



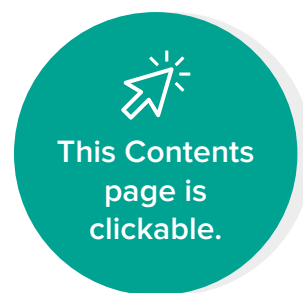
UNHCR
The UN Refugee Agency

FUNDING UNHCR'S PROGRAMMES

GLOBAL REPORT 2023



Visit : reporting.unhcr.org/global-report-2023/funding-unhcrs-programmes for the online version with interactive charts



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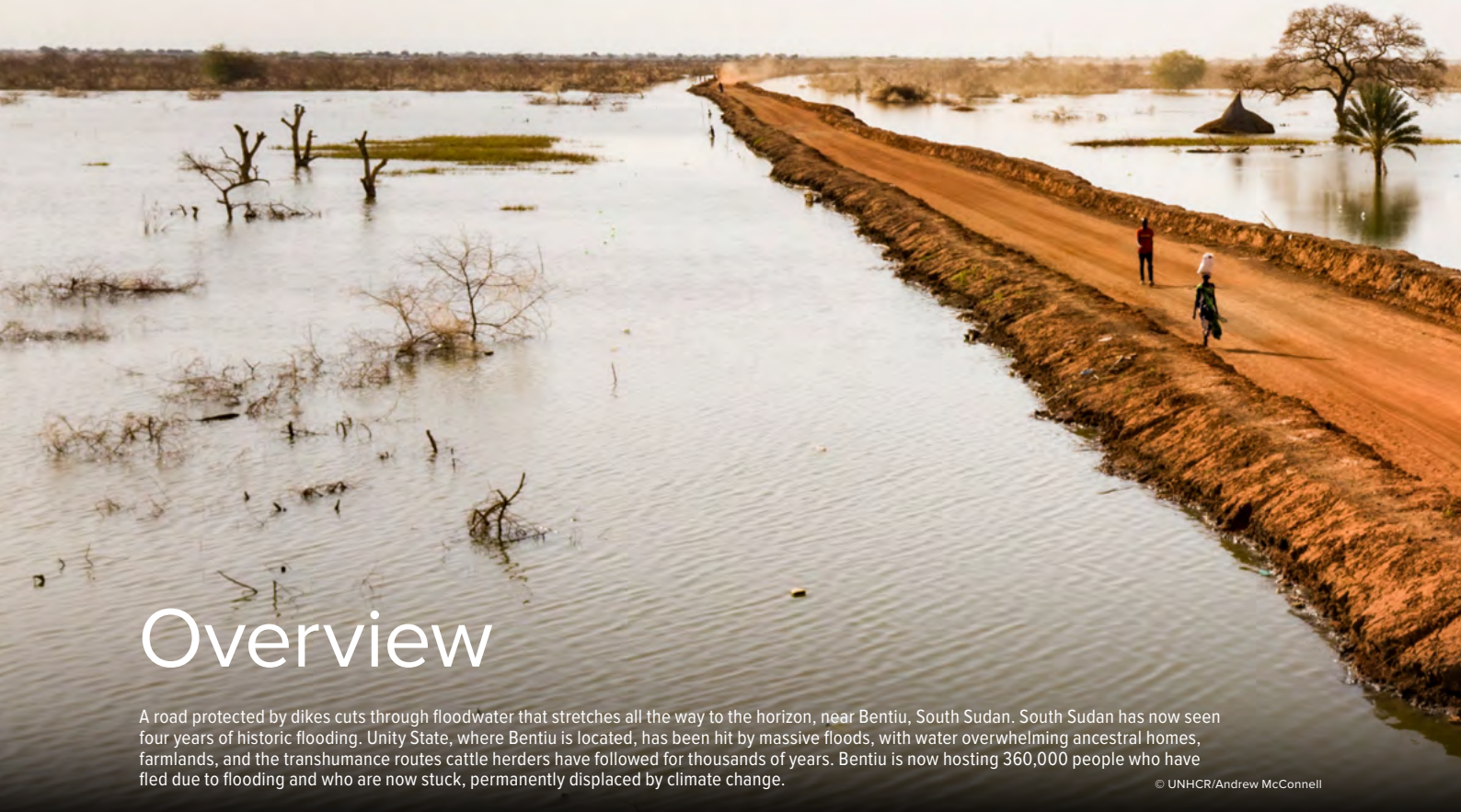
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Overview

