenues</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Estimate</b>	<b>Request</b>
Intergovernmental	\$ 1,609,899	\$ 1,649,260	\$ 1,771,000	\$ 1,840,000
Interest	648	-	2,100	3,500
Operating Transfers	-	700,115	149,000	-
<b>Total</b>	<b>1,610,547</b>	<b>2,349,375</b>	<b>1,922,100</b>	<b>1,843,500</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ 300,014	\$ 300,014	\$ 349,221
Contractual Services	911,228	1,246,800	1,118,027	1,358,300
Commodities	-	30,300	29,460	30,000
Capital Outlay	37,931	-	-	175,000
Debt Service	-	150,000	150,000	245,041
Transfers	-	-	-	-
Contingency	-	830,500	-	-
<b>Total</b>	<b>\$ 949,159</b>	<b>\$ 2,557,614</b>	<b>\$ 1,597,501</b>	<b>\$ 2,157,562</b>
Revenue / Expenditures	\$ 661,388	\$ (208,239)	\$ 324,599	\$ (314,062)
Beginning Fund Balance	359,177	336,200	1,020,565	1,345,164
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 1,020,565	\$ 127,961	\$ 1,345,164	\$ 1,031,102

## Fund Summary

### Library Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Property Taxes	\$ 3,586,223	\$ 3,614,057	\$ 3,614,057	\$ 3,696,347
Interest	512	-	546	-
Operating Transfers	-	-	-	-
<b>Total</b>	<b>\$ 3,586,735</b>	<b>\$ 3,614,057</b>	<b>\$ 3,614,603</b>	<b>\$ 3,696,347</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	3,550,000	3,750,000	3,750,000	3,766,542
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 3,550,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,766,542</b>
Revenue / Expenditures	\$ 36,735	\$ (135,943)	\$ (135,397)	\$ (70,195)
Beginning Fund Balance	168,857	216,237	205,592	70,195
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 205,592	\$ 80,294	\$ 70,195	\$ 0

## Fund Summary

### Transit Fund

Revenues	2015 Actual	2016 Adopted	2016 Estimate	2017 Request
City-wide Sales & Use Taxes	\$ -	\$ -	\$ 4,299,260	\$ 4,398,000
Charges for Services	406,241	404,289	410,000	426,000
Interest	4,492	-	12,000	24,000
Miscellaneous	8,749	-	3,449,260	-
Operating Transfers	3,316,596	3,887,802	1,985,663	-
<b>Total</b>	<b>\$ 3,736,078</b>	<b>\$ 4,292,091</b>	<b>\$ 10,156,183</b>	<b>\$ 4,848,000</b>
Expenditures				
Personal Services	\$ 82,024	\$ 104,537	\$ 104,537	\$ 90,345
Contractual Services	2,071,475	3,284,015	2,784,732	3,185,594
Commodities	627,472	1,109,721	1,109,731	893,268
Capital Outlay	-	-	-	1,651,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	3,334,500	-	-
<b>Total</b>	<b>\$ 2,780,971</b>	<b>\$ 7,832,773</b>	<b>\$ 3,999,000</b>	<b>\$ 5,820,207</b>
Revenue / Expenditures	\$ 955,106	\$ (3,540,682)	\$ 6,157,183	\$ (972,207)
Beginning Fund Balance	4,074,316	3,932,276	5,029,422	11,186,605
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 5,029,422	\$ 391,594	\$ 11,186,605	\$ 10,214,398

## Fund Summary

### Recreation

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Property Taxes	\$ 205	\$ -	\$ -	\$ -
Charges for Services	2,411,491	2,720,445	2,722,345	2,713,500
Interest	876	-	2,500	2,000
Licenses and Permits	-	-	-	-
Miscellaneous	338,880	316,400	345,600	586,945
Operating Transfers	2,230,157	2,319,363	2,319,000	2,332,898
<b>Total</b>	<b>\$ 4,981,404</b>	<b>\$ 5,356,208</b>	<b>\$ 5,389,445</b>	<b>\$ 5,635,343</b>
<b>Expenditures</b>				
Personal Services	\$ 3,986,360	\$ 4,201,601	\$ 4,201,601	\$ 4,224,410
Contractual Services	703,667	777,006	777,673	788,050
Commodities	378,050	370,539	390,781	384,370
Capital Outlay	25,750	50,000	50,000	40,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	487,700	-	240,000
<b>Total</b>	<b>\$ 5,093,827</b>	<b>\$ 5,886,846</b>	<b>\$ 5,420,055</b>	<b>\$ 5,676,830</b>
Revenue / Expenditures	\$ (112,423)	\$ (530,638)	\$ (30,610)	\$ (41,487)
Beginning Fund Balance	893,583	825,200	781,160	750,550
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 781,160	\$ 294,562	\$ 750,550	\$ 709,063

## Fund Summary

### Special Alcohol Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	\$ 720,387	\$ 707,809	\$ 742,000	\$ 749,000
Interest	88	-	400	400
<b>Total</b>	<b>\$ 720,475</b>	<b>\$ 707,809</b>	<b>\$ 742,400</b>	<b>\$ 749,400</b>
<b>Expenditures</b>				
Personal Services	\$ 294,212	\$ -	\$ -	\$ -
Contractual Services	414,472	750,617	751,000	750,000
Commodities	1,939	-	100	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	77,085	-	-
<b>Total</b>	<b>\$ 710,623</b>	<b>\$ 827,702</b>	<b>\$ 751,100</b>	<b>\$ 750,000</b>
Revenue / Expenditures	\$ 9,852	\$ (119,893)	\$ (8,700)	\$ (600)
Beginning Fund Balance	134,920	108,732	144,772	136,072
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 144,772	\$ (11,161)	\$ 136,072	\$ 135,472

## Fund Summary

### Special Gas Tax Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	\$ 2,653,942	\$ 2,540,000	\$ 2,720,000	\$ 2,747,000
Interest	1,153	-	3,000	3,000
Miscellaneous	14,527	-	1,000	-
<b>Total</b>	<b>\$ 2,669,622</b>	<b>\$ 2,540,000</b>	<b>\$ 2,724,000</b>	<b>\$ 2,750,000</b>
<b>Expenditures</b>				
Personal Services	\$ 1,827,422	\$ 1,907,150	\$ 1,907,150	\$ 1,892,600
Contractual Services	1,196	15,500	15,500	17,100
Commodities	315,561	389,780	389,780	491,980
Capital Outlay	303,569	370,000	370,000	500,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	592,000	-	100,000
<b>Total</b>	<b>\$ 2,447,748</b>	<b>\$ 3,274,430</b>	<b>\$ 2,682,430</b>	<b>\$ 3,001,680</b>
Revenue / Expenditures	\$ 221,874	\$ (734,430)	\$ 41,570	\$ (251,680)
Beginning Fund Balance	922,108	898,263	1,143,982	1,185,552
Audit Adjustment		-	-	-
Ending Fund Balance	\$ 1,143,982	\$ 163,833	\$ 1,185,552	\$ 933,872



## Fund Summary

### Special Recreation Fund

<b>Revenues</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Estimate</b>	<b>Request</b>
Intergovernmental	\$ 720,387	\$ 707,809	\$ 742,000	\$ 749,000
Interest	238	-	600	700
<b>Total</b>	<b>\$ 720,625</b>	<b>\$ 707,809</b>	<b>\$ 742,600</b>	<b>\$ 749,700</b>
<b>Expenditures</b>				
Personal Services	\$ 25,285	\$ 54,715	\$ 54,715	\$ 54,030
Contractual Services	267,354	360,300	360,300	401,100
Commodities	100,261	74,000	84,000	75,000
Capital Outlay	273,073	241,000	231,485	239,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	190,500	-	-
<b>Total</b>	<b>\$ 665,973</b>	<b>\$ 920,515</b>	<b>\$ 730,500</b>	<b>\$ 769,130</b>
Revenue / Expenditures	\$ 54,652	\$ (212,706)	\$ 12,100	\$ (19,430)
Beginning Fund Balance	173,570	258,719	228,222	240,322
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 228,222	\$ 46,013	\$ 240,322	\$ 220,892

## Fund Summary

### Free State TDD

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>
Taxes	\$ 145,337	\$	151,150	\$	157,196	\$	160,340
Interest	-		-		-		-
<b>Total</b>	<b>\$ 145,337</b>	<b>\$</b>	<b>151,150</b>	<b>\$</b>	<b>157,196</b>	<b>\$</b>	<b>160,340</b>
<b>Expenditures</b>							
Personal Services	\$ -	\$	-	\$	-	\$	-
Contractual Services	145,337		151,150		157,196		160,340
Commodities	-		-		-		-
Capital Outlay	-		-		-		-
Debt Service	-		-		-		-
Transfers	-		-		-		-
Contingency	-		-		-		-
<b>Total</b>	<b>\$ 145,337</b>	<b>\$</b>	<b>151,150</b>	<b>\$</b>	<b>157,196</b>	<b>\$</b>	<b>160,340</b>
Revenue / Expenditures	\$ -	\$	-	\$	-	\$	-
Beginning Fund Balance	-		-		-		-
Audit Adjustment	-		-		-		-
Ending Fund Balance	\$ -	\$	-	\$	-	\$	-

## Fund Summary

### Oread TDD

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Taxes	\$ 534,177	\$ 546,000	\$ 555,544	\$ 572,281
Miscellaneous	-	-	492,915	-
<b>Total</b>	<b>\$ 534,177</b>	<b>\$ 546,000</b>	<b>\$ 1,048,459</b>	<b>\$ 572,281</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	386,157	546,000	1,196,479	572,281
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 386,157</b>	<b>\$ 546,000</b>	<b>\$ 1,196,479</b>	<b>\$ 572,281</b>
Revenue / Expenditures	\$ 148,020	\$ -	\$ (148,020)	\$ -
Beginning Fund Balance	-	-	148,020	-
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 148,020	\$ -	\$ -	\$ -

## Fund Summary

### 9 NH South TDD

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>
Taxes	\$ 98,960	\$	512,980	\$	514,000	\$	530,780
Interest	-		-		-		-
<b>Total</b>	<b>\$ 98,960</b>	<b>\$</b>	<b>512,980</b>	<b>\$</b>	<b>514,000</b>	<b>\$</b>	<b>530,780</b>
<b>Expenditures</b>							
Personal Services	\$ -	\$	-	\$	-	\$	-
Contractual Services	80,166		512,980		532,794		530,780
Commodities	-		-		-		-
Capital Outlay	-		-		-		-
Debt Service	-		-		-		-
Transfers	-		-		-		-
Contingency	-		-		-		-
<b>Total</b>	<b>\$ 80,166</b>	<b>\$</b>	<b>512,980</b>	<b>\$</b>	<b>532,794</b>	<b>\$</b>	<b>530,780</b>
Revenue / Expenditures	\$ 18,794	\$	-	\$	(18,794)	\$	-
Beginning Fund Balance	-		-		18,794		-
Audit Adjustment	-		-		-		-
Ending Fund Balance	\$ 18,794	\$	-	\$	-	\$	-

## Fund Summary

### 9 NH North TDD-TIF

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>
Taxes	\$	-	\$	180,000	\$	180,000	\$ 370,000
Interest		-		-		-	-
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>180,000</b>	<b>\$</b>	<b>180,000</b>	<b>\$ 370,000</b>
<b>Expenditures</b>							
Personal Services	\$	-	\$	-	\$	-	\$ -
Contractual Services		-		180,000		180,000	370,000
Commodities		-		-		-	-
Capital Outlay		-		-		-	-
Debt Service		-		-		-	-
Transfers		-		-		-	-
Contingency		-		-		-	-
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>180,000</b>	<b>\$</b>	<b>180,000</b>	<b>\$ 370,000</b>
Revenue / Expenditures	\$	-	\$	-	\$	-	\$ -
Beginning Fund Balance		-		-		-	-
Audit Adjustment		-		-		-	-
Ending Fund Balance	\$	-	\$	-	\$	-	\$ -

## Fund Summary

### 901 NH

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>	
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>	
Taxes	\$ 28,085		\$ 28,085		\$ 28,085		\$ 28,085	
Interest	-		-		-		-	
<b>Total</b>	<b>\$ 28,085</b>		<b>\$ 28,085</b>		<b>\$ 28,085</b>		<b>\$ 28,085</b>	
<b>Expenditures</b>								
Personal Services	\$ -		\$ -		\$ -		\$ -	
Contractual Services	28,085		28,085		28,085		28,085	
Commodities	-		-		-		-	
Capital Outlay	-		-		-		-	
Debt Service	-		-		-		-	
Transfers	-		-		-		-	
Contingency	-		-		-		-	
<b>Total</b>	<b>\$ 28,085</b>		<b>\$ 28,085</b>		<b>\$ 28,085</b>		<b>\$ 28,085</b>	
Revenue / Expenditures	\$ -		\$ -		\$ -		\$ -	
Beginning Fund Balance	-		-		-		-	
Audit Adjustment	-		-		-		-	
Ending Fund Balance	\$ -		\$ -		\$ -		\$ -	

## Fund Summary

### 720 LLC NRA

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>
Taxes	\$ 12,282		\$ 13,000		\$ 13,617		\$ 14,162
Interest	-		-		-		-
<b>Total</b>	<b>\$ 12,282</b>		<b>\$ 13,000</b>		<b>\$ 13,617</b>		<b>\$ 14,162</b>
<b>Expenditures</b>							
Personal Services	\$ -		\$ -		\$ -		\$ -
Contractual Services	12,282		13,000		13,617		14,162
Commodities	-		-		-		-
Capital Outlay	-		-		-		-
Debt Service	-		-		-		-
Transfers	-		-		-		-
Contingency	-		-		-		-
<b>Total</b>	<b>\$ 12,282</b>		<b>\$ 13,000</b>		<b>\$ 13,617</b>		<b>\$ 14,162</b>
Revenue / Expenditures	\$ -		\$ -		\$ -		\$ -
Beginning Fund Balance	-		-		-		-
Audit Adjustment	-		-		-		-
Ending Fund Balance	\$ -		\$ -		\$ -		\$ -

## Fund Summary

### 1040 Vermont LLC NRA

<b>Revenues</b>	<b>2015</b>		<b>2016</b>		<b>2016</b>		<b>2017</b>
	<b>Actual</b>		<b>Adopted</b>		<b>Estimate</b>		<b>Request</b>
Taxes	\$ 27,438		\$ 27,438		\$ 27,438		\$ 28,536
Interest	-		-		-		-
<b>Total</b>	<b>\$ 27,438</b>		<b>\$ 27,438</b>		<b>\$ 27,438</b>		<b>\$ 28,536</b>
<b>Expenditures</b>							
Personal Services	\$ -		\$ -		\$ -		\$ -
Contractual Services	27,438		27,438		27,438		28,536
Commodities	-		-		-		-
Capital Outlay	-		-		-		-
Debt Service	-		-		-		-
Transfers	-		-		-		-
Contingency	-		-		-		-
<b>Total</b>	<b>\$ 27,438</b>		<b>\$ 27,438</b>		<b>\$ 27,438</b>		<b>\$ 28,536</b>
Revenue / Expenditures	\$ -		\$ -		\$ -		\$ -
Beginning Fund Balance	-		-		-		-
Audit Adjustment	-		-		-		-
Ending Fund Balance	\$ -		\$ -		\$ -		\$ -



## Fund Summary

### 810-812 Penn NRA

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Taxes	\$ 25,370	\$ 25,620	\$ 25,620	\$ 26,645
Interest	-	-	-	-
<b>Total</b>	<b>\$ 25,370</b>	<b>\$ 25,620</b>	<b>\$ 25,620</b>	<b>\$ 26,645</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	25,370	25,620	25,620	26,645
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 25,370</b>	<b>\$ 25,620</b>	<b>\$ 25,620</b>	<b>\$ 26,645</b>
Revenue / Expenditures	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance	-	-	-	-
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -

## Fund Summary

**HERE NRA**

<b>Revenues</b>	<b>2015 Actual</b>		<b>2016 Adopted</b>		<b>2016 Estimate</b>		<b>2017 Request</b>
Taxes	\$	-	\$	-	\$	-	\$ 120,000
Interest		-		-		-	-
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$ 120,000</b>
<b>Expenditures</b>							
Personal Services	\$	-	\$	-	\$	-	\$ -
Contractual Services		-		-		-	120,000
Commodities		-		-		-	-
Capital Outlay		-		-		-	-
Debt Service		-		-		-	-
Transfers		-		-		-	-
Contingency		-		-		-	-
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$ 120,000</b>
Revenue / Expenditures	\$	-	\$	-	\$	-	\$ -
Beginning Fund Balance		-		-		-	-
Audit Adjustment		-		-		-	-
Ending Fund Balance	\$	-	\$	-	\$	-	\$ -

## Fund Summary

### City Parks Memorial Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Miscellaneous	24,962	3,300	27,300	3,000
Interest	71	-	80	80
<b>Total</b>	<b>\$ 25,033</b>	<b>\$ 3,300</b>	<b>\$ 27,380</b>	<b>\$ 3,080</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	8,019	-	-	-
Capital Outlay	-	-	99,000	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 8,019</b>	<b>\$ -</b>	<b>\$ 99,000</b>	<b>\$ -</b>
Revenue / Expenditures	\$ 17,014	\$ 3,300	\$ (71,620)	\$ 3,080
Beginning Fund Balance	75,028	-	92,042	20,422
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 92,042	\$ 3,300	\$ 20,422	\$ 23,502

## Fund Summary

### Farmland Remediation

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest	4,749	18,000	18,707	18,700
Miscellaneous	-	-	14,000	-
<b>Total</b>	<b>\$ 4,749</b>	<b>\$ 18,000</b>	<b>\$ 32,707</b>	<b>\$ 18,700</b>
<b>Expenditures</b>				
Personal Services	\$ 133,191	\$ 135,293	\$ 135,293	\$ 93,600
Contractual Services	1,175,199	138,200	138,200	138,200
Commodities	33,032	16,000	16,000	16,000
Capital Outlay	-	250,000	250,000	250,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 1,341,422</b>	<b>\$ 539,493</b>	<b>\$ 539,493</b>	<b>\$ 497,800</b>
Revenue / Expenditures	\$ (1,336,673)	\$ (521,493)	\$ (506,786)	\$ (479,100)
Beginning Fund Balance	6,904,048	-	5,567,375	5,060,589
Audit Adjustment	-	-	-	-
Ending Fund Balance	<b>\$ 5,567,375</b>	<b>\$ (521,493)</b>	<b>\$ 5,060,589</b>	<b>\$ 4,581,489</b>

## Fund Summary

### Cemetery Perp Care Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest	57	268	268	158
<b>Total</b>	<b>\$ 57</b>	<b>\$ 268</b>	<b>\$ 268</b>	<b>\$ 158</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	3,254	-	-	-
Commodities	-	-	70,000	5,000
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 3,254</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 5,000</b>
Revenue / Expenditures	\$ (3,197)	\$ 268	\$ (69,732)	\$ (4,842)
Beginning Fund Balance	90,781	-	87,584	17,852
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 87,584	\$ 268	\$ 17,852	\$ 13,010

## Fund Summary

### Cemetery Mausoleum Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest	4	-	13	-
<b>Total</b>	<b>\$ 4</b>	<b>\$ -</b>	<b>\$ 13</b>	<b>\$ -</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Revenue / Expenditures	\$ 4	\$ -	\$ 13	\$ -
Beginning Fund Balance	4,230	-	4,234	4,247
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 4,234	\$ -	\$ 4,247	\$ 4,247

## Fund Summary

### Housing Trust Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest		89	-	308
Miscellaneous		-	-	77,000
Operating Transfers		-	-	100,000
<b>Total</b>	<b>\$</b>	<b>89</b>	<b>\$</b>	<b>-</b>
			<b>\$</b>	<b>177,308</b>
			<b>\$</b>	<b>300,000</b>
			<b>\$</b>	<b>300,154</b>
<b>Expenditures</b>				
Personal Services	\$	-	\$	-
Contractual Services		-	-	280,069
Commodities		-	-	-
Capital Outlay		-	-	-
Debt Service		-	-	-
Transfers		-	-	-
Contingency		-	-	-
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
			<b>\$</b>	<b>280,069</b>
			<b>\$</b>	<b>300,000</b>
Revenue / Expenditures	\$	89	\$	-
Beginning Fund Balance		102,672	-	102,761
Audit Adjustment		-	-	-
Ending Fund Balance	\$	102,761	\$	-
			\$	(102,761)
			\$	154
			\$	0
			\$	0
			\$	154

## Fund Summary

### Outside Agency Grants

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	4,203,340	3,578,394	3,578,394	4,020,000
<b>Total</b>	<b>\$ 4,203,340</b>	<b>\$ 3,578,394</b>	<b>\$ 3,578,394</b>	<b>\$ 4,020,000</b>
<b>Expenditures</b>				
Personal Services	\$ 398,399	\$ 196,475	\$ 196,475	\$ 473,175
Contractual Services	2,476,142	3,197,179	3,197,179	3,357,379
Commodities	59,259	4,740	4,740	4,700
Capital Outlay	1,312,016	180,000	180,000	180,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 4,245,816</b>	<b>\$ 3,578,394</b>	<b>\$ 3,578,394</b>	<b>\$ 4,015,254</b>
Revenue / Expenditures	\$ (42,476)	\$ -	\$ -	\$ 4,746
Beginning Fund Balance	46,400	-	3,924	3,924
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 3,924	\$ -	\$ 3,924	\$ 8,670



## Fund Summary

### Wee Folks Scholarship

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest	153	-	476	482
Miscellaneous	33,265	20,000	30,000	30,000
<b>Total</b>	<b>\$ 33,418</b>	<b>\$ 20,000</b>	<b>\$ 30,476</b>	<b>\$ 30,482</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	29,531	20,000	30,000	50,000
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 29,531</b>	<b>\$ 20,000</b>	<b>\$ 30,000</b>	<b>\$ 50,000</b>
Revenue / Expenditures	\$ 3,887	\$ -	\$ 476	\$ (19,518)
Beginning Fund Balance	156,685	-	160,572	161,048
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 160,572	\$ -	\$ 161,048	\$ 141,530

## Fund Summary

### Fair Housing Grant

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	-	-	26,000	-
Interest	156	-	563	569
<b>Total</b>	<b>\$ 156</b>	<b>\$ -</b>	<b>\$ 26,563</b>	<b>\$ 569</b>
<b>Expenditures</b>				
Personal Services	\$ 11,260	\$ 11,408	\$ 11,408	\$ 11,800
Contractual Services	1,435	-	-	-
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 12,695</b>	<b>\$ 11,408</b>	<b>\$ 11,408</b>	<b>\$ 11,800</b>
Revenue / Expenditures	\$ (12,540)	\$ (11,408)	\$ 15,155	\$ (11,231)
Beginning Fund Balance	193,875	-	181,335	196,490
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 181,335	\$ (11,408)	\$ 196,490	\$ 185,259

## Fund Summary

### Community Development Grants

<b>Revenues</b>	<b>2015</b>	<b>2016</b>	<b>2016</b>	<b>2017</b>
	<b>Actual</b>	<b>Adopted</b>	<b>Estimate</b>	<b>Request</b>
Intergovernmental	526,115	600,000	670,000	940,677
Miscellaneous	178,954	-	-	-
<b>Total</b>	<b>\$ 705,068</b>	<b>\$ 600,000</b>	<b>\$ 670,000</b>	<b>\$ 940,677</b>
<b>Expenditures</b>				
Personal Services	\$ 283,325	\$ 206,900	\$ -	\$ 202,900
Contractual Services	540,046	-	800,000	714,177
Commodities	3,316	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 826,687</b>	<b>\$ 206,900</b>	<b>\$ 800,000</b>	<b>\$ 917,077</b>
Revenue / Expenditures	\$ (121,619)	\$ 393,100	\$ (130,000)	\$ 23,600
Beginning Fund Balance	475,117	-	353,498	223,498
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 353,498	\$ 393,100	\$ 223,498	\$ 247,098

## Fund Summary

### Home Program Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	379,387	432,000	432,000	531,909
Miscellaneous	-	-	-	-
<b>Total</b>	<b>\$ 379,387</b>	<b>\$ 432,000</b>	<b>\$ 432,000</b>	<b>\$ 531,909</b>
<b>Expenditures</b>				
Personal Services	\$ 39,734	\$ 42,930	\$ -	\$ 49,400
Contractual Services	345,412	-	300,000	483,509
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 385,147</b>	<b>\$ 42,930</b>	<b>\$ 300,000</b>	<b>\$ 532,909</b>
Revenue / Expenditures	\$ (5,759)	\$ 389,070	\$ 132,000	\$ (1,000)
Beginning Fund Balance	56,812	-	51,053	183,053
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 51,053	\$ 389,070	\$ 183,053	\$ 182,053

## Fund Summary

### Transportation Planning

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	173,841	175,000	175,000	260,100
<b>Total</b>	<b>\$ 173,841</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 260,100</b>
<b>Expenditures</b>				
Personal Services	\$ 142,919	\$ 148,385	\$ 148,385	\$ 135,000
Contractual Services	62,163	-	-	127,900
Commodities	4,177	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 209,259</b>	<b>\$ 148,385</b>	<b>\$ 148,385</b>	<b>\$ 262,900</b>
Revenue / Expenditures	\$ (35,418)	\$ 26,615	\$ 26,615	\$ (2,800)
Beginning Fund Balance	27,822	-	(7,596)	19,019
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ (7,596)	\$ 26,615	\$ 19,019	\$ 16,219

## Fund Summary

### Law Enforcement Trust Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Interest	61	-	58	70
Miscellaneous	42,542	40,000	65,000	45,000
<b>Total</b>	<b>\$ 42,603</b>	<b>\$ 40,000</b>	<b>\$ 65,058</b>	<b>\$ 45,070</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	67,852	50,000	50,000	40,000
Commodities	38,961	40,000	40,000	40,000
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ 106,813</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 80,000</b>
Revenue / Expenditures	\$ (64,210)	\$ (50,000)	\$ (24,942)	\$ (34,930)
Beginning Fund Balance	153,137	-	88,927	63,985
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 88,927	\$ (50,000)	\$ 63,985	\$ 29,055

## Fund Summary

### Bond & Interest

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Property Taxes	\$ 8,314,719	\$ 8,179,550	\$ 8,252,000	\$ 8,367,051
Special Assessments	2,411,556.6	1,749,884.0	1,861,000.0	1,157,000.0
Interest	10,095	31,259	33,000	32,000
Miscellaneous	218,770	135,000	235,000	135,000
<b>Total</b>	<b>\$ 10,955,141</b>	<b>\$ 10,095,693</b>	<b>\$ 10,381,000</b>	<b>\$ 9,691,051</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	10,865,034	11,659,248	10,959,248	12,195,000
Transfers	-	-	-	-
Contingency	-	3,079,787	-	-
<b>Total</b>	<b>\$ 10,865,034</b>	<b>\$ 14,739,035</b>	<b>\$ 10,959,248</b>	<b>\$ 12,195,000</b>
Revenue / Expenditures	\$ 90,107	\$ (4,643,342)	\$ (578,248)	\$ (2,503,949)
Beginning Fund Balance	10,811,515	5,354,367	10,901,622	10,323,374
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 10,901,622	\$ 711,025	\$ 10,323,374	\$ 7,819,425

## Fund Summary

### Water & Sewer Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Charges for Services	35,608,968	38,236,152	38,715,000	42,488,000
Interest	219,238	216,200	216,000	216,000
Miscellaneous	416,756	230,000	230,000	230,000
Operating Transfers	-	-	-	-
Proceeds/Long Term Debt	-	-	-	-
<b>Total</b>	<b>\$ 36,244,962</b>	<b>\$ 38,682,352</b>	<b>\$ 39,161,000</b>	<b>\$ 42,934,000</b>
<b>Expenditures</b>				
Personal Services	\$ 10,823,561	\$ 11,271,255	\$ 11,271,255	\$ 11,662,792
Contractual Services	5,150,798	5,881,658	5,882,784	6,483,603
Commodities	3,050,849	3,550,739	3,550,739	3,735,831
Capital Outlay	75,459	484,024	484,024	743,300
Debt Service	10,638,100	13,603,802	13,603,802	15,971,074
Transfers	4,957,661	23,940,265	4,934,896	4,934,896
Contingency	-	156,500	156,500	87,500
<b>Total</b>	<b>\$ 34,696,428</b>	<b>\$ 58,888,243</b>	<b>\$ 39,884,000</b>	<b>\$ 43,618,996</b>
Revenue / Expenditures	\$ 1,548,534	\$ (20,205,891)	\$ (723,000)	\$ (684,996)
Beginning Fund Balance	20,768,460	23,152,090	22,316,994	21,593,994
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 22,316,994	\$ 2,946,199	\$ 21,593,994	\$ 20,908,998



## Fund Summary

### Water & Sewer Non-bonded Construction

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Operating Transfers	-	1,500,000	1,500,000	1,500,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital Outlay	-	-	1,500,000	2,500,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 2,500,000</b>
Revenue / Expenditures	\$ -	\$ 1,500,000	\$ -	\$ (1,000,000)
Beginning Fund Balance	4,192,579	-	4,192,579	4,192,579
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 4,192,579	\$ 1,500,000	\$ 4,192,579	\$ 3,192,579

## Fund Summary

### Solid Waste Fund

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Intergovernmental	\$ -	\$ -	\$ -	\$ -
Charges for Services	12,647,958	11,806,339	12,290,100	12,637,100
Interest	6,934	3,500	10,000	11,000
Miscellaneous	246,935	222,586	374,900	236,000
Operating Transfers	-	-	-	-
<b>Total</b>	<b>\$ 12,901,827</b>	<b>\$ 12,032,425</b>	<b>\$ 12,675,000</b>	<b>\$ 12,884,100</b>
<b>Expenditures</b>				
Personal Services	\$ 6,023,198	\$ 6,466,639	\$ 6,466,639	\$ 6,261,746
Contractual Services	3,198,515	3,605,318	3,605,318	3,659,009
Commodities	566,835	1,034,240	1,034,240	925,020
Capital Outlay	561,980	653,000	653,000	823,000
Debt Service	346,085	335,400	335,400	337,150
Transfers	1,911,025	411,025	661,366	411,025
Contingency	-	1,975,000	-	-
<b>Total</b>	<b>\$ 12,607,639</b>	<b>\$ 14,480,622</b>	<b>\$ 12,755,963</b>	<b>\$ 12,416,950</b>
Revenue / Expenditures	\$ 294,188	\$ (2,448,197)	\$ (80,963)	\$ 467,150
Beginning Fund Balance	3,161,178	3,171,575	3,455,366	3,374,403
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 3,455,366	\$ 723,378	\$ 3,374,403	\$ 3,841,553

## Fund Summary

### Solid Waste Construction

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Operating Transfers	-	-	495,389	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 495,389</b>	<b>\$ -</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital Outlay	-	-	141,250	2,700,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 141,250</b>	<b>\$ 2,700,000</b>
Revenue / Expenditures	\$ -	\$ -	\$ 354,139	\$ (2,700,000)
Beginning Fund Balance	2,350,000	-	2,350,000	2,704,139
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 2,350,000	\$ -	\$ 2,704,139	\$ 4,139

## Fund Summary

### Public Parking System

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Licenses and Permits	\$ 76,744	\$ 97,153	\$ 116,000	\$ 116,000
Charges for Services	678,476	692,516	672,000	678,000
Interest	230	500	1,000	1,000
Fines, Forfeitures and Penalties	585,308	499,110	590,000	702,000
Miscellaneous	221	-	-	-
<b>Total</b>	<b>\$ 1,340,979</b>	<b>\$ 1,289,279</b>	<b>\$ 1,379,000</b>	<b>\$ 1,497,000</b>
<b>Expenditures</b>				
Personal Services	\$ 1,030,242	\$ 915,759	\$ 915,759	\$ 933,171
Contractual Services	181,023	163,036	163,036	270,836
Commodities	62,879	92,120	92,120	89,770
Capital Outlay	-	79,000	79,000	114,000
Debt Service	-	-	-	150,000
Transfers	-	-	-	-
Contingency	-	25,200	-	25,200
<b>Total</b>	<b>\$ 1,274,144</b>	<b>\$ 1,275,115</b>	<b>\$ 1,249,915</b>	<b>\$ 1,582,977</b>
Revenue / Expenditures	\$ 66,835	\$ 14,164	\$ 129,085	\$ (85,977)
Beginning Fund Balance	218,640	285,000	285,475	414,560
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 285,475	\$ 299,164	\$ 414,560	\$ 328,583

## Fund Summary

### Storm Water Utility

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Charges for Services	3,014,086	3,036,686	3,037,000	3,128,000
Interest	2,443	3,000	3,000	8,000
Miscellaneous	14,918	-	1,000	-
<b>Total</b>	<b>\$ 3,031,447</b>	<b>\$ 3,039,686</b>	<b>\$ 3,041,000</b>	<b>\$ 3,136,000</b>
<b>Expenditures</b>				
Personal Services	\$ 710,412	\$ 758,022	\$ 758,022	\$ 823,303
Contractual Services	146,589	184,650	184,650	198,750
Commodities	288,346	323,348	323,348	338,590
Capital Outlay	370,957	420,000	420,000	1,250,000
Debt Service	723,244	724,471	724,471	530,474
Transfers	450,000	450,000	450,000	450,000
Contingency	-	1,204,803	-	200,000
<b>Total</b>	<b>\$ 2,689,548</b>	<b>\$ 4,065,294</b>	<b>\$ 2,860,491</b>	<b>\$ 3,791,117</b>
Revenue / Expenditures	\$ 341,900	\$ (1,025,608)	\$ 180,509	\$ (655,117)
Beginning Fund Balance	2,378,652	1,229,028	2,720,552	2,901,061
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 2,720,552	\$ 203,420	\$ 2,901,061	\$ 2,245,944

## Fund Summary

### Golf Course

<b>Revenues</b>	<b>2015 Actual</b>	<b>2016 Adopted</b>	<b>2016 Estimate</b>	<b>2017 Request</b>
Charges for Services	748,253	876,700	800,000	950,000
Interest	208	-	700	630
Miscellaneous	8	5,000	5,000	24,000
Licenses and Permits	(14,455)	(14,000)	(14,000)	(14,000)
<b>Total</b>	<b>\$ 734,014</b>	<b>\$ 867,700</b>	<b>\$ 791,700</b>	<b>\$ 960,630</b>
<b>Expenditures</b>				
Personal Services	\$ 459,400	\$ 545,633	\$ 488,633	\$ 530,735
Contractual Services	128,528	145,550	149,198	159,450
Commodities	158,964	156,797	162,149	176,000
Capital Outlay	19,296	30,000	-	80,000
Debt Service	-	-	-	-
Transfers	-	-	-	-
Contingency	-	243,800	-	-
<b>Total</b>	<b>\$ 766,188</b>	<b>\$ 1,121,780</b>	<b>\$ 799,980</b>	<b>\$ 946,185</b>
Revenue / Expenditures	\$ (32,174)	\$ (254,080)	\$ (8,280)	\$ 14,445
Beginning Fund Balance	240,516	310,171	208,342	200,062
Audit Adjustment	-	-	-	-
Ending Fund Balance	\$ 208,342	\$ 56,091	\$ 200,062	\$ 214,507



City of Lawrence

# City Commission

## Department Location

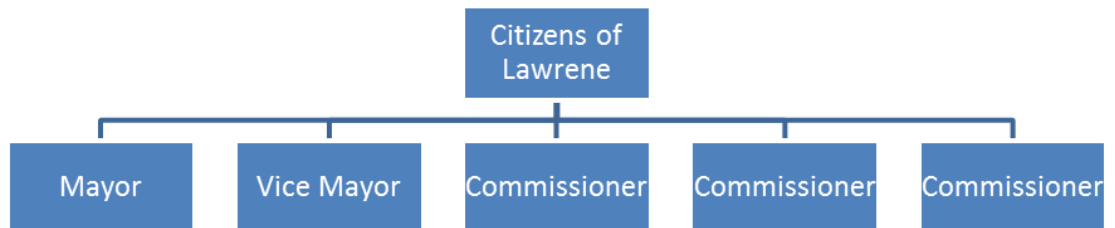
### City Hall

6 East 6th St.  
Lawrence, KS  
(785) 832-3400

## Department Overview

The City Commission is a five-member body which performs the legislative and policy-making functions of the City. Under the council-manager form of government, the City Commission, as representatives of the people, determine the goals and objectives of the City and policies that shall be followed in attaining those goals and objectives. The Commission appoints a City Manager who is responsible for carrying out their established policies as well as the efficient administration of City services and programs.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increases due to healthcare being budgeted at department level beginning in 2017.
- Contractual Services increased due to General Obligation Debt to be issued for Affordable Housing each year beginning in 2017.
- A contingency is no longer being budgeted in the Special Alcohol Fund resulting in a decrease.



City of Lawrence



## City Commission Department Overview

Division	General Fund	Special Alcohol Fund	Housing Trust Fund	Total
City Commission	\$ 72,160	\$ -	\$ -	\$ 72,160
City Auditor	-	-	-	-
Special Alcohol Programming	-	750,000	-	750,000
Affordable Housing Program	-	-	300,000	300,000
<b>Total</b>	<b>\$ 72,160</b>	<b>\$ 750,000</b>	<b>\$ 300,000</b>	<b>\$1,122,160</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 399,436	\$ 110,040	\$ 110,180	\$ 100,900	\$ (9,280)
Contractual Services	438,737	772,417	1,053,289	1,071,200	17,911
Commodities	4,190	600	700	600	(100)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	77,085	-	-	-
<b>Total</b>	<b>\$ 842,363</b>	<b>\$ 960,142</b>	<b>\$ 1,164,169</b>	<b>\$ 1,172,700</b>	<b>\$ 8,531</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 131,740	\$ 132,440	\$ 133,000	\$ 122,700	\$ (10,300)	5.00
213 Special Alcohol Fund	710,623	827,702	751,100	750,000	(1,100)	-
607 Housing Trust Fund	-	-	280,069	300,000	19,931	-
<b>Total</b>	<b>\$ 842,363</b>	<b>\$ 960,142</b>	<b>\$ 1,164,169</b>	<b>\$ 1,172,700</b>	<b>\$ 8,531</b>	<b>5.00</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
City Commission	\$ 72,160	\$ 71,590	\$ 72,000	\$ 122,700	\$ 50,700	5.00
City Auditor	59,580	60,850	61,000	-	(61,000)	-
Special Alcohol Funding	710,623	827,702	751,100	750,000	(1,100)	-
Affordable Housing Program	-	-	280,069	300,000	19,931	-
<b>Total</b>	<b>\$ 842,363</b>	<b>\$ 960,142</b>	<b>\$ 1,164,169</b>	<b>\$ 1,172,700</b>	<b>\$ 8,531</b>	<b>5.00</b>

### Department Staffing Overview

Position	2017 Budgeted FTEs
CITY COMMISSIONER	5.00
City Auditor	-
<b>Total</b>	<b>5.00</b>



City of Lawrence

# Division Summary

## City Commission

The City Commission is a five-member body which performs the legislative and policy-making functions of the City. The City Commission allocates funding for various social services from the Special Alcohol fund.

## Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 50,540	\$ 54,990	\$ 55,000	\$ 100,900	\$ 45,900
Contractual Services	19,368	16,000	16,400	21,200	4,800
Commodities	2,251	600	600	600	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 72,160</b>	<b>\$ 71,590</b>	<b>\$ 72,000</b>	<b>\$ 122,700</b>	<b>\$ 50,700</b>

## Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 72,160	\$ 71,590	\$ 72,000	\$ 122,700	\$ 50,700	5.00
<b>Total All Funds</b>	<b>\$ 72,160</b>	<b>\$ 71,590</b>	<b>\$ 72,000</b>	<b>\$ 122,700</b>	<b>\$ 50,700</b>	<b>5.00</b>



## Division Summary

### City Auditor

The City Auditor is appointed by and reports directly to the City Commission. The City Auditor examines and evaluates the activities of the City to help the City Commissioners effectively make decisions.

### Significant Changes Over 2016 Budget

- Personal Services and Contractual Services decreased due to City Auditor position being eliminated in 2017.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 54,683	\$ 55,050	\$ 55,180	\$ -	\$ (55,180)
Contractual Services	4,897	5,800	5,820	-	(5,820)
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 59,580</b>	<b>\$ 60,850</b>	<b>\$ 61,000</b>	<b>\$ -</b>	<b>\$ (61,000)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 59,580	\$ 60,850	\$ 61,000	\$ -	\$ (61,000)	-
<b>Total All Funds</b>	<b>\$ 59,580</b>	<b>\$ 60,850</b>	<b>\$ 61,000</b>	<b>\$ -</b>	<b>\$ (61,000)</b>	<b>-</b>



City of Lawrence

## Division Summary

### Special Alcohol Fund Programming

The City Commission allocates funding for various social services from the Special Alcohol fund.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 294,212	\$ -	\$ -	\$ -	\$ -
Contractual Services	414,472	750,617	751,000	750,000	(1,000)
Commodities	1,939	-	100	-	(100)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	77,085	-	-	-
<b>Total</b>	<b>\$ 710,623</b>	<b>\$ 827,702</b>	<b>\$ 751,100</b>	<b>\$ 750,000</b>	<b>\$ (1,100)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
213 Special Alcohol Fund	\$ 710,623	\$ 827,702	\$ 751,100	\$ 750,000	\$ (1,100)	-
<b>Total All Funds</b>	<b>\$ 710,623</b>	<b>\$ 827,702</b>	<b>\$ 751,100</b>	<b>\$ 750,000</b>	<b>\$ (1,100)</b>	-



## Division Summary

### Affordable Housing Program

Affordable housing was determined to be a priority by the City Commission, as such the 2017 budget includes funds to support this need.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	280,069	300,000	19,931
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 280,069</b>	<b>\$ 300,000</b>	<b>\$ 19,931</b>

### Personnel Summary

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
607 Housing Trust Fund	\$ -	\$ -	\$ 280,069	\$ 300,000	\$ 19,931	-
<b>Total All Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 280,069</b>	<b>\$ 300,000</b>	<b>\$ 19,931</b>	<b>-</b>



# Summary of Outside Agency Allocations

Agency	Fund	2017 Budget
<b>Ballard Community Services</b>	Special Alcohol Fund	\$16,702
<b>Bert Nash</b>		
Community Mental Health Center	General Fund	\$143,970
WRAP Program	Special Alcohol Fund	\$321,815
<b>Big Brothers Big Sisters</b>		
One-to-One Mentoring	Special Alcohol Fund	\$9,570
One-to-One Mentoring	General Fund	\$17,637
<b>Bioscience and Technology Business Center (BTBC)</b>		
BTBC Operations	General Fund	\$200,000
BTBC Economic Development Fund	General Fund	\$25,000
BTBC Incubator	General Fund	\$75,000
<b>Boys and Girls Club</b>		
After School/Out of School Program	Special Alcohol Fund	\$98,372
After School/Out of School Program	General Fund	\$115,978
<b>Communities in Schools</b>		
Liberty Memorial Central Middle School Program	Special Alcohol Fund	\$0
Kennedy Elementary School Program	General Fund	\$2,290
<b>DCCCA</b>		
First Step at Lake View	Special Alcohol Fund	\$37,180
Lawrence Outpatient Treatment Services	Special Alcohol Fund	\$93,524
<b>Destination Management Inc. (DMI)</b>	Guest Tax Fund	\$30,000
<b>Douglas County</b>		
Court Appointed Special Advocates for Children (CASA)	General Fund	\$21,520
Court Services	Special Alcohol Fund	\$0
Dental Clinic	General Fund	\$15,000
Health Department	General Fund	\$671,401
Senior Services ReINVENT	General Fund	\$7,500
Special Olympics	Special Recreation Fund	\$500
<b>Downtown Lawrence Inc.</b>	General Fund/TGT	\$49,000
<b>eXplore Lawrence</b>	Guest Tax Fund	\$990,000
<b>Health Care Access</b>		
Primary Care Approach to Substance Use	Special Alcohol Fund	\$6,946
Clinic Program	General Fund	\$23,331
<b>Hearthstone</b>	Special Alcohol Fund	\$7,000
<b>Heartland Community Health Center</b>		
Behavioral Health Integration	Special Alcohol Fund	\$30,000
Behavioral Health Integration	General Fund	\$31,167
<b>Housing and Credit Counseling</b>	General Fund	\$15,650
<b>Just Food of Douglas County</b>	General Fund	\$5,000
<b>K-10 Connector</b>	Transit Fund	\$120,000
<b>KU Leadership Involvement and Leadership Center</b>	Special Alcohol Fund	\$0
<b>Lawrence Alliance</b>	Special Recreation Fund	\$4,000
<b>Lawrence Arts Center</b>		
Facilities Maintenance	General Fund	\$55,000
Scholarships	Special Recreation Fund	\$30,000



## Summary of Outside Agency Allocations

Agency	Fund	2017 Budget
<b>Lawrence Chamber of Commerce</b>		
Lawrence Chamber of Commerce	General Fund	\$200,000
KU Small Business Development Center	General Fund	20000
<b>Lawrence Children's Choir</b>	Special Recreation Fund	\$5,000
<b>Lawrence Community Food Alliance</b>	General Fund	\$5,748
<b>Lawrence Community Shelter Inc.</b>		
General Operations and Program Development	General Fund	\$100,000
Prevention Programs and Services	Special Alcohol Fund	\$84,000
<b>Lawrence Cultural Arts Commission</b>	Special Recreation Fund	\$41,500
<b>Lawrence Humane Society</b>	General Fund	\$360,000
<b>Lawrence Public Library</b>	Library Fund	\$3,763,542
<b>Peaslee Center</b>		
Growth	General Fund	\$25,000
Technical Training Center	General Fund	\$125,000
<b>Ryan Gray Playground</b>	Special Recreation Fund	\$15,000
<b>Salvation Army of Douglas County</b>		
Bus Passes	General Fund	\$2,375
Pathway of Hope	General Fund	\$5,083
<b>Sexual Trauma and Abuse Care Center</b>	General Fund	\$8,200
<b>Shelter, Inc.</b>	General Fund	\$28,575
<b>Sister Cities Advisory Board</b>	Guest Tax Fund	\$8,000
<b>Success by 6 Coalition of Douglas County</b>	General Fund	\$25,033
<b>TFI Family Services</b>	General Fund	\$6,503
<b>The Willow Domestic Violence Center</b>		
Adults' and Children's Art Program	Special Alcohol Fund	\$18,618
Outreach	General Fund	\$5,500
Work Clothes	General Fund	\$2,500
<b>Van Go, Inc.</b>		
JAMS and The Arts Train	Special Alcohol Fund	\$26,273
Arts-Based Employment Training	General Fund	\$29,460
<b>Warm Hearts</b>	General Fund	\$4,480
<b>Watkins Museum</b>	Guest Tax Fund	\$40,000
<b>Total</b>		<b>\$8,225,443</b>





# Office of the City Manager

## Department Location

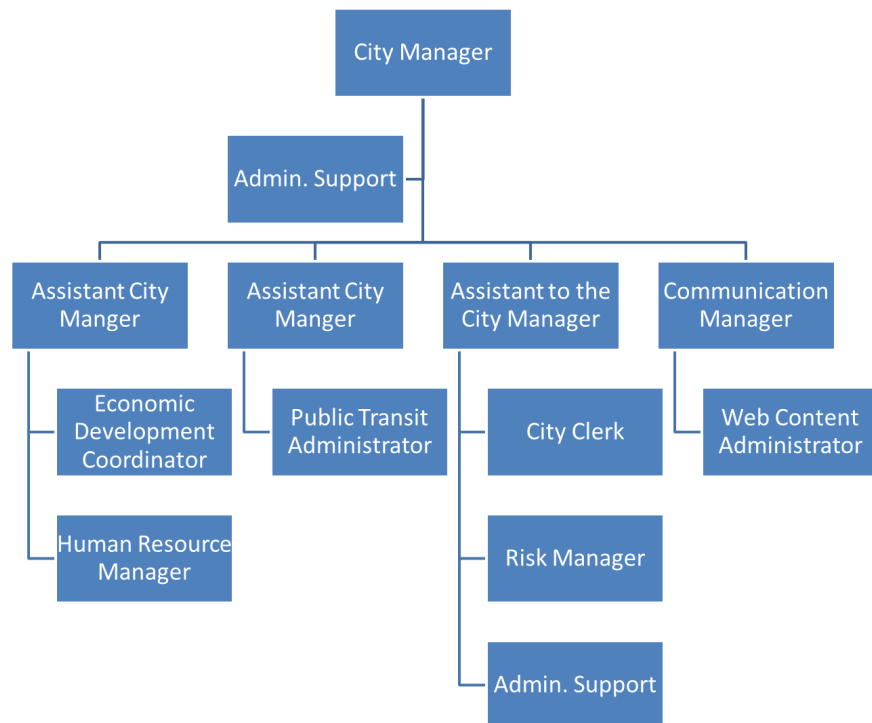
### City Hall

6 East 6th St.  
Lawrence, KS  
(785) 832-3400

## Department Overview

The City Manager Department is responsible for the oversight of departmental operations, personnel functions, preparation of the recommended annual budget, and communication with citizens, employees, and the media. The City Manager's Department has six divisions: City Manager, Public Information, City Clerk, Human Resources, Public Transit, and Risk Management.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increased due to healthcare being budgeted at department level beginning in 2017.
- The Contractual Services and Commodities budget decreased due to the assumptions in the 2016 budget related to the Transit Transfer Station, which did not proceed in 2016.
- The increase in Capital Outlay is due to the replacement of transit buses and installation of additional transit amenities.
- No contingency is budgeted for 2107.



City of Lawrence

## Office of the City Manager

### Budget Overview

Division	General Fund	Transit Fund	Outside Agency Grants	Total
City Manager's Office	\$ 721,377	\$ -	\$ -	\$ 721,377
City Clerk's Office	\$ 255,350	\$ -	\$ -	255,350
Public Information Office	\$ 232,290	\$ -	\$ -	232,290
Human Resources	\$ 567,927	\$ -	\$ -	567,927
Public Transit	\$ -	\$ 5,820,207	\$ 3,595,254	\$ 9,415,461
Risk Management	\$ 705,089	\$ -	\$ -	\$ 705,089
<b>Total</b>	<b>\$ 2,482,033</b>	<b>\$ 5,820,207</b>	<b>\$ 3,595,254</b>	<b>\$11,897,494</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 1,881,016	\$ 1,917,323	\$ 1,917,253	\$ 2,002,016	\$ 84,763
Contractual Services	5,031,400	7,193,676	6,693,799	7,098,600	404,801
Commodities	692,137	1,166,519	1,166,342	965,878	(200,464)
Capital Outlay	1,312,016	180,000	180,000	1,831,000	1,651,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	3,334,500	-	-	-
<b>Total</b>	<b>\$ 8,916,569</b>	<b>\$ 13,792,018</b>	<b>\$ 9,957,394</b>	<b>\$ 11,897,494</b>	<b>\$ 1,940,100</b>

### Department Overview by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1	General Fund	\$ 2,282,426	\$ 2,380,851	\$ 2,380,000	\$ 2,482,033	\$ 102,033
611	Outside Agency Grants	3,853,172	3,578,394	3,578,394	3,595,254	16,860
210	Transit Fund	2,780,971	7,832,773	3,999,000	5,820,207	1,821,207
	<b>Total</b>	<b>8,916,569</b>	<b>13,792,018</b>	<b>9,957,394</b>	<b>11,897,494</b>	<b>1,940,100</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
City Manager's Office	\$ 702,628	\$ 718,184	\$ 718,000	\$ 721,377	\$ 3,377	4.00
City Clerk's Office	248,220	273,002	273,000	255,350	(17,650)	3.00
Public Information Office	262,505	216,340	216,000	232,290	16,290	2.00
Human Resources	515,358	512,495	512,000	567,927	55,927	5.50
Public Transit	6,601,044	11,411,167	7,577,394	9,415,461	1,838,067	3.00
Risk Management	586,814	660,830	661,000	705,089	44,089	2.00
<b>Total</b>	<b>\$ 8,916,569</b>	<b>\$ 13,792,018</b>	<b>\$ 9,957,394</b>	<b>\$ 11,897,494</b>	<b>\$ 1,940,100</b>	<b>19.50</b>



City of Lawrence

# Department Budget Summary

## Department Staffing Overview

Position	2017 Budgeted FTEs
ADMIN SUPPORT II	-
ADMIN SUPPORT III	2.00
ADMIN SUPPORT IV	1.00
ASSISTANT CITY MANAGER*	2.00
ASSISTANT TO THE CITY MANAGER	1.00
CITY CLERK	1.00
CITY MANAGER	1.00
COMMUNICATIONS MANAGER	1.00
DIRECTOR OF ARTS AND CULTURE	-
ECONOMIC DEVELOPMENT COORDPLAN	1.00
HUMAN RESOURCES GENERALIST	1.00
HUMAN RESOURCES MANAGER	1.00
HUMAN RESOURCES SPEC PARTTIME	0.50
HUMAN RESOURCES SPECIALIST	1.00
MANAGEMENT ANALYST II	1.00
MARKETING SPECIALIST PARTTIME	1.00
PUBLIC TRANSIT ADMINISTRATOR	1.00
RISK MANAGEMENT SPECIALIST	1.00
RISK MANAGER	1.00
TRANSPORTATION SPECIALIST	1.00
WEB CONTENT ADMINISTRATOR	1.00
<b>Total</b>	<b>20.50</b>
Assistant City Manager positions are funded 50% by General Fund and 50% by Water Utilities Fund	

- Position Staffing Table reflects the following changes:
  - Reduction of 1.0 FTE Director of Arts and Culture position in the City Manager's Office.
  - Reduction of 1.0 FTE Communication Specialist position in the Public Information Office
  - Reduction of 1.0 FTE Administrative Support II position in the City Clerk's Office



## Division Summary

### City Manager's Office

The City Manager is the City's Chief Administrative Officer and is responsible for ensuring the provision of efficient, effective, equitable and timely municipal services to the citizens of Lawrence. The City Manager is appointed by and serves at the pleasure of the City Commission. The Commission is responsible for establishing City policies, and the Manager is charged with implementing those policies.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 606,504	\$ 639,005	\$ 638,975	\$ 641,998	\$ 3,023
Contractual Services	88,907	72,897	72,800	73,097	297
Commodities	7,217	6,282	6,225	6,282	57
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 702,628</b>	<b>\$ 718,184</b>	<b>\$ 718,000</b>	<b>\$ 721,377</b>	<b>\$ 3,377</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 669,529	\$ 718,184	\$ 718,000	\$ 721,377	\$ 3,377	4.00
611 Outside Agency Grants	33,099	-	-	-	\$ -	-
<b>Total All Funds</b>	<b>\$ 702,628</b>	<b>\$ 718,184</b>	<b>\$ 718,000</b>	<b>\$ 721,377</b>	<b>\$ 3,377</b>	<b>4.00</b>



# Division Budget

## City Clerk's Office

The City Clerk's Office administers various city licensing/ permitting processes and coordinates public notices, legal publications, and public bid openings. In addition, the City Clerk is the Freedom of Information Officer for the City, managing retention, maintenance and access to official city records.

## Division Summary by Category

Expenditures by Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 212,736	\$ 238,120	\$ 238,120	\$ 213,818	\$ (24,302)
Contractual Services	32,592	28,250	28,248	34,900	6,652
Commodities	2,892	6,632	6,632	6,632	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 248,220</b>	<b>\$ 273,002</b>	<b>\$ 273,000</b>	<b>\$ 255,350</b>	<b>\$ (17,650)</b>

## Division Summary by Fund

Expenditures by Fund		2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$ 248,220	\$ 273,002	\$ 273,000	\$ 255,350	\$ (17,650)	3.00
<b>Total</b>	<b>All Funds</b>	<b>\$ 248,220</b>	<b>\$ 273,002</b>	<b>\$ 273,000</b>	<b>\$ 255,350</b>	<b>\$ (17,650)</b>	<b>3.00</b>



# Division Budget

## Public Information Office

The Public Information Office manages the City's media relations, public education activities and communications functions. The focus of the office is to educate audiences about City services and current issues, utilize communication tools that meet the changing communication needs of the Lawrence community and provide public engagement & feedback opportunities.

## Division Summary by Category

Expenditures by Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 231,408	\$ 187,990	\$ 187,950	\$ 203,840	\$ 15,890
Contractual Services	11,996	6,500	6,500	6,600	100
Commodities	19,101	21,850	21,550	21,850	300
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 262,505</b>	<b>\$ 216,340</b>	<b>\$ 216,000</b>	<b>\$ 232,290</b>	<b>\$ 16,290</b>

## Division Summary by Fund

Expenditures by Fund		2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$ 262,505	\$ 216,340	\$ 216,000	\$ 232,290	\$ 16,290	2.00
<b>Total</b>	<b>All Funds</b>	<b>\$ 262,505</b>	<b>\$ 216,340</b>	<b>\$ 216,000</b>	<b>\$ 232,290</b>	<b>\$ 16,290</b>	<b>2.00</b>



# Division Budget

## Human Resources

The Human Resources division serves as a strategic business partner with City management and staff in developing, implementing, and administering a centralized human resource management program for all City employees with emphasis in the following areas: benefits, classification / compensation, employment / retention, employee relations, employee recognition and leadership and employee professional development.

### Division Summary by Category

Expenditures by Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 411,232	\$ 405,121	\$ 405,121	\$ 481,840	\$ 76,719
Contractual Services	87,886	96,080	95,585	76,441	(19,144)
Commodities	16,240	11,294	11,294	9,646	(1,648)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 515,358</b>	<b>\$ 512,495</b>	<b>\$ 512,000</b>	<b>\$ 567,927</b>	<b>\$ 55,927</b>

### Division Summary by Fund

Expenditures by Fund		2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$ 515,358	\$ 512,495	\$ 512,000	\$ 567,927	\$ 55,927	5.50
<b>Total</b>	<b>All Funds</b>	<b>\$ 515,358</b>	<b>\$ 512,495</b>	<b>\$ 512,000</b>	<b>\$ 567,927</b>	<b>\$ 55,927</b>	<b>5.50</b>





# Division Budget

## Public Transit

Lawrence Transit is a department of the City of Lawrence which provides both fixed route and paratransit services. The service is highly coordinated with transit services provided by the University of Kansas. Currently 6 of 12 routes operated by Lawrence Transit operate every 30 minutes.

## Division Summary by Category

Expenditures by Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 277,528	\$ 301,012	\$ 301,012	\$ 298,520	\$ (2,492)
Contractual Services	4,368,893	6,481,194	5,981,911	6,387,973	406,062
Commodities	642,607	1,114,461	1,114,471	897,968	(216,503)
Capital Outlay	1,312,016	180,000	180,000	1,831,000	1,651,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	3,334,500	-	-	-
<b>Total</b>	<b>\$ 6,601,044</b>	<b>\$ 11,411,167</b>	<b>\$ 7,577,394</b>	<b>\$ 9,415,461</b>	<b>\$ 1,838,067</b>

## Division Summary by Fund

Expenditures by Fund		2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
210	Transit Fund	\$ 2,780,971	\$ 7,832,773	\$ 3,999,000	\$ 5,820,207	\$ 1,821,207	0.61
611	Outside Agency Grants	\$ 3,820,073	\$ 3,578,394	\$ 3,578,394	\$ 3,595,254	\$ 16,860	2.39
<b>Total</b>	<b>All Funds</b>	<b>\$ 6,601,044</b>	<b>\$ 11,411,167</b>	<b>\$ 7,577,394</b>	<b>\$ 9,415,461</b>	<b>\$ 1,838,067</b>	<b>3.00</b>



# Division Budget

## Risk Management

The Risk Management division identifies, recommends, and implements strategies to reduce adverse effects of accidental and business losses . Risk Management administers the City's self-funded Workers' Compensation, General Liability, Subrogation and Safety programs, and Auto Liability programs and manages the City's portfolio of insurance coverage, including property, public entity and law enforcement liability, fire-medical auto liability and workers' compensation reinsurance.

## Division Summary by Category

Expenditures by Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 141,608	\$ 146,075	\$ 146,075	\$ 162,000	\$ 15,925
Contractual Services	441,127	508,755	508,755	519,589	10,834
Commodities	4,080	6,000	6,170	23,500	17,330
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 586,814</b>	<b>\$ 660,830</b>	<b>\$ 661,000</b>	<b>\$ 705,089</b>	<b>\$ 44,089</b>

## Division Summary by Fund

Expenditures by Fund		2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$ 586,814	\$ 660,830	\$ 661,000	\$ 705,089	\$ 44,089	2.00
<b>Total</b>	<b>All Funds</b>	<b>\$ 586,814</b>	<b>\$ 660,830</b>	<b>\$ 661,000</b>	<b>\$ 705,089</b>	<b>\$ 44,089</b>	<b>2.00</b>



# Division Budget

## Economic Development

Agency	Fund	2017 Budget
<b>Bioscience and Technology Business Center (BTBC)</b>		
BTBC Operations	General Fund	\$200,000
BTBC Economic Development Fund	General Fund	\$25,000
BTBC Incubator	General Fund	\$75,000
<b>Douglas County Senior Services ReINVENT</b>	General Fund	\$7,500
<b>Downtown Lawrence Inc.</b>	General Fund/Transient Guest Tax	\$49,000
<b>Lawrence Chamber of Commerce</b>		
Lawrence Chamber of Commerce	General Fund	\$200,000
KU Small Business Development Center	General Fund	20000
<b>Peaslee Center</b>		
Growth	General Fund	\$25,000
Technical Training Center	General Fund	\$125,000



# Planning and Development Services

## Department Location

### Planning Facilities

6 East 6th St.  
Lawrence, KS  
(785) 832-3150

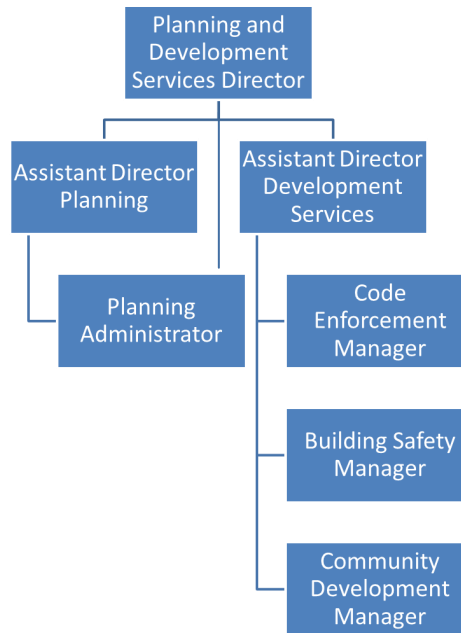
### Development Services Facilities

1 Riverfront Plaza,  
Suite 110  
Lawrence, KS  
(785) 832-7700

## Department Overview

The Planning & Development Services department is responsible for processing planning applications, code enforcement cases, building safety permits, contractor licenses, rental licenses and various inquiries related to development in the community. The department has four divisions: Planning (including the Metropolitan Planning Organization—Transportation), Code Enforcement, Building Safety, and Community Development.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increases due to healthcare being budgeted at department level beginning in 2017 as well as reduction of funding from community development block grants for Personal Services.
- Contractual Services increased due to grant funds being budget for in 2017 but not in prior years.



City of Lawrence

# Planning & Development Services

## Budget Overview

Division	General Fund	Community Development Grants	Home Program Fund	Transportation Planning	Total
Planning	\$ 1,268,892	\$ -	\$ -	\$ 262,900	\$ 1,531,792
Building Safety & Plan Review	851,650	-	-	-	851,650
Code Enforcement	791,179	-	-	-	791,179
Community Development	-	917,077	532,909	-	1,449,986
<b>Total</b>	<b>\$ 2,911,721</b>	<b>\$ 917,077</b>	<b>\$ 532,909</b>	<b>\$ 262,900</b>	<b>\$ 4,624,607</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 2,636,554	\$ 2,767,745	\$ 2,517,915	\$ 3,029,121	\$ 511,206
Contractual Services	1,070,336	181,400	1,281,400	1,516,336	234,936
Commodities	90,984	72,900	73,070	79,150	6,080
Capital Outlay	-	25,000	25,000	-	(25,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 3,797,873</b>	<b>\$ 3,047,045</b>	<b>\$ 3,897,385</b>	<b>\$ 4,624,607</b>	<b>\$ 727,222</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 2,376,780	\$ 2,623,830	\$ 2,624,000	\$ 2,911,721	\$ 287,721
202 Capital Improvement Reserve	-	25,000	25,000	-	(25,000)
631 Community Development Grants	826,687	206,900	800,000	917,077	117,077
633 Home Program Fund	385,147	42,930	300,000	532,909	232,909
641 Transportation Planning	209,259	148,385	148,385	262,900	114,515
<b>Total</b>	<b>\$ 3,797,873</b>	<b>\$ 3,047,045</b>	<b>\$ 3,897,385</b>	<b>\$ 4,624,607</b>	<b>\$ 727,222</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Planning	\$ 1,302,658	\$ 1,336,925	\$ 1,337,385	\$ 1,531,792	\$ 194,407	13.65
Building Safety / Plan Review	638,484	694,200	693,910	851,650	157,740	9.43
Code Enforcement	644,897	766,090	766,090	791,179	25,089	9.68
Community Development	1,211,834	249,830	1,100,000	1,449,986	349,986	2.75
<b>Total</b>	<b>\$ 3,797,873</b>	<b>\$ 3,047,045</b>	<b>\$ 3,897,385</b>	<b>\$ 4,624,607</b>	<b>\$ 727,222</b>	<b>35.50</b>



City of Lawrence

# Department Budget Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT III	6.50
ASSISTANT PDSO DIRECTOR DEV SV	1.00
ASSISTANT PDSO DIRECTOR PLAN	1.00
BUILDING CODES MANAGER	1.00
BUILDING INSPECTOR	3.00
CDBG PROGRAM ANALYST	1.00
CODE ENFORCEMENT MANAGER	1.00
CODE ENFORCEMENT OFFICER	4.00
COMMUNITY DEVELOPMENT MANAGER	1.00
FIELD SUPERVISOR/CODE ENFORCEM	1.00
PLANNER I	1.00
PLANNER II	7.00
PLANNING & DEV SERV DIRECTOR	1.00
PLANNING ADMINISTRATOR	1.00
PLANS EXAMINER	1.00
SENIOR BUILDING INSPECTOR	1.00
SENIOR PLANNER	1.00
SENIOR PLANS EXAMINER	1.00
SENIOR PROJECT SPECIALIST	1.00
SMALL BUSINESS FACILITATOR	-
<b>Total</b>	<b>35.50</b>

- Position Staffing Table reflects the following changes:
  - The reduction of 1.0 FTE Small Business Facilitator position.
  - The reclassification of 1.0 Rental Inspector position to a 1.0 FTE Senior Building Inspector position.
  - The reclassification of 1.0 Rental Inspection position to a 1.0 FTE Administrative Support position.



## Division Summary

### Planning

The Planning Division is responsible for the implementation of the Comprehensive Land Use & Transportation Plans through development and administration of regulatory tools. This division is partially funded through Douglas County.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$1,165,522	\$1,230,925	\$1,230,925	\$1,288,492	\$ 57,567
Contractual Services	101,845	75,650	75,650	205,300	129,650
Commodities	35,291	30,350	30,810	38,000	7,190
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$1,302,658</b>	<b>\$1,336,925</b>	<b>\$1,337,385</b>	<b>\$1,531,792</b>	<b>\$194,407</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$1,093,399	\$1,188,540	\$1,189,000	\$1,268,892	\$ 79,892	12.05
641 Transportation Planning	209,259	148,385	148,385	262,900	\$114,515	1.60
<b>Total All Funds</b>	<b>\$1,302,658</b>	<b>\$1,336,925</b>	<b>\$1,337,385</b>	<b>\$1,531,792</b>	<b>\$194,407</b>	<b>13.65</b>





## Division Summary

### Building Safety & Plan Review

The Building Safety Division is responsible for enforcement of the City's adopted building codes. Major programs administered include review of plans and applications, issuance of building permits, inspection of buildings and building systems during construction to verify compliance with applicable codes, issuance of Certificates of Occupancy upon completion of building projects, and administration of contractor and trades licensing regulations.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$567,112	\$598,950	\$598,950	\$780,600	\$181,650
Contractual Services	43,318	46,750	46,750	49,050	2,300
Commodities	28,054	23,500	23,210	22,000	(1,210)
Capital Outlay	-	25,000	25,000	-	(25,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$638,484</b>	<b>\$694,200</b>	<b>\$693,910</b>	<b>\$851,650</b>	<b>\$157,740</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$638,484	\$669,200	\$668,910	\$851,650	\$182,740	9.43
202 Capital Improvement Reserve	-	25,000	25,000	-	\$ (25,000)	-
<b>Total All Funds</b>	<b>\$638,484</b>	<b>\$694,200</b>	<b>\$693,910</b>	<b>\$851,650</b>	<b>\$157,740</b>	<b>9.43</b>



## Division Summary

### Code Enforcement

The primary responsibility of the Code Enforcement Division is to preserve the livability and integrity of residential and commercial districts and prevent deterioration and blighting influences within the community. The division oversees the rental inspection program, site plan inspections, environmental code, development code, property maintenance code, weed ordinance and the sign code.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$580,860	\$688,040	\$688,040	\$707,729	\$ 19,689
Contractual Services	39,714	59,000	59,000	64,300	5,300
Commodities	24,322	19,050	19,050	19,150	100
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$644,897</b>	<b>\$766,090</b>	<b>\$766,090</b>	<b>\$791,179</b>	<b>\$ 25,089</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$644,897	\$766,090	\$766,090	\$791,179	\$ 25,089	9.68
<b>Total All Funds</b>	<b>\$644,897</b>	<b>\$766,090</b>	<b>\$766,090</b>	<b>\$791,179</b>	<b>\$ 25,089</b>	<b>9.68</b>



# Division Summary

## Community Development

The Community Development Division administers the Community Development Block Grant, HOME, and Emergency Shelter Grant programs serving low-to-moderate income individuals and families in the city of Lawrence. This division also staffs the Homeless Issues Advisory Committee and the Affordable Housing Advisory Board.

## Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 323,060	\$ 249,830	\$ -	\$ 252,300	\$ 252,300
Contractual Services	885,458	-	1,100,000	1,197,686	97,686
Commodities	3,316	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 1,211,834</b>	<b>\$ 249,830</b>	<b>\$ 1,100,000</b>	<b>\$ 1,449,986</b>	<b>\$ 349,986</b>

## Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
631 Community Development Gra	\$ 826,687	\$ 206,900	\$ 800,000	\$ 917,077	\$ 117,077	2.25
633 Home Program Fund	385,147	42,930	300,000	532,909	\$ 232,909	0.50
<b>Total All Funds</b>	<b>\$ 1,211,834</b>	<b>\$ 249,830</b>	<b>\$ 1,100,000</b>	<b>\$ 1,449,986</b>	<b>\$ 349,986</b>	<b>2.75</b>



# Finance

## Department Location

### City Hall

6 East 6th St.

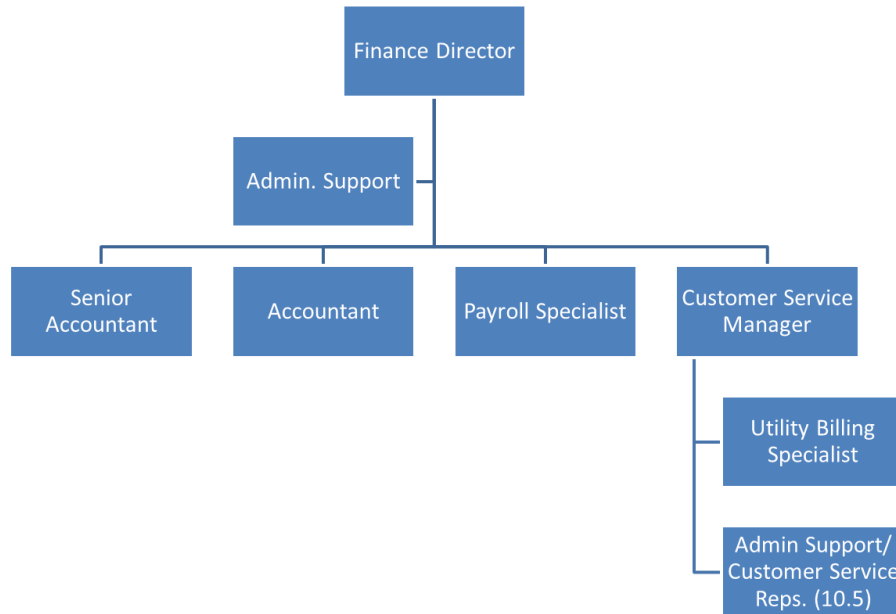
Lawrence, KS

(785) 832-3000

## Department Overview

The Finance department provides overall financial support to the City as well as preparing and collecting utility bills. The department has two divisions: Administration and Utility Billing.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services decrease due to healthcare for all General Operating Fund departments being budgeted in the Transfer division in 2016. In 2017, healthcare in the General Operating Fund will be budgeted at the departmental level.
- In 2017, Field Services will be moved to the \_\_\_\_ division in Water and Wastewater Utility Department.
- Contractual Services decrease due to increased Utility Billing and Collection Expenditures.
- Debt Service includes bond and interest payments for the City's General Obligation debt. The increase in 2017 is due to new debt being issued for capital projects.
- Transfers decrease due to infrastructure sales tax and transit sales tax. In 2016, these funds were budgeted as a transfer from the General Operating Fund to other City funds. Beginning in 2017, these sales tax proceeds will be directly deposited into and expended from other City funds. In addition, the 2016 budget included funding for future projects that are not budgeted in 2017.