A road protected by dikes cuts through floodwater that stretches all the way to the horizon, near Bentiu, South Sudan. South Sudan has now seen four years of historic flooding. Unity State, where Bentiu is located, has been hit by massive floods, with water overwhelming ancestral homes, farmlands, and the transhumance routes cattle herders have followed for thousands of years. Bentiu is now hosting 360,000 people who have fled due to flooding and who are now stuck, permanently displaced by climate change.

© UNHCR/Andrew McConnell

UNHCR's final 2023 **budget** was \$10.929 billion, having increased from the original 2023 budget of \$10.211 billion. Financial requirements for programmed activities amounted to \$10.463 billion, which was \$188 million or almost 2% higher than the \$10.275 billion required in 2022.

Five **supplementary budgets** totalling \$817.5 million were added during the year: \$250 million for the Ukraine situation; \$201.3 million for the response to the earthquake in Türkiye and the Syrian Arab Republic; \$268.7 million for the Sudan situation; \$55.8 million for the Pakistan situation; and \$41.7 million for the Somalia situation.

There was also a **budget reduction** of \$100 million in Iraq, reflecting the alignment of the UNHCR programme with the United Nations Sustainable Development Cooperation Framework and an increased focus on inclusion in development interventions and national planning. To the extent of funds available, UNHCR intends to continue its support in Iraq towards strengthening the capacities of public institutions to deliver relevant services.

In 2023, **expenditure decreased** by 7.9% to \$5.166 billion, leading to an implementation rate (expenditure over total funds available) of 90.4%, compared to 91% in 2022.

Funds available reached \$5.716 billion leaving an overall funding gap – funds available compared to the needs-based budget of \$10.929 billion – of 47.7%, compared to 42.3% in 2022.



Budget and expenditure overview | 2023 (USD)

| REGION | | 1. Protect | 2. Respond | 3. Empower | 4. Solve | TOTAL | % of Global | % of progr. activities |
|---|--------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-------------|------------------------|
| EAST AND HORN OF AFRICA AND THE GREAT LAKES | Budget | 558,281,727 | 1,076,603,668 | 307,313,482 | 218,492,302 | 2,160,691,178 | 20% | 21% |
| | Expenditure | 231,899,940 | 469,717,387 | 96,428,085 | 77,249,454 | 875,294,866 | 17% | 17% |
| SOUTHERN AFRICA | Budget | 175,567,228 | 125,644,369 | 78,862,327 | 91,632,801 | 471,706,725 | 4% | 5% |
| | Expenditure | 68,378,637 | 58,734,842 | 29,007,643 | 22,117,125 | 178,238,247 | 3% | 3% |
| WEST AND CENTRAL AFRICA | Budget | 271,120,546 | 503,592,740 | 156,413,564 | 133,827,763 | 1,064,954,613 | 10% | 10% |
| | Expenditure | 127,192,076 | 242,272,804 | 57,714,431 | 55,055,203 | 482,234,513 | 9% | 9% |
| THE AMERICAS | Budget | 279,043,563 | 253,213,368 | 83,937,672 | 211,237,278 | 827,431,880 | 8% | 8% |
| | Expenditure | 144,123,534 | 102,584,083 | 30,377,002 | 78,050,261 | 355,134,880 | 7% | 7% |
| ASIA AND THE PACIFIC | Budget | 237,081,720 | 402,430,808 | 248,654,014 | 126,818,319 | 1,014,984,861 | 9% | 10% |
| | Expenditure | 125,063,493 | 219,055,468 | 154,551,768 | 76,436,139 | 575,106,868 | 11% | 11% |
| EUROPE | Budget | 632,094,552 | 776,634,205 | 123,515,432 | 161,288,826 | 1,693,533,015 | 15% | 16% |
| | Expenditure | 430,157,639 | 511,342,737 | 23,818,314 | 81,424,150 | 1,046,742,840 | 20% | 20% |
| MIDDLE EAST AND NORTH AFRICA | Budget | 360,293,845 | 1,677,700,626 | 287,957,180 | 115,687,360 | 2,441,639,010 | 22% | 23% |
| | Expenditure | 216,448,075 | 573,953,554 | 124,849,796 | 58,972,394 | 974,223,819 | 19% | 19% |
| SUBTOTAL COUNTRY AND REGIONAL PROGRAMMES | Budget | 2,513,483,181 | 4,815,819,783 | 1,286,653,670 | 1,058,984,649 | 9,674,941,282 | 89% | 92% |
| | Expenditure | 1,343,263,393 | 2,177,660,874 | 516,747,040 | 449,304,726 | 4,486,976,033 | 87% | 87% |
| Global programmes | Budget | 125,168,162 | 274,544,476 | 65,673,702 | 53,663,086 | 519,049,426 | 5% | 5% |
| | Expenditure | 116,984,552 | 224,893,473 | 45,003,401 | 39,129,863 | 426,011,288 | 8% | 8% |
| Headquarters | Budget | 62,927,643 | 146,038,174 | 33,017,112 | 26,978,838 | 268,961,767 | 2% | 3% |
| | Expenditure | 69,425,493 | 126,645,626 | 26,707,657 | 23,221,955 | 246,000,732 | 5% | 5% |
| SUBTOTAL PROGRAMMED ACTIVITIES | Budget | 2,701,578,985 | 5,236,402,433 | 1,385,344,484 | 1,139,626,572 | 10,462,952,475 | 96% | 100% |
| | Expenditure | 1,529,673,438 | 2,529,199,973 | 588,458,098 | 511,656,544 | 5,158,988,053 | 100% | 100% |
| Operational Reserve | Budget | | | | | 453,759,378 | 4% | |
| JPO | Budget | | | | | 12,000,000 | 0% | |
| | Expenditure | | | | | 7,566,659 | 0% | |
| TOTAL | Budget | 2,701,578,985 | 5,236,402,433 | 1,385,344,484 | 1,139,626,572 | 10,928,711,853 | 100% | |
| | Expenditure | 1,529,673,438 | 2,529,199,973 | 588,458,098 | 511,656,544 | 5,166,554,712 | 100% | |

For more details on each regional budget and expenditure, please refer to the [regional overviews](#).



Budget

Father of six Khalid holds his daughter Wajid, 5, while his eldest son Wisam, 12, holds two-month-old baby Ali outside a shelter in Azraq camp in Jordan. Refugees from the Syrian Arab Republic, Khalid and his wife Abeer have lived in the camp since 2016 and have six young children who they share the small shelter with, and who they struggle to provide warm clothing for. The family's shelter recently caught fire while they were out, destroying all their belongings during the cold winter. They now have a new shelter and are being supported by UNHCR with new relief items.