City of Lawrence

## Department of Finance

### Budget Overview

Division	General Fund	Water & Sewer Fund	Bond & Interest	Multi	Total
Financial Administration	\$ 328,611	\$ -	\$ -	\$ -	\$ 328,611
Utility Billing & Collections	-	2,625,864	-	-	2,625,864
General Overhead	4,274,816	-	-	-	4,274,816
Transfers	2,747,898	-	-	-	2,747,898
Bond & Interest	-	-	12,195,000	-	12,195,000
Economic Development Funds Administration	-	-	-	1,850,829	1,850,829
<b>Total</b>	<b>\$ 7,351,325</b>	<b>\$ 2,625,864</b>	<b>\$ 12,195,000</b>	<b>\$1,850,829</b>	<b>\$24,023,018</b>



# Department Budget Summary

## Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 6,698,996	\$ 6,906,019	\$ 6,905,729	\$ 2,160,620	\$ (4,745,110)
Contractual Services	5,648,222	6,088,153	6,764,778	\$ 6,245,201	(519,577)
Commodities	112,837	128,977	128,977	138,084	9,107
Capital Outlay	-	103,000	103,000	24,300	(78,700)
Debt Service	10,865,034	11,659,248	10,959,248	12,195,000	1,235,752
Transfers	14,674,692	22,250,709	5,592,450	2,839,348	(2,753,102)
Contingency	-	4,453,287	7,500	420,465	<b>412,965</b>

## Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 24,231,997	\$ 33,091,378	\$ 15,066,498	\$ 7,351,325	\$ (7,715,173)
501 Water & Sewer Fund	2,197,915	2,274,707	2,274,707	2,625,864	351,157
301 Bond & Interest	10,865,034	14,739,035	10,959,248	12,195,000	1,235,752
Multi Economic Development Funds	704,835	1,484,273	2,161,229	1,850,829	(310,400)
<b>Total</b>	<b>37,999,781</b>	<b>51,589,393</b>	<b>30,461,682</b>	<b>24,023,018</b>	<b>(6,438,665)</b>

## Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Financial Administration	\$ 310,468	\$ 315,331	\$ 315,000	\$ 328,611	\$ 13,611	4.13
Utility Billing & Collections	\$ 2,197,915	\$ 2,274,707	\$ 2,274,707	\$ 2,625,864	351,157	25.63
General Overhead	\$ 4,587,462	\$ 5,686,498	\$ 4,320,498	\$ 4,274,816	(45,682)	-
Transfers	\$ 19,334,067	\$ 27,089,549	\$ 10,431,000	\$ 2,747,898	(7,683,102)	-
Bond & Interest	\$ 10,865,034	\$ 14,739,035	\$ 10,959,248	\$ 12,195,000	1,235,752	-
Economic Development Funds Administration	\$ 704,835	\$ 1,484,273	\$ 2,161,229	\$ 1,850,829	\$ (310,400)	-
<b>Total</b>	<b>\$ 37,999,781</b>	<b>\$ 51,589,393</b>	<b>\$ 30,461,682</b>	<b>\$ 24,023,018</b>	<b>\$ (6,438,665)</b>	<b>29.76</b>



# Department Budget Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ACCOUNTANT	2.00
ADMIN SUPPORT II	8.00
ADMIN SUPPORT II PARTTIME REG	1.76
ADMIN SUPPORT III	1.00
ADMIN SUPPORT IV	2.00
ASSISTANT FINANCE DIRECTOR	-
BILLING SPECIALIST	1.00
CUSTOMER SERVICE SUPERVISOR	-
FIELD SERVICES REPRESENTATIVE	4.00
FIELD SUPERVISOR/FIELD SVS	1.00
FINANCE DIRECTOR	1.00
METER READER	5.00
PAYROLL SPECIALIST	1.00
PURCHASING OFFICER	-
SENIOR ACCOUNTANT FISCAL ANALY	1.00
UTILITY BILLING MANAGER	1.00
<b>Total</b>	<b>29.76</b>

- Position Staffing Table reflects the following changes:
  - The reduction of 1.0 FTE Assistant Finance Director position.
  - Reorganization of Field Services resulting in the Field Services Representatives (4.0 FTE), Field Services Supervisor (1.0 FTE) and Meter Reader (5.0 FTE) positions reporting to the Water and Wastewater Utilities Department.



## Division Summary

### Financial Administration

The Administration Division is responsible for the overall financial administration of the City. The financial operations of the City are guided by independent standards established for accounting, internal control functions, state statutes and internal policies. Major responsibilities include accounting, investing, purchasing, accounts payable, and debt management.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$287,315	\$292,830	\$292,830	\$295,290	\$ 2,460
Contractual Services	12,023	13,625	13,294	19,869	6,575
Commodities	11,130	8,876	8,876	13,452	4,576
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$310,468</b>	<b>\$315,331</b>	<b>\$315,000</b>	<b>\$328,611</b>	<b>\$ 13,611</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$310,468	\$315,331	\$315,000	\$328,611	\$ 13,611	4.13
<b>Total All Funds</b>	<b>\$310,468</b>	<b>\$315,331</b>	<b>\$315,000</b>	<b>\$328,611</b>	<b>\$ 13,611</b>	<b>4.13</b>





## Division Summary

### Utility Billing & Collections

The Utility Billing Division is responsible for the billing and collecting of water, wastewater, sanitation, and storm sewer charges. Each week, utility bills are prepared for approximately one-fourth of the City's 32,000 customers.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$1,660,856	\$1,682,899	\$1,682,899	\$1,865,330	\$182,431
Contractual Services	385,222	384,608	384,608	547,503	162,895
Commodities	60,387	85,250	85,250	89,781	4,531
Capital Outlay	-	23,000	23,000	24,300	1,300
Debt Service	-	-	-	-	-
Transfers	91,450	91,450	91,450	91,450	-
Contingency	-	7,500	7,500	7,500	-
<b>Total</b>	<b>\$2,197,915</b>	<b>\$2,274,707</b>	<b>\$2,274,707</b>	<b>\$2,625,864</b>	<b>\$351,157</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501 Water & Sewer Fund	\$2,197,915	\$2,274,707	\$2,274,707	\$2,625,864	\$351,157	25.63
<b>Total All Funds</b>	<b>\$2,197,915</b>	<b>\$2,274,707</b>	<b>\$2,274,707</b>	<b>\$2,625,864</b>	<b>\$351,157</b>	<b>25.63</b>



## Division Summary

### General Overhead

The General Overhead division is where outside agency funding requests are paid from. It also includes budgeted expenditures that are non-departmental.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	4,546,141	4,205,647	4,205,647	3,827,000	(378,647)
Commodities	41,321	34,851	34,851	34,851	-
Capital Outlay	-	80,000	80,000	-	(80,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	1,366,000	-	412,965	<b>412,965</b>
<b>Total</b>	<b>\$4,587,462</b>	<b>\$5,686,498</b>	<b>\$4,320,498</b>	<b>\$4,274,816</b>	<b>\$ (45,682)</b>

### Division Summary by Division

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$4,587,462	\$5,686,498	\$4,320,498	\$4,274,816	\$ (45,682)	-
<b>Total All Funds</b>	<b>\$4,587,462</b>	<b>\$5,686,498</b>	<b>\$4,320,498</b>	<b>\$4,274,816</b>	<b>\$ (45,682)</b>	<b>-</b>



## Division Summary

### Transfers

The Transfers division is used to budget for transfers made from the General Fund to other funds. In previous years sales tax proceeds from the Infrastructure and Transit sales taxes were included in this budget and were transfers to other City Funds. In addition, the City's contribution to healthcare for City employees from General Operating Fund departments was budgeted in this division. In 2017, sales tax proceeds from the Infrastructure and Transit sales taxes will be recorded as revenue and expenditures in other city funds. Healthcare will be budgeted in the General Operating Fund and the department level.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 4,750,825	\$ 4,930,290	\$ 4,930,000	\$ -	\$ (4,930,000)
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	14,583,242	22,159,259	5,501,000	2,747,898	(2,753,102)
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$19,334,067</b>	<b>\$27,089,549</b>	<b>\$10,431,000</b>	<b>\$2,747,898</b>	<b>\$ (7,683,102)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$19,334,067	\$27,089,549	\$10,431,000	\$2,747,898	\$ (7,683,102)	-
<b>Total All Funds</b>	<b>\$19,334,067</b>	<b>\$27,089,549</b>	<b>\$10,431,000</b>	<b>\$2,747,898</b>	<b>\$ (7,683,102)</b>	<b>-</b>



## Division Summary

### Bond & Interest

This is funding for the City's principal and interest payments for property tax supported debt.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	10,865,034	11,659,248	10,959,248	12,195,000	1,235,752
Transfers	-	-	-	-	-
Contingency	-	3,079,787	-	-	-
<b>Total</b>	<b>\$10,865,034</b>	<b>\$14,739,035</b>	<b>\$10,959,248</b>	<b>\$12,195,000</b>	<b>\$ 1,235,752</b>

### Division Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
301 Bond & Interest	\$10,865,034	\$14,739,035	\$10,959,248	\$12,195,000	\$ 1,235,752	-
<b>Total All Funds</b>	<b>\$10,865,034</b>	<b>\$14,739,035</b>	<b>\$10,959,248</b>	<b>\$12,195,000</b>	<b>\$ 1,235,752</b>	<b>-</b>



## Division Summary

### Economic Development Funds Administration

Finance performs administrative functions for the City's economic development funds in support of the City Manager's Office Economic Development Program.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	704,835	1,484,273	2,161,229	1,850,829	(310,400)
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 704,835</b>	<b>\$ 1,484,273</b>	<b>\$ 2,161,229</b>	<b>\$ 1,850,829</b>	<b>\$ (310,400)</b>

### Division Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
Economic Development Funds	\$ 704,835	\$ 1,484,273	\$ 2,161,229	\$ 1,850,829	\$ (310,400)	-
<b>Total All Funds</b>	<b>\$ 704,835</b>	<b>\$ 1,484,273</b>	<b>\$ 2,161,229</b>	<b>\$ 1,850,829</b>	<b>\$ (310,400)</b>	<b>-</b>



# Information Technology

## Department Location

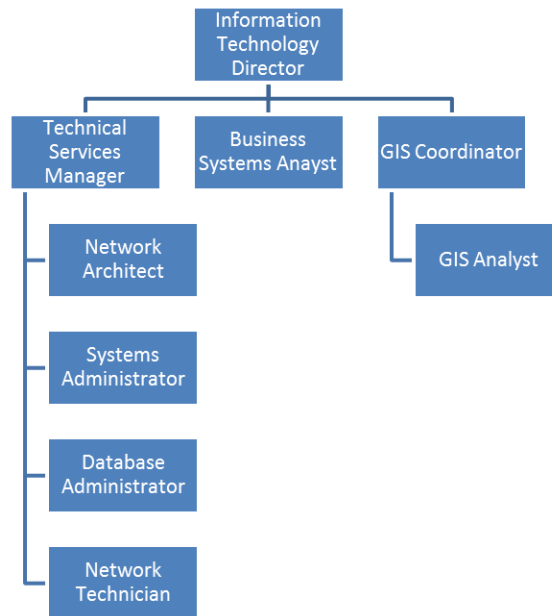
### City Hall

6 East 6th St.  
Lawrence, KS  
(785) 832-3326

## Department Overview

The Information Technology Department has the responsibility to promote and optimize the delivery of information technology services to all City departments in support of Lawrence citizens. The department's employees provide technology support in these primary areas: network management, security, desktop and server management, database management, geographic information systems (GIS), ERP and Business applications support, document imaging, telecommunications, fiber projects, and e-government services.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Total Personal Services costs are budgeted to increase due to health insurance costs being allocated to department accounts beginning with the 2017 budget.
- Cost increases in Personal Services are partially offset by a reduction (\$17,000) in part-time wages.



City of Lawrence

# Information Technology

## Budget Overview

Division	General Fund	Equipment Reserve Fund	Total
Information Technology	\$ 1,065,415	\$ 49,500	\$ 1,114,915
<b>Total</b>	<b>\$ 1,065,415</b>	<b>\$ 49,500</b>	<b>\$ 1,114,915</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 587,127	\$ 645,960	\$ 645,960	\$ 746,300	\$ 100,340
Contractual Services	313,405	232,880	232,880	261,115	28,235
Commodities	26,920	48,000	48,000	48,000	-
Capital Outlay	5,133	80,000	80,000	59,500	(20,500)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 932,584</b>	<b>\$ 1,006,840</b>	<b>\$ 1,006,840</b>	<b>\$ 1,114,915</b>	<b>\$ 108,075</b>

### Department Overview by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1	General Fund	\$ 932,584	\$ 936,840	\$ 936,840	\$ 1,065,415	\$ 128,575
205	Equipment Reserve Fund	-	70,000	70,000	49,500	(20,500)
	<b>Total</b>	<b>932,584</b>	<b>1,006,840</b>	<b>1,006,840</b>	<b>1,114,915</b>	<b>108,075</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Information Technology	\$ 932,584	\$ 1,006,840	\$ 1,006,840	\$ 1,114,915	\$ 108,075	7.00
<b>Total</b>	<b>\$ 932,584</b>	<b>\$ 1,006,840</b>	<b>\$ 1,006,840</b>	<b>\$ 1,114,915</b>	<b>\$ 108,075</b>	<b>7.00</b>





## Department Budget Summary

### Personnel Summary

Position	2017 Budgeted FTEs
BUSINESS SYSTEMS ANALYST	2.00
DATABASE ADMINISTRATOR	1.00
GIS ANALYST	1.00
GIS COORDINATOR	1.00
INFORMATION TECHNOLOGY DIR	1.00
NETWORK ARCHITECT	1.00
NETWORK TECHNICIAN*	1.00
NETWORK TECHNICIAN*	1.00
SYSTEM ADMINISTRATOR**	1.00
TECHNICAL SERVICES MANAGER**	1.00
<b>Total</b>	<b>11.00</b>
*Funded in Fire Medical Department General Fund budget	
**Funded in Water Utilities Department budget, Water Wastewater Utility Fund	

- Position Staffing Table reflects the following changes:
  - The reduction of 0.5 FTE Administrative Support position.



# Office of the City Attorney

## Department Location

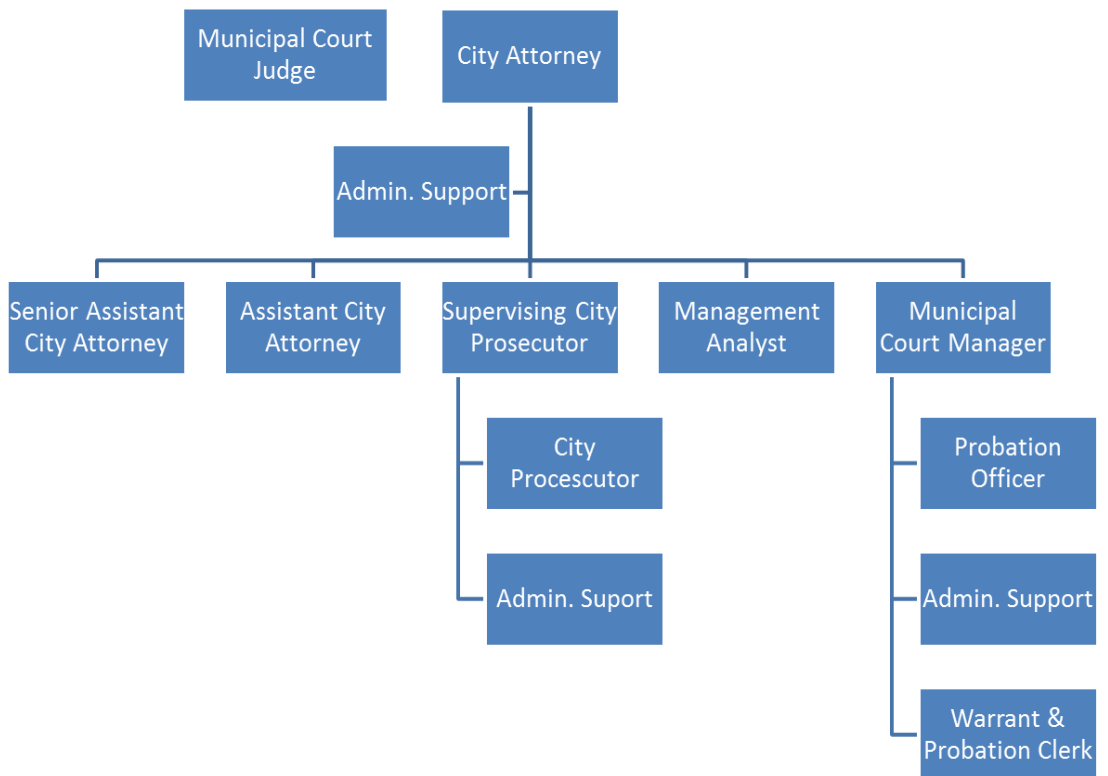
### City Hall

6 East 6th St.  
Lawrence, KS  
(785) 832-3405

## Department Overview

The City Attorney's Office provides legal advice and support to the City Commission, City departments and City advisory boards. The City Attorney's Office is comprised of three divisions: City Attorney, Human Relations, and Municipal Court.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increases due to healthcare being budgeted at department level beginning in 2017.
- Contractual Services decreased due to prisoner care being moved to the Police Department in 2017.



City of Lawrence

# Office of the City Attorney

## Budget Overview

Division	General Fund	Public Parking System	Fair Housing Grant	Total
City Attorney's Office	\$ 1,229,146	\$ -	\$ -	\$ 1,229,146
Human Relations	9,730	-	11,800	21,530
Municipal Court	947,912	216,302	-	1,164,214
<b>Total</b>	<b>\$ 2,186,788</b>	<b>\$ 216,302</b>	<b>\$ 11,800</b>	<b>\$ 2,414,890</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 1,387,749	\$ 1,445,334	\$ 1,445,334	\$ 1,679,252	\$ 233,918
Contractual Services	937,416	808,648	808,648	693,444	(115,204)
Commodities	40,609	37,735	37,735	42,194	4,459
Capital Outlay	-	-	3,118	-	(3,118)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 2,365,774</b>	<b>\$ 2,291,717</b>	<b>\$ 2,294,835</b>	<b>\$ 2,414,890</b>	<b>\$ 120,055</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 2,179,294	\$ 2,070,573	\$ 2,070,573	\$ 2,186,788	\$ 116,215
205 Equipment Reserve Fund	-	-	3,118	-	(3,118)
503 Public Parking System	173,785	209,736	209,736	216,302	6,566
621 Fair Housing Grant	12,695	11,408	11,408	11,800	392
<b>Total</b>	<b>2,365,774</b>	<b>2,291,717</b>	<b>2,294,835</b>	<b>2,414,890</b>	<b>120,055</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
City Attorney's Office	\$ 806,018	\$ 883,016	\$ 886,134	\$ 1,229,146	\$ 343,012	8.90
Human Relations	23,122	21,138	21,138	21,530	392	0.10
Municipal Court	1,536,634	1,387,563	1,387,563	1,164,214	(223,349)	11.76
<b>Total</b>	<b>\$ 2,365,774</b>	<b>\$ 2,291,717</b>	<b>\$ 2,294,835</b>	<b>\$ 2,414,890</b>	<b>\$ 120,055</b>	<b>20.76</b>



## Department Budget Summary

### Personnel Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT II	6.00
ADMIN SUPPORT III	5.00
ASSISTANT CITY ATTORNEY	1.00
CITY ATTORNEY	1.00
CITY PROSECUTOR	1.00
COURT SECURITY OFFICER	0.76
MANAGEMENT ANALYST I	1.00
MUNICIPAL COURT JUDGE	1.00
MUNICIPAL COURT MANAGER	1.00
PROBATION OFFICER	1.00
SENIOR ASSISTANT CITY ATTORNEY*	1.00
SUPERVISING CITY PROSECUTOR	1.00
WARRANT & PROBATION CLERK	1.00
<b>Total</b>	<b>21.76</b>
*Senior Assistant City Attorney funded by Water and Wastewater Utility Fund	



## Division Summary

### City Attorney's Office

The City Attorney's Office provides legal advice and support to the City Commission, City departments and City advisory boards. Staff prepares and reviews City ordinances and resolutions, negotiates contracts, leases, and other agreements, acquires real property interests for city projects, monitors state legislation, and represents the City in civil litigation.

### Division Summary by Category

Category	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$646,434	\$667,570	\$667,570	\$ 823,700	\$156,130
Contractual Services	151,736	201,196	201,196	388,346	187,150
Commodities	7,849	14,250	14,250	17,100	2,850
Capital Outlay	-	-	3,118	-	(3,118)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$806,018</b>	<b>\$883,016</b>	<b>\$886,134</b>	<b>\$1,229,146</b>	<b>\$343,012</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$806,018	\$883,016	\$883,016	\$1,229,146	\$346,130	8.90
<b>Total All Funds</b>	<b>\$806,018</b>	<b>\$883,016</b>	<b>\$883,016</b>	<b>\$1,229,146</b>	<b>\$346,130</b>	<b>8.90</b>



## Division Summary

### Human Relations

This Human Relations division is responsible for investigating allegations of the City's anti-discrimination laws found in Chapter 10 of the City Code. The division also performs outreach to educate the community regarding the rights and responsibilities under Chapter 10 of the City Code.

### Division Summary by Category

Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$11,260	\$11,408	\$ 11,408	\$11,800	\$ 392
Contractual Services	6,109	4,450	4,450	4,450	-
Commodities	5,753	5,280	5,280	5,280	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$23,122</b>	<b>\$21,138</b>	<b>\$ 21,138</b>	<b>\$21,530</b>	<b>\$ 392</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$10,427	\$ 9,730	\$ 9,730	\$ 9,730	\$ -	-
621 Fair Housing Grant	12,695	11,408	11,408	11,800	\$ 392	0.10
<b>Total All Funds</b>	<b>\$23,122</b>	<b>\$21,138</b>	<b>\$ 21,138</b>	<b>\$21,530</b>	<b>\$ 392</b>	<b>0.10</b>



## Division Summary

### Municipal Court

The Municipal Court division files, manages and adjudicates alleged violations of City ordinances in a timely and professional manner. The Municipal Court of the City of Lawrence adjudicates alleged violations of the City Code. The City Prosecutor's office represents the City in all cases brought by the City and University Police Departments.

### Division Summary by Category

Category	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 730,055	\$ 766,356	\$ 766,356	\$ 843,752	\$ 77,396
Contractual Services	779,572	603,002	603,002	300,648	(302,354)
Commodities	27,007	18,205	18,205	19,814	1,609
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$1,536,634</b>	<b>\$1,387,563</b>	<b>\$1,387,563</b>	<b>\$1,164,214</b>	<b>\$ (223,349)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$1,362,849	\$1,177,827	\$1,177,827	\$ 947,912	\$ (229,915)	7.76
503 Public Parking System	173,785	209,736	209,736	216,302	\$ 6,566	4.00
<b>Total All Funds</b>	<b>\$1,536,634</b>	<b>\$1,387,563</b>	<b>\$1,387,563</b>	<b>\$1,164,214</b>	<b>\$ (223,349)</b>	<b>11.76</b>





# Police Department

## Department Locations

### Law Enforcement Center

111 E. 11th St.  
Lawrence, KS  
(785) 832-7501

### Investigations & Training Center

4820 Bob Billings Parkway  
Lawrence, KS  
(785) 832-7400

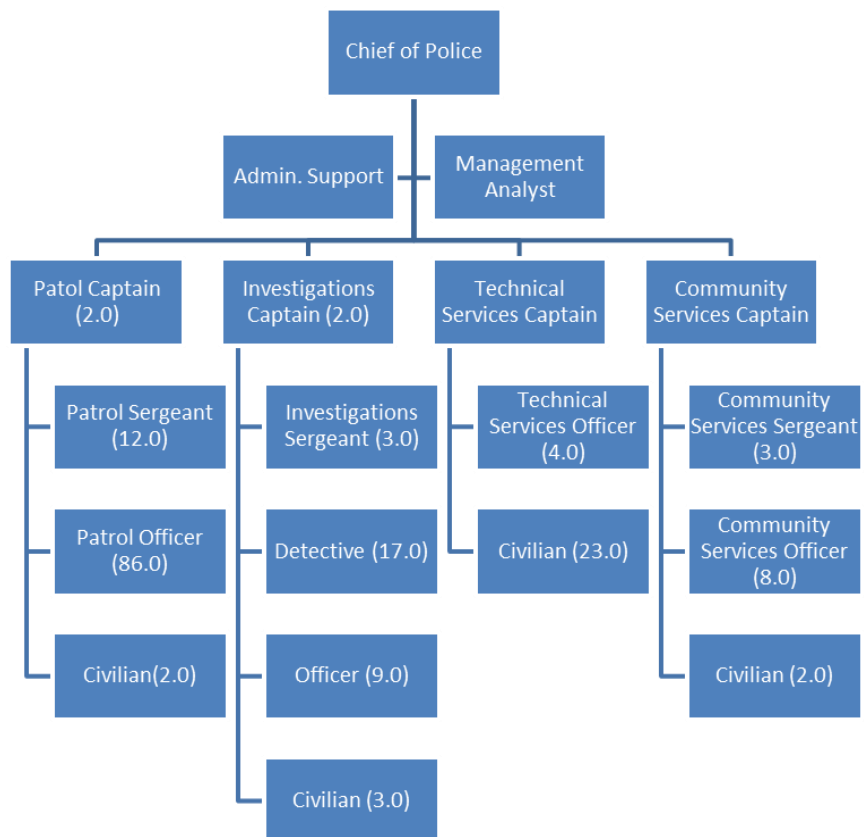
### Animal/Parking Control

935 New Hampshire  
Lawrence, KS  
(785) 832-7501

## Department Overview

The Lawrence Police Department currently operates with an authorized strength of 152 commissioned police officers and a 32 member civilian support staff. The department is comprised of five divisions: Administration, Patrol, Investigations, Technical Services, and Community Services.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increases due to healthcare being budgeted at department level beginning in 2017 as well as additional personnel being hired.
- Contractual Services increased due to prisoner care being moved from the City Attorney's Office in 2017.



City of Lawrence

# Police Department Budget Overview

Division	General Fund	Capital Improvement Reserve	Public Parking System	Outside Agency Grants	Law Enforcement Trust Fund	Total
Police Administration	\$ 994,000	\$ -	\$ -	\$ 250,000	\$ 80,000	\$ 1,324,000
Community Service	\$ 1,916,863	\$ -	\$ -	\$ -	\$ -	1,916,863
Investigations	\$ 3,928,065	\$ -	\$ -	\$ -	\$ -	3,928,065
Patrol	\$ 12,375,250	\$ -	\$ -	\$ -	\$ -	12,375,250
Technical Services	\$ 3,085,885	\$ -	\$ 851,172	\$ -	\$ -	\$ 3,937,057
<b>Total</b>	<b>\$ 22,300,063</b>	<b>\$ -</b>	<b>\$ 851,172</b>	<b>\$ 250,000</b>	<b>\$ 80,000</b>	<b>\$23,481,235</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 16,345,117	\$ 16,610,371	\$ 16,610,371	\$ 19,823,656	\$ 3,213,285
Contractual Services	977,170	959,296	1,031,247	1,788,300	757,053
Commodities	982,279	938,653	946,619	1,003,279	56,660
Capital Outlay	365,030	983,800	975,834	866,000	(109,834)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 18,669,595</b>	<b>\$ 19,492,120</b>	<b>\$ 19,564,071</b>	<b>\$ 23,481,235</b>	<b>\$ 3,917,164</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 17,649,290	\$ 18,310,696	\$ 18,382,647	\$ 22,300,063	\$ 3,917,416
202 Capital Improvement Reserve	75	266,000	266,000	-	(266,000)
503 Public Parking System	697,667	825,424	825,424	851,172	25,748
611 Outside Agency Grants	215,749	-	-	250,000	250,000
652 Law Enforcement Trust Fund	106,813	90,000	90,000	80,000	(10,000)
<b>Total</b>	<b>18,669,595</b>	<b>19,492,120</b>	<b>19,564,071</b>	<b>23,481,235</b>	<b>3,917,164</b>

### Budget by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Administration	\$ 1,151,142	\$ 1,001,495	\$ 1,073,446	\$ 1,324,000	\$ 250,554	3.00
Community Service	857,218	966,506	966,506	1,916,863	950,357	11.00
Investigations	3,397,140	3,524,279	3,524,279	3,928,065	403,786	32.00
Patrol	10,426,525	10,836,265	10,836,265	12,375,250	1,538,985	104.00
Technical Services	2,837,570	3,163,575	3,163,575	3,937,057	773,482	37.00
<b>Total</b>	<b>\$ 18,669,595</b>	<b>\$ 19,492,120</b>	<b>\$ 19,564,071</b>	<b>\$ 23,481,235</b>	<b>\$ 3,917,164</b>	<b>187.00</b>



## Department Budget Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT II	7.00
ADMIN SUPPORT III	4.00
ANIMAL CONTROL OFFICER	3.00
ANIMAL/PARKING CONTROL MANAGER	1.00
CIVILIAN TELESERVE OFFICER	2.00
CRIME ANALYST	2.00
CRIME SCENE TECHNICIAN	1.00
EVIDENCE CLERK	1.00
MANAGEMENT ANALYST II	2.00
NETWORK ADMINISTRATOR	1.00
NETWORK MANAGER	1.00
PARKING CONTROL OFFICER	5.00
PARKING CONTROL TECHNICIAN	1.00
POLICE CAPTAIN	6.00
POLICE CHIEF	1.00
POLICE DETECTIVE	17.00
POLICE OFFICER	112.00
POLICE SERGEANT	18.00
RECORDS MANAGER	1.00
SYSTEM ADMINISTRATOR	1.00
<b>Total</b>	<b>187.00</b>



## Division Summary

### Administration

The Administration Division provides administrative support to the other divisions of the Police Department. This division includes the Office of the Chief as well as additional operational costs.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 465,348	\$ 303,580	\$ 303,580	\$ 592,700	\$ 289,120
Contractual Services	268,164	254,715	326,666	334,500	7,834
Commodities	312,600	54,200	54,200	61,800	7,600
Capital Outlay	105,030	389,000	389,000	335,000	(54,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$1,151,142</b>	<b>\$1,001,495</b>	<b>\$1,073,446</b>	<b>\$1,324,000</b>	<b>\$ 250,554</b>

### Administration

Division	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 828,504	\$ 857,495	\$ 929,446	\$ 994,000	\$ 64,554	3.00
202 Capital Improvement Reserve	75	54,000	54,000	-	\$ (54,000)	-
652 Law Enforcement Trust Fund	106,813	90,000	90,000	80,000	\$ (10,000)	-
216 Special Recreation Fund	-	-	-	-	\$ -	-
611 Outside Agency Gran	215,749	-	-	250,000	\$ 250,000	-
<b>Total All Funds</b>	<b>\$1,151,142</b>	<b>\$1,001,495</b>	<b>\$1,073,446</b>	<b>\$1,324,000</b>	<b>\$ 250,554</b>	<b>3.00</b>



## Division Summary

### Community Service

The Community Services Division is comprised of the Training Unit, whose primary function is to facilitate all in-house trainings and Basic Recruit Academies and the School Resource Officer (SRO) and Neighborhood Resource Officer (NRO) programs. The Community Services Division also encompasses the Office of Professional Accountability and Public Affairs Sergeant.

### Community Service

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$818,907	\$836,179	\$836,179	\$1,214,680	\$ 378,501
Contractual Services	25,381	27,204	27,204	650,000	622,796
Commodities	12,930	19,123	19,123	24,183	5,060
Capital Outlay	-	84,000	84,000	28,000	(56,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$857,218</b>	<b>\$966,506</b>	<b>\$966,506</b>	<b>\$1,916,863</b>	<b>\$ 950,357</b>

### Community Service

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$857,218	\$882,506	\$882,506	\$1,916,863	\$1,034,357	11.00
202 Capital Improvement Reserve	-	84,000	84,000	-	\$ (84,000)	-
<b>Total All Funds</b>	<b>\$857,218</b>	<b>\$966,506</b>	<b>\$966,506</b>	<b>\$1,916,863</b>	<b>\$ 950,357</b>	<b>11.00</b>



## Division Summary

### Investigations

The Investigative Division is directly responsible for all major case investigations and provides specialized services to include, crime scene processing, juvenile investigations, electronic/computer forensics as well as manage the City/County Drug Enforcement Unit.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$3,243,151	\$3,300,930	\$3,300,930	\$3,813,500	\$512,570
Contractual Services	80,300	86,220	86,220	15,000	(71,220)
Commodities	73,689	78,329	86,295	99,565	13,270
Capital Outlay	-	58,800	50,834	-	(50,834)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$3,397,140</b>	<b>\$3,524,279</b>	<b>\$3,524,279</b>	<b>\$3,928,065</b>	<b>\$403,786</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$3,397,140	\$3,524,279	\$3,524,279	\$3,928,065	\$403,786	32.00
<b>Total All Funds</b>	<b>\$3,397,140</b>	<b>\$3,524,279</b>	<b>\$3,524,279</b>	<b>\$3,928,065</b>	<b>\$403,786</b>	<b>32.00</b>



## Division Summary

### Patrol

The Patrol Division is directly responsible for 24/7 service delivery on the city's 852.4 lane miles of streets and protect a population of approximately 95,000 residents, including various primary, secondary and higher educational institutions, retail and industrial businesses.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 9,368,890	\$ 9,671,123	\$ 9,671,123	\$11,176,200	\$1,505,077
Contractual Services	418,315	367,346	367,346	449,600	82,254
Commodities	379,320	477,796	477,796	385,450	(92,346)
Capital Outlay	260,000	320,000	320,000	364,000	44,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$10,426,525</b>	<b>\$10,836,265</b>	<b>\$10,836,265</b>	<b>\$12,375,250</b>	<b>\$1,538,985</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$10,426,525	\$10,776,265	\$10,776,265	\$12,375,250	\$1,598,985	104.00
202 Capital Improvement Reserve	-	60,000	60,000	-	\$ (60,000)	-
506 Golf Course	-	-	-	-	\$ -	-
<b>Total All Funds</b>	<b>\$10,426,525</b>	<b>\$10,836,265</b>	<b>\$10,836,265</b>	<b>\$12,375,250</b>	<b>\$1,538,985</b>	<b>104.00</b>





## Division Summary

### Technical Services

The Technical Services Division provides network and systems support to the Police Department. In addition, this division is responsible for maintaining criminal and accidents records and evidence for LKPD and DGSO. The Technical Services Division also consists of animal and parking control services and school crossing guards.

### Division Summary by Category

Expenditure	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$2,448,820	\$2,498,559	\$2,498,559	\$3,026,576	\$ 528,017
Contractual Services	185,009	223,811	223,811	339,200	115,389
Commodities	203,741	309,205	309,205	432,281	123,076
Capital Outlay	-	132,000	132,000	139,000	7,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$2,837,570</b>	<b>\$3,163,575</b>	<b>\$3,163,575</b>	<b>\$3,937,057</b>	<b>\$ 773,482</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$2,139,903	\$2,270,151	\$2,270,151	\$3,085,885	\$ 815,734	28.00
202	Capital Improvement Reserve	-	68,000	68,000	-	\$ (68,000)	-
503	Public Parking System	697,667	825,424	825,424	851,172	\$ 25,748	9.00
<b>Total</b>	<b>All Funds</b>	<b>\$2,837,570</b>	<b>\$3,163,575</b>	<b>\$3,163,575</b>	<b>\$3,937,057</b>	<b>\$ 773,482</b>	<b>37.00</b>



# Fire and Medical Department

## Department Location

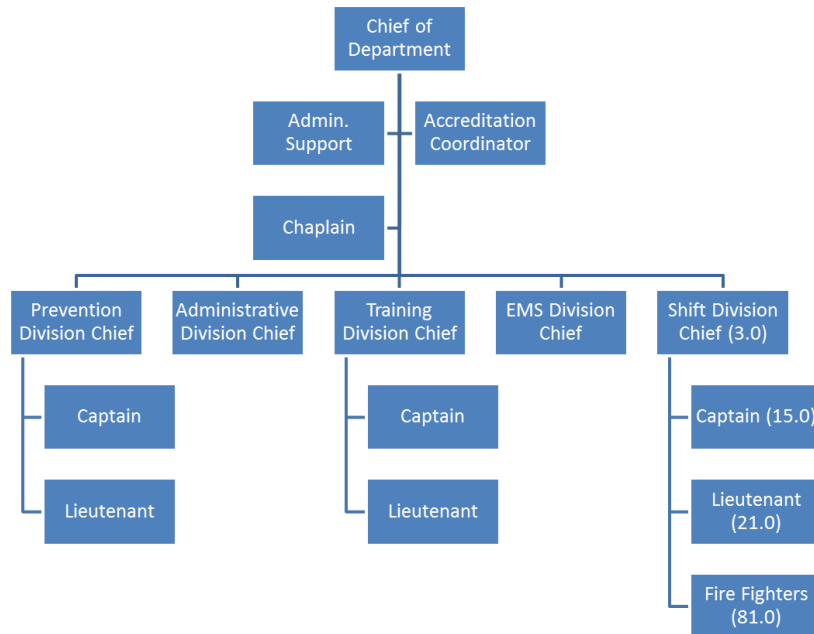
## Administration

1911 Stewart Ave.  
Lawrence, KS  
(785) 830-7000

## Department Overview

The Lawrence-Douglas County Fire Medical department is a joint agreement between the City and County to provide fire and medical services. Fire services are provided by the department for all City of Lawrence residents while EMS and hazardous material responses are provided for all Douglas County residents. This department is partially funded through Douglas County.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Fire Medical budget reorganized in 2017 to allocate costs by division (Emergency Medical Service and Fire Service).
- 2017 budget includes staffing and operational costs for a newly proposed Eudora Emergency Medical Service station, contingent on Douglas County approval. If approved, the costs would be funded 100% by County reimbursements to the City.
- Personal Services increases due to healthcare being budgeted at department level beginning in 2017.
- Incident response increased 14.8% over the previous three years; EMS incident responses comprise approximately 80% of calls for service



City of Lawrence

## Fire and Medical Department Budget Overview

Division	General Fund	Equipment Reserve Fund	Total
Emergency Medical Service	13,869,466	50,000	13,919,466
Fire Service	\$ 5,328,337	\$ -	\$ 5,328,337
Combined Costs	-	100,000	100,000
<b>Total</b>	<b>\$ 19,197,803</b>	<b>\$ 150,000</b>	<b>\$ 19,347,803</b>



## Department Budget Summary

### Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 13,963,535	\$ 14,023,950	\$ 14,023,950	\$ 17,179,944	\$ 3,155,994
Contractual Services	973,655	1,145,448	1,165,448	1,371,653	206,205
Commodities	490,613	547,280	527,280	646,206	118,926
Capital Outlay	651,423	858,000	358,000	150,000	(208,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 16,079,226</b>	<b>\$ 16,574,678</b>	<b>\$ 16,074,678</b>	<b>\$ 19,347,803</b>	<b>\$ 3,273,125</b>

### Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 15,512,234	\$ 15,716,678	\$ 15,716,678	\$ 19,197,803	\$ 3,481,125
202 Capital Improvement Reserve	-	48,000	48,000	-	(48,000)
205 Equipment Reserve Fund	566,992	810,000	310,000	150,000	(160,000)
<b>Total</b>	<b>16,079,226</b>	<b>16,574,678</b>	<b>16,074,678</b>	<b>19,347,803</b>	<b>3,273,125</b>

### Summary by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Fire Service	-	-	-	5,328,337	5,328,337	150.00
Emergency Medical Service	\$ 566,992	\$ 500,000	\$ 310,000	\$ 13,919,466	\$ 13,609,466	-
Combined Cost Center	15,512,234	16,074,678	15,764,678	100,000	(15,664,678)	-
<b>Total</b>	<b>\$ 16,079,226</b>	<b>\$ 16,574,678</b>	<b>\$ 16,074,678</b>	<b>\$ 19,347,803</b>	<b>\$ 3,273,125</b>	<b>150.00</b>



# Department Budget Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ACCREDITATION COORDINATOR	1.00
ADMIN SUPPORT III	3.00
ADMIN SUPPORT IV	2.00
FIRE CAPTAIN 2080	2.00
FIRE CAPTAIN 2912	15.00
FIRE CHIEF	1.00
FIRE DIVISION CHIEF 2080	4.00
FIRE DIVISION CHIEF 2912	3.00
FIRE ENGINEER BASIC 2912	1.00
FIRE ENGINEER AEMT 2912	47.00
FIRE ENGINEER PARAMEDIC 2912	18.00
FIRE LIEUTENANT AEMT 2912	11.00
FIRE LIEUTENANT PARAMEDIC 2080	2.00
FIRE LIEUTENANT PARAMEDIC 2912	9.00
FIREFIGHTER AEMT 2912	10.00
FIREFIGHTER PARAMEDIC 2912	5.00
FIREFIGHTER-EXTRA BOARD	6.00
NETWORK TECHNICIAN	2.00
PROPOSED EUDORA PARAMEDIC CREW	8.00
<b>Total</b>	<b>150.00</b>

- An Administrative Support IV (1.0 FTE) and an Administrative III (1.0 FTE) position are assigned to medical claims billing function, funded 100% by Douglas County.
- Position Staffing Table reflects the following changes:
  - Contingent on Douglas County approval, the addition of 1.0 FTE Administrative Support III position assigned to medical claims billing function. If approved, the position would be funded 100% by Douglas County.
  - Contingent on Douglas County approval, the addition of 8.0 FTE positions to staff a new Emergency Medical Service station in Eudora. If approved, the positions and operational costs would be funded 100% by Douglas County.
  - Reduction of 1.0 FTE Administrative Support III position which is 100% City funded.