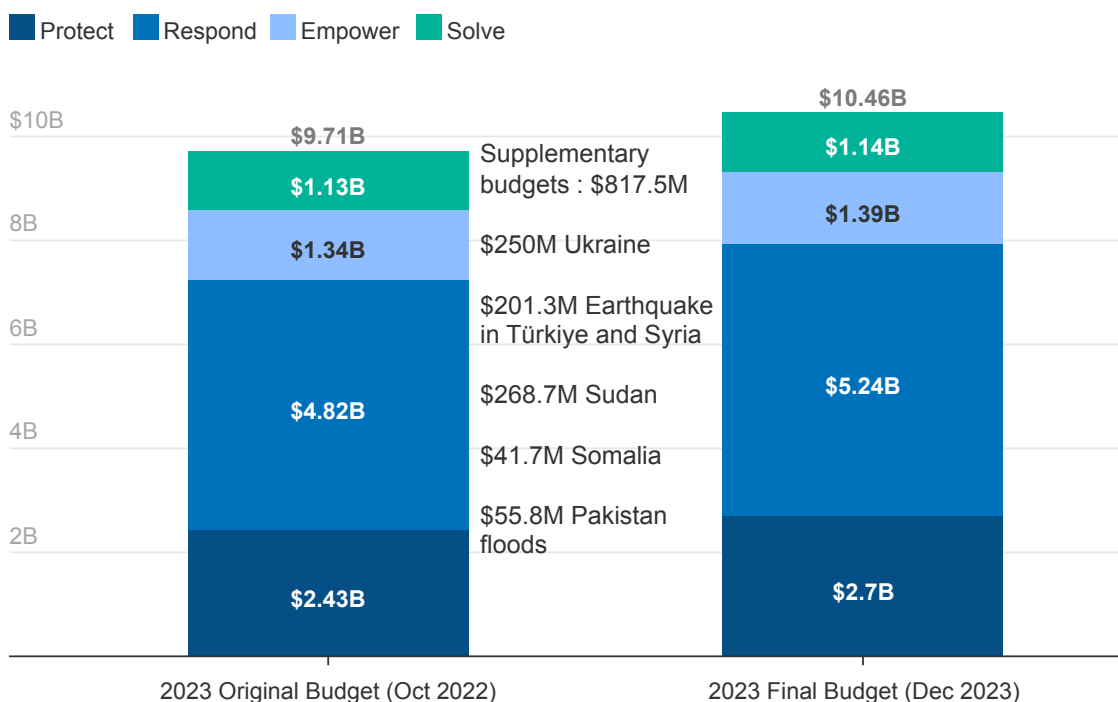
© UNHCR/Claire Thomas

In 2023, financial requirements for programmed activities amounted to \$10.463 billion, which was \$188 million or almost 2% higher than the \$10.275 billion required in 2022.

Programmed activities are: country and regional programmes; global programmes, which are technical

activities undertaken by Headquarters but which are of direct benefit to field operations; and the work of Headquarters to provide leadership, management, policy guidance, administrative support, and managerial and programmatic assistance.

Original and final budget for programmed activities | 2023 (USD billions)



By Impact Area

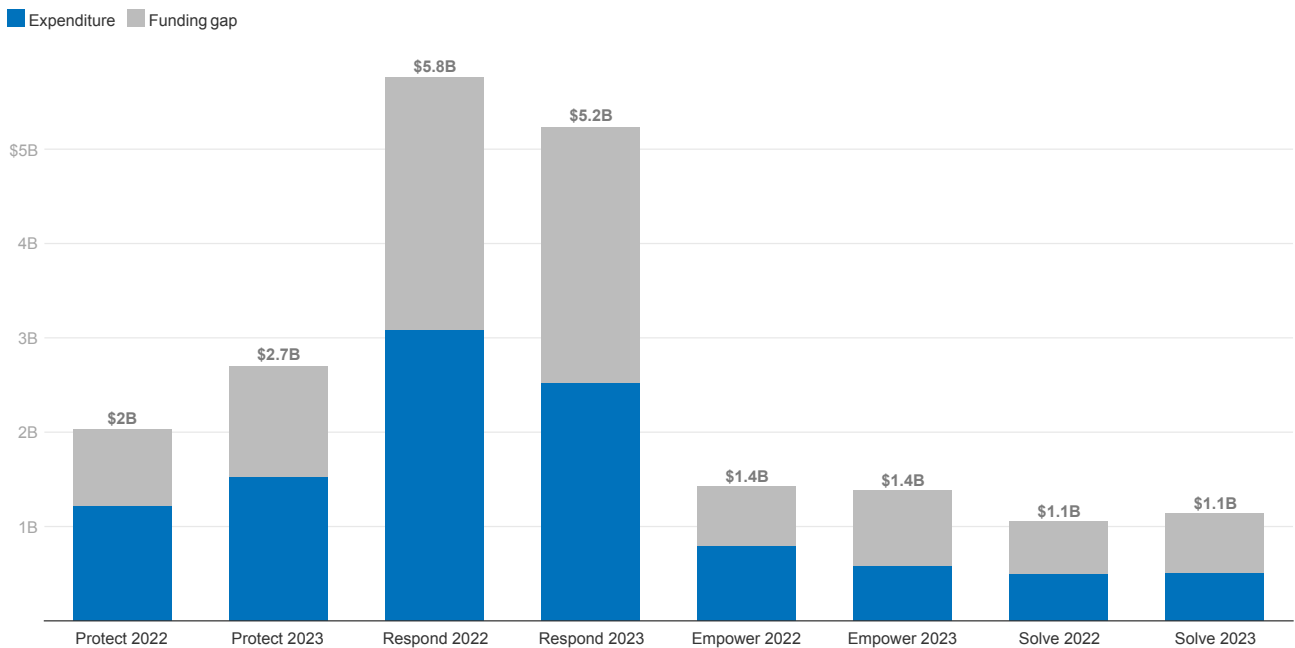
Globally, the budget for **Impact Area 2** (Realizing basic rights in safe environments, or "Respond") was the largest at \$5.236 billion, representing 50% of programmed activities. The largest requirements for this Impact Area were for operations in Ukraine, Lebanon, the Syrian Arab Republic and Jordan.