## Division Summary

### Emergency Medical Service

The Medical division provides emergency medical response as well as hazardous material response to all Douglas County residents. This division is partially funded through Douglas County.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$12,990,060	\$12,990,060
Contractual Services	-	-	-	565,648	565,648
Commodities	-	-	-	313,758	313,758
Capital Outlay	566,992	500,000	310,000	50,000	(260,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$566,992</b>	<b>\$500,000</b>	<b>\$310,000</b>	<b>\$13,919,466</b>	<b>\$13,609,466</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ -	\$ -	\$ -	\$13,869,466	\$13,869,466	-
205 Equipment Reserve Fund	566,992	500,000	310,000	50,000	\$ (260,000)	-
<b>Total All Funds</b>	<b>\$566,992</b>	<b>\$500,000</b>	<b>\$310,000</b>	<b>\$13,919,466</b>	<b>\$13,609,466</b>	<b>-</b>



## Division Summary

### Fire Service

The Fire division provides fire suppression, technical rescue, fire prevention and inspection to the City of Lawrence and public education to all Douglas County residents.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$4,189,884	\$4,189,884
Contractual Services	-	-	-	806,005	806,005
Commodities	-	-	-	332,448	332,448
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$5,328,337</b>	<b>\$5,328,337</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ -	\$ -	\$ -	\$5,328,337	\$5,328,337	150.00
<b>Total All Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$5,328,337</b>	<b>\$5,328,337</b>	<b>150.00</b>



## Division Summary

### Combined Costs

Prior to the 2017 budget, Fire and Medical service costs were combined as in one budget. Beginning in 2017, the department's budget is reorganized to include the two divisional budgets of Emergency Medical Service and Fire Service. This 2017 division budget includes \$100,000 in vehicle purchase costs consistent with the infrastructure sales tax spending plan. Future departmental overhead costs will be budgeted in this divisional budget.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$13,963,535	\$14,023,950	\$14,023,950	\$ -	\$ (14,023,950)
Contractual Services	973,655	1,145,448	1,165,448	-	(1,165,448)
Commodities	490,613	547,280	527,280	-	(527,280)
Capital Outlay	84,431	358,000	48,000	100,000	52,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$15,512,234</b>	<b>\$16,074,678</b>	<b>\$15,764,678</b>	<b>\$100,000</b>	<b>\$ (15,664,678)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$15,512,234	\$15,716,678	\$15,716,678	\$ -	\$ (15,716,678)	-
202 Capital Improvement Reserve	-	48,000	48,000	-	\$ (48,000)	-
205 Equipment Reserve Fund	-	310,000	-	100,000	\$ 100,000	-
<b>Total All Funds</b>	<b>\$15,512,234</b>	<b>\$16,074,678</b>	<b>\$15,764,678</b>	<b>\$100,000</b>	<b>\$ (15,664,678)</b>	<b>-</b>





# Public Works

## Department Location

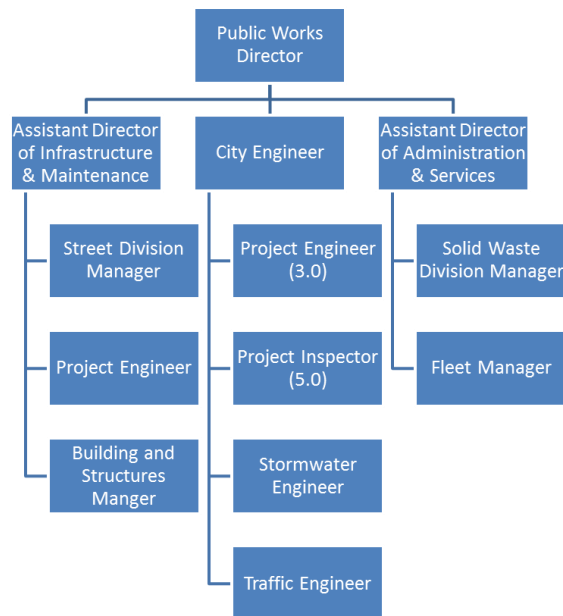
## Administration

6 East 6th St.  
Lawrence, KS  
(785) 832-3123

## Department Overview

Public Works is a full service, front-line operational department. The Public Works Department provides community services in infrastructure and maintenance (facilities & structures, street and stormwater maintenance, pavement management), engineering (engineering design and technical support, stormwater and traffic engineering), services (solid waste and fleet management, and administrative functions). Public Works projects and services are vital to the growth, health, safety, comfort and quality of life for our community.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Rate increases are recommended for Solid Waste and Storm Water Utilities for 2017.
- Personal Services increases are due to healthcare being budgeted at the department level in the General Operating Fund, as well as merit increases for eligible employees for 2017. New positions for 2017 include a culvert inspection crew.
- Contractual Service increases include the engineering evaluation/assessment for the City parking garages as well as an increase in electricity due to the Vermont Street parking garage, which was not budgeted for in 2016.
- Capital Outlay increases can largely be attributed to including capital projects and other expenditures from the City's reserve funds in the budget presentation beginning in 2017.
- Debt service for the Vermont Street Parking Garage is being paid out the Parking Fund beginning in 2017 but is being offset by Storm water debt service being paid off.



# Public Works Department

## Budget Overview

Division	General Fund	Airport Improvement Fund	Capital Improvement Reserve	Special Gas Tax Fund
Engineering	\$ 1,127,803	\$ -	\$ -	\$ -
Sales Tax Construction	-	-	8,000,000	-
Property Maintenance	753,788	-	-	-
Arts Center Maintenance	152,525	-	-	-
Airport Maintenance	159,770	81,000	-	-
Public Works Public Parking	-	-	-	-
Street Maintenance	3,477,390	-	500,000	3,001,680
Traffic	817,150	-	-	-
Fiber Optic Mgmt.	166,979	-	-	-
Street Lights	886,000	-	-	-
Solid Waste Operations	-	-	-	-
Solid Waste Nonbonded Construction	-	-	-	-
Stormwater Mgmt.	-	-	-	-
Levee Maintenance	224,680	-	-	-
<b>Total</b>	<b>\$ 7,766,085</b>	<b>\$ 81,000</b>	<b>\$ 8,500,000</b>	<b>\$ 3,001,680</b>



## Public Works Budget Overview

Solid Waste Fund	Public Parking System	Storm Water Utility	Solid Waste Construction	Farmland Remediation	Total
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,127,803
-	-	-	-	-	8,000,000
-	-	-	-	-	753,788
-	-	-	-	-	152,525
-	-	-	-	-	240,770
-	515,503	-	-	-	515,503
-	-	-	-	-	6,979,070
-	-	-	-	-	817,150
-	-	-	-	-	166,979
-	-	-	-	-	886,000
12,416,950	-	-	-	-	12,416,950
-	-	-	2,700,000	-	2,700,000
-	-	3,791,117	-	497,800	4,288,917
-	-	-	-	-	224,680
<b>\$ 12,416,950</b>	<b>\$ 515,503</b>	<b>\$ 3,791,117</b>	<b>\$ 2,700,000</b>	<b>\$ 497,800</b>	<b>\$ 39,270,135</b>



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 11,106,417	\$ 11,728,350	\$ 11,728,350	\$ 11,892,483	\$ 164,133
Contractual Services	6,917,518	6,262,643	6,190,692	6,398,963	208,271
Commodities	3,750,180	4,373,221	4,373,221	4,555,840	182,619
Capital Outlay	10,402,774	8,411,551	8,862,370	14,219,000	5,356,630
Debt Service	1,069,329	1,059,871	1,059,871	1,017,624	(42,247)
Transfers	2,361,025	861,025	5,042,870	861,025	(4,181,845)
Contingency	-	3,797,003	-	325,200	<b>325,200</b>
<b>Total</b>	<b>\$ 35,607,243</b>	<b>\$ 36,493,664</b>	<b>\$ 37,257,374</b>	<b>\$ 39,270,135</b>	<b>\$ 2,012,761</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 6,720,796	\$ 7,210,319	\$ 7,138,368	\$ 7,766,085	\$ 627,717
201 Airport Improvement Fund	\$ 138,633	\$ 24,000	\$ 24,000	\$ 81,000	57,000
202 Capital Improvement Reserve	9,351,030	6,539,551	10,522,897	8,500,000	(2,022,897)
205 Equipment Reserve Fund	102,222	120,000	377,727	-	(377,727)
214 Special Gas Tax Fund	2,447,748	3,274,430	2,682,430	3,001,680	319,250
502 Solid Waste Fund	12,607,639	14,480,622	12,755,963	12,416,950	(339,013)
503 Public Parking System	208,206	239,955	214,755	515,503	300,748
505 Storm Water Utility	2,689,548	4,065,294	2,860,491	3,791,117	930,626
562 Solid Waste Construction	-	-	141,250	2,700,000	2,558,750
604 Farmland Remediation	1,341,422	539,493	539,493	497,800	(41,693)
<b>Total</b>	<b>35,607,243</b>	<b>36,493,664</b>	<b>37,257,374</b>	<b>39,270,135</b>	<b>2,012,761</b>



## Department Budget Summary

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	FTEs
Engineering	\$ 977,555	\$ 1,079,775	\$ 1,079,775	\$ 1,127,803	\$ 48,028	11.16
Capital Improvement Res	6,286,141	6,485,551	6,485,551	8,000,000	1,514,449	-
Property Maintenance	755,460	791,405	719,454	753,788	34,334	5.00
Art Center Maintenanane	133,546	152,525	152,525	152,525	-	-
Airport Maintenance	272,695	191,404	291,404	240,770	(50,634)	1.00
Public Parking	208,206	239,955	214,755	515,503	300,748	1.00
Street Maintenance	8,558,616	6,617,952	10,115,183	6,979,070	(3,136,113)	33.50
Traffic Engineering	758,140	765,988	765,988	817,150	51,162	8.00
Fiber Optic Mgmt.	-	-	-	166,979	166,979	1.00
Street Lights	767,132	885,460	885,460	886,000	540	-
Solid Waste Operations	12,665,652	14,480,622	12,755,963	12,416,950	(339,013)	97.34
Solid Waste Nonbonded Construction	9,607	-	141,250	2,700,000	\$ 2,558,750	-
Stormwater Mgmt	4,030,970	4,604,787	3,399,984	4,288,917	888,933	13.00
Levee Maintenance	183,524	198,240	198,240	224,680	26,440	2.00
<b>Total</b>	<b>\$ 35,607,243</b>	<b>\$ 36,493,664</b>	<b>\$ 37,205,532</b>	<b>\$ 39,270,135</b>	<b>\$ 2,064,603</b>	<b>173.00</b>



# Department Budget Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT II	4.00
ADMIN SUPPORT III	2.00
ASSISTANT PUBLIC WORKS DIR	2.00
BUILDING & STRUCTURES MANAGER	1.00
CITY ENGINEER	1.00
CITY SURVEYOR	1.00
CUSTODIAN II	1.00
ENGINEERING TECHNICIAN	1.00
ENVIRONMENTAL TECHNICIAN	1.00
FIBER TECHNICIAN	1.00
FIELD SUPERVISOR/PROPERTY MAIN	1.00
FIELD SUPERVISOR/SOLID WASTE	5.00
FIELD SUPERVISOR/STREETS	4.00
MAINTENANCE WORKER	19.00
PROJECT ENGINEER I (EIT)	1.00
PROJECT ENGINEER II (PE)	3.00
PROJECT INSPECTOR	5.00
PUBLIC WORKS DIRECTOR	1.00
SENIOR MAINTENANCE WORKER	28.00
SENIOR TRAFFIC SIGNAL TECH	1.00
SOLID WASTE DIVISION MANAGER	1.00
SOLID WASTE LOADER	38.00
SOLID WASTE OPERATOR I	26.00
SOLID WASTE OPERATOR II	11.00
SOLID WASTE OPS SUPERVISOR	2.00
STORMWATER ENGINEER	1.00
STREET DIVISION MANAGER	1.00
TRAFFIC CONTROL TECHNICIAN	2.00
TRAFFIC SIGNAL SYSTEMS TECH	1.00
TRAFFIC SIGNAL TECHNICIAN	1.00
TRAFFIC SUPERVISOR	1.00
TRANSPORTATION/TRAFFIC ENG	1.00
WR/R SPECIALIST	4.00
WR/R SPECIALIST PARTTIME	-
<b>Total</b>	<b>173.00</b>

- Position Staffing Table reflects the following changes:
  - The reduction of 0.5 FTE Waste Reduction/ Recycling Specialist position.
  - The reduction of 1.0 FTE Project Engineer/ Stormwater Engineer position.
  - The addition of 1.0 FTE Fiber Technician
- Position Staffing Table does not include:
  - 17.0 FTE positions allocated to the Central Maintenance Fund, an internal service fund.
  - 1.0 FTE position allocated to the Health Fund. This position is reported in the Health Budget staffing table.



## Division Summary

### Engineering

The Engineering Division is responsible for the review and approval of all plans for streets, sidewalks and storm sewers. The division administers projects and inspects project construction, evaluates pavement condition and contracts for major pavement restoration and replacement. The Engineering Division solicits grants and other funding for major reconstruction or new construction projects.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$876,921	\$ 907,830	\$ 907,830	\$1,003,758	\$ 95,928
Contractual Services	47,452	51,525	51,525	55,725	4,200
Commodities	53,182	56,420	56,420	58,320	1,900
Capital Outlay	-	64,000	64,000	10,000	(54,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$977,555</b>	<b>\$1,079,775</b>	<b>\$1,079,775</b>	<b>\$1,127,803</b>	<b>\$ 48,028</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$977,555	\$1,025,775	\$1,025,775	\$1,127,803	\$102,028	11.16
202 Capital Improvement Reserve	\$ -	\$ 54,000	\$ 54,000	\$ -	\$ (54,000)	-
<b>Total All Funds</b>	<b>\$977,555</b>	<b>\$1,079,775</b>	<b>\$1,079,775</b>	<b>\$1,127,803</b>	<b>\$ 48,028</b>	<b>11.16</b>



## Division Summary

### Capital Improvement Reserve Projects

The Capital Improvement Reserve Projects include: bike/pedestrian improvements and ADA ramps, Kasold reconstruction from 6th street to Bob Billings Parkway, Wakarusa reconstruction from Inverness to 6th street and the street maintenance program.

### Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	205,104	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	6,081,037	6,485,551	6,485,551	8,000,000	1,514,449
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$6,286,141</b>	<b>\$6,485,551</b>	<b>\$6,485,551</b>	<b>\$8,000,000</b>	<b>\$1,514,449</b>

### Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
202 Capital Improvement Reserve	6,286,141	6,485,551	6,485,551	8,000,000	\$1,514,449	-
<b>Total All Funds</b>	<b>\$6,286,141</b>	<b>\$6,485,551</b>	<b>\$6,485,551</b>	<b>\$8,000,000</b>	<b>\$1,514,449</b>	<b>-</b>





## Division Summary

### Property Maintenance

This Property Maintenance Division is responsible for building maintenance for municipal buildings except where such services are provided contractually. In addition to maintenance costs, utility costs for some buildings are paid out of this division's budget. The costs of operation of the Law Enforcement Center, which are shared with the County, were moved from this division to the Police Department budget in 2017.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 335,092	\$ 333,490	\$ 333,490	\$ 366,700	\$ 33,210
Contractual Services	359,027	402,332	330,381	325,588	(4,793)
Commodities	61,341	55,583	55,583	61,500	5,917
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 755,460</b>	<b>\$ 791,405</b>	<b>\$ 719,454</b>	<b>\$ 753,788</b>	<b>\$ 34,334</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 755,460	\$ 791,405	\$ 719,454	\$ 753,788	\$ 34,334	5.00
<b>Total All Funds</b>	<b>\$ 755,460</b>	<b>\$ 791,405</b>	<b>\$ 719,454</b>	<b>\$ 753,788</b>	<b>\$ 34,334</b>	<b>5.00</b>



## Division Summary

### Arts Center Maintenance

The Arts Center Maintenance division is the Public Works Department portion of funds allocated for maintaining the Arts Center building.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	133,546	152,525	152,525	152,525	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 133,546</b>	<b>\$ 152,525</b>	<b>\$ 152,525</b>	<b>\$ 152,525</b>	<b>\$ -</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 133,546	\$ 152,525	\$ 152,525	\$ 152,525	\$ -	-
<b>Total All Funds</b>	<b>\$ 133,546</b>	<b>\$ 152,525</b>	<b>\$ 152,525</b>	<b>\$ 152,525</b>	<b>\$ -</b>	<b>-</b>



## Division Summary

### Airport Maintenance

The Lawrence Municipal Airport is operated by a fixed base operator under agreement with the City. The Airport Manager function is shared by the Public Works Director (liaison to the Airport Advisory Board and the FAA) and the Building and Structures Manager (t-hangar leases and operational functions).

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 65,552	\$ 67,100	\$ 67,100	\$ 76,100	\$ 9,000
Contractual Services	64,672	68,444	68,444	71,900	3,456
Commodities	142,470	11,860	11,860	11,770	(90)
Capital Outlay	-	44,000	144,000	81,000	(63,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 272,695</b>	<b>\$ 191,404</b>	<b>\$ 291,404</b>	<b>\$ 240,770</b>	<b>\$ (50,634)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 134,062	\$ 147,404	\$ 147,404	\$ 159,770	\$ 12,366	1.00
201 Airport Improvement Fund	138,633	24,000	24,000	81,000	\$ 57,000	-
205 Equipment Reserve Fund	-	20,000	120,000	-	\$ (120,000)	-
<b>Total All Funds</b>	<b>\$ 272,695</b>	<b>\$ 191,404</b>	<b>\$ 291,404</b>	<b>\$ 240,770</b>	<b>\$ (50,634)</b>	<b>1.00</b>



## Division Summary

### Public Parking

The Public Parking Division is charged with the responsibility of enforcing parking regulations and meter time limits in the Central Business District to provide adequate parking turnover in the downtown area. This division also maintains the Riverfront Parking Garage, New Hampshire Parking Garage and Vermont Parking Garage.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 67,783	\$ 70,926	\$ 70,926	\$ 71,197	\$ 271
Contractual Services	138,321	121,909	121,909	247,536	125,627
Commodities	2,102	6,920	6,920	6,570	(350)
Capital Outlay	-	15,000	15,000	15,000	-
Debt Service	-	-	-	150,000	150,000
Transfers	-	-	-	-	-
Contingency	-	25,200	-	25,200	25,200
<b>Total</b>	<b>\$ 208,206</b>	<b>\$ 239,955</b>	<b>\$ 214,755</b>	<b>\$ 515,503</b>	<b>\$ 300,748</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
503 Public Parking System	\$ 208,206	\$ 239,955	\$ 214,755	\$ 515,503	\$ 300,748	1.00
<b>Total All Funds</b>	<b>\$ 208,206</b>	<b>\$ 239,955</b>	<b>\$ 214,755</b>	<b>\$ 515,503</b>	<b>\$ 300,748</b>	<b>1.00</b>



## Division Summary

### Street Maintenance

The Street Maintenance Division is responsible for the routine maintenance of the City's streets, alleys, curbs, and gutters. The budget provides funds for concrete, asphalt, sand and rock for street repairs, and salt for snow and ice control. Additional funds are budgeted for outside firms to assist in removing snow. The work crews require the use of a variety of equipment and vehicles. The cost of equipment maintenance and fuel is included in this budget.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 2,215,616	\$ 2,320,070	\$ 2,320,070	\$ 2,386,900	\$ 66,830
Contractual Services	496,411	528,650	528,650	532,050	3,400
Commodities	2,482,788	2,707,232	2,707,232	2,960,120	252,888
Capital Outlay	3,363,800	470,000	627,727	1,000,000	372,273
Debt Service	-	-	-	-	-
Transfers	-	-	3,931,504	-	(3,931,504)
Contingency	-	592,000	-	100,000	100,000
<b>Total</b>	<b>\$ 8,558,616</b>	<b>\$ 6,617,952</b>	<b>\$ 10,115,183</b>	<b>\$ 6,979,070</b>	<b>\$ (3,136,113)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 3,011,378	\$ 3,243,522	\$ 3,243,522	\$ 3,477,390	\$ 233,868	8.00
202 Capital Improvement Reserve	2,997,268	-	3,931,504	500,000	\$ (3,431,504)	-
205 Equipment Reserve Fund	102,222	100,000	257,727	-	\$ (257,727)	-
214 Special Gas Tax Fund	2,447,748	3,274,430	2,682,430	3,001,680	\$ 319,250	25.50
<b>Total All Funds</b>	<b>\$ 8,558,616</b>	<b>\$ 6,617,952</b>	<b>\$ 10,115,183</b>	<b>\$ 6,979,070</b>	<b>\$ (3,136,113)</b>	<b>33.50</b>



## Division Summary

### Traffic Engineering

The Traffic Engineering Division reviews plats and site plans, street plans, analyzes traffic data, and provides professional and technical data to the Traffic Safety Commission. Field crews are responsible for signal maintenance, signal timing, street signs, and pavement markings. Crews also maintain school beacons, conduct electronic and manual traffic counts and school crossing counts.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$581,877	\$574,120	\$574,120	\$621,600	\$ 47,480
Contractual Services	53,272	43,550	43,550	51,500	7,950
Commodities	97,991	138,318	138,318	144,050	5,732
Capital Outlay	25,000	10,000	10,000	-	(10,000)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$758,140</b>	<b>\$765,988</b>	<b>\$765,988</b>	<b>\$817,150</b>	<b>\$ 51,162</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$758,140	\$765,988	\$765,988	\$817,150	\$ 51,162	8.00
<b>Total All Funds</b>	<b>\$758,140</b>	<b>\$765,988</b>	<b>\$765,988</b>	<b>\$817,150</b>	<b>\$ 51,162</b>	<b>8.00</b>



## Division Budget

### Fiber Optic Management

In coordination with the Information Technology and Water and Wastewater Utility departments, Public Works maintains a fiber optic network spanning over 40 linear miles in support of numerous City facilities, operations and systems. Currently unused dark fiber is leased by the City to private internet service providers serving Lawrence residents and business. The 2017 budget includes the new Fiber Optic Management Division, consisting of a new Fiber Technician position (1.0 FTE) and supporting equipment and inventory.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ 66,979	\$ 66,979
Contractual Services	-	-	-	-	-
Commodities	-	-	-	10,000	10,000
Capital Outlay	-	-	-	90,000	90,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,979</b>	<b>\$166,979</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ -	\$ -	\$ -	\$ 166,979	\$166,979	1.00
<b>Total All Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,979</b>	<b>\$166,979</b>	<b>1.00</b>



## Division Summary

### Street Lights

The City does not own streetlights, with the exception of downtown lighting, roundabouts, and some specialty area lighting. Westar Energy owns and maintains the lights. Cost for lighting varies based on the wattage of the light used and the type of pole that the light is mounted on (steel, aluminum, or wood). This division also funds electricity fees for traffic signals.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	767,132	885,460	885,460	886,000	540
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 767,132</b>	<b>\$ 885,460</b>	<b>\$ 885,460</b>	<b>\$ 886,000</b>	<b>\$ 540</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 767,132	\$ 885,460	\$ 885,460	\$ 886,000	\$ 540	-
<b>Total All Funds</b>	<b>\$ 767,132</b>	<b>\$ 885,460</b>	<b>\$ 885,460</b>	<b>\$ 886,000</b>	<b>\$ 540</b>	<b>-</b>





# Division Summary

## Solid Waste Operations

The Solid Waste Division of the Public Works Department is charged with collection of refuse generated from residential, commercial, multi-family, industrial, and institutional customers. The Solid Waste Division is a self-supporting enterprise fund.

## Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 6,023,198	\$ 6,466,639	\$ 6,466,639	\$ 6,261,746	\$ (204,893)
Contractual Services	3,256,529	3,605,318	3,605,318	3,659,009	53,691
Commodities	566,835	1,034,240	1,034,240	925,020	(109,220)
Capital Outlay	561,980	653,000	653,000	823,000	170,000
Debt Service	346,085	335,400	335,400	337,150	1,750
Transfers	1,911,025	411,025	661,366	411,025	(250,341)
Contingency	-	1,975,000	-	-	-
<b>Total</b>	<b>\$ 12,665,652</b>	<b>\$ 14,480,622</b>	<b>\$ 12,755,963</b>	<b>\$ 12,416,950</b>	<b>\$ (339,013)</b>

## Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
202 Capital Improvement Reserve	\$ 67,621	\$ -	\$ -	\$ -	\$ -	-
502 Solid Waste Fund	\$ 12,598,031	\$ 14,480,622	\$ 12,755,963	\$ 12,416,950	\$ (339,013)	97.34
<b>Total All Funds</b>	<b>\$ 12,665,652</b>	<b>\$ 14,480,622</b>	<b>\$ 12,755,963</b>	<b>\$ 12,416,950</b>	<b>\$ (339,013)</b>	<b>97.34</b>



## Division Summary

### Solid Waste Non-Bonded Construction

The Non-Bonded Construction division consists of cash funding for the Kresge Road Solid Waste Facility.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	9,607	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	141,250	2,700,000	2,558,750
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 9,607</b>	<b>\$ -</b>	<b>\$ 141,250</b>	<b>\$ 2,700,000</b>	<b>\$ 2,558,750</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
502 Solid Waste Fund	\$ 9,607	\$ -	\$ -	\$ -	\$ -	-
562 Solid Waste Construction	\$ -	\$ -	\$ 141,250	\$ 2,700,000	\$ 2,558,750	-
<b>Total All Funds</b>	<b>\$ 9,607</b>	<b>\$ -</b>	<b>\$ 141,250</b>	<b>\$ 2,700,000</b>	<b>\$ 2,558,750</b>	<b>-</b>



## Division Summary

### Stormwater Management

The Storm Water Engineering Division is responsible for scheduled capital improvements to the storm drainage system, maintenance of the existing storm drainage system, review of drainage design in new development and compliance with federal water quality regulations. These tasks are funded by storm water utility fees administered by division personnel.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 843,603	\$ 893,315	\$ 893,315	\$ 916,903	\$ 23,588
Contractual Services	1,321,788	322,850	322,850	336,950	14,100
Commodities	321,378	339,348	339,348	354,590	15,242
Capital Outlay	370,957	670,000	670,000	1,500,000	830,000
Debt Service	723,244	724,471	724,471	530,474	(193,997)
Transfers	450,000	450,000	450,000	450,000	-
Contingency	-	1,204,803	-	200,000	<b>200,000</b>
<b>Total</b>	<b>\$ 4,030,970</b>	<b>\$ 4,604,787</b>	<b>\$ 3,399,984</b>	<b>\$ 4,288,917</b>	<b>\$ 888,933</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
604 Farmland Remediation	\$ 1,341,422	\$ 539,493	\$ 539,493	\$ 497,800	\$ (41,693)	1.00
505 Storm Water Utility	2,689,548	4,065,294	2,860,491	3,791,117	\$ 930,626	12.00
<b>Total All Funds</b>	<b>\$ 4,030,970</b>	<b>\$ 4,604,787</b>	<b>\$ 3,399,984</b>	<b>\$ 4,288,917</b>	<b>\$ 888,933</b>	<b>13.00</b>



## Division Summary

### Levee Maintenance

The Levee Maintenance Division provides for personnel, equipment, and materials to maintain the flood control levee along the Kansas River and Mud Creek. This budget provides for weed control, mowing, and slope repair along the length of the levee as well as maintenance of the flood control gates. Maintenance requirements for the levee are regulated by the U.S. Army Corps of Engineers and inspected annually.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 96,775	\$ 94,860	\$ 94,860	\$ 120,600	\$ 25,740
Contractual Services	64,657	80,080	80,080	80,180	100
Commodities	22,092	23,300	23,300	23,900	600
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 183,524</b>	<b>\$ 198,240</b>	<b>\$ 198,240</b>	<b>\$ 224,680</b>	<b>\$ 26,440</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1 General Fund	\$ 183,524	\$ 198,240	\$ 198,240	\$ 224,680	\$ 26,440	2.00
<b>Total All Funds</b>	<b>\$ 183,524</b>	<b>\$ 198,240</b>	<b>\$ 198,240</b>	<b>\$ 224,680</b>	<b>\$ 26,440</b>	<b>2.00</b>



# Park & Recreation

## Department Location

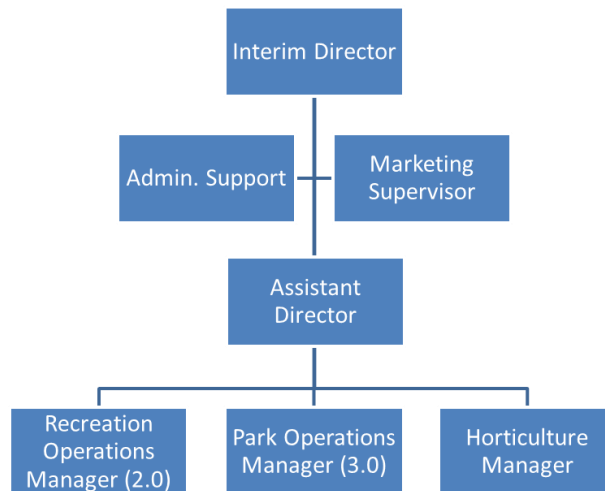
## Administrative Offices

1141 Mass. St.  
Lawrence, KS  
(785) 832-3450

## Department Overview

The Parks and Recreation department operates, manages, and maintains all City parks and recreation facilities. The Park and Recreation mission is to provide excellent City services that enhance the quality of life of the Lawrence community. The Park and Recreation Department has three divisions: Parks, Recreation, and Golf Course.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services are increasing due to additional staffing for the management of the Emerald Ash Borer, merit increases for eligible employees, and healthcare being budgeted at the department level in the General Operating Fund .
- Contractual Services are increasing due to increased costs for the management of Emerald Ash Borer.
- Capital outlay is increasing largely due to capital maintenance and improvements previously made from the Sales Tax Reserve Fund being moved into the General Operating Fund.
- A decrease in contingency is being budgeted for 2017 due to revenue constraints in several funds.



City of Lawrence

# Parks and Recreation Department

## Budget Overview

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Division	General Fund	Guest Tax Fund	Recreation	Special Recreation Fund
Parks	\$ 5,561,258	\$ 232,071	\$ -	\$ -
Recreation	\$ -	\$ -	\$ 5,676,830	\$ 769,130
Golf Course	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,561,258	\$ 232,071	\$ 5,676,830	\$ 769,130



## Parks and Recreation Department Budget Overview

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Golf Course	Cemetery Perp Care Fund	Outside Agency Grants	Wee Folks Scholarship	Total
\$ -	\$ 5,000	\$ -	\$ -	5,798,329
\$ -	\$ -	\$ 15,000	\$ 50,000	6,510,960
\$ 946,185	\$ -	\$ -	\$ -	946,185
\$ 946,185	\$ 5,000	\$ 15,000	\$ 50,000	\$ 13,255,474



## Department Budget Summary

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 6,879,175	\$ 7,317,637	\$ 7,256,637	\$ 7,879,114	\$ 622,477
Contractual Services	1,904,045	2,148,499	2,137,912	2,392,140	254,228
Commodities	966,498	1,029,385	1,142,673	1,047,220	(95,453)
Capital Outlay	344,141	457,000	537,723	1,697,000	1,159,277
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	922,000	-	240,000	<b>240,000</b>
<b>Total</b>	<b>\$ 10,093,858</b>	<b>\$ 11,874,521</b>	<b>\$ 11,074,945</b>	<b>\$ 13,255,474</b>	<b>\$ 2,180,529</b>

### Department Overview by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1 General Fund	\$ 3,321,848	\$ 3,582,766	\$ 3,582,796	\$ 5,561,258	\$ 1,978,462
202 Capital Improvement Reserve	-	108,000	108,000	-	(108,000)
206 Guest Tax Fund	-	234,614	234,614	232,071	(2,543)
211 Recreation	5,093,827	5,886,846	5,420,055	5,676,830	256,775
216 Special Recreation Fund	665,973	920,515	730,500	769,130	38,630
503 Public Parking System	194,486	-	-	-	-
506 Golf Course	766,188	1,121,780	799,980	946,185	146,205
601 City Parks Memorial Fund	8,019	-	99,000	-	(99,000)
605 Cemetery Perp Care Fund	3,254	-	70,000	5,000	(65,000)
611 Outside Agency Grants	10,732	-	-	15,000	15,000
612 Wee Folks Scholarship	29,531	20,000	30,000	50,000	20,000
<b>Total</b>	<b>10,093,858</b>	<b>11,874,521</b>	<b>11,074,945</b>	<b>13,255,474</b>	<b>2,180,529</b>

### Department Overview by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Parks	3,527,607	3,925,380	4,094,410	5,798,329	1,703,919	37.00
Recreation	5,800,063	6,827,361	6,180,555	6,510,960	330,405	38.78
Golf Course	766,188	1,121,780	799,980	946,185	146,205	6.50
<b>Total</b>	<b>\$ 10,093,858</b>	<b>\$ 11,874,521</b>	<b>\$ 11,074,945</b>	<b>\$ 13,255,474</b>	<b>\$ 2,180,529</b>	<b>82.28</b>



City of Lawrence



# Department Budget Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT I PARTTIME REG	0.63
ADMIN SUPPORT II	2.00
ADMIN SUPPORT III	4.00
ADMIN SUPPORT IV	1.00
AQUATIC ASSISTANT SUPERVISOR	1.00
AQUATIC CENTER PROGRAMMER	1.00
AQUATIC MAINTENANCE TECHNICIAN	1.00
AQUATIC SUPERVISOR	1.00
ASSISTANT PARKS & REC DIRECTOR	2.00
ELECTRICAL TECHNICIAN	1.00
FACILITIES MAINT SUPERVISOR	1.00
FACILITY OPERATIONS SUPERVISOR	1.00
FIELD SUPERVISOR/FORESTRY	1.00
FIELD SUPERVISOR/GOLF COURSE	1.00
FIELD SUPERVISOR/HORTICULTURE	1.00
FIELD SUPERVISOR/PARK&FAC MAIN	6.00
FORESTER	4.00
GOLF COURSE ASST PROFESSIONAL	2.00
GOLF COURSE PROFESSIONAL	1.00
HORTICULTURE MANAGER	1.00
HORTICULTURIST II	7.00
HVAC TECHNICIAN	1.00
MARKETING SPECIALIST	1.00
NATURALIST	1.00
NATURALIST PARTTIME REG	0.65
NATURE CENTER SUPERVISOR	1.00
PARK & FACILITY MAINTENANCE II	15.00
PARK DISTRICT SUPERVISOR	1.00
PARK OPERATIONS MANAGER	3.00
PARKS & RECREATION DIRECTOR	-
RECREATION CTR PROGRAMMER	3.00
RECREATION OPERATIONS MANAGER	2.00
RECREATION PROGRAM SUPR	5.00
RECREATION PROGRAMMER	6.00
SENIOR PARK & FAC MAINT	2.00
<b>Total</b>	<b>82.28</b>

- Position Staffing Table reflects the following changes:
  - The reduction of 1.0 FTE Parks & Recreation Director position which is currently vacant



## Division Summary

### Eagle Bend Golf Course

The Golf Course Division operates and maintains Eagle Bend Golf Course. This facility is an 18-hole municipal golf course facility located just east of the Clinton Lake Dam.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 459,400	\$ 545,633	\$ 488,633	\$ 530,735	\$ 42,102
Contractual Services	128,528	145,550	149,198	159,450	10,252
Commodities	158,964	156,797	162,149	176,000	13,851
Capital Outlay	19,296	30,000	-	80,000	80,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	243,800	-	-	-
<b>Total</b>	<b>\$ 766,188</b>	<b>\$1,121,780</b>	<b>\$ 799,980</b>	<b>\$ 946,185</b>	<b>\$ 146,205</b>

### Division Summary by Fund

Division	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
506 Golf Course	\$ 766,188	\$1,121,780	\$ 799,980	\$ 946,185	\$ 146,205	6.50
<b>Total All Funds</b>	<b>\$ 766,188</b>	<b>\$1,121,780</b>	<b>\$ 799,980</b>	<b>\$ 946,185</b>	<b>\$ 146,205</b>	<b>6.50</b>



## Division Summary

### Parks

The Parks Division is responsible for over 3900 acres of park land, 3 cemeteries, construction and maintenance of facilities and equipment, 44 athletic fields, landscaping, forestry, and public right-of-way beautification throughout the City.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$2,399,481	\$2,515,688	\$2,511,688	\$3,054,939	\$ 543,251
Contractual Services	774,409	845,643	820,741	993,540	172,799
Commodities	327,696	428,049	505,743	411,850	(93,893)
Capital Outlay	26,021	136,000	256,238	1,338,000	1,081,762
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$3,527,607</b>	<b>\$3,925,380</b>	<b>\$4,094,410</b>	<b>\$5,798,329</b>	<b>\$1,703,919</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
1	General Fund	\$3,321,848	\$3,582,766	\$3,582,796	\$5,561,258	\$1,978,462	35.00
206	Guest Tax Fund	-	234,614	234,614	232,071	(2,543)	2.00
503	Public Parking System	194,486	-	-	-	-	-
601	City Parks Memorial Fund	8,019	-	99,000	-	(99,000)	-
605	Cemetery Perp Care Fund	3,254	-	70,000	5,000	(65,000)	-
<b>Total</b>	<b>All Funds</b>	<b>\$3,527,607</b>	<b>\$3,817,380</b>	<b>\$3,986,410</b>	<b>\$5,798,329</b>	<b>\$1,811,919</b>	<b>37.00</b>



## Division Summary

### Recreation

The Recreation Division is responsible for providing a broad cross-section of recreation programs and services for the citizens of Lawrence. The division is directly responsible for staffing, scheduling, operating and programming for four recreation centers, two historic buildings, four swimming facilities, a nature center and lake, softball, baseball, soccer, football complexes and a wide variety of multipurpose play areas.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 4,020,294	\$4,256,316	\$4,256,316	\$4,293,440	\$ 37,124
Contractual Services	1,001,108	1,157,306	1,167,973	1,239,150	71,177
Commodities	479,838	444,539	474,781	459,370	(15,411)
Capital Outlay	298,823	291,000	281,485	279,000	(2,485)
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	678,200	-	240,000	<b>240,000</b>
<b>Total</b>	<b>\$ 5,800,063</b>	<b>\$6,827,361</b>	<b>\$6,180,555</b>	<b>\$6,510,960</b>	<b>\$ 330,405</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
211	Recreation	\$ 5,093,827	\$5,886,846	\$5,420,055	\$5,676,830	\$ 256,775	38.78
216	Special Recreation Fund	665,973	920,515	730,500	769,130	\$ 38,630	-
611	Outside Agency Grants	10,732	-	-	15,000	\$ 15,000	-
612	Wee Folks Scholarship	29,531	20,000	30,000	50,000	\$ 20,000	-
<b>Total</b>	<b>All Funds</b>	<b>\$ 5,800,063</b>	<b>\$6,827,361</b>	<b>\$6,180,555</b>	<b>\$6,510,960</b>	<b>\$ 330,405</b>	<b>38.78</b>



# Health Department

## Facility Maintenance and Program Funding

### Department Location

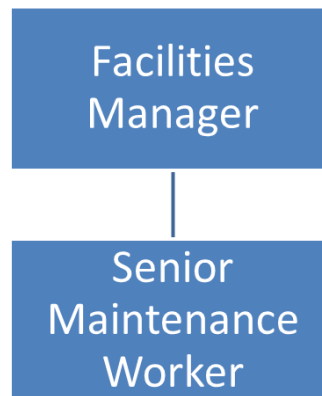
#### Health Department

200 Maine St.  
Lawrence, KS  
(785) 843-0721

### Department Overview

The City makes an annual appropriation to the Lawrence/Douglas County Health Department (LDCHD), whose mission is to protect and promote the health of the people in Douglas County.

### Organizational Chart



City of Lawrence

# Health Department

## Facility Maintenance and Program Funding

### Budget Overview

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Division	General Fund	Outside Agency Grants	Total
Health	\$ 1,055,999	\$ 155,000	\$ 1,210,999
<b>Total</b>	<b>\$ 1,055,999</b>	<b>\$ 155,000</b>	<b>\$ 1,210,999</b>



# Health Department

## Facility Maintenance and Program Funding

### Department Overview by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 67,101	\$ 66,980	\$ 66,980	\$ 76,000	\$ 9,020
Contractual Services	1,122,403	959,711	959,711	1,115,302	155,591
Commodities	14,138	16,987	16,987	19,697	2,710
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 1,203,642</b>	<b>\$ 1,043,678</b>	<b>\$ 1,043,678</b>	<b>\$ 1,210,999</b>	<b>\$ 167,321</b>

### Department Overview by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
1	General Fund	\$ 1,037,480	\$ 1,043,678	\$ 1,043,678	\$ 1,055,999	\$ 12,321
611	Outside Agency Grants	166,162	-	-	155,000	155,000
	<b>Total</b>	<b>1,203,642</b>	<b>1,043,678</b>	<b>1,043,678</b>	<b>1,210,999</b>	<b>167,321</b>

### Personnel Summary

Position	2017 Budgeted FTEs
Senior Maintenance Worker	1.00
<b>Total</b>	<b>1.00</b>



# Tourism

## Department Location

### City Hall

6 East 6th St.  
Lawrence, KS  
(785) 832-3400

## Department Overview

The City of Lawrence collects a 6% tax on the rental of rooms, lodging, or other sleeping accommodations. This revenue is used to support tourism through specific outside agencies as well as specific parks programs designed to provide beautification to downtown.

## Organizational Chart



City of Lawrence



## Tourism Budget Overview

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Division	Guest Tax Fund		Total
Tourism	\$ 1,925,491	\$	1,925,491
<b>Total</b>	<b>\$ 1,925,491</b>	<b>\$</b>	<b>1,925,491</b>



# Tourism Budget Summary

## Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 101,393	\$ 108,000	\$ 108,000	\$ 160,850	\$ 52,850
Contractual Services	1,392,506	1,234,500	1,104,887	1,344,600	239,713
Commodities	22,874	-	-	-	-
Capital Outlay	37,931	-	-	175,000	175,000
Debt Service	-	150,000	150,000	245,041	95,041
Transfers	-	-	-	-	-
Contingency	-	830,500	-	-	-
<b>Total</b>	<b>\$ 1,554,703</b>	<b>\$ 2,323,000</b>	<b>\$ 1,362,887</b>	<b>\$ 1,925,491</b>	<b>\$ 562,604</b>

## Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
206	Guest Tax Fund	\$ 949,159	\$ 2,323,000	\$ 1,362,887	\$ 1,925,491	\$ 562,604
207	Guest Tax Reserve Fund	605,544	-	-	-	-
	<b>Total</b>	<b>1,554,703</b>	<b>2,323,000</b>	<b>1,362,887</b>	<b>1,925,491</b>	<b>562,604</b>

## Summary by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Tourism	\$ 1,554,703	\$ 2,323,000	\$ 1,362,887	\$ 1,925,491	\$ 562,604	1.00
<b>Total</b>	<b>\$ 1,554,703</b>	<b>\$ 2,323,000</b>	<b>\$ 1,362,887</b>	<b>\$ 1,925,491</b>	<b>\$ 562,604</b>	<b>1.00</b>

## Personnel Summary

Position	2017 Budgeted FTEs
Communications Specialist	1.00
<b>Total</b>	<b>1.00</b>

# Lawrence Public Library

## Department Location

### Public Library

707 Vermont St.

Lawrence, KS

(785) 843-3833

## Department Overview

Under City Charter Ordinance No. 16, the City Commission levies ad valorem and motor vehicle property taxes to equip, operate and maintain the Lawrence Public Library.



City of Lawrence

# Lawrence Public Library

## Budget Overview

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Pg.	Division	Library Fund		Total
	Library	\$ 3,766,542	\$	3,766,542
	<b>Total</b>	<b>\$ 3,766,542</b>	<b>\$</b>	<b>3,766,542</b>



# Library Budget Summary

## Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	3,550,000	3,750,000	3,750,000	3,766,542	16,542
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 3,550,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,766,542</b>	<b>\$ 16,542</b>

## Budget by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
209	Library Fund	\$ 3,550,000	\$ 3,750,000	\$ 3,750,000	\$ 3,766,542	\$ 16,542
	<b>Total</b>	<b>3,550,000</b>	<b>3,750,000</b>	<b>3,750,000</b>	<b>3,766,542</b>	<b>16,542</b>

## Budget by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Library	\$ 3,550,000	\$ 3,750,000	\$ 3,750,000	\$ 3,766,542	\$ 16,542	-
<b>Total</b>	<b>\$ 3,550,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,750,000</b>	<b>\$ 3,766,542</b>	<b>\$ 16,542</b>	-



# Water & Wastewater Utility

## Department Location

### Administration

720 West 3rd St.

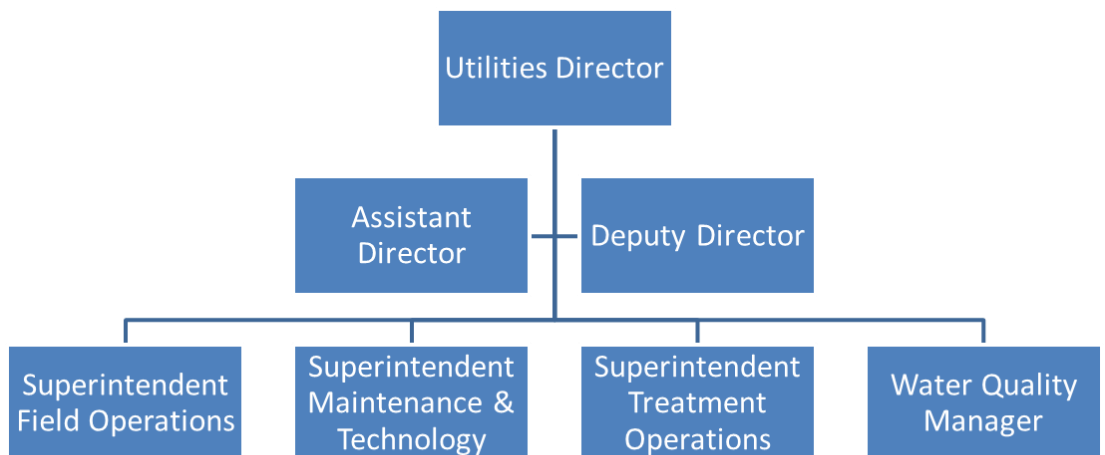
Lawrence, KS

(785) 832-7800

## Department Overview

The Utilities Department is responsible for treating and distributing the City's drinking water, maintaining adequate water supply for fire protection, collecting and treating the City's wastewater, assuring compliance with all Federal, State, and local regulations regarding water and wastewater facility operations, and ensuring optimum operations of the water distribution and sanitary sewer collection systems.

## Organizational Chart



## Significant Changes Over 2016 Budget

- Personal Services increased due to additional personnel being hired to staff the Wakarusa River Wastewater Treatment Plant.
- Capital Outlay and Debt Service increasing to fund various CIP projects.



City of Lawrence

## Water and Wastewater Utility Budget Overview

Division	Water & Sewer Fund	Water & Sewer Non- bonded Construction	Total
Administration	\$ 4,255,476	\$ -	\$ 4,255,476
Engineering	1,020,518	-	1,020,518
Clinton Water Plant	2,847,492	-	2,847,492
Kaw Water Plant	2,897,213	-	2,897,213
Kaw Wastewater Plant	4,293,572	-	4,293,572
Wakarusa Wastewater Plant	762,000	-	762,000
Sanitary Sewer System	3,266,445	-	3,266,445
Water Quality	986,353	-	986,353
Water Distribution System	3,192,990	-	3,192,990
Debt Service	15,971,074	-	15,971,074
Non-Bonded Construction	-	2,500,000	2,500,000
Transfer to Non-Bonded Construction	1,500,000	-	1,500,000
<b>Total</b>	<b>\$ 39,493,133</b>	<b>\$ 2,500,000</b>	<b>\$ 43,493,133</b>



# Budget Summary

## Budget by Category

Expenditures	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$ 9,162,705	\$ 9,588,356	\$ 9,588,356	\$ 9,797,463	\$ 209,106
Contractual Services	4,765,575	5,497,050	5,498,176	5,936,100	437,924
Commodities	2,990,462	3,465,489	3,465,489	3,646,050	180,561
Capital Outlay	75,459	461,024	1,961,024	3,219,000	1,257,977
Debt Service	10,638,100	13,603,802	13,603,802	15,971,074	2,367,272
Transfers	4,866,211	23,848,815	4,843,446	4,843,446	-
Contingency	-	149,000	149,000	80,000	(69,000)
<b>Total</b>	<b>\$ 32,498,513</b>	<b>\$ 56,613,536</b>	<b>\$ 39,109,293</b>	<b>\$ 43,493,133</b>	<b>\$ 4,383,840</b>

## Budget by Fund

	Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
501	Water & Sewer Fund	\$ 32,498,513	\$ 56,613,536	\$ 37,609,293	\$ 40,993,133	\$ 3,383,839
552	Water & Sewer Non-bonded Construction	-	-	1,500,000	2,500,000	1,000,000
	<b>Total</b>	<b>32,498,513</b>	<b>56,613,536</b>	<b>39,109,293</b>	<b>43,493,133</b>	<b>4,383,839</b>

## Budget by Division

Division	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	FTEs
Administration	\$ 4,165,417	\$ 4,343,852	\$ 4,344,978	\$ 4,255,476	\$ (89,502)	12.00
Engineering	992,394	1,050,385	1,050,385	1,020,518	(29,867)	10.00
Clinton Water Plant	2,457,824	2,858,412	2,858,412	2,847,492	(10,920)	11.00
Kaw Water Plant	2,223,141	2,964,758	2,964,758	2,897,213	(67,546)	13.00
Kaw Wastewater Plant	3,763,517	4,238,718	4,238,718	4,293,572	54,854	26.00
Wakarusa Wastewater Plant	-	-	-	762,000	762,000	5.00
Sanitary Sewer System	2,964,109	3,005,756	3,005,756	3,266,445	260,689	16.00
Water Quality	768,008	854,799	854,799	986,353	131,554	6.00
Water Distribution System	3,003,239	3,187,685	3,187,685	3,192,990	5,305	20.00
Debt Service	10,638,100	13,603,802	13,603,802	15,971,074	2,367,272	-
Non-Bonded Construction	-	-	1,500,000	2,500,000	1,000,000	-
Transfers to Non-Bonded Construction	1,522,765	20,505,369	1,500,000	1,500,000	-	-
<b>Total</b>	<b>\$ 32,498,513</b>	<b>\$ 56,613,536</b>	<b>\$ 39,109,293</b>	<b>\$ 43,493,133</b>	<b>4,383,840</b>	<b>119.00</b>



City of Lawrence



# Personnel Summary

## Personnel Summary

Position	2017 Budgeted FTEs
ADMIN SUPPORT II	2.00
ADMIN SUPPORT III	1.00
ASSISTANT CITY MANAGER	1.00
ASSISTANT TO THE DIRECTOR	1.00
ASSISTANT UTILITIES DIRECTOR	1.00
CITY AUDITOR	-
CONTROL SYSTEM TECHNICIAN	6.00
FIELD SUPERVISOR/UTILITIES	7.00
GIS ANALYST	1.00
INFLOW & INFILTRATION MANAGER	1.00
MANAGEMENT ANALYST II	1.00
PROJECT ENGINEER II (PE)	3.00
PROJECT INSPECTOR	3.00
SENIOR ASSISTANT CITY ATTORNEY	1.00
SYSTEM ADMINISTRATOR	1.00
TECHNICAL SERVICES MANAGER	1.00
UTILITIES DEPUTY DIRECTOR	1.00
UTILITIES DIRECTOR	1.00
UTILITIES ENGINEER	1.00
UTILITIES MANAGER	5.00
UTILITIES SPECIALIST	5.00
UTILITIES SUPERINTENDENT	3.00
UTILITY OPERATOR	66.00
WATER QUALITY MANAGER	1.00
WATER QUALITY TECHNICIAN	5.00
<b>Total</b>	<b>119.00</b>



## Division Budget

### Administration

The Administrative Division provides department wide direction, analysis, and support services for budgeting, management system, policy development, employee development, meter service requests, hydrant meter rentals, backflow prevention, wholesale water contracts, and public communications and other programs.

### Division Summary by Category

Expenditure	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-
Personal Services	\$1,506,213	\$1,436,042	\$1,436,042	\$1,370,266	\$ (65,776)
Contractual Services	246,693	315,000	316,126	242,000	(74,126)
Commodities	106,701	97,000	97,000	107,400	10,400
Capital Outlay	-	175,000	175,000	220,000	45,000
Debt Service	-	-	-	-	-
Transfers	2,305,810	2,305,810	2,305,810	2,305,810	-
Contingency	-	15,000	15,000	10,000	(5,000)
<b>Total</b>	<b>\$4,165,417</b>	<b>\$4,343,852</b>	<b>\$4,344,978</b>	<b>\$4,255,476</b>	<b>\$ (89,502)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Estimate	2017 Budget	2017/2016 +/-	2017 FTEs
501 Water & Sewer Fund	\$4,165,417	\$4,343,852	\$4,344,978	\$4,255,476	\$ (89,502)	12.00
<b>Total All Funds</b>	<b>\$4,165,417</b>	<b>\$4,343,852</b>	<b>\$4,344,978</b>	<b>\$4,255,476</b>	<b>\$ (89,502)</b>	<b>12.00</b>



## Division Budget

### Engineering

The Engineering Division manages all Utilities capital improvements projects, design, contract administration and inspection services for internal and contracted projects. The Division maintains Utilities' GIS data and mapping; administers contracts for, and inspects, developer-designed and funded utility extensions; and provides technical support for electronic data initiatives.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$885,168	\$ 903,087	\$ 903,087	\$ 895,001	\$ (8,086)
Contractual Services	25,133	49,450	49,450	38,250	(11,200)
Commodities	69,077	70,831	70,831	64,250	(6,581)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	13,017	13,017	13,017	13,017	-
Contingency	-	14,000	14,000	10,000	(4,000)
<b>Total</b>	<b>\$992,394</b>	<b>\$1,050,385</b>	<b>\$1,050,385</b>	<b>\$1,020,518</b>	<b>\$ (29,867)</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$992,394	\$1,050,385	\$1,050,385	\$1,020,518	\$ (29,867)	10.00
<b>Total</b>	<b>All Funds</b>	<b>\$992,394</b>	<b>\$1,050,385</b>	<b>\$1,050,385</b>	<b>\$1,020,518</b>	<b>\$ (29,867)</b>	<b>10.00</b>



## Division Budget

### Clinton Water Treatment Plant

The mission of the Clinton Water Treatment Plant Division is to produce an adequate supply of potable water for public consumption and fire suppression in compliance with all regulatory requirements through operation and maintenance of a 20-million gallons per day capacity water treatment facility (subject to filter profiling).

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 750,455	\$ 842,910	\$ 842,910	\$ 814,238	\$ (28,672)
Contractual Services	756,985	825,600	825,600	811,100	(14,500)
Commodities	929,130	1,128,648	1,128,648	1,155,900	27,252
Capital Outlay	-	25,000	25,000	35,000	10,000
Debt Service	-	-	-	-	-
Transfers	21,254	21,254	21,254	21,254	-
Contingency	-	15,000	15,000	10,000	(5,000)
<b>Total</b>	<b>\$2,457,824</b>	<b>\$2,858,412</b>	<b>\$2,858,412</b>	<b>\$2,847,492</b>	<b>\$ (10,920)</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501 Water & Sewer Fund	\$2,457,824	\$2,858,412	\$2,858,412	\$2,847,492	\$ (10,920)	11.00
<b>Total All Funds</b>	<b>\$2,457,824</b>	<b>\$2,858,412</b>	<b>\$2,858,412</b>	<b>\$2,847,492</b>	<b>\$ (10,920)</b>	<b>11.00</b>



## Division Budget

### Kaw Water Treatment Plant

The mission of the Kaw Water Treatment Plant Division is to produce an adequate supply of potable water for public consumption and fire suppression in compliance with all regulatory requirements through operation and maintenance of a 16 million gallons per day capacity water treatment facility.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 961,337	\$1,154,021	\$1,154,021	\$1,049,476	\$(104,546)
Contractual Services	709,619	1,123,450	1,123,450	1,137,950	14,500
Commodities	526,148	611,250	611,250	638,750	27,500
Capital Outlay	-	25,000	25,000	35,000	10,000
Debt Service	-	-	-	-	-
Transfers	26,037	26,037	26,037	26,037	-
Contingency	-	25,000	25,000	10,000	(15,000)
<b>Total</b>	<b>\$2,223,141</b>	<b>\$2,964,758</b>	<b>\$2,964,758</b>	<b>\$2,897,213</b>	<b>\$ (67,546)</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$2,223,141	\$2,964,758	\$2,964,758	\$2,897,213	\$ (67,546)	13.00
<b>Total</b>	<b>All Funds</b>	<b>\$2,223,141</b>	<b>\$2,964,758</b>	<b>\$2,964,758</b>	<b>\$2,897,213</b>	<b>\$ (67,546)</b>	<b>13.00</b>

## Division Budget

### Kansas River Wastewater Treatment Plant

The mission of the Kansas River Wastewater Treatment Division is to treat wastewater and return treated water and biosolids to the environment through use of environmentally safe standards in compliance with all regulatory requirements through operation and maintenance of a 12.5-million gallons per day capacity treatment plant, with a 40-million gallons per day capacity ActiFlo system for wet weather treatment and associated pump stations.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$1,763,386	\$1,880,797	\$1,880,797	\$1,991,461	\$ 110,664
Contractual Services	1,514,933	1,549,500	1,549,500	1,601,000	51,500
Commodities	452,137	550,360	550,360	563,050	12,690
Capital Outlay	-	200,000	200,000	95,000	(105,000)
Debt Service	-	-	-	-	-
Transfers	33,061	33,061	33,061	33,061	-
Contingency	-	25,000	25,000	10,000	<b>(15,000)</b>
<b>Total</b>	<b>\$3,763,517</b>	<b>\$4,238,718</b>	<b>\$4,238,718</b>	<b>\$4,293,572</b>	<b>\$ 54,854</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$3,763,517	\$4,238,718	\$4,238,718	\$4,293,572	\$ 54,854	26.00
<b>Total</b>	<b>All Funds</b>	<b>\$3,763,517</b>	<b>\$4,238,718</b>	<b>\$4,238,718</b>	<b>\$4,293,572</b>	<b>\$ 54,854</b>	<b>26.00</b>

## Division Budget

### Wakarusa River Wastewater Treatment Plant

The mission of the Wakarusa River Wastewater Treatment Plant Division is to treat wastewater and return treated water and biosolids to the environment through use of environmentally safe standards in compliance with all regulatory requirements through operation and maintenance of a 2.5-million gallons per day capacity treatment plant.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ 294,500	\$ 294,500
Contractual Services	-	-	-	442,500	442,500
Commodities	-	-	-	25,000	25,000
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 762,000	\$ 762,000

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501 Water & Sewer Fund	\$ -	\$ -	\$ -	\$ 762,000	\$ 762,000	5.00
Total All Funds	\$ -	\$ -	\$ -	\$ 762,000	\$ 762,000	5.00



## Division Budget

### Sanitary Sewer Collection

The mission of the Sanitary Sewer Collection Division is to convey wastewater from customers to the Wastewater Treatment Plants, prevent sanitary sewer overflows and maintain the wastewater collection system by preventing significant health, safety and environmental impacts. Division responsibilities include maintenance of approximately 420 miles of sanitary sewer gravity main, 33 miles of sanitary sewer force main, 10,536 manholes, and 1,500 clean outs.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$1,235,489	\$1,256,102	\$1,256,102	\$1,283,191	\$ 27,089
Contractual Services	1,229,521	1,213,900	1,213,900	1,249,700	35,800
Commodities	174,914	190,800	190,800	254,600	63,800
Capital Outlay	14,231	15,000	15,000	159,000	144,000
Debt Service	-	-	-	-	-
Transfers	309,954	309,954	309,954	309,954	-
Contingency	-	20,000	20,000	10,000	(10,000)
<b>Total</b>	<b>\$2,964,109</b>	<b>\$3,005,756</b>	<b>\$3,005,756</b>	<b>\$3,266,445</b>	<b>\$260,689</b>

### Division Summary by Fund

Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501 Water & Sewer Fund	\$2,964,109	\$3,005,756	\$3,005,756	\$3,266,445	\$260,689	16.00
<b>Total All Funds</b>	<b>\$2,964,109</b>	<b>\$3,005,756</b>	<b>\$3,005,756</b>	<b>\$3,266,445</b>	<b>\$260,689</b>	<b>16.00</b>





## Division Budget

### Water Quality

The mission of the Water Quality Division is to ensure compliance with the Clean Water Act and the Safe Drinking Water Act. The Division operates three accredited laboratories and the industrial pretreatment program, supports the biosolids program and technical support to plant operations.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 451,273	\$ 470,794	\$ 470,794	\$ 552,548	\$ 81,754
Contractual Services	89,428	141,350	141,350	130,800	(10,550)
Commodities	212,902	213,250	213,250	223,600	10,350
Capital Outlay	-	-	-	55,000	55,000
Debt Service	-	-	-	-	-
Transfers	14,405	14,405	14,405	14,405	-
Contingency	-	15,000	15,000	10,000	(5,000)
<b>Total</b>	<b>\$ 768,008</b>	<b>\$ 854,799</b>	<b>\$ 854,799</b>	<b>\$ 986,353</b>	<b>\$ 131,554</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$ 768,008	\$ 854,799	\$ 854,799	\$ 986,353	\$ 131,554	6.00
<b>Total</b>	<b>All Funds</b>	<b>\$ 768,008</b>	<b>\$ 854,799</b>	<b>\$ 854,799</b>	<b>\$ 986,353</b>	<b>\$ 131,554</b>	<b>6.00</b>



## Division Budget

### Water Distribution System

The mission of the Water Distribution System Division is to install, maintain and repair the water distribution system. The distribution system is the network of pipes conveying clean, safe, potable water for consumption to residences, businesses, industries and rural water districts. The Division responsibilities include maintenance of approximately 521 miles of water main, 13,606 valves, 3,489 fire hydrants and 32,000 service connections.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ 1,609,384	\$ 1,644,604	\$ 1,644,604	\$ 1,546,782	\$ (97,822)
Contractual Services	193,264	278,800	278,800	282,800	4,000
Commodities	519,454	603,350	603,350	613,500	10,150
Capital Outlay	61,228	21,024	21,024	120,000	98,977
Debt Service	-	-	-	-	-
Transfers	619,908	619,908	619,908	619,908	-
Contingency	-	20,000	20,000	10,000	(10,000)
<b>Total</b>	<b>\$ 3,003,239</b>	<b>\$ 3,187,685</b>	<b>\$ 3,187,685</b>	<b>\$ 3,192,990</b>	<b>\$ 5,305</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$ 3,003,239	\$ 3,187,685	\$ 3,187,685	\$ 3,192,990	\$ 5,305	20.00
<b>Total</b>	<b>All Funds</b>	<b>\$ 3,003,239</b>	<b>\$ 3,187,685</b>	<b>\$ 3,187,685</b>	<b>\$ 3,192,990</b>	<b>\$ 5,305</b>	<b>20.00</b>



## Division Budget

### Utility Debt Service

The Utility Debt Service accounts for all projects that have been bonded and payments are still due. These projects are generally large-scale with a life-span over 10 years.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	10,638,100	13,603,802	13,603,802	15,971,074	2,367,272
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$10,638,100</b>	<b>\$ 13,603,802</b>	<b>\$ 13,603,802</b>	<b>\$ 15,971,074</b>	<b>\$ 2,367,272</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$10,638,100	\$ 13,603,802	\$ 13,603,802	\$ 15,971,074	\$ 2,367,272	-
<b>Total</b>	<b>All Funds</b>	<b>\$10,638,100</b>	<b>\$ 13,603,802</b>	<b>\$ 13,603,802</b>	<b>\$ 15,971,074</b>	<b>\$ 2,367,272</b>	<b>-</b>



## Division Budget

### Non-Bonded Construction

The Non-Bonded Construction accounts for construction costs that are not bonded but rather paid for using cash. It is funded through a transfer from the Water & Sewer Fund.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	1,500,000	2,500,000	1,000,000
Debt Service	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ 1,000,000</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
552	Water & Sewer Non-bonded Construction	-	-	1,500,000	2,500,000	1,000,000	-
<b>Total</b>	<b>All Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ 1,000,000</b>	<b>-</b>



## Division Budget

### Transfer to Non-Bonded Construction

The Water & Sewer Fund transfers money to the Non-Bonded Construction Fund for projects that are cash funded rather than bond funded.

### Division Summary by Category

Expenditures	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers	1,522,765	20,505,369	1,500,000	1,500,000	-
Contingency	-	-	-	-	-
<b>Total</b>	<b>\$ 1,522,765</b>	<b>\$ 20,505,369</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>

### Division Summary by Fund

	Fund	2015 Actual	2016 Adopted	2016 Projected	2017 Budget	2017/2016 +/-	2017 FTEs
501	Water & Sewer Fund	\$ 1,522,765	\$ 20,505,369	\$ 1,500,000	\$ 1,500,000	\$ -	-
<b>Total</b>	<b>All Funds</b>	<b>\$ 1,522,765</b>	<b>\$ 20,505,369</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>-</b>

City of Lawrence, Kansas  
*City Manager's Recommended Projects*  
 2017 thru 2021

**PROJECTS & FUNDING SOURCES BY DEPARTMENT**

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
<b>Citizen Input</b>								
Affordable Housing Initiatives	CI05	n/a	300,000	300,000	350,000	350,000	350,000	1,650,000
<i>General Obligation Debt</i>			300,000	300,000	350,000	350,000	350,000	1,650,000
<i>Unfunded</i>			2,700,000	2,700,000	2,650,000	2,650,000	2,650,000	13,350,000
Animal Shelter Construction Partnership	CM1701CIP	n/a		7,500,000				7,500,000
<i>General Obligation Debt</i>						2,500,000		2,500,000
<i>Private Partnership</i>				5,000,000				5,000,000
<b>Citizen Input Total</b>			300,000	7,800,000	350,000	350,000	350,000	9,150,000
<b>Finance</b>								
Upgrade Accounting System	FA1601CP	3	10,000	124,000				134,000
<i>General Fund</i>			5,000	62,000				67,000
<i>Utility - Water</i>			5,000	62,000				67,000
<b>Finance Total</b>			10,000	124,000				134,000
<b>Fire Medical</b>								
Fire Station No. 1 Rehabilitation / Senior Center	FM1702CIP	1	6,000,000					6,000,000
<i>General Obligation Debt</i>			5,480,000					5,480,000
<i>Intergovernmental</i>			520,000					520,000
Training Burn Tower Replacement	FM1703CIP	1	350,000	350,000				700,000
<i>General Obligation Debt</i>			350,000	350,000				700,000
Emergency Vehicle Traffic Signal Preemption System	FM1705CIP	1	719,000					719,000
<i>General Obligation Debt</i>			719,000					719,000
SCBA Air Compressor Fire Station Number 1	FM1706CIP	3	50,000					50,000
<i>Equipment Reserve Fund</i>			50,000					50,000
Personal Protective Equipment Extractors	FM1804CIP	4		75,000				75,000
<i>Equipment Reserve Fund</i>				75,000				75,000
Apparatus Bay Exhaust System	FM1807CIP	1		200,000				200,000
<i>General Obligation Debt</i>				200,000				200,000
641 Replacement Quint 40	FM1817CIP	3		1,250,000				1,250,000
<i>General Obligation Debt</i>				1,250,000				1,250,000
Personal Protective Equipment Alternate Set	FM1908CIP	2			540,000			540,000
<i>General Obligation Debt</i>					540,000			540,000
Rescue Equipment for Rescue 5	FM1914CIP	2			75,000			75,000
<i>Equipment Reserve Fund</i>					75,000			75,000
645 Replacement Rescue 5	FM1920CIP	2			760,000			760,000
<i>General Obligation Debt</i>					760,000			760,000
Mobile Radios	FM2009CIP	1				600,000		600,000
<i>General Obligation Debt</i>						600,000		600,000
Portable Radios	FM2010CIP	1				900,000		900,000
<i>General Obligation Debt</i>						900,000		900,000
Training Center Remodel	FM2045CIP	4				250,000		250,000
<i>General Obligation Debt</i>						250,000		250,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
634 Replacement Investigation Unit 1 <i>General Obligation Debt</i>	FM2126CIP	3					375,000	375,000
							<i>375,000</i>	<i>375,000</i>
642 Replacement Quint 20 <i>General Obligation Debt</i>	FM2127CIP	2					1,287,500	1,287,500
							<i>1,287,500</i>	<i>1,287,500</i>
643 Replacement Quint 50 <i>General Obligation Debt</i>	FM2128CIP	2					1,287,500	1,287,500
							<i>1,287,500</i>	<i>1,287,500</i>
<b>Fire Medical Total</b>			<b>7,119,000</b>	<b>1,875,000</b>	<b>1,375,000</b>	<b>1,750,000</b>	<b>2,950,000</b>	<b>15,069,000</b>

### Information Technology

Access Layer Switches <i>Equipment Reserve Fund</i>	IT1701CIP	1	49,500	61,000	59,500			170,000
			<i>49,500</i>	<i>61,000</i>	<i>59,500</i>			<i>170,000</i>
VMWare Hardware Refresh <i>Equipment Reserve Fund</i>	IT2001CIP	1				80,000		80,000
						<i>80,000</i>		<i>80,000</i>
<b>Information Technology Total</b>			<b>49,500</b>	<b>61,000</b>	<b>59,500</b>	<b>80,000</b>		<b>250,000</b>

### Parks and Recreation

Parks & Recreation Maintenance and Repairs <i>General Fund</i>	PR1701CIP	1	700,000					700,000
			<i>700,000</i>					<i>700,000</i>
Replace HVAC Units- Indoor Pool <i>General Fund</i>	PR1702CIP	1	330,000					330,000
			<i>330,000</i>					<i>330,000</i>
Install additional restrooms at YSC (ADA comp) <i>General Fund</i>	PR1704CIP	2	120,000					120,000
			<i>120,000</i>					<i>120,000</i>
Resurface North Parking at Holcom Complex <i>General Fund</i>	PR1706CIP	3		104,000				104,000
				<i>104,000</i>				<i>104,000</i>
Downtown Brick Pavers <i>Guest Tax Fund</i>	PR1707CIP	2	75,000					75,000
			<i>75,000</i>					<i>75,000</i>
Upgrade EBGC Pro Shop,Concessions,Restroom <i>Golf Course</i>	PR1708CIP	4	500,000					500,000
			<i>500,000</i>					<i>500,000</i>
East Lawrence Center Parking Lot Addition <i>General Fund</i>	PR1710CIP	3		83,000				83,000
				<i>83,000</i>				<i>83,000</i>
Install Trail to Connect 29th St. to Haskell <i>General Fund</i>	PR1713CIP	2	75,000					75,000
			<i>75,000</i>					<i>75,000</i>
Equipment Replacement - Recreation Division Bus <i>General Fund</i>	PR1781CIP	1	85,000					85,000
			<i>85,000</i>					<i>85,000</i>
Parks & Recreation Maintenance and Repairs <i>General Fund</i>	PR1801CIP	1		565,000				565,000
				<i>565,000</i>				<i>565,000</i>
Install Concessions at West End of YSC Complex <i>General Fund</i>	PR1802CIP	4		125,000				125,000
				<i>125,000</i>				<i>125,000</i>
Replace Pool Slide at Outdoor Aquatics Center <i>General Fund</i>	PR1803CIP	3		95,000				95,000
				<i>95,000</i>				<i>95,000</i>
Replace Bad Concrete in Outdoor Pool Deck <i>General Fund</i>	PR1804CIP	2		75,000				75,000
				<i>75,000</i>				<i>75,000</i>
Outdoor Aquatic Center Pool Paint <i>General Fund</i>	PR1805CIP	2		75,000				75,000
				<i>75,000</i>				<i>75,000</i>
Speicher Road asphalt patches and 2 inch overlay <i>General Fund</i>	PR1808CIP	3		100,000				100,000
				<i>100,000</i>				<i>100,000</i>
Downtown Brick Pavers <i>Guest Tax Fund</i>	PR1809CIP	2		75,000				75,000
				<i>75,000</i>				<i>75,000</i>
Cemetery Roads <i>Cemetery Reserve</i>	PR1810CIP	3		75,000				75,000
				<i>75,000</i>				<i>75,000</i>
Replace HVAC Units - Indoor Aquatics Center <i>General Fund</i>	PR1811CIP	1		330,000				330,000
				<i>330,000</i>				<i>330,000</i>

<b>Department</b>	<b>Project#</b>	<b>Priority</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Indoor Aquatic Center--Add Event Space <i>General Obligation Debt</i>	PR1812CIP	4		900,000 <i>900,000</i>				<i>900,000</i> 900,000
Holcom Park Center - HVAC Replacement (Gym) <i>General Fund</i>	PR1814CIP	2		250,000 <i>250,000</i>				<i>250,000</i> 250,000
HPSC Ball Diamond Light Replacement <i>General Fund</i>	PR1815CIP	2		500,000 <i>500,000</i>				<i>500,000</i> 500,000
Parks & Recreation Maintenance and Repairs <i>General Fund</i>	PR1901CIP	1			576,000 <i>576,000</i>			<i>576,000</i> 576,000
Prairie Park Nature Center Playground (ADA) <i>General Fund</i>	PR1903CIP	2			60,000 <i>60,000</i>			<i>60,000</i> 60,000
Broken Arrow Park Parking Lot <i>General Fund</i>	PR1905CIP	3			75,000 <i>75,000</i>			<i>75,000</i> 75,000
East Lawrence Recreation Center Renovation <i>General Fund</i>	PR1906CIP	2			75,000 <i>75,000</i>			<i>75,000</i> 75,000
Holcom Park Recreation Center Renovation <i>General Fund</i>	PR1907CIP	2			75,000 <i>75,000</i>			<i>75,000</i> 75,000
Carnegie Building tuck-point (Historic Building) <i>Guest Tax Fund</i>	PR1908CIP	2			150,000 <i>150,000</i>			<i>150,000</i> 150,000
Union Pacific Depot Renovations <i>General Fund</i>	PR1909CIP	4			75,000 <i>75,000</i>			<i>75,000</i> 75,000
Burcham Park/Upgrade Shelter and Playground <i>General Fund</i>	PR1910CIP	4			100,000 <i>100,000</i>			<i>100,000</i> 100,000
Veterans Park Courts <i>General Fund</i>	PR1911CIP	4			115,000 <i>115,000</i>			<i>115,000</i> 115,000
Peterson Park New Development <i>General Fund</i>	PR1912CIP	2			200,000 <i>200,000</i>			<i>200,000</i> 200,000
Downtown Pavers <i>Guest Tax Fund</i>	PR1913CIP	1			75,000 <i>75,000</i>			<i>75,000</i> 75,000
Clinton Lake Regional Park - 27th street <i>General Obligation Debt</i>	PR1914CIP	2			400,000 <i>400,000</i>			<i>400,000</i> 400,000
Replace Asphalt in Parking Lot at Arboretum <i>General Fund</i>	PR1915CIP	3			35,000 <i>35,000</i>			<i>35,000</i> 35,000
Park Land Acquisition - South <i>General Obligation Debt</i>	PR1916CIP	2			300,000 <i>300,000</i>			<i>300,000</i> 300,000
Parks & Recreation - Trash Truck Replacement <i>General Fund</i>	PR1981CIP	1			80,000 <i>80,000</i>			<i>80,000</i> 80,000
Parks & Recreation - Backhoe Replacement <i>General Fund</i>	PR1982CIP	1			80,000 <i>80,000</i>			<i>80,000</i> 80,000
Parks & Recreation Maintenance and Repairs <i>General Fund</i>	PR2001CIP	1				588,000 <i>588,000</i>		<i>588,000</i> 588,000
Overland Drive Park Development <i>General Obligation Debt</i>	PR2002CIP	4				200,000 <i>200,000</i>		<i>200,000</i> 200,000
SPL Equipment Storage Building <i>General Obligation Debt</i>	PR2003CIP	4				150,000 <i>150,000</i>		<i>150,000</i> 150,000
Develop Green Meadows Park <i>General Obligation Debt</i>	PR2004CIP	4				150,000 <i>150,000</i>		<i>150,000</i> 150,000
Indoor Aquatic Center Pool Paint <i>General Fund</i>	PR2005CIP	3				75,000 <i>75,000</i>		<i>75,000</i> 75,000
Lyons Park Playground/Shelter Replacement <i>General Fund</i>	PR2006CIP	2				120,000 <i>120,000</i>		<i>120,000</i> 120,000
Replace Shelter Add Restroom in Deerfield <i>General Fund</i>	PR2007CIP	4				120,000 <i>120,000</i>		<i>120,000</i> 120,000
McDonald Drive -KTA City Entrance landscape <i>General Fund</i>	PR2008CIP	4				75,000 <i>75,000</i>		<i>75,000</i> 75,000



Department	Project#	Priority	2017	2018	2019	2020	2021	Total
Edgewood Park-Upgrade courts and ball diamond <i>General Fund</i>	PR2009CIP	4				75,000 75,000		75,000 75,000
Farmers Market <i>Guest Tax Fund</i>	PR2011CIP	1				200,000 200,000		200,000 200,000
Park Land Acquisition - West <i>General Obligation Debt</i>	PR2012CIP	1				300,000 300,000		300,000 300,000
Parks & Recreation - Rollback Truck <i>General Obligation Debt</i>	PR2081CIP	4				100,000 100,000		100,000 100,000
Parks & Recreation Maintenance and Repairs <i>General Fund</i>	PR2101CIP	1					600,000 600,000	600,000 600,000
Equipment Replacement - Chipper Truck <i>General Obligation Debt</i>	PR2181CIP	2					100,000 100,000	100,000 100,000
<b>Parks and Recreation Total</b>			<b>1,885,000</b>	<b>3,352,000</b>	<b>2,471,000</b>	<b>2,153,000</b>	<b>700,000</b>	<b>10,561,000</b>

### Planning & Development

One Stop Shop <i>General Obligation Debt</i>	PS1701CIP	4	30,000 30,000	2,050,000 2,050,000				2,080,000 2,080,000
<b>Planning &amp; Development Total</b>			<b>30,000</b>	<b>2,050,000</b>				<b>2,080,000</b>

### Police

Mobile Data Computers <i>General Obligation Debt</i>	PD1701CIP	1	672,100 672,100					672,100 672,100
Vehicles <i>General Fund</i>	PD1702CIP	1	392,000 392,000	399,840 399,840	407,837 407,837	415,994 415,994	424,313 424,313	2,039,984 2,039,984
ITC Deferred Maintenance <i>General Obligation Debt</i>	PD1704CIP	1		619,000 619,000				619,000 619,000
FARO Scanner <i>General Obligation Debt</i>	PD1705CIP	2	95,000 95,000					95,000 95,000
Firearms Simulator <i>General Obligation Debt</i>	PD1706CIP	2		300,000 300,000				300,000 300,000
Parking Garage Paystations <i>Public Parking</i>	PD1707CIP	1	99,000 99,000					99,000 99,000
Design Police Facility <i>General Obligation Debt</i>	PD1708CIP	n/a	1,500,000 1,500,000					1,500,000 1,500,000
<b>Police Total</b>			<b>2,758,100</b>	<b>1,318,840</b>	<b>407,837</b>	<b>415,994</b>	<b>424,313</b>	<b>5,325,084</b>

### Public Transit

Multi Modal Facility <i>Intergovernmental</i> <i>Public Transit Fund</i>	TI01	n/a	30,600,000 26,600,000 4,000,000					30,600,000 26,600,000 4,000,000
Transit Shelters and Additional Amenities <i>Public Transit Fund</i>	TI02	n/a	150,000 150,000	150,000 150,000	150,000 150,000	150,000 150,000	150,000 150,000	750,000 750,000
Fixed Route Transit Buses <i>Public Transit Fund</i>	TI03	n/a	1,500,000 1,500,000	500,000 500,000	500,000 500,000	500,000 500,000	500,000 500,000	3,000,000 3,500,000
<b>Public Transit Total</b>			<b>32,250,000</b>	<b>150,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>34,350,000</b>

### Public Works

31st - Haskell to O'Connell <i>General Obligation Debt</i>	18P07S	1		1,000,000 1,000,000				1,000,000 1,000,000
Bike / Ped Improvements / ADA Ramps	CI09	2	450,000	450,000	450,000	450,000	450,000	2,250,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
<i>Capital Improvement Reserve Fund - Infrastructure</i>			200,000	200,000	200,000	200,000	200,000	1,000,000
<i>General Obligation Debt</i>			250,000	250,000	250,000	250,000	250,000	1,250,000
<i>Unfunded</i>			550,000	550,000	550,000	550,000	550,000	2,750,000
KLINK	PW1701Kcip	n/a	600,000	600,000	600,000	600,000	600,000	3,000,000
<i>General Obligation Debt</i>			300,000	300,000	300,000	300,000	300,000	1,500,000
<i>Intergovernmental</i>			300,000	300,000	300,000	300,000	300,000	1,500,000
Annual Vehicle Replacement Program	PW1702CIP	2	500,000	500,000	500,000	500,000	500,000	2,500,000
<i>Capital Improvement Reserve Fund</i>			500,000	500,000	500,000	500,000	500,000	2,500,000
Parking garage assessments/maintenance	PW17B10CIP	4	150,000					150,000
<i>Public Parking</i>			150,000					150,000
Roof replacement F/M #3	PW17B1CIP	4	140,000					140,000
<i>General Obligation Debt</i>			140,000					140,000
Fire Medical roof and drainage Maintenance	PW17B2CIP	4	90,000					90,000
<i>General Obligation Debt</i>			90,000					90,000
Downtown Canopy Lighting sidewalk and roofing	PW17B4CIP	2	350,000					350,000
<i>General Obligation Debt</i>			350,000					350,000
Community Health Boiler replacement	PW17B5CIP	5	225,000					225,000
<i>General Obligation Debt</i>			112,500					112,500
<i>Intergovernmental</i>			112,500					112,500
Community Health Chiller replacement	PW17B6CIP	4	325,000					325,000
<i>General Obligation Debt</i>			162,500					162,500
<i>Intergovernmental</i>			162,500					162,500
Community Health Building Stabilization	PW17B7CIP	4	75,000					75,000
<i>General Obligation Debt</i>			37,500					37,500
<i>Intergovernmental</i>			37,500					37,500
19th Street - Iowa to Naismith	PW17E10CIP	1		2,000,000				2,000,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>				2,000,000				2,000,000
Kasold Reconstruction - 6th St to Bob Billings Pkwy	PW17E1CIP	1	5,000,000					5,000,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>			4,500,000					4,500,000
<i>Intergovernmental</i>			500,000					500,000
Wakarusa Reconstruction - Inverness to 6th Street	PW17E2CIP	1	3,000,000					3,000,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>			2,500,000					2,500,000
<i>Intergovernmental</i>			500,000					500,000
19th Street Reconstruction - Harper to O'Connell	PW17E3CIP	1		2,100,000				2,100,000
<i>General Obligation Debt</i>				1,350,000				1,350,000
<i>Intergovernmental</i>				750,000				750,000
Queens Road Improvements - 6th to City Limits	PW17E4CIP	1	300,000	3,500,000				3,800,000
<i>General Obligation Debt</i>			300,000	3,500,000				3,800,000
CDBG Sidewalk Gap Program	PW17E7CIP	2	100,000					100,000
<i>Intergovernmental</i>			100,000					100,000
Traffic Calming	PW17E8CIP	4	200,000	200,000	200,000	200,000	200,000	1,000,000
<i>General Obligation Debt</i>			200,000	200,000	200,000	200,000	200,000	1,000,000
Bowersock Dam	PW17E9CIP	2		1,000,000				1,000,000
<i>Utility - Water</i>				1,000,000				1,000,000
313 Bobcat Replacement	PW17F10CIP	4	75,000					75,000
<i>General Obligation Debt</i>			75,000					75,000
Street Sweeper	PW17F1CIP	4	280,000					280,000
<i>Stormwater Fund</i>			280,000					280,000
366 Class 5 dump truck replacement	PW17F2CIP	3	105,000					105,000
<i>Stormwater Fund</i>			105,000					105,000
331 Tandam axle dump truck replacement	PW17F3CIP	4	195,000					195,000
<i>Special Gas Tax Fund</i>			195,000					195,000
337 Class 5 dump truck replacement	PW17F4CIP	4	105,000					105,000
<i>Special Gas Tax Fund</i>			105,000					105,000
394 Rubber tire loader replacement	PW17F9CIP	4	75,000					75,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
<i>Stormwater Fund</i>			75,000					75,000
2017 Contracted Street Maintenance Program	PW17SM1CIP	1	3,140,000	3,140,000	3,140,000	3,140,000	3,140,000	15,700,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>			800,000	800,000	800,000	800,000	800,000	4,000,000
<i>General Fund</i>			2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
<i>Special Gas Tax Fund</i>			200,000	200,000	200,000	200,000	200,000	1,000,000
<i>Stormwater Fund</i>			140,000	140,000	140,000	140,000	140,000	700,000
<i>Unfunded</i>			2,860,000	2,860,000	2,860,000	5,720,000	2,860,000	17,160,000
Contract Milling for In House Pavement Rehab	PW17SM4CIP	4	100,000	100,000	100,000	100,000	100,000	500,000
<i>Special Gas Tax Fund</i>			100,000	100,000	100,000	100,000	100,000	500,000
ITS Video Detection/ upgrade and replacement	PW17SM5CIP	2	150,000	153,000	156,060	159,181	162,365	780,606
<i>Special Gas Tax Fund</i>			150,000	153,000	156,060	159,181	162,365	780,606
Fire/Medical HVAC&General repairs	PW18B1CIP	4		120,000				120,000
<i>General Obligation Debt</i>				120,000				120,000
Community Health Roof replacement	PW18B3CIP	4		500,000				500,000
<i>General Obligation Debt</i>				250,000				250,000
<i>Intergovernmental</i>				250,000				250,000
Generator replacement Community Health	PW18B4CIP	4		80,000				80,000
<i>General Obligation Debt</i>				80,000				80,000
City Hall fire alarm panel and general maint.	PW18B5CIP	4		120,000				120,000
<i>General Obligation Debt</i>				120,000				120,000
Remodel Traffic Bldg 445 Mississippi	PW18B6CIP	4		240,000				240,000
<i>General Obligation Debt</i>				240,000				240,000
Vehicle Maintenance Garage feasibility study	PW18B8CIP	4		100,000				100,000
<i>General Fund</i>				100,000				100,000
Kasold - Clinton Pkwy to HyVee	PW18E2CIP	1		1,000,000				1,000,000
<i>General Obligation Debt</i>				1,000,000				1,000,000
23rd Street - Haskell Bridge to East City Limits	PW18E3CIP	1			6,500,000	2,500,000		9,000,000
<i>General Obligation Debt</i>					2,500,000	2,500,000		5,000,000
<i>Intergovernmental</i>					4,000,000			4,000,000
CDBG Sidewalk Gap Program	PW18E6CIP	2		100,000				100,000
<i>Intergovernmental</i>				100,000				100,000
397 Class 5 dump truck replacement	PW18F10CIP	4		100,000				100,000
<i>Special Gas Tax Fund</i>				100,000				100,000
367 Bobcat replacement	PW18F11CIP	3	75,000					75,000
<i>General Obligation Debt</i>			75,000					75,000
361 Street sweeper replacement	PW18F6CIP	4		290,000				290,000
<i>Stormwater Fund</i>				290,000				290,000
Backhoe Lease	PW18F7CIP	4		150,000				150,000
<i>Special Gas Tax Fund</i>				50,000				50,000
<i>Stormwater Fund</i>				100,000				100,000
328 Tandem axle dump truck replacement	PW18F8CIP	4		185,000				185,000
<i>General Obligation Debt</i>				185,000				185,000
396 Class 5 dump truck replacement	PW18F9CIP	3		100,000				100,000
<i>Special Gas Tax Fund</i>				100,000				100,000
Farmland Pond Cap	PW18V01CIP	n/a		1,000,000				1,000,000
<i>Farmland Remediation</i>				1,000,000				1,000,000
Pole lighting and HVAC upgrade Airport	PW19A1CIP	3			75,000			75,000
<i>General Obligation Debt</i>					75,000			75,000
Pavement Maintenance airport	PW19A2CIP	4			100,000			100,000
<i>General Obligation Debt</i>					100,000			100,000
Fire/medical HVAC replacement	PW19B1CIP	1			100,000			100,000
<i>General Obligation Debt</i>					100,000			100,000
Downtown parking lot maintenance	PW19B3CIP	3			200,000			200,000
<i>General Obligation Debt</i>					200,000			200,000
ITC Exterior repairs and HVAC	PW19B4CIP	1			750,000			750,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
<i>General Obligation Debt</i>					750,000			750,000
Wakarusa - 18th St to Research Pkwy	PW19E1CIP	1			2,600,000			2,600,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>					2,600,000			2,600,000
CDBG Sidewalk Gap Program	PW19E4CIP	3			100,000			100,000
<i>Intergovernmental</i>					100,000			100,000
Additional Streets Unit	PW19F10CIP	3			110,000			110,000
<i>Special Gas Tax Fund</i>					110,000			110,000
395 Street flush tank truck replacement	PW19F11CIP	3			150,000			150,000
<i>General Obligation Debt</i>					150,000			150,000
307 Road tractor replacement	PW19F12CIP	2			115,000			115,000
<i>Special Gas Tax Fund</i>					115,000			115,000
Paver Replacement	PW19F13CIP	2			200,000			200,000
<i>General Obligation Debt</i>					200,000			200,000
Combination hook lift truck	PW19F8CIP	4			206,000			206,000
<i>Special Gas Tax Fund</i>					206,000			206,000
Combination Vac/Jet Truck	PW19F9CIP	1			345,000			345,000
<i>Stormwater Fund</i>					345,000			345,000
Lighting Upgrade New Hampshire garage	PW20B1CIP	4				75,000		75,000
<i>Public Parking</i>						75,000		75,000
Pavement repair Fire Med/investigation training	PW20B3CIP	4				630,000		630,000
<i>General Obligation Debt</i>						630,000		630,000
Wakarusa - 18th Street to 23rd Street	PW20E1CIP	3				2,500,000		2,500,000
<i>General Obligation Debt</i>						2,500,000		2,500,000
CDBG Sidewalk Gap Program	PW20E4CIP	2				100,000		100,000
<i>Intergovernmental</i>						100,000		100,000
Additional Truck Streets	PW20F10CIP	3				115,000		115,000
<i>General Obligation Debt</i>						115,000		115,000
362 Street sweeper replacement	PW20F6CIP	3				285,000		285,000
<i>Stormwater Fund</i>						285,000		285,000
Loader Replacement	PW20F7CIP	3				80,000		80,000
<i>Stormwater Fund</i>						80,000		80,000
Hook Patch Unit	PW20F8CIP	3				160,000		160,000
<i>Special Gas Tax Fund</i>						160,000		160,000
760 Mobile crane truck replacement	PW20F9CIP	4				300,000		300,000
<i>General Obligation Debt</i>						300,000		300,000
Fire Med.4 &5 pavement repair	PW21B4CIP	3					840,000	840,000
<i>General Obligation Debt</i>							840,000	840,000
Solid Waste upgrades	PW21B5CIP	3					200,000	200,000
<i>Solid Waste Fund</i>							200,000	200,000
CDBG Sidewalk Gap Program	PW21E3CIP	4					100,000	100,000
<i>Intergovernmental</i>							100,000	100,000
734 Track loader replacement	PW21F10CIP	4					220,000	220,000
<i>General Obligation Debt</i>							220,000	220,000
735 excavator replacement	PW21F11CIP	4					305,000	305,000
<i>General Obligation Debt</i>							305,000	305,000
765 Single axle dump truck replacement	PW21F7CIP	4					215,000	215,000
<i>Stormwater Fund</i>							215,000	215,000
322 Single axle dump truck replacement	PW21F8CIP	4					215,000	215,000
<i>Special Gas Tax Fund</i>							215,000	215,000
Backhoe Lease	PW21F9CIP	4					160,000	160,000
<i>Special Gas Tax Fund</i>							52,000	52,000
<i>Stormwater Fund</i>							108,000	108,000
27th St Bridge	PW21SM3CIP	2					500,000	500,000
<i>Capital Improvement Reserve Fund - Infrastructure</i>							500,000	500,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
<b>Public Works Total</b>			15,805,000	18,828,000	16,697,060	11,894,181	7,907,365	71,131,606
<b>Public Works - Airport</b>								
Wildlifefence	PW17A1CIP	2	805,000					805,000
<i>Airport</i>			80,500					80,500
<i>Intergovernmental</i>			724,500					724,500
Reconstruct Terminal Apron	PW18A2CIP	2	136,000	1,224,000				1,360,000
<i>General Obligation Debt</i>				136,000				136,000
<i>Intergovernmental</i>			136,000	1,088,000				1,224,000
Reconstruct RWY15-33	PW19A3CIP	3		125,000	1,875,000			2,000,000
<i>General Obligation Debt</i>					200,000			200,000
<i>Intergovernmental</i>				125,000	1,675,000			1,800,000
Land Acquisition RWY1/19	PW19A4CIP	3			190,000			190,000
<i>Airport</i>					19,000			19,000
<i>Intergovernmental</i>					171,000			171,000
Drainage Improvements	PW20A5CIP	3			150,000	1,350,000		1,500,000
<i>Intergovernmental</i>						1,350,000		1,350,000
<i>Stormwater Fund</i>					150,000			150,000
<b>Public Works - Airport Total</b>			941,000	1,349,000	2,215,000	1,350,000		5,855,000
<b>Public Works - Solid Waste</b>								
426 Automated Side Load Refuse truck	PW17F5CIP	4	225,500					225,500
<i>Solid Waste Fund</i>			225,500					225,500
427 Dual purpose front load and ASL	PW17F6CIP	4	275,000					275,000
<i>Solid Waste Fund</i>			275,000					275,000
421 Rear load refuse truck	PW17F7CIP	4	160,000					160,000
<i>Solid Waste Fund</i>			160,000					160,000
489 Rolloff container truck repalcement	PW17F8CIP	4	140,000					140,000
<i>Solid Waste Fund</i>			140,000					140,000
Solid Waste Facility at Kresge	PW17SW1	1	2,700,000					2,700,000
<i>Solid Waste Fund</i>			2,700,000					2,700,000
475 Small rear load refuse truck replacement	PW18F1CIP	4		90,000				90,000
<i>Solid Waste Fund</i>				90,000				90,000
428 Rear load refuse truck replacement	PW18F2CIP	4		140,000				140,000
<i>Solid Waste Fund</i>				140,000				140,000
Automated Side Load Unit	PW18F3CIP	3		230,000				230,000
<i>Solid Waste Fund</i>				230,000				230,000
490 Rubber tire loader replacement	PW18F4CIP	4		195,000				195,000
<i>Solid Waste Fund</i>				195,000				195,000
439 Roll off container truck replacement	PW18F5CIP	4		160,000				160,000
<i>Solid Waste Fund</i>				160,000				160,000
413 Front load refuse truck replacement	PW19F1CIP	3			250,000			250,000
<i>Solid Waste Fund</i>					250,000			250,000
499 Small conatiner truck replacement	PW19F2CIP	3			110,000			110,000
<i>Solid Waste Fund</i>					110,000			110,000
430 Rear load refuse truck replacement	PW19F3CIP	3			170,000			170,000
<i>Solid Waste Fund</i>					170,000			170,000
434 Rear load refuse truck replacement	PW19F4CIP	3			170,000			170,000
<i>Solid Waste Fund</i>					170,000			170,000
435 Rear load refuse truck replacement	PW19F5CIP	3			170,000			170,000
<i>Solid Waste Fund</i>					170,000			170,000
468 Rear load refuse truck replacement	PW19F6CIP	3			170,000			170,000
<i>Solid Waste Fund</i>					170,000			170,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
447 Roll off container truck replacement <i>Solid Waste Fund</i>	PW20F1CIP	3				170,000 <i>170,000</i>		170,000 <i>170,000</i>
414 Front load refuse truck replacement <i>Solid Waste Fund</i>	PW20F2CIP	3				240,000 <i>240,000</i>		240,000 <i>240,000</i>
437 Automated side load refuse truck <i>Solid Waste Fund</i>	PW20F3CIP	3				230,000 <i>230,000</i>		230,000 <i>230,000</i>
436 Automated side load refuse truck <i>Solid Waste Fund</i>	PW20F4CIP	3				230,000 <i>230,000</i>		230,000 <i>230,000</i>
433 Rear load refuse truck replacement <i>Solid Waste Fund</i>	PW20F5CIP	3				170,000 <i>170,000</i>		170,000 <i>170,000</i>
449 Automated side load refuse truck <i>Solid Waste Fund</i>	PW21F1CIP	4					240,000 <i>240,000</i>	240,000 <i>240,000</i>
448 Automated side load refuse truck <i>Solid Waste Fund</i>	PW21F2CIP	4					240,000 <i>240,000</i>	240,000 <i>240,000</i>
445 Roll off container truck replacement <i>Solid Waste Fund</i>	PW21F3CIP	4					170,000 <i>170,000</i>	170,000 <i>170,000</i>
444 Roll off container truck replacement <i>Solid Waste Fund</i>	PW21F4CIP	4					170,000 <i>170,000</i>	170,000 <i>170,000</i>
486 Rubber tire loader replacement <i>Solid Waste Fund</i>	PW21F5CIP	4					200,000 <i>200,000</i>	200,000 <i>200,000</i>
415 Front load refuse truck replacement <i>Solid Waste Fund</i>	PW21F6CIP	4					255,000 <i>255,000</i>	255,000 <i>255,000</i>
<b>Public Works - Solid Waste Total</b>			<b>3,500,500</b>	<b>815,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,275,000</b>	<b>7,670,500</b>

### Public Works - Stormwater

Storm Sewer Video Inspection Unit <i>Stormwater Fund</i>	PW17S1CIP	3	150,000 <i>150,000</i>					150,000 <i>150,000</i>
13th Brook Drainage Improvement Improvements <i>Stormwater Fund</i>	PW17S2CIP	4	250,000 <i>250,000</i>					250,000 <i>250,000</i>
Storm Water Culvert Lining <i>Stormwater Fund</i>	PW17S3CIP	3	250,000 <i>250,000</i>	250,000 <i>250,000</i>	250,000 <i>250,000</i>	250,000 <i>250,000</i>	250,000 <i>250,000</i>	1,250,000 <i>1,250,000</i>
Naismith Drainage Channel <i>Stormwater Fund</i>	PW18S1CIP	1		2,500,000 <i>2,500,000</i>				2,500,000 <i>2,500,000</i>
23rd & Ousdahl <i>Stormwater Fund</i>	PW18S2CIP	2		2,400,000 <i>2,400,000</i>				2,400,000 <i>2,400,000</i>
17th and Alabama Drainage Improvement <i>Stormwater Fund</i>	PW19S1CIP	1			2,500,000 <i>2,500,000</i>			2,500,000 <i>2,500,000</i>
Concrete Channel W of Arrowhead Princeton to Peter <i>Stormwater Fund</i>	PW20S1CIP	3				1,000,000 <i>1,000,000</i>		1,000,000 <i>1,000,000</i>
19th St Maple Ln to Brook <i>Stormwater Fund</i>	PW21S1CIP	2					2,000,000 <i>2,000,000</i>	2,000,000 <i>2,000,000</i>
<b>Public Works - Stormwater Total</b>			<b>650,000</b>	<b>5,150,000</b>	<b>2,750,000</b>	<b>1,250,000</b>	<b>2,250,000</b>	<b>12,050,000</b>

### Utilities

Wakarusa WWTP and Conveyance Corridor <i>Utility - Wastewater</i>	UT1304CIP	1	29,300,000 <i>29,300,000</i>					29,300,000 <i>29,300,000</i>
Oread Storage Tank & Booster Pump Stn Replacement <i>Utility - Water</i>	UT1307CIP	1	4,230,000 <i>4,230,000</i>					4,230,000 <i>4,230,000</i>
23rd St Waterline Replacement, Ousdahl to Alabama <i>Utility - Water</i>	UT1504CIP	1		540,000 <i>540,000</i>				540,000 <i>540,000</i>
23rd and Ousdahl Waterline Replacement <i>Utility - Water</i>	UT1505CIP	1			210,000 <i>210,000</i>			210,000 <i>210,000</i>

<b>Department</b>	<b>Project#</b>	<b>Priority</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
19th Street Utilities Relocation	UT1518CIP	1	1,420,920					1,420,920
<i>Utility - Water</i>			1,420,920					1,420,920
2017 Sewer Main Relocations for Road Projects	UT1793CIP	1	351,000					351,000
<i>Utility - Wastewater</i>			351,000					351,000
2017 Rapid I/I Reduction Program	UT1795CIP	1	2,000,000					2,000,000
<i>Utility - Wastewater</i>			2,000,000					2,000,000
Collection System Field Operations Building	UT1796CIP	1	350,000	6,650,000				7,000,000
<i>Utility - Wastewater</i>			350,000	6,650,000				7,000,000
2017 Clinton WTP Improvement Program	UT1797CIP	1	324,500					324,500
<i>Utility - Water</i>			324,500					324,500
2017 Kaw WTP Improvement Program	UT1798CIP	1	324,500					324,500
<i>Utility - Water</i>			324,500					324,500
2017 Watermain Replacement/Relocation Program	UT1799CIP	1	3,935,700					3,935,700
<i>Utility - Water</i>			3,935,700					3,935,700
2018 Sewer Main Relocations for Road Projects	UT1886CIP	1		390,000				390,000
<i>Utility - Wastewater</i>				390,000				390,000
2018 WW Failed Infrastructure Contingency	UT1887CIP	1		390,000				390,000
<i>Utility - Wastewater</i>				390,000				390,000
2018 Pump Station Annual Improvements	UT1888CIP	1		140,000				140,000
<i>Utility - Wastewater</i>				140,000				140,000
2018 Kansas River WWTP Annual Improvements	UT1889CIP	1		390,000				390,000
<i>Utility - Wastewater</i>				390,000				390,000
2018 Clay Pipe/Manhole Rehabilitation	UT1890CIP	1		1,130,000				1,130,000
<i>Utility - Wastewater</i>				1,130,000				1,130,000
2018 Rapid I/I Reduction Program	UT1891CIP	1		2,830,000				2,830,000
<i>Utility - Wastewater</i>				2,830,000				2,830,000
PS #8 Elimination - 21" Gravity Sewer	UT1892CIP	1		450,000	4,160,000			4,610,000
<i>Utility - Wastewater</i>				450,000	4,160,000			4,610,000
2018 Clinton WTP Improvement Program	UT1893CIP	1				450,000		450,000
<i>Utility - Water</i>						450,000		450,000
2018 Kaw WTP Improvement Program	UT1894CIP	1		400,000				400,000
<i>Utility - Water</i>				400,000				400,000
2018 Watermain Replacement/Relocation Program	UT1895CIP	1		4,190,000				4,190,000
<i>Utility - Water</i>				4,190,000				4,190,000
Vermont Bridge Concrete Main Assessment	UT1896CIP	1		400,000				400,000
<i>Utility - Water</i>				400,000				400,000
2018 Kaw Water TP Infrastructure Rehab	UT1897CIP	1		1,000,000				1,000,000
<i>Utility - Water</i>				1,000,000				1,000,000
Automated Meter Reading Installation	UT1898CIP	1		7,880,000	8,190,000			16,070,000
<i>Utility - Water</i>				7,880,000	8,190,000			16,070,000
Stratford Tower Replacement	UT1899CIP	1		360,000	3,290,000			3,650,000
<i>Utility - Water</i>				360,000	3,290,000			3,650,000
2019 Sewer Main Relocations for Road Projects	UT1989CIP	1			400,000			400,000
<i>Utility - Wastewater</i>					400,000			400,000
2019 WW Failed Infrastructure Contingency	UT1990CIP	1			400,000			400,000
<i>Utility - Wastewater</i>					400,000			400,000
2019 Pump Station Annual Improvements	UT1991CIP	1			150,000			150,000
<i>Utility - Wastewater</i>					150,000			150,000
2019 Kansas River WWTP Annual Improvements	UT1992CIP	1			400,000			400,000
<i>Utility - Wastewater</i>					400,000			400,000
2019 Clay Pipe/Manhole Rehabilitation	UT1993CIP	1			3,510,000			3,510,000
<i>Utility - Wastewater</i>					3,510,000			3,510,000
2019 Rapid I/I Reduction Program	UT1994CIP	1			2,950,000			2,950,000
<i>Utility - Wastewater</i>					2,950,000			2,950,000

Department	Project#	Priority	2017	2018	2019	2020	2021	Total
Kansas River WWTP Nutrient Removal Pilot <i>Utility - Wastewater</i>	UT1995CIP	1			590,000 <i>590,000</i>	610,000 <i>610,000</i>		1,200,000 <i>1,200,000</i>
Pump Station 25 Expansion to 4 MG <i>Utility - Wastewater</i>	UT1996CIP	1			200,000 <i>200,000</i>			200,000 <i>200,000</i>
2019 Clinton WTP Improvement Program <i>Utility - Water</i>	UT1997CIP	1			410,000 <i>410,000</i>			410,000 <i>410,000</i>
2019 Kaw WTP Improvement Program <i>Utility - Water</i>	UT1998CIP	1			410,000 <i>410,000</i>			410,000 <i>410,000</i>
2019 Watermain Replacement/Relocation Program <i>Utility - Water</i>	UT1999CIP	1			4,360,000 <i>4,360,000</i>			4,360,000 <i>4,360,000</i>
2020 Sewer Main Relocations for Road Projects <i>Utility - Wastewater</i>	UT2084CIP	1				420,000 <i>420,000</i>		420,000 <i>420,000</i>
2020 WW Failed Infrastructure Contingency <i>Utility - Wastewater</i>	UT2085CIP	1				420,000 <i>420,000</i>		420,000 <i>420,000</i>
2020 Pump Station Annual Improvements <i>Utility - Wastewater</i>	UT2086CIP	1				150,000 <i>150,000</i>		150,000 <i>150,000</i>
2020 Kansas River WWTP Annual Improvements <i>Utility - Wastewater</i>	UT2087CIP	1				420,000 <i>420,000</i>		420,000 <i>420,000</i>
2020 Clay Pipe/Manhole Rehabilitation <i>Utility - Wastewater</i>	UT2088CIP	1				1,220,000 <i>1,220,000</i>		1,220,000 <i>1,220,000</i>
2020 Rapid I/I Reduction Program <i>Utility - Wastewater</i>	UT2089CIP	1				3,060,000 <i>3,060,000</i>		3,060,000 <i>3,060,000</i>
Pump Station 16 Upstream Interceptor Rehab <i>Utility - Wastewater</i>	UT2090CIP	1				1,270,000 <i>1,270,000</i>		1,270,000 <i>1,270,000</i>
Pump Station 23 Submersible <i>Utility - Wastewater</i>	UT2091CIP	1				420,000 <i>420,000</i>		420,000 <i>420,000</i>
Pump Station 9 Expansion to 14 MG <i>Utility - Wastewater</i>	UT2092CIP	1				3,160,000 <i>3,160,000</i>		3,160,000 <i>3,160,000</i>
2020 Clinton WTP Improvement Program <i>Utility - Water</i>	UT2093CIP	1				430,000 <i>430,000</i>		430,000 <i>430,000</i>
Clinton WTP Plant Piping <i>Utility - Water</i>	UT2094CIP	1				3,650,000 <i>3,650,000</i>		3,650,000 <i>3,650,000</i>
2020 Kaw WTP Improvement Program <i>Utility - Water</i>	UT2095CIP	1				430,000 <i>430,000</i>		430,000 <i>430,000</i>
2020 Kaw WTP Infrastructure Rehab <i>Utility - Water</i>	UT2096CIP	1				4,160,000 <i>4,160,000</i>		4,160,000 <i>4,160,000</i>
2020 Watermain Replacement/Relocation Program <i>Utility - Water</i>	UT2097CIP	1				4,540,000 <i>4,540,000</i>		4,540,000 <i>4,540,000</i>
Kanwaka Pressure Zone <i>Utility - Water</i>	UT2098CIP	1				850,000 <i>850,000</i>	7,940,000 <i>7,940,000</i>	8,790,000 <i>8,790,000</i>
Clinton Storage Tanks Maintenance/ Coatings <i>Utility - Water</i>	UT2099CIP	1				2,440,000 <i>2,440,000</i>		2,440,000 <i>2,440,000</i>
2021 Sewer Main Relocations for Road Projects <i>Utility - Wastewater</i>	UT2189CIP	1					440,000 <i>440,000</i>	440,000 <i>440,000</i>
2021 WW Failed Infrastructure Contingency <i>Utility - Wastewater</i>	UT2190CIP	1					440,000 <i>440,000</i>	440,000 <i>440,000</i>
2021 Pump Station Annual Improvements <i>Utility - Wastewater</i>	UT2191CIP	1					160,000 <i>160,000</i>	160,000 <i>160,000</i>
2021 WWTP Annual Improvements (2 PLANTS) <i>Utility - Wastewater</i>	UT2192CIP	1					870,000 <i>870,000</i>	870,000 <i>870,000</i>
2021 Clay Pipe/Manhole Rehabilitation <i>Utility - Wastewater</i>	UT2193CIP	1					5,070,000 <i>5,070,000</i>	5,070,000 <i>5,070,000</i>
2021 Rapid I/I Reduction Program <i>Utility - Wastewater</i>	UT2194CIP	1					3,190,000 <i>3,190,000</i>	3,190,000 <i>3,190,000</i>



<b>Department</b>	<b>Project#</b>	<b>Priority</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Lower Yankee Tank Capacity <i>Utility - Wastewater</i>	UT2195CIP	1					2,850,000	2,850,000
							2,850,000	2,850,000
KR-5C 12" Relief Sewer <i>Utility - Wastewater</i>	UT2196CIP	1					1,140,000	1,140,000
							1,140,000	1,140,000
2021 Clinton WTP Improvement Program <i>Utility - Water</i>	UT2197CIP	1					450,000	450,000
							450,000	450,000
2021 Kaw WTP Improvement Program <i>Utility - Water</i>	UT2198CIP	1					450,000	450,000
							450,000	450,000
2021 Watermain Replacement/Relocation Program <i>Utility - Water</i>	UT2199CIP	1					4,720,000	4,720,000
							4,720,000	4,720,000
<b>Utilities Total</b>			42,236,620	27,140,000	29,630,000	27,650,000	28,170,000	154,826,620
<b>GRAND TOTAL</b>			107,534,720	70,012,840	57,645,397	48,583,175	44,676,678	328,452,810

City of Lawrence, Kansas

*Unfunded Projects*

2017 thru 2021

**PROJECTS BY FUNDING SOURCE**

Source	Project#	Priority	2017	2018	2019	2020	2021	Total
<b>Unfunded</b>								
Adequate Security Measures	CA1601CIP	2	114,600					114,600
Rotary Arboretum restroom	CI01	n/a	75,000					75,000
OPPOSITION to 19th & Harper	CI02	n/a	0					0
E 902 Road Improvements	CI03	n/a	150,000	1,250,000				1,400,000
13th and Brook Drainage Improvements	CI04	n/a	250,000					250,000
Affordable Housing Initiatives	CI05	n/a	2,700,000	2,700,000	2,650,000	2,650,000	2,650,000	13,350,000
Bike / Ped Improvements / ADA Ramps	CI09	2	550,000	550,000	550,000	550,000	550,000	2,750,000
28th Street	CM1702CIP	n/a	243,220					243,220
Arts Center Salvation Army Property	CM1703CIP	n/a	1,000,000					1,000,000
Fire Station Number 6	FM1811CIP	2		4,000,000				4,000,000
Quint for New Fire Station	FM1812CIP	2		1,250,000				1,250,000
647 Replacement Truck 5	FM2129CIP	1					1,545,000	1,545,000
Police Facility Construction	PD1703CIP	1		30,000,000				30,000,000
Body Worn Camera System	PD1709CIP	1	274,518					274,518
Install additional parking lot at Eagle Bend GC	PR1807CIP	2		125,000				125,000
Equipment Replacement- Aerial Lift Truck	PR1881CIP	1		198,000				198,000
Broken Arrow Park - Shelter, Restroom, Playground	PR1902CIP	3			350,000			350,000
Burroughs Creek Park Spray Park	PR1904CIP	4			225,000			225,000
River Walk Development	PR2010CIP	1				650,000		650,000
Outdoor Aquatic Center - Major Renovation	PR2102CIP	3					2,000,000	2,000,000
Trail from LMH to Peterson and Iowa	PR2103CIP	3					450,000	450,000
Vehicle Maintenance Garage upgrades	PW17B12CIP	4	85,000					85,000
Street Div Facility	PW17B15CIP	4	150,000					150,000
Downtown lighting pole replacement	PW17B3CIP	3	200,000	200,000	200,000	200,000	200,000	1,000,000
Window replacement City hall	PW17B8CIP	4	500,000					500,000
East 9th Street Art Place Grant	PW17E66CIP	n/a	3,500,000					3,500,000
2017 Contracted Street Maintenance Program	PW17SM1CIP	1	2,860,000	2,860,000	2,860,000	5,720,000	2,860,000	17,160,000
2017 Curb and Gutter Rehabilitation Program	PW17SM2CIP	3	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
2017 Brick Street Rehabilitation Program	PW17SM3CIP	4	500,000	500,000	500,000	500,000	500,000	2,500,000
Community Health parking surface reconditioning	PW18B2CIP	4		200,000				200,000
Street Maintenance Facility 31st Haskell	PW18B7CIP	3		3,000,000				3,000,000
Parking Garage repairs	PW18B9CIP	4		750,000				750,000
Arts center security system and general upgrades	PW19B2CIP	4			75,000			75,000
TUB GRINDER REPLACEMENT	PW19F7CIP	4	350,000					350,000
Pavement repair F/M	PW20B2CIP	4	200,000	200,000	200,000	200,000	200,000	1,000,000
T-Hangers	PWTBDA6CIP	5					1,800,000	1,800,000
<b>Unfunded Total</b>			<b>14,702,338</b>	<b>48,783,000</b>	<b>8,610,000</b>	<b>11,470,000</b>	<b>13,755,000</b>	<b>97,320,338</b>
<b>GRAND TOTAL</b>			<b>14,702,338</b>	<b>48,783,000</b>	<b>8,610,000</b>	<b>11,470,000</b>	<b>13,755,000</b>	<b>97,320,338</b>

City of Lawrence, Kansas  
*City Manager's Recommended Projects*  
 2017 thru 2021

**PROJECTS BY FUNDING SOURCE**

Source	Project#	Priority	2017	2018	2019	2020	2021	Total
<b>General Obligation Debt</b>								
31st - Haskell to O'Connell	18P07S	1		1,000,000				1,000,000
Affordable Housing Initiatives	C105	n/a	300,000	300,000	350,000	350,000	350,000	1,650,000
Bike / Ped Improvements / ADA Ramps	C109	2	250,000	250,000	250,000	250,000	250,000	1,250,000
Animal Shelter Construction Partnership	CM1701CIP	n/a				2,500,000		2,500,000
Fire Station No. 1 Rehabilitation / Senior Center	FM1702CIP	1	5,480,000					5,480,000
Training Burn Tower Replacement	FM1703CIP	1	350,000	350,000				700,000
Emergency Vehicle Traffic Signal Preemption System	FM1705CIP	1	719,000					719,000
Apparatus Bay Exhaust System	FM1807CIP	1		200,000				200,000
641 Replacement Quint 40	FM1817CIP	3		1,250,000				1,250,000
Personal Protective Equipment Alternate Set	FM1908CIP	2			540,000			540,000
645 Replacement Rescue 5	FM1920CIP	2			760,000			760,000
Mobile Radios	FM2009CIP	1				600,000		600,000
Portable Radios	FM2010CIP	1				900,000		900,000
Training Center Remodel	FM2045CIP	4				250,000		250,000
634 Replacement Investigation Unit 1	FM2126CIP	3					375,000	375,000
642 Replacement Quint 20	FM2127CIP	2					1,287,500	1,287,500
643 Replacement Quint 50	FM2128CIP	2					1,287,500	1,287,500
Mobile Data Computers	PD1701CIP	1	672,100					672,100
ITC Deferred Maintenance	PD1704CIP	1		619,000				619,000
FARO Scanner	PD1705CIP	2	95,000					95,000
Firearms Simulator	PD1706CIP	2		300,000				300,000
Design Police Facility	PD1708CIP	n/a	1,500,000					1,500,000
Indoor Aquatic Center--Add Event Space	PR1812CIP	4		900,000				900,000
Clinton Lake Regional Park - 27th street	PR1914CIP	2			400,000			400,000
Park Land Acquisition - South	PR1916CIP	2			300,000			300,000
Overland Drive Park Development	PR2002CIP	4				200,000		200,000
SPL Equipment Storage Building	PR2003CIP	4				150,000		150,000
Develop Green Meadows Park	PR2004CIP	4				150,000		150,000
Park Land Acquisition - West	PR2012CIP	1				300,000		300,000
Parks & Recreation - Rollback Truck	PR2081CIP	4				100,000		100,000
Equipment Replacement - Chipper Truck	PR2181CIP	2					100,000	100,000
One Stop Shop	PS1701CIP	4	30,000	2,050,000				2,080,000
KLINK	PW1701Kcip	n/a	300,000	300,000	300,000	300,000	300,000	1,500,000
Roof replacement F/M #3	PW17B1CIP	4	140,000					140,000
Fire Medical roof and drainage Maintenance	PW17B2CIP	4	90,000					90,000
Downtown Canopy Lighting sidewalk and roofing	PW17B4CIP	2	350,000					350,000
Community Health Boiler replacement	PW17B5CIP	5	112,500					112,500
Community Health Chiller replacement	PW17B6CIP	4	162,500					162,500
Community Health Building Stabilization	PW17B7CIP	4	37,500					37,500
19th Street Reconstruction - Harper to O'Connell	PW17E3CIP	1		1,350,000				1,350,000
Queens Road Improvements - 6th to City Limits	PW17E4CIP	1	300,000	3,500,000				3,800,000
Traffic Calming	PW17E8CIP	4	200,000	200,000	200,000	200,000	200,000	1,000,000
313 Bobcat Replacement	PW17F10CIP	4	75,000					75,000
Reconstruct Terminal Apron	PW18A2CIP	2		136,000				136,000

<b>Source</b>	<b>Project#</b>	<b>Priority</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Fire/Medical HVAC&General repairs	PW18B1CIP	4		120,000				120,000
Community Health Roof replacement	PW18B3CIP	4		250,000				250,000
Generator replacement Community Health	PW18B4CIP	4		80,000				80,000
City Hall fire alarm panel and general maint.	PW18B5CIP	4		120,000				120,000
Remodel Traffic Bldg 445 Mississippi	PW18B6CIP	4		240,000				240,000
Kasold - Clinton Pkwy to HyVee	PW18E2CIP	1		1,000,000				1,000,000
23rd Street - Haskell Bridge to East City Limits	PW18E3CIP	1			2,500,000	2,500,000		5,000,000
367 Bobcat replacement	PW18F11CIP	3	75,000					75,000
328 Tandem axle dump truck replacement	PW18F8CIP	4		185,000				185,000
Pole lighting and HVAC upgrade Airport	PW19A1CIP	3			75,000			75,000
Pavement Maintenance airport	PW19A2CIP	4			100,000			100,000
Reconstruct RWY15-33	PW19A3CIP	3			200,000			200,000
Fire/medical HVAC replacement	PW19B1CIP	1			100,000			100,000
Downtown parking lot maintenance	PW19B3CIP	3			200,000			200,000
ITC Exterior repairs and HVAC	PW19B4CIP	1			750,000			750,000
395 Street flush tank truck replacement	PW19F11CIP	3			150,000			150,000
Paver Replacement	PW19F13CIP	2			200,000			200,000
Pavement repair Fire Med/investigation training	PW20B3CIP	4				630,000		630,000
Wakarusa - 18th Street to 23rd Street	PW20E1CIP	3				2,500,000		2,500,000
Additional Truck Streets	PW20F10CIP	3				115,000		115,000
760 Mobile crane truck replacement	PW20F9CIP	4				300,000		300,000
Fire Med.4 &5 pavement repair	PW21B4CIP	3					840,000	840,000
734 Track loader replacement	PW21F10CIP	4					220,000	220,000
735 excavator replacement	PW21F11CIP	4					305,000	305,000
<b>General Obligation Debt Total</b>			<b>11,238,600</b>	<b>14,700,000</b>	<b>7,375,000</b>	<b>12,295,000</b>	<b>5,515,000</b>	<b>51,123,600</b>
<b>GRAND TOTAL</b>			<b>11,238,600</b>	<b>14,700,000</b>	<b>7,375,000</b>	<b>12,295,000</b>	<b>5,515,000</b>	<b>51,123,600</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Citizen Input

## City of Lawrence, Kansas

**Contact**

**Project #** CI05  
**Project Name** Affordable Housing Initiatives

**Type** Unassigned

**Useful Life**

**Category** Unassigned

**Priority** n/a

**Status** Active

**Department Priority**

Unfunded

**Total Project Cost: \$1,650,000**

**Description**  
 To Support the acquisition, rehabilitation, and development of affordable housing and supportive services so that all persons in the community have access to independent living with dignity

**Justification**  
 Quality housing for all income groups has been identified by the community as one of the most important issues facing the city. (Leisure Vision/ETC Institutes for the City of Lawrence/Douglas 2014)

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Other	300,000	300,000	350,000	350,000	350,000	1,650,000
<b>Total</b>	<b>300,000</b>	<b>300,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>1,650,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	300,000	300,000	350,000	350,000	350,000	1,650,000
Unfunded	2,700,000	2,700,000	2,650,000	2,650,000	2,650,000	13,350,000
<b>Total</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>15,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Finance

## City of Lawrence, Kansas

**Contact** Finance Director

**Project #** FA1601CP  
**Project Name** Upgrade Accounting System

**Type** Equipment

**Useful Life** 5 years

**Category** Software

**Priority** 3 Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$134,000

### Description

Upgrade the Accounting and Financial Reporting System. Need to contract with computer consultant. Installation may take up to 6 months, with additional training necessary.

### Justification

Old system does not support additional mandated capabilities for tax and other reporting. IBM AS/400 will now support this system, so makes sense to move it over.

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	10,000					10,000
Equip/Vehicles/Furnishings		124,000				124,000
<b>Total</b>	<b>10,000</b>	<b>124,000</b>				<b>134,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
General Fund	5,000	62,000				67,000
Utility - Water	5,000	62,000				67,000
<b>Total</b>	<b>10,000</b>	<b>124,000</b>				<b>134,000</b>

### Budget Impact/Other

Additional consulting service costs can be anticipated.

Budget Items	2017	2018	2019	2020	2021	Total
Other (Insurance, Utilities)	500	510				1,010
<b>Total</b>	<b>500</b>	<b>510</b>				<b>1,010</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Fire Medical

## City of Lawrence, Kansas

**Contact** Fire Chief

**Project #** FM1702CIP  
**Project Name** Fire Station No. 1 Rehabilitation / Senior Center

**Type** Improvement

**Useful Life** 20 years

**Category** Buildings

**Priority** 1 Critical

**Status** Active

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$6,200,000

**Description**  
 Design of exterior and interior renovation. Building requires significant renovation to become ADA compliant and provide security to the facility. Includes finishing lower level for Senior Services.

**Justification**  
 The Fire Medical Station No. 1, located in downtown Lawrence, was built as the City's main fire station in 1950 and renovations are needed to bring it up to current day operational needs of the City's Fire Medical Department. There are also ADA compliance issues that need to be addressed. The 2007 and 2012 accreditation evaluation recommended replacement or remodel of Station No. 1. Station No. 1's district provides necessary services of our community including North Lawrence-Airport and Central Business District.  
 This project is cost share with Douglas County at 25% of actual construction cost, estimated to be \$657,500.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
200,000	Construction/Maintenance	6,000,000					6,000,000
<b>Total</b>	<b>Total</b>	6,000,000					6,000,000

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
200,000	General Obligation Debt	5,480,000					5,480,000
<b>Total</b>	Intergovernmental	520,000					520,000
	<b>Total</b>	6,000,000					6,000,000

**Budget Impact/Other**  
 An annual debt service payment will be required. There may be a cost share with Douglas County as part of the City/County Ambulance Agreement.

Budget Items	2017	2018	2019	2020	2021	Total
Staff Cost	50,000					50,000
<b>Total</b>	50,000					50,000

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Fire Medical

**Contact** Fire Chief

**Type** Improvement

**Useful Life** 20 years

**Category** Buildings

**Priority** 1 Critical

**Status** Active

**Project #** FM1703CIP  
**Project Name** Training Burn Tower Replacement

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$700,000

### Description

Replacement of the Training Tower at the Training Center constructed in 1993 and has been on the department's CIP request since 2010. There were emergency structural repairs in 2003 that extended its life, however, we are currently experiencing significant maintenance issues and have to limit our live burns and continuously monitor structural stability due to rusting of wall sections.

### Justification

The 2007 and 2012 accreditation evaluation recommended replacement or remodel of the Training Tower based on the following: "The Structure is in excess of 17 years old and has outlived its usefulness. This single story training structure does not allow for basement or high rise training exercises. In addition and more importantly, it is a safety hazard. The use of Class A combustibles for training evolutions does not afford the level of safety that newer burn towers provide, which have redundant safety components and sensors built into the system."

It is anticipated with the new construction that LPD and other Douglas County fire departments can utilize the facility.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	350,000	350,000				700,000
<b>Total</b>	<b>350,000</b>	<b>350,000</b>				<b>700,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	350,000	350,000				700,000
<b>Total</b>	<b>350,000</b>	<b>350,000</b>				<b>700,000</b>

### Budget Impact/Other



# City Manager's Recommended Projects

Data in Year 2017

**Department** Fire Medical

## City of Lawrence, Kansas

**Contact** Fire Chief

**Project #** FM1705CIP  
**Project Name** Emergency Vehicle Traffic Signal Preemption System

**Type** Equipment

**Useful Life** 20 years

**Category** Software

**Priority** 1 Critical

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$719,000

**Description**  
 Install Opticom 764 phase selectors in all new signal installations to allow for GPS and/or infrared technologies. Install Opticom GPS vehicle transmitters in all fire medical apparatus and traffic division vehicle.

**Justification**  
 The current traffic signal preemption system utilizes incompatible technologies. The transmitter is not performing at the intended distance. Improving this technology would reduce congestion and increase safety for Fire Medical responses to incidents.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	719,000					719,000
<b>Total</b>	<b>719,000</b>					<b>719,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	719,000					719,000
<b>Total</b>	<b>719,000</b>					<b>719,000</b>

**Budget Impact/Other**  
 The 719,000 estimates includes installation costs. Anticipated that City Traffic Division would manage installation process. The cost does not include in trade-in value of existing equipment.

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Fire Medical

**Contact** Fire Chief

**Type** Equipment

**Useful Life** 20 years

**Category** Equipment

**Priority** 3 Important

**Status** Active

**Project #** FM1706CIP  
**Project Name** SCBA Air Compressor Fire Station Number 1

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$50,000

**Description**  
 Replacement of the breathing air compressor at Fire Station No. 1. This purchase is to refill breathing air as needed without moving vehicles across the City to another station with a Breathing Air Compressor. This will reduce travel time and response time for apparatus by allowing them to stay in their respective districts.

**Justification**  
 Station No. 1 is currently using a 1995 breathing air compressor that has reached its life expectancy.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	50,000					50,000
<b>Total</b>	50,000					50,000

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equipment Reserve Fund	50,000					50,000
<b>Total</b>	50,000					50,000

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Information Technology

## City of Lawrence, Kansas

**Contact** IT Manager

**Project #** IT1701CIP  
**Project Name** Access Layer Switches

**Type** Maintenance

**Useful Life** 7 years

**Category** Equipment

**Priority** 1 Critical

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost: \$170,000**

**Description**  
 Several network infrastructure pieces are now reaching the end of their useful life. These are network switches that PCs, Printers, and phones plug in to get network connectivity.

**Justification**  
 These critical pieces of our IT infrastructure must remain reliable and perform at the highest levels. The new VoIP phones are doubling our current network load on these devices. Our previous experience shows that after 7 years, the reliability of network equipment decreases significantly. Also, performance becomes an issue as old equipment becomes more obsolete. New security and monitoring features are becoming more critical as new threats emerge every day.  
 Critical pieces that need replaced include:  
 2017  
 15 switches  
 2018  
 18 switches  
 2019  
 8 switches

Expenditures	2017	2018	2019	2020	2021	Total
Equip/Vehicles/Furnishings	49,500	61,000	59,500			170,000
<b>Total</b>	<b>49,500</b>	<b>61,000</b>	<b>59,500</b>			<b>170,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Equipment Reserve Fund	49,500	61,000	59,500			170,000
<b>Total</b>	<b>49,500</b>	<b>61,000</b>	<b>59,500</b>			<b>170,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Parks and Recreation

**Contact** PR Director

**Type** Maintenance

**Useful Life** 10years

**Category** Park Improvements

**Priority** 1 Critical

**Status** Active

**Project #** PR1701CIP  
**Project Name** Parks & Recreation Maintenance and Repairs

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$700,000

**Description**

This money is budgeted annually for repairs and improvement to all Parks & Recreation Facility and Properties

Projects range from \$1,000 - \$70,000 and are prioritized weekly as repairs are needed

**Justification**

The City has invested a great deal of capital funding for Park & Recreation infrastructure over the past 20 years. Failure to fund repairs and maintenance for this infrastructure will cause a rapid decline in facilities.

This fund is the only dedicated funding source for capital improvements for the department

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	700,000					700,000
<b>Total</b>	700,000					700,000

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	700,000					700,000
<b>Total</b>	700,000					700,000

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PR Director

**Project #** PR1702CIP  
**Project Name** Replace HVAC Units- Indoor Pool

**Type** Improvement

**Useful Life** 15 years

**Category** Buildings

**Priority** 1 Critical

**Status** Active

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$330,000

**Description**  
 The Lawrence Indoor Aquatics Center has three large HVAC units that are in poor condition and are in need of replacement. Recommend replacing one in 2016, 2017 and one in 2018

**Justification**  
 The Lawrence Indoor Aquatics Center was constructed in 1995. The life expectancy of the HVAC units was estimated to be 15 years. In the past several years, the department has spent a great deal of money to repair these units, and on general maintenance to keep them running properly. The engineering firm of Hoss and Brown performed an analysis of the units, and recommended them for replacement.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	330,000					330,000
<b>Total</b>	<b>330,000</b>					<b>330,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	330,000					330,000
<b>Total</b>	<b>330,000</b>					<b>330,000</b>

**Budget Impact/Other**  
 With the replacement of the HVAC units, we expect the total cost of heating and air conditioning to drop.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PR Director

**Project #** PR1704CIP  
**Project Name** Install additional restrooms at YSC (ADA comp)

**Type** Improvement

**Useful Life** 30 years

**Category** Park Improvements

**Priority** 2 Very Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$120,000

**Description**  
 Install additional restrooms at west end of YSC complex (ADA compliance)

**Justification**  
 To provide more restrooms at west end of YSC complex. Right now this complex is spreading out and we need more restrooms for this facility. This restroom will be ADA icompliant.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	120,000					120,000
<b>Total</b>	120,000					120,000

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	120,000					120,000
<b>Total</b>	120,000					120,000

**Budget Impact/Other**  
 This will add additional cost of daily clean up and additional cost of utilities.

<b>Budget Items</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Maintenance			1,000			1,000
Other (Insurance, Utilities)			2,000			2,000
<b>Total</b>			3,000			3,000

# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PR Director

**Project #** PR1707CIP

**Type** Improvement

**Project Name** Downtown Brick Pavers

**Useful Life** 30 years

**Category** Park Improvements

**Department Priority** 1 Critical

**Priority** 2 Very Important

**Unfunded**

**Status** Active

**Total Project Cost:** \$75,000

### Description

Upgrades to brick pavers at mid-blocks and corners on Massachusetts St.

### Justification

The brick surfaces at the mid-blocks and corners have been in place since the early 1970s and they are not in good repair. Many of these spots present a tripping hazard to pedestrians.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Guest Tax Fund	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

### Budget Impact/Other

There should be no budget impact, once installation is complete.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PR Director

**Project #** PR1708CIP  
**Project Name** Upgrade EBGC Pro Shop, Concessions, Restroom

**Type** Improvement

**Useful Life** 30 years

**Category** Park Improvements

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$500,000

**Description**  
 Eagle Bend Golf Course- Add a larger seating area and more restrooms to current facility.

**Justification**  
 Currently EBGC is very limited on the size of golf tournaments that we can host due to limited seating and restroom facilities. By expanding facilities, larger events can be booked at EBGC which will have a positive impact on annual revenue.

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	500,000					500,000
<b>Total</b>	<b>500,000</b>					<b>500,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Golf Course	500,000					500,000
<b>Total</b>	<b>500,000</b>					<b>500,000</b>

**Budget Impact/Other**  
 EBGC will be able to take two dollars out of all green fees and money out of tournament fees to cover the cost of the addition.

Budget Items	2017	2018	2019	2020	2021	Total
Maintenance		5,000				5,000
<b>Total</b>		<b>5,000</b>				<b>5,000</b>



# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PR Director

**Project #** PR1713CIP  
**Project Name** Install Trail to Connect 29th St. to Haskell

**Type** Improvement

**Useful Life** 20 years

**Category** Park Improvements

**Priority** 2 Very Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$75,000

**Description**  
 Install a concrete trail to connect the existing Haskell Rail Trail to the newly constructed South Lawrence Trafficway Multi-purpose Trail

**Justification**  
 This section will add another part to help with the goal of havin a loop around the city.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Parks and Recreation

## City of Lawrence, Kansas

**Contact** PW Director

<b>Project #</b>	<b>PR1781CIP</b>
<b>Project Name</b>	<b>Equipment Replacement - Recreation Division Bus</b>

**Type** Equipment

**Useful Life** 15 years

**Category** Equipment

**Priority** 1 Critical

**Status** Active

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$85,000

<b>Description</b>
Replace Unit 582 - This bus is used primarily in Special Populations Programming for transportation of program patrons during in-town and out-of-town trips

<b>Justification</b>

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	85,000					85,000
<b>Total</b>	<b>85,000</b>					<b>85,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	85,000					85,000
<b>Total</b>	<b>85,000</b>					<b>85,000</b>

<b>Budget Impact/Other</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Planning & Development

## City of Lawrence, Kansas

**Contact** Planning Director

**Project #** PS1701CIP  
**Project Name** One Stop Shop

**Type** Improvement

**Useful Life** 30 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$2,080,000

**Description**  
 Create One Stop Shop to bring all divisions of Planning and Development Services under one roof, as well as representatives from other development-related departments - storm water, utilities, public works, and fire.

**Justification**  
 The Matrix Report, a report commissioned in the mid-2000s to review development processes and address shortcomings of the city's development review processes, recommended that the city create a One Stop Shop in order to place all development-related resources at one location so that customers had the most efficient service for their needs. Lawrence is 20 years behind the times on this issue, as many cities have implemented such a concept to ensure not only great customer service, but high coordination between review agencies.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	30,000					30,000
Land Acquisition		2,000,000				2,000,000
Construction/Maintenance		50,000				50,000
<b>Total</b>	<b>30,000</b>	<b>2,050,000</b>				<b>2,080,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	30,000	2,050,000				2,080,000
<b>Total</b>	<b>30,000</b>	<b>2,050,000</b>				<b>2,080,000</b>

**Budget Impact/Other**  
 There will be an impact related to the start up costs of presumed improvements to the space, building acquisition, and furnishings. There may be an impact to staffing costs if it is found that staffs from the departments outside of PDS need to be increased in order to provide resources at the One Stop Shop.

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Police  
**Contact** Police Chief  
**Type** Equipment  
**Useful Life** 12 years  
**Category** Equipment  
**Priority** 1 Critical  
**Status** Active

**Project #** PD1701CIP  
**Project Name** Mobile Data Computers

**Department Priority** 1 Critical  
**Unfunded**

**Total Project Cost:** \$672,100

**Description**  
 The Police Department and LDCFM are currently using Motorola's MW-810 Mobile Data Computers (MDC). Motorola has abruptly announced they will no longer offer this product, requiring both agencies to identify and implement a new solution for securely transmitting critical, emergency information to units deployed in the field twenty-four hours a day. Across both agencies, approximately 136 units with an extended five-year warranty will need to be purchased. Of the total number of devices, 106 will be installed in vehicles at an approximate cost of \$5350, and 30 units will be portable and cost approximately \$3500 each. The total project cost is estimated at \$672,100 and will be implemented over the two years following approval.

**Justification**  
 The LPD and LDCFM utilize Motorola's MW-810 Mobile Data Computer to send and receive critical information from Douglas County Emergency Communication Center and between units while responding to calls for service. This year, Motorola terminated production of these devices forcing emergency responders to identify a new device to fill this need. A more cost effective tablet solution has been identified to replace the 136 MNDCs. The total estimated project cost for both departments, including installation, is expected to at \$672,100.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	672,100					672,100
<b>Total</b>	<b>672,100</b>					<b>672,100</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	672,100					672,100
<b>Total</b>	<b>672,100</b>					<b>672,100</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Police  
**Contact** Police Chief  
**Type** Equipment  
**Useful Life** 10 years  
**Category** Vehicles  
**Priority** 1 Critical  
**Status** Active

**Project #** PD1702CIP  
**Project Name** Vehicles

**Department Priority** 1 Critical  
**Unfunded**

**Total Project Cost:** \$2,039,984

**Description**  
 Replace of Department vehicles.

**Justification**  
 Over the past several years the Department has received \$260,000 in CIP funds to replace patrol vehicles. The amount was achieved by estimating the cost of a new patrol vehicle to be at \$26,000. It also assumed that just 10 patrol vehicles would be replaced. That amount has not changed for the past several years. In 2016 the cost of new vehicles exceeded the \$26,000 estimate. For 2017 I am requesting the estimated amount be raised to \$28,000 per vehicle. I am also requesting an additional four vehicles to continue the replacement of aging administrative fleet. The amount requested for 2017 is for 14 vehicles at a cost of \$392,000.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	392,000	399,840	407,837	415,994	424,313	2,039,984
<b>Total</b>	<b>392,000</b>	<b>399,840</b>	<b>407,837</b>	<b>415,994</b>	<b>424,313</b>	<b>2,039,984</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Fund	392,000	399,840	407,837	415,994	424,313	2,039,984
<b>Total</b>	<b>392,000</b>	<b>399,840</b>	<b>407,837</b>	<b>415,994</b>	<b>424,313</b>	<b>2,039,984</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Police

## City of Lawrence, Kansas

**Contact** Police Chief

<b>Project #</b>	<b>PD1705CIP</b>
<b>Project Name</b>	<b>FARO Scanner</b>

**Type** Equipment

**Useful Life** 10 years

**Category** Equipment

**Priority** 2 Very Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost: \$95,000**

Description
With the technical advances in the visual documentation of crime scenes, the LPD has identified the need to purchase crime scene scanning technology.

Justification
<p>The total price is quoted at \$85,000 if we agree to sign a statement for GSA pricing that will allow the government to use the device for a presidential declared emergency. If we do not agree to the statement, then the prices goes up to \$95,000.</p> <p>The crime scene scanning technology can allow investigators to:</p> <ol style="list-style-type: none"> <li>1. Unbiased, objective capture of evidence present at the scene as well as an overall portrait of the scene itself that could provide beneficial should a case need to be revisited at a later date.</li> <li>2. Increase the ability to accurately document violent crime scenes while decreasing the impact to the scene.</li> <li>3. Enable other investigators to virtually revisit a scene and take measurements should new information become available.</li> <li>4. Eliminates any unintentional oversights that might have occurred using traditional photographic methods that only capture specific photos taken by an investigator.</li> <li>5. Once a scan is complete and the data imported into crime scene specific software, a completely navigable and interactive model of the scene is available. This is highly advantageous for a jury since it can be provided with multiple perspectives; including points of view from witness perspective or follow a bullet's trajectory.</li> <li>6. The measurements taken of a scene with scanning technology can also be used with video that may have been obtained in the area of a scene. This is particularly valuable as it can give proper aspect to the recovered video, possibly to the degree accurate measurement can be obtained from these video sources.</li> </ol>

Expenditures	2017	2018	2019	2020	2021	Total
Equip/Vehicles/Furnishings	95,000					95,000
<b>Total</b>	<b>95,000</b>					<b>95,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
General Obligation Debt	95,000					95,000
<b>Total</b>	<b>95,000</b>					<b>95,000</b>

Budget Impact/Other

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Police

**Contact**

**Type** Equipment

**Useful Life** 10 years

**Category** Equipment

**Priority** 1 Critical

**Status** Active

**Total Project Cost:** \$99,000

**Project #** PD1707CIP  
**Project Name** Parking Garage Paystations

**Department Priority**

Unfunded

**Description**  
 New Pay Stations for New Hampshire & Riverfront Garages; New Printers/Ticket Writers

**Justification**  
 New Pay Stations for New Hampshire & Riverfront Garages; New Printers/Ticket Writers

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	99,000					99,000
<b>Total</b>	<b>99,000</b>					<b>99,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Public Parking	99,000					99,000
<b>Total</b>	<b>99,000</b>					<b>99,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Police

**Contact**

**Type** Improvement

**Useful Life** 30 years

**Category** Buildings

**Priority** n/a

**Status** Active

**Total Project Cost: \$1,500,000**

<b>Project #</b>	<b>PD1708CIP</b>
<b>Project Name</b>	<b>Design Police Facility</b>

**Department Priority**

Unfunded

<b>Description</b>

<b>Justification</b>

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	1,500,000					1,500,000
<b>Total</b>	<b>1,500,000</b>					<b>1,500,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	1,500,000					1,500,000
<b>Total</b>	<b>1,500,000</b>					<b>1,500,000</b>

<b>Budget Impact/Other</b>



# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Transit

## City of Lawrence, Kansas

**Contact**

**Project #** TI01  
**Project Name** Multi Modal Facility

**Type** Improvement

**Useful Life** 40 + years

**Category** Buildings

**Priority** n/a

**Status** Active

**Department Priority**

Unfunded

**Total Project Cost:** \$30,600,000

### Description

The facility will house a first floor transit transfer station that will act as the primary hub for the system. Also on the first floor will be amenities for transit users and drivers. Bicycling and pedestrian amenities will also be available on the lower level. The upper level of the facility will be parking for students and the general public.

### Justification

Currently our major transfer activities occur in the downtown. With increases in service the operation has had difficulties operating in a safe and efficient manner. Development in the downtown has eliminated the availability of alternative location within the downtown. A more centrally located facility would allow for better use of our resources and would allow for a more efficient use of resources. A site location analysis has been performed and has found that a centrally located facility, on or around the KU campus, would benefit both students and the general public.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	30,600,000					30,600,000
<b>Total</b>	<b>30,600,000</b>					<b>30,600,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Intergovernmental	26,600,000					26,600,000
Public Transit Fund	4,000,000					4,000,000
<b>Total</b>	<b>30,600,000</b>					<b>30,600,000</b>

### Budget Impact/Other

These funds will be provided through funds previously reserved and will have no impact on the general budget.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Transit

## City of Lawrence, Kansas

**Contact**

**Project #** TI02  
**Project Name** Transit Shelters and Additional Amenities

**Type** Unassigned

**Useful Life** 15 years

**Category** Unassigned

**Priority** n/a

**Status** Active

**Department Priority**

Unfunded

**Total Project Cost:** \$750,000

**Description**  
 Passenger amenities such as shelters, bike rack, benches, leaning seats, signs and passenger info devices.

**Justification**  
 As part of restructuring service as the result of a new multimodal facility an amenity program will be implemented to improve the passenger environment. Sites will be evaluated based on our policy standards and amenities will be installed where deemed appropriate. Creating a better user environment will greatly improve the usability of the service.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	150,000	150,000	150,000	150,000	150,000	750,000
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>750,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Public Transit Fund	150,000	150,000	150,000	150,000	150,000	750,000
<b>Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>750,000</b>

**Budget Impact/Other**  
 These funds will be provided through the Transit Reserve Fund and will have no impact on the general budget.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Transit

## City of Lawrence, Kansas

**Contact**

**Project #** TI03  
**Project Name** Fixed Route Transit Buses

**Type** Equipment

**Useful Life** 12 years

**Category** Vehicles

**Priority** n/a

**Status** Active

**Total Project Cost:** \$3,500,000

**Department Priority**

Unfunded

### Description

Heavy-duty fixed route transit buses that are used in the delivery of regularly scheduled service. These buses will be fully accessible under ADA and will be equipped with bicycle racks.

### Justification

These buses will replace older buses that are expected to have accumulated high mileage. High mileage causes for high expense in upkeep. Higher mileage vehicles are often less dependable and result in numerous service failures. These failures result in passengers not being able to reach their destination to places such as work and doctors appointments.

Expenditures	2017	2018	2019	2020	2021	Total	Future
Equip/Vehicles/Furnishings	1,500,000		500,000	500,000	500,000	3,000,000	500,000
<b>Total</b>	<b>1,500,000</b>		<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>3,000,000</b>	<b>Total</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Public Transit Fund	1,500,000	500,000	500,000	500,000	500,000	3,500,000
<b>Total</b>	<b>1,500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>3,500,000</b>

### Budget Impact/Other

These funds will be provided through the Transit Reserve Fund and will have no impact on the general budget.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** CI09  
**Project Name** Bike / Ped Improvements / ADA Ramps

**Type** Improvement

**Useful Life** 50 years

**Category** Street Reconstruction

**Priority** 2 Very Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$2,250,000

**Description**

Bicycle-Pedestrian Task force recommended \$500,000 annual allocation to improving bicycle network to increase safety, promote health and provide alternative mode of transportation.

Projects identified as priorities by the Bicycle-Pedestrian Task Force (see descriptions on following pages).

Shared Use Path, 6th Street from Monterey to Wisconsin: \$135,500  
 Bike Boulevard, 21st Street: \$120,000  
 Other Projects based on PBTf Implementation Priorities: \$244,500  
 Total \$500,000

\$500,000 annual improvements recommended by Pedestrian Bicycle Issues Task Force.

Provide Safe Routes to Schools by filling gaps, repairing and maintaining sidewalks.  
 Connect residents to neighborhood destinations by filling gaps in the arterial and collector street network.  
 Invest in facilities that provide safer conditions and access for seniors and people with disabilities.

Projects identified as priorities by the Bicycle-Pedestrian Task Force (see descriptions on following pages).

Safe Routes to Schools Sidewalk Gaps and ADA Ramps: \$300,000  
 Sidewalk Gap Fill on One Side of Streets: \$50,000  
 Other Projects based on PBTf Implementation Priorities: \$150,000  
 Total \$500,000

**Justification**

To promote community desire for multimodal transportation.

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	450,000	450,000	450,000	450,000	450,000	2,250,000
<b>Total</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>2,250,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Capital Improvement Reserve	200,000	200,000	200,000	200,000	200,000	1,000,000
Fund - Infrastructure						
General Obligation Debt	250,000	250,000	250,000	250,000	250,000	1,250,000
Unfunded	550,000	550,000	550,000	550,000	550,000	2,750,000
<b>Total</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>5,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact**

**Project #** PW1701Kcip

**Type** Unassigned

**Project Name** KLINK

**Useful Life**

**Category** Unassigned

**Department Priority**

**Priority** n/a

Unfunded

**Status** Active

**Total Project Cost:** \$3,000,000

Description

Justification

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	600,000	600,000	600,000	600,000	600,000	3,000,000
<b>Total</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>3,000,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
General Obligation Debt	300,000	300,000	300,000	300,000	300,000	1,500,000
Intergovernmental	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Total</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>3,000,000</b>

Budget Impact/Other

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Equipment

**Useful Life** 15 years

**Category** Vehicles

**Priority** 2 Very Important

**Status** Active

**Total Project Cost:** \$2,500,000

**Project #** PW1702CIP  
**Project Name** Annual Vehicle Replacement Program

**Department Priority** 2 Very Important

**Unfunded**

**Description**  
 Annual Vehicle Replacement Program  
 Vehicles to be replaced are recommended by fleet manager

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,500,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Capital Improvement Reserve Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,500,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Improvement

**Useful Life** 5 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B10CIP  
**Project Name** Parking garage assessments/maintenance

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$150,000

**Description**  
 Parking garages need engineering assessments conducted every 5 years. Including some know concrete work and painting that needs completed to ensure and maintain the structural integrity of the parking surfaces. This will only be an assessment and does not consider or account for additional funding for repairs to the decks. This funding also allows for repair of preexisting concerns that are known.

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	150,000					150,000
<b>Total</b>	<b>150,000</b>					<b>150,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Public Parking	150,000					150,000
<b>Total</b>	<b>150,000</b>					<b>150,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Improvement

**Useful Life** 30 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B15CIP  
**Project Name** Street Div Facility

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$0

**Description**  
 Acquire Building @ 31st and Haskel for Street Division

**Justification**

Expenditures	2017	2018	2019	2020	2021	Total
Other	0					0
<b>Total</b>	<b>0</b>					<b>0</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Unfunded	150,000					150,000
<b>Total</b>	<b>150,000</b>					<b>150,000</b>

**Budget Impact/Other**



# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 30 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B1CIP  
**Project Name** Roof replacement F/M #3

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$140,000

**Description**  
 The roof for Fire Medical #3 is past its useful life expectancy, It currently leaks during every rain fall and attempts to repair the leaks are no success due to age.

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	140,000					140,000
<b>Total</b>	<b>140,000</b>					<b>140,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	140,000					140,000
<b>Total</b>	<b>140,000</b>					<b>140,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 30 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B2CIP  
**Project Name** Fire Medical roof and drainage Maintenance

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$90,000

**Description**  
 F/M #3 retaining wall / water diversion = \$10,000.00  
 F/M #5 Drainage & sidewalk repairs = \$50,000.00  
 F/M stone barn terrace roof replacement = \$30,000.00

**Justification**

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	90,000					90,000
<b>Total</b>	<b>90,000</b>					<b>90,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
General Obligation Debt	90,000					90,000
<b>Total</b>	<b>90,000</b>					<b>90,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 30 years

**Category** Buildings

**Priority** 3 Important

**Status** Active

**Project #** PW17B3CIP  
**Project Name** Downtown lighting pole replacement

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$0

**Description**  
 Replacement of downtown street light poles.

**Justification**

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Unfunded	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 30 years

**Category** Buildings

**Priority** 2 Very Important

**Status** Active

**Project #** PW17B4CIP  
**Project Name** Downtown Canopy Lighting sidewalk and roofing

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$350,000

**Description**  
 Upgrade of the canopy lighting to LED fix gutters and roofing. Sidewalks and curb and storm sewer needs replaced under the canopy

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	350,000					350,000
<b>Total</b>	<b>350,000</b>					<b>350,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	350,000					350,000
<b>Total</b>	<b>350,000</b>					<b>350,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17B5CIP  
**Project Name** Community Health Boiler replacement

**Type** Maintenance

**Useful Life** 20years

**Category** Buildings

**Priority** 5 Future Consideration

**Status** Active

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$225,000

**Description**  
 Existing Boilers in the Community Health facility are being taken out of service due to unavailability of replacement parts. This is a critical repair 8 of 10 original are currently operational

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	225,000					225,000
<b>Total</b>	<b>225,000</b>					<b>225,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	112,500					112,500
Intergovernmental	112,500					112,500
<b>Total</b>	<b>225,000</b>					<b>225,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 20years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B6CIP  
**Project Name** Community Health Chiller replacement

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$325,000

**Description**  
 Chiller is nearing end of useful life and needs replaced. Also the BAS is no longer supported and controls need replaced

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	325,000					325,000
<b>Total</b>	<b>325,000</b>					<b>325,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	162,500					162,500
Intergovernmental	162,500					162,500
<b>Total</b>	<b>325,000</b>					<b>325,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 50 years

**Category** Buildings

**Priority** 4 Less Important

**Status** Active

**Project #** PW17B7CIP  
**Project Name** Community Health Building Stabilization

**Department Priority** 1 Critical

**Unfunded**

**Total Project Cost:** \$75,000

**Description**  
 Community health Building has several exam rooms that the slab is heaving and settling due to below grade settling and movement. Needs mud jacked, will require new flooring and window work. See attached document for affected rooms.

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	37,500					37,500
Intergovernmental	37,500					37,500
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17E1CIP  
**Project Name** Kasold Reconstruction - 6th St to Bob Billings Pkwy

**Type** Improvement

**Useful Life** 50 years

**Category** Street Reconstruction

**Department Priority** 1 Critical

**Priority** 1 Critical

**Unfunded**

**Status** Active

**Total Project Cost:** \$5,450,000

**Description**  
 Reconstruction of Kasold from 6th Street to Bob Billings Parkway.  
 \$500k highway safety funds for roundabout at Kasold & Harvard

**Justification**  
 Arterial street needs to be reconstructed. Above annual maintenance expenses. 2012 PCI = 47

Prior	Expenditures	2017	2018	2019	2020	2021	Total
450,000	Construction/Maintenance	5,000,000					5,000,000
<b>Total</b>	<b>Total</b>	5,000,000					5,000,000

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
450,000	Capital Improvement Reserve	4,500,000					4,500,000
	Fund - Infrastructure						
<b>Total</b>	Intergovernmental	500,000					500,000
	<b>Total</b>	5,000,000					5,000,000

**Budget Impact/Other**  
 Reconstruction would save funds from street maintenance that are annually incurred for full depth patching.

Budget Items	2017	2018	2019	2020	2021	Total
Supplies/Materials	5,500,000					5,500,000
<b>Total</b>	5,500,000					5,500,000



# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Improvement

**Useful Life** 50 years

**Category** Street Reconstruction

**Priority** 1 Critical

**Status** Active

**Total Project Cost:** \$3,000,000

**Project #** PW17E2CIP  
**Project Name** Wakarusa Reconstruction - Inverness to 6th Street

**Department Priority** 2 Very Important

**Unfunded**

**Description**  
 Reconstruction of Wakarusa from north of Inverness Drive to 6th Street  
 \$600k highway safety funds from KDOT for roundabout at Wakarusa & Harvard

**Justification**  
 Street reconstruction is part of the infrastructure sales tax plan. Arterial street in poor condition with 2015 PCI = 53.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	3,000,000					3,000,000
<b>Total</b>	<b>3,000,000</b>					<b>3,000,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Capital Improvement Reserve	2,500,000					2,500,000
Fund - Infrastructure						
Intergovernmental	500,000					500,000
<b>Total</b>	<b>3,000,000</b>					<b>3,000,000</b>

**Budget Impact/Other**  
 Reconstruction will save on annual maintenance costs

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works  
**Contact** PW Director  
**Type** Improvement  
**Useful Life** 50 years  
**Category** Street New Construction  
**Priority** 1 Critical  
**Status** Active

**Project #** PW17E4CIP  
**Project Name** Queens Road Improvements - 6th to City Limits

**Department Priority** 5 Future Consideration  
**Unfunded**

**Total Project Cost: \$3,800,000**

**Description**  
 Queens Road Improvements from 6th Street to north city limits including the signalization of 6th & Queens Road. Improvements include concrete pavement, sidewalk, storm sewer and waterline. \*Possible city share for owner occupied east side only; special assessment benefit district will fund remaining cost

**Justification**  
 Additional development in the area justifies the need for city infrastructure to be extended to serve the area. Currently a gravel road that doesn't support increasing traffic.

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	300,000					300,000
Construction/Maintenance		3,500,000				3,500,000
<b>Total</b>	<b>300,000</b>	<b>3,500,000</b>				<b>3,800,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
General Obligation Debt	300,000	3,500,000				3,800,000
<b>Total</b>	<b>300,000</b>	<b>3,500,000</b>				<b>3,800,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works  
**Contact** PW Director  
**Type** Improvement  
**Useful Life** 50 years  
**Category** Street New Construction  
**Priority** 2 Very Important  
**Status** Active

**Project #** PW17E7CIP  
**Project Name** CDBG Sidewalk Gap Program

**Department Priority** 3 Important  
**Unfunded**

**Total Project Cost: \$100,000**

**Description**  
 This amount is historical average allocation of CDBG funds for completion of gap sidewalk in low/mod income areas.

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	100,000					100,000
<b>Total</b>	<b>100,000</b>					<b>100,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Intergovernmental	100,000					100,000
<b>Total</b>	<b>100,000</b>					<b>100,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Improvement

**Useful Life** 50 years

**Category** Street Reconstruction

**Priority** 4 Less Important

**Status** Active

**Project #** PW17E8CIP  
**Project Name** Traffic Calming

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$1,000,000

**Description**  
 There are 23 unfunded traffic calming projects (\$950,000 total) that have been approved by the City Commission.

**Justification**  
 Improve neighborhoods by decreasing traffic speeds and volume of cut through traffic.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Project #** PW17F10CIP  
**Project Name** 313 Bobcat Replacement

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$75,000

**Description**  
 Skid steer replacement for unit 313. This is a combo purchase, one skidsteer, 4 in 1 bucket, and new mill attachment. Total estimated price. This is not accounting for trade of old unit. Trade may bring the total below CIP threshold.

**Justification**  
 Skid steer loaders provide a major component to street maintenance functions. Skid steers are used in curb repair, asphalt maintenance, storm water maintenance, milling operations, and all other material handling situations.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Equipment

**Useful Life** 7 years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Project #** PW17F1CIP  
**Project Name** Street Sweeper

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$280,000

**Description**  
 Replacement for unit #364 as part of street maintenance and stormwater infrastructure deterioration prevention.

**Justification**  
 Replacement of high cost infrastructure maintenance equipment

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	280,000					280,000
<b>Total</b>	<b>280,000</b>					<b>280,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	280,000					280,000
<b>Total</b>	<b>280,000</b>					<b>280,000</b>

**Budget Impact/Other**  
 Street sweeping reduces the deterioration of the city's stormwater infrastructure and removes debris that can contribute to air quality issues.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17F2CIP  
**Project Name** 366 Class 5 dump truck replacement

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 3 Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$105,000

**Description**  
 Replacement of a one ton plow, spreader, dump truck to a right sized class 5 truck

**Justification**  
 unit 366 is part of the street maintenance program and is instrumental in snow removal operations, transport of equipment, and trailer towing applications.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	105,000					105,000
<b>Total</b>	<b>105,000</b>					<b>105,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	105,000					105,000
<b>Total</b>	<b>105,000</b>					<b>105,000</b>

**Budget Impact/Other**  
 366 is experiencing high repair costs and has trouble with the demands of winter snow operations. Rightsizing equipment will help with vehicle downtime and load demands of operations.

<b>Budget Items</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Supplies/Materials	0					0
<b>Total</b>	<b>0</b>					<b>0</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17F3CIP  
**Project Name** 331 Tandam axle dump truck replacement

**Type** Equipment

**Useful Life** 7 years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$195,000

**Description**  
 Replacement of tandem axle dump truck unit 331. Unit 331 includes a spreader and plow as part of the replacement package.

**Justification**  
 Dump trucks serve a vital roll in street maintenance. Material hauling to include aggregates, asphalt, salt, etc. Dump trucks are a non-expendable component of snow and ice operations.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	195,000					195,000
<b>Total</b>	<b>195,000</b>					<b>195,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Special Gas Tax Fund	195,000					195,000
<b>Total</b>	<b>195,000</b>					<b>195,000</b>

**Budget Impact/Other**  
 Replacement cycle of dump trucks can affect operations not only in down time but can cause budgetary concerns as it ages with high repair costs and undependable contributions to operations.

<b>Budget Items</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Supplies/Materials	195,000					195,000
<b>Total</b>	<b>195,000</b>					<b>195,000</b>



# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Total Project Cost:** \$105,000

**Project #** PW17F4CIP  
**Project Name** 337 Class 5 dump truck replacement

**Department Priority** 3 Important

**Unfunded**

**Description**  
 Replacement of a one ton plow, spreader, dump truck to a right sized class 5 truck

**Justification**  
 unit 337 is part of the street maintenance program and is instrumental in snow removal operations, transport of equipment, and trailer towing applications.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	105,000					105,000
<b>Total</b>	<b>105,000</b>					<b>105,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Special Gas Tax Fund	105,000					105,000
<b>Total</b>	<b>105,000</b>					<b>105,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Equipment

**Useful Life** 5 years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Project #** PW17F9CIP  
**Project Name** 394 Rubber tire loader replacement

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$75,000

**Description**  
 Unit 394 is scheduled for a buyback program in 2017. Streets utilize a rubber tired loader for material handling. This unit is instrumental in snow operations, street project operations, and supporting other divisions.

**Justification**  
 Streets has implemented a buyback program to make sure this vital piece of equipment can maximize uptime and utilize budget saving components with full machine warranty.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17SM1CIP  
**Project Name** 2017 Contracted Street Maintenance Program

**Type** Maintenance

**Useful Life**

**Category** Street Repair

**Department Priority** 1 Critical

**Priority** 1 Critical

**Unfunded**

**Status** Active

**Total Project Cost:** \$15,700,000

**Description**  
 Contracted Street Maintenance Program to include:  
 Microsurfacing/Patching, Milling and Overlay, Concrete Rehabilitation

**Justification**  
 See attached documents. To be updated annually with program updates and needs, please see attached & link [http://lawrenceks.org/assets/agendas/cc/2016/02-23-16/pw\\_street\\_maintenance\\_update\\_memo.html](http://lawrenceks.org/assets/agendas/cc/2016/02-23-16/pw_street_maintenance_update_memo.html).  
 -Please refer to Pavement Management Program & 2006 Contracted street Repair Project memo from 02-27-06 CC agenda. Budget projections estimated \$6 million in maintenance needs per year to sustain pavement conditions. Attached & Link [http://lawrenceks.org/assets/agendas/cc/2006/02-07-06/02-07-06h/pw\\_pavement\\_mgmt\\_memo.pdf](http://lawrenceks.org/assets/agendas/cc/2006/02-07-06/02-07-06h/pw_pavement_mgmt_memo.pdf)  
 -Per the 2015 Citizen Survey, the maintenance of streets remains a top priority for improvement. Link [https://www.lawrenceks.org/citizen\\_survey](https://www.lawrenceks.org/citizen_survey)

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	3,140,000	3,140,000	3,140,000	3,140,000	3,140,000	15,700,000
<b>Total</b>	<b>3,140,000</b>	<b>3,140,000</b>	<b>3,140,000</b>	<b>3,140,000</b>	<b>3,140,000</b>	<b>15,700,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Capital Improvement Reserve Fund - Infrastructure	800,000	800,000	800,000	800,000	800,000	4,000,000
General Fund	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Special Gas Tax Fund	200,000	200,000	200,000	200,000	200,000	1,000,000
Stormwater Fund	140,000	140,000	140,000	140,000	140,000	700,000
Unfunded	2,860,000	2,860,000	2,860,000	5,720,000	2,860,000	17,160,000
<b>Total</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>8,860,000</b>	<b>6,000,000</b>	<b>32,860,000</b>

**Budget Impact/Other**  
 A higher level budget for contracted street maintenance is important to sustain the current street conditions and to minimize the potential of regression in overall City street conditions.

<b>Budget Items</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Maintenance	6,000,000					6,000,000
<b>Total</b>	<b>6,000,000</b>					<b>6,000,000</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17SM3CIP

**Type** Maintenance

**Project Name** 2017 Brick Street Rehabilitation Program

**Useful Life**

**Category** Street Repair

**Department Priority** 1 Critical

**Priority** 4 Less Important

**Unfunded**

**Status** Active

**Total Project Cost:** \$0

Description
Maintenance/ Rehabilitation of Brick or Brick Composed (w/ Asphalt Overlay) City Streets

Justification
<p>-As of Dec.2015, brick streets avg PCI = 55.0 &amp; brick in composition streets avg PCI = 76.2</p> <p>Recommendations:</p> <p>-Develop a maintenance policy for city streets paved in brick and with pavement over brick. Draft brick street maintenance restoration guidelines were presented to the City Commission on January 21, 2014. The Historic Resources Commission (HRC) reviewed the draft guidelines on May 15, 2014 and provided suggested revisions. Further review by neighborhood associations, the Lawrence Preservation Alliance and the HRC, along with final review by the City Commission, is anticipated. Attached &amp; Link <a href="http://lawrenceks.org/assets/agendas/cc/2014/01-21-14/pw_brick_street_proposed_guideline_document.pdf">http://lawrenceks.org/assets/agendas/cc/2014/01-21-14/pw_brick_street_proposed_guideline_document.pdf</a></p>

Expenditures	2017	2018	2019	2020	2021	Total
Construction/Maintenance	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Unfunded	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,500,000</b>

Budget Impact/Other
A higher level budget for brick streets/ brick in composition streets maintenance and rehabilitation is important to sustain the current street conditions and to minimize the potential of regression in overall City brick street/ brick in composite street conditions.

Budget Items	2017	2018	2019	2020	2021	Total
Maintenance	500,000					500,000
<b>Total</b>	<b>500,000</b>					<b>500,000</b>

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 10years

**Category** Street Repair

**Priority** 4 Less Important

**Status** Active

**Project #** PW17SM4CIP  
**Project Name** Contract Milling for In House Pavement Rehab

**Department Priority** 3 Important  
**Unfunded**

**Total Project Cost:** \$500,000

**Description**  
 Contract milling for in house street maintenance pavement patching and overlay.

**Justification**  
 Current capabilities do not allow for street milling when in house asphalt pavement is rehabilitated.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>500,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Special Gas Tax Fund	100,000	100,000	100,000	100,000	100,000	500,000
<b>Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>500,000</b>

**Budget Impact/Other**  
 By creating a contract milling portion to in house pavement rehab, a cost savings will be seen as apposed to total pavement removal, or topical overlays that raise the elevation of the street and fill curb and gutter sections creating the need for additional curb replacement.

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works

**Contact** PW Director

**Type** Maintenance

**Useful Life** 7 years

**Category** Unassigned

**Priority** 2 Very Important

**Status** Active

**Total Project Cost:** \$780,606

**Project #** PW17SM5CIP  
**Project Name** ITS Video Detection/ upgrade and replacement

**Department Priority** 2 Very Important

**Unfunded**

### Description

Upgrade current video detection equipment at signalized intersections

### Justification

Current equipment is out dated and the manufacture no longer supports equipment that is in the field.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	150,000	153,000	156,060	159,181	162,365	780,606
<b>Total</b>	<b>150,000</b>	<b>153,000</b>	<b>156,060</b>	<b>159,181</b>	<b>162,365</b>	<b>780,606</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Special Gas Tax Fund	150,000	153,000	156,060	159,181	162,365	780,606
<b>Total</b>	<b>150,000</b>	<b>153,000</b>	<b>156,060</b>	<b>159,181</b>	<b>162,365</b>	<b>780,606</b>

### Budget Impact/Other

The replacement cost is approximately \$30,000 per intersection. By doing 5 intersection annually it will be possible upgrade all intersection operated by the TOC on a 7 year rotation.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW18F11CIP  
**Project Name** 367 Bobcat replacement

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 3 Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$75,000

**Description**  
 Skid steer replacement for unit 367. This is a combo purchase, one skid steer, 4 in 1 bucket, and new mill attachment. Total estimated price. This is not accounting for trade of old unit. Trade may bring the total below CIP threshold.

**Justification**  
 Skid steer loaders provide a major component to street maintenance functions. Skid steers are used in curb repair, asphalt maintenance, storm water maintenance, milling operations, and all other material handling situations.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt	75,000					75,000
<b>Total</b>	<b>75,000</b>					<b>75,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Airport

## City of Lawrence, Kansas

**Contact** PW Director

<b>Project #</b>	<b>PW17A1CIP</b>
<b>Project Name</b>	<b>Wildlifefence</b>

**Type** Improvement

**Useful Life** 30 years

**Category** Buildings

**Priority** 2 Very Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost: \$900,000**

Description
Safety - Installation of a wildlife fence city/FAA share program. Cities responsibility 90,000. Total estimated project cost is \$900,000

Justification
The airport is partially fenced with a three-strand barbed wire fence and does not have gates at most entrances. A key recommendation from the 2012 Wildlife Hazard Assessment of the airport was the installation of a woven wire wildlife fence on the airport perimeter following the property line. This project will significantly deter wildlife incursions on the field and lower the city's liability risk of wildlife and aircraft collisions. The new fence will include chain-link fencing in the main building area and will include manual and automatic gates for access control.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
95,000	Construction/Maintenance	805,000					805,000
<b>Total</b>	<b>Total</b>	<b>805,000</b>					<b>805,000</b>

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
95,000	Airport	80,500					80,500
<b>Total</b>	<b>Total</b>	<b>805,000</b>					<b>805,000</b>

Budget Impact/Other
Project Cost \$900,000 FAA 90% - \$810,000 City 10% - \$90,000



# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Airport

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW18A2CIP  
**Project Name** Reconstruct Terminal Apron

**Type** Maintenance

**Useful Life** 30 years

**Category** Unassigned

**Priority** 2 Very Important

**Status** Active

**Total Project Cost:** \$1,360,000

**Department Priority**

Unfunded

### Description

Mill and overlay of terminal apron

### Justification

The main apron at LWC has an old coal tar slurry that is cracked (egg-shelled) and needs to be resurfaced. There are areas on the apron that need to be reconstructed due to heavy business jet traffic along with typical weathering and cracking over time. The rehabilitation will include milling off the existing surface and applying an overlay. Reconstruction will include full-depth asphalt removal, preparation of the underlying base and reconstruction of the asphalt section.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	136,000					136,000
Construction/Maintenance		1,224,000				1,224,000
<b>Total</b>	<b>136,000</b>	<b>1,224,000</b>				<b>1,360,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
General Obligation Debt		136,000				136,000
Intergovernmental	136,000	1,088,000				1,224,000
<b>Total</b>	<b>136,000</b>	<b>1,224,000</b>				<b>1,360,000</b>

### Budget Impact/Other

Estimated Cost is \$1,360,000  
 FAA will pay 90% - \$1,224,000  
 City Share 10% - \$136,000

Will reduce future annual maintenance costs

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Solid Waste

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17F5CIP  
**Project Name** 426 Automated Side Load Refuse truck

**Type** Equipment

**Useful Life** 7 years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$225,500

**Description**  
 Replace rear load refuse truck with automated side load refuse truck. This is in alignment with the automation restructuring with waste pickup.

**Justification**  
 Replacement of rear load refuse to automation reduces the fleet size with keeping the quality of service to the community. Automation has proven to increase route productivity.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	225,500					225,500
<b>Total</b>	225,500					225,500

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Solid Waste Fund	225,500					225,500
<b>Total</b>	225,500					225,500

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Solid Waste

## City of Lawrence, Kansas

**Contact** PW Director

<b>Project #</b>	<b>PW17F6CIP</b>
<b>Project Name</b>	<b>427 Dual purpose front load and ASL</b>

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost:** \$275,000

<b>Description</b>
Replace unit 427 with a Curotto-Can and front load truck. This unit allows the function of a front load refuse truck with the ability to attach a front load automated side load function to support a back up for an automated side load refuse body route. This unit is a versital combination to support two rolls in the solid waste division.

<b>Justification</b>
Replacement of unit 427 with a combination unit will help support the comercial waste service and increase the ability to provide a supporting role in residential service.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	275,000					275,000
<b>Total</b>	<b>275,000</b>					<b>275,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Solid Waste Fund	275,000					275,000
<b>Total</b>	<b>275,000</b>					<b>275,000</b>

<b>Budget Impact/Other</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Solid Waste

## City of Lawrence, Kansas

**Contact** PW Director

<b>Project #</b>	<b>PW17F7CIP</b>
<b>Project Name</b>	<b>421 Rear load refuse truck</b>

**Type** Equipment

**Useful Life** 10years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost: \$160,000**

<b>Description</b>
Replace unit 421 with rear load refuse body.

<b>Justification</b>
Solid waste division will need to continue to maintain its rear load fleet to provide yard waste and residential services.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	160,000					160,000
<b>Total</b>	<b>160,000</b>					<b>160,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Solid Waste Fund	160,000					160,000
<b>Total</b>	<b>160,000</b>					<b>160,000</b>

<b>Budget Impact/Other</b>

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Solid Waste

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17F8CIP  
**Project Name** 489 Rolloff container truck repalcement

**Type** Equipment

**Useful Life** 7 years

**Category** Vehicles

**Priority** 4 Less Important

**Status** Active

**Department Priority** 3 Important

**Unfunded**

**Total Project Cost: \$140,000**

**Description**  
 Replacement of unit 489. This roll off container truck provides delivery and pick up for container refuse material. Unit 489 has exceeded the 200000 mile mark and is qualified for normal replacement scheduling.

**Justification**  
 Unit 489 has met criteria for replacement and serves a vital role in container service to the community.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	140,000					140,000
<b>Total</b>	<b>140,000</b>					<b>140,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Solid Waste Fund	140,000					140,000
<b>Total</b>	<b>140,000</b>					<b>140,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Solid Waste

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17SW1

**Type** Unassigned

**Project Name** Solid Waste Facility at Kresge

**Useful Life**

**Category** Buildings

**Department Priority** 5 Future Consideration

**Priority** 1 Critical

**Unfunded**

**Status** Active

**Total Project Cost:** \$2,970,000

### Description

Phase 2 of development at the Kresge property.

Property was purchased in 2014 for the development of a consolidated location for Solid Waste operations. The development was planned in two stages. Phase I constructed a new Household Hazardous Waste facility and provided storm detention infrastructure for the entire site. Phase 2 will create work and crew space for the solid waste crews, employee and truck parking.

### Justification

Property was purchased in 2014 for the development of a consolidated location for Solid Waste operations. The development was planned in two stages. Phase I constructed a new Household Hazardous Waste facility and provided storm detention infrastructure for the entire site. Phase 2 will create work and crew space for the solid waste crews, employee and truck parking.

Phase 2 will replace the 2400 sf facility at 1140 Haskell that serves as crew base for over 80 employees. The existing structure is in the floodway, does not have adequate restroom or locker room facilities. Meetings with staff are standing room only in 2 to 3 different groups in order to accommodate all employees. There are no locker room facilities or areas for employees to eat lunch or take a break. There is no area to provide training for employees.

Phase 2 will also replace the maintenance shop at the SWAN facility. Baling operations have currently ceased there. The SWAN structure can be sold to assist with financing the Phase 2 construction at Kresge.

Operational efficiencies will occur when staff can operate from single location. Fueling will continue to occur at 11th and Haskell or the West 40. A space for fueling operations was designated on the site plan for a future development phase.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
270,000	Construction/Maintenance	2,700,000					2,700,000
<b>Total</b>	<b>Total</b>	<b>2,700,000</b>					<b>2,700,000</b>

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
270,000	Solid Waste Fund	2,700,000					2,700,000
<b>Total</b>	<b>Total</b>	<b>2,700,000</b>					<b>2,700,000</b>

### Budget Impact/Other

Complete funding needs to be identified and a portion may need to be bonded, with repayment from the solid waste fund.

Budget Items	2017	2018	2019	2020	2021	Total
Other (Insurance, Utilities)	30,000					30,000
Staff Cost	0					0
<b>Total</b>	<b>30,000</b>					<b>30,000</b>

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Public Works - Stormwater

**Contact** PW Director

**Type** Equipment

**Useful Life** 10years

**Category** Storm Sewer/Drainage

**Priority** 3 Important

**Status** Active

**Project #** PW17S1CIP  
**Project Name** Storm Sewer Video Inspection Unit

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$150,000

**Description**

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Equip/Vehicles/Furnishings	150,000					150,000
<b>Total</b>	150,000					150,000

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	150,000					150,000
<b>Total</b>	150,000					150,000

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Stormwater

## City of Lawrence, Kansas

**Contact** PW Director

**Project #** PW17S2CIP  
**Project Name** 13th Brook Drainage Improvement Improvements

**Type** Improvement

**Useful Life** 50 years

**Category** Storm Sewer/Drainage

**Department Priority** 3 Important

**Priority** 4 Less Important

**Unfunded**

**Status** Active

**Total Project Cost:** \$250,000

**Description**  
 Install open span structure to improve overall drainage. This project would be designed and constructed by in house staff.

**Justification**  
 Work to improve drainage in drainage basin, eliminate street and property flooding

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	250,000					250,000
<b>Total</b>	<b>250,000</b>					<b>250,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	250,000					250,000
<b>Total</b>	<b>250,000</b>					<b>250,000</b>

**Budget Impact/Other**  
 Will decrease annual maintenance cost caused by several high water events each year.



# City Manager's Recommended Projects

Data in Year 2017

**Department** Public Works - Stormwater

## City of Lawrence, Kansas

**Contact**

**Project #** PW17S3CIP  
**Project Name** Storm Water Culvert Lining

**Type** Maintenance

**Useful Life** 30 years

**Category** Unassigned

**Priority** 3 Important

**Status** Active

**Department Priority** 2 Very Important

**Unfunded**

**Total Project Cost:** \$1,250,000

### Description

Rehabilitate failing storm water culverts by rehabilitation without doing dig and replace. Projects would be completed by in house forces and contract maintenance projects

### Justification

With over 150 miles of underground storm water drainage pipes and culverts with many miles under arterials and collector routes this provides an option to be proactive in the maintenance of the system and provide for a method to rehabilitate without long term street closures and traffic disruptions. Currently we are only reactive after a failure.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Construction/Maintenance	250,000	250,000	250,000	250,000	250,000	1,250,000
<b>Total</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Stormwater Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
<b>Total</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>

### Budget Impact/Other

In place rehabilitation and repair can provide a savings of 20% over the cost of dig and replace. By being proactive we can eliminate we can reduce the need for more costly replacement.

# City Manager's Recommended Projects

Data in Year 2017

**Department** Utilities  
**Contact** UT Director  
**Type** Improvement  
**Useful Life** 100 years  
**Category** Wastewater  
**Priority** 1 Critical  
**Status** Active

## City of Lawrence, Kansas

**Project #** UT1304CIP  
**Project Name** Wakarusa WWTP and Conveyance Corridor

**Department Priority**  
 Unfunded

**Total Project Cost:** \$73,916,272

**Description**  
 Project UT1304 includes the Wakarusa WWTP, Pump Station 10 in the area of 31st and Louisiana, and required force mains and gravity sewers to convey sewerage to and from this point to the Wakarusa WWTP. The project also includes a lab expansion and new final clarifier equipment at the existing Kansas River WWTP.  
 The Wakarusa WWTP has been designed as a 2.5 MGD biological nutrient removal (BNR) treatment facility. Pump Station 10 will have increased operational flexibility and will be able to pump a range of flows from 1.0 MGD to 12.5 MGD to the Wakarusa WWTP through the 16" and 24" force mains installed between the two facilities.

**Justification**  
 The Wakarusa Wastewater Treatment Plant (WWTP) and Conveyance Corridor facilities will:  
 1. Address current wet weather overloading of major sanitary sewer lines along the 31st Street corridor that serve much of the Wakarusa drainage system west of Iowa and north to 6th Street as shown on the attached service area map.  
 2. Help reduce and manage wet weather flows at the Kansas River WWTP. Peak flows exceed the 65 million gallon per day (MGD) peak treatment capacity by 20 MGD.  
 3. Provide 20 percent additional treatment capacity for growth of the community. The current treatment plant is at or near its' rated capacity for treatment of organics.  
 4. Take the first step as adopted in the City's Integrated Plan, and as required by the latest NPDES permits, to meet new environmental regulations that require reduction of nutrients from treated effluents, specifically nitrogen and phosphorous. The current treatment processes do not reduce nutrients.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
44,616,272	Construction/Maintenance	29,000,000					29,000,000
	Equip/Vehicles/Furnishings	300,000					300,000
<b>Total</b>	<b>Total</b>	<b>29,300,000</b>					<b>29,300,000</b>
Funding Sources		2017	2018	2019	2020	2021	Total
	Utility - Wastewater	29,300,000					29,300,000
	<b>Total</b>	<b>29,300,000</b>					<b>29,300,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life** 100 years  
**Category** Water  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1307CIP  
**Project Name** Oread Storage Tank & Booster Pump Stn Replacement

**Department Priority**  
 Unfunded

**Total Project Cost:** \$5,081,220

**Description**  
 Replacement of the south 1931, and north 1954 Oread water storage tanks and booster pump station.

**Justification**  
 Project was identified in the 2012 Integrated Water Utility Plan and Capital Improvements Plan. Both tanks are exhibiting severe corrosion, loss of structural members, holes in the exteriors, deteriorated foundations and failing interior and exterior coatings. In addition the tanks do not meet several current safety and American Water Works Association standards. The pump station is in need of replacement due to electrical equipment, valving, maintenance and operational issues.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
851,220	Construction/Maintenance	4,230,000					4,230,000
<b>Total</b>	<b>Total</b>	4,230,000					4,230,000

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
851,220	Utility - Water	4,230,000					4,230,000
<b>Total</b>	<b>Total</b>	4,230,000					4,230,000

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life** 100 years  
**Category** Water  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1518CIP  
**Project Name** 19th Street Utilities Relocation

**Department Priority**  
 Unfunded

**Total Project Cost:** \$1,531,916

**Description**

This project will replace waterline on 19th Street from Iowa Street to Alabama Street. The existing waterline is mostly 6-inch and 8-inch cast iron or transite pipe from the late-1940's to mid-1950's that will be replaced with new 8-inch and 12-inch PVC waterlines.

The proposed improvements to 19th Street will also require replacement and/or relocation of portions of the existing 10-inch and 12-inch clay sanitary sewer from Naismith Drive to Stewart Avenue.

**Justification**

The 19th Street Utilities Relocation project will replace waterline on 19th Street from Iowa Street to Alabama Street. The existing waterline is mostly 6-inch and 8-inch cast iron or transite pipe from the late-1940's to mid-1950's that will be replaced with new 8-inch and 12-inch PVC waterlines. Proposed improvements to 19th Street will also require relocation of the existing 10-inch and 12-inch clay sanitary sewer from Naismith Drive to Stewart Avenue.

Prior	Expenditures	2017	2018	2019	2020	2021	Total
110,996	Construction/Maintenance	1,420,920					1,420,920
<b>Total</b>	<b>Total</b>	1,420,920					1,420,920

Prior	Funding Sources	2017	2018	2019	2020	2021	Total
110,996	Utility - Water	1,420,920					1,420,920
<b>Total</b>	<b>Total</b>	1,420,920					1,420,920

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life**  
**Category** Wastewater  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1793CIP  
**Project Name** 2017 Sewer Main Relocations for Road Projects

**Department Priority**  
 Unfunded

**Total Project Cost:** \$351,000

**Description**  
 2017 Sewer Main Relocations for Road Projects

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	70,200					70,200
Construction/Maintenance	280,800					280,800
<b>Total</b>	<b>351,000</b>					<b>351,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Utility - Wastewater	351,000					351,000
<b>Total</b>	<b>351,000</b>					<b>351,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life**  
**Category** Wastewater  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1795CIP  
**Project Name** 2017 Rapid I/I Reduction Program

**Department Priority**  
 Unfunded

**Total Project Cost:** \$2,000,000

**Description**  
 2017 Rapid I/I Reduction Program

**Justification**  
 The Integrated 2012 Wastewater Utilities Plan and Capital Improvements Program recommended the implementation of a Rapid Inflow and Infiltration (I/I) Reduction Program. The objective of the Rapid I/I Reduction Program is an overall 35% reduction of I/I within the program area. By reducing I/I by 35%, we decrease the need for construction projects that add system capacity within the sewer system and the need for wet weather treatment capacity expansion at the Kaw WWTP.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	400,000					400,000
Construction/Maintenance	1,600,000					1,600,000
<b>Total</b>	<b>2,000,000</b>					<b>2,000,000</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Utility - Wastewater	2,000,000					2,000,000
<b>Total</b>	<b>2,000,000</b>					<b>2,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Improvement  
**Useful Life**  
**Category** Wastewater  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1796CIP  
**Project Name** Collection System Field Operations Building

**Department Priority**  
 Unfunded

**Total Project Cost:** \$7,000,000

**Description**  
 Collection System Field Operations Building

**Justification**

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	70,000	1,330,000				1,400,000
Construction/Maintenance	280,000	5,320,000				5,600,000
<b>Total</b>	<b>350,000</b>	<b>6,650,000</b>				<b>7,000,000</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Utility - Wastewater	350,000	6,650,000				7,000,000
<b>Total</b>	<b>350,000</b>	<b>6,650,000</b>				<b>7,000,000</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life**  
**Category** Water  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1797CIP  
**Project Name** 2017 Clinton WTP Improvement Program

**Department Priority**  
 Unfunded

**Total Project Cost:** \$324,500

**Description**  
 2017 Clinton Water TP Annual Improvement Program

**Justification**

Expenditures	2017	2018	2019	2020	2021	Total
Planning/Design	64,900					64,900
Construction/Maintenance	259,600					259,600
<b>Total</b>	<b>324,500</b>					<b>324,500</b>

Funding Sources	2017	2018	2019	2020	2021	Total
Utility - Water	324,500					324,500
<b>Total</b>	<b>324,500</b>					<b>324,500</b>

**Budget Impact/Other**



# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Improvement  
**Useful Life**  
**Category** Water  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1798CIP  
**Project Name** 2017 Kaw WTP Improvement Program

**Department Priority**  
 Unfunded

**Total Project Cost:** \$324,500

**Description**  
 2017 Kaw Water Treatment Plant Annual Improvement Program

**Justification**

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	64,900					64,900
Construction/Maintenance	259,600					259,600
<b>Total</b>	<b>324,500</b>					<b>324,500</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Utility - Water	324,500					324,500
<b>Total</b>	<b>324,500</b>					<b>324,500</b>

**Budget Impact/Other**

# City Manager's Recommended Projects

Data in Year 2017

## City of Lawrence, Kansas

**Department** Utilities  
**Contact** UT Director  
**Type** Maintenance  
**Useful Life** 50 years  
**Category** Water  
**Priority** 1 Critical  
**Status** Active

**Project #** UT1799CIP  
**Project Name** 2017 Watermain Replacement/Relocation Program

**Department Priority**  
 Unfunded

**Total Project Cost:** \$3,935,700

**Description**  
 2018 Watermain Replacement/Relocation Program, to include watermain assessment and maintenance activities through contractor arrangements and in-house at to-be-identified locations.

**Justification**  
 A program for the replacement and rehabilitation of deteriorated and undersized water distribution piping was identified in the 2012 Integrated Water Utility Plan and Capital Improvements Plan. Department of Utilities staff continuously evaluates the condition of the water distribution system based on main breaks, pipe material and age, capacity and fire protection needs. Based on these criteria, along with the criticality of the watermain within the system and the number of services affected, watermains are targeted for replacement.  
 Continued progress in water main replacement further increases the reliability of the City's water transmission system.

<b>Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Planning/Design	787,140					787,140
Construction/Maintenance	3,148,560					3,148,560
<b>Total</b>	<b>3,935,700</b>					<b>3,935,700</b>

<b>Funding Sources</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Total</b>
Utility - Water	3,935,700					3,935,700
<b>Total</b>	<b>3,935,700</b>					<b>3,935,700</b>

**Budget Impact/Other**