The budget for **Impact Area 1** (Attaining favourable protection environments, or "Protect") was the second largest at \$2.702 billion or 25.8 % of programmed activities. The largest budgets for this Impact Area were for Sudan, Ethiopia, Türkiye and the Republic of Moldova.

Impact Area 3 (Empowering communities and achieving gender equality, or "Empower") had the third largest budget at \$1.385 billion or 13.2 % of programmed activities. The largest budgets were for Pakistan, South Sudan, Türkiye and the Syrian Arab Republic.

The budget for **Impact Area 4** (Securing solutions, or "Solve") was the smallest at \$1.140 billion or 10.9% of programmed activities. The largest budgets were for Iraq, Afghanistan, Somalia and Mexico.

Budget, expenditure and funding gap by Impact Area | 2022 - 2023 (USD billions)



Amount above each bar is the total budget for each Impact Area.
Source UNHCR

By Region

The largest needs were in the **Middle East and North Africa** at \$2.442 billion, or 23.3 % of the total requirements for

programmed activities, and **East and Horn of Africa and the Great Lakes** at \$2.161 billion or 20.7 % of the total.



Expenditure

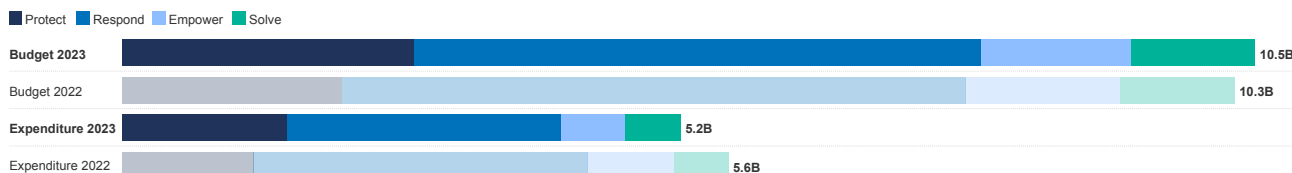
18-year-old Nfutishe and her young child were among more than 135,000 people forced to flee violence in Sake in the Democratic Republic of the Congo's North Kivu province. They arrived safely at the Mugunga displacement site near Goma, where UNHCR provided her with a tarpaulin to protect her young child.

© UNHCR/Blaise Sanyila

Expenditure by Impact Area

Budget and expenditure by Impact Areas | 2022 - 2023 (USD billions)

Expenditure for programmed activities decreased by 8% in 2023 (-\$440.5 million) while its budget increased by 2% (+\$188.4 million).



Programmed activities - Excludes JPOs and Operational reserve
Source: UNHCR

Under **Impact Area 1**, expenditure of \$1.530 billion accounted for 29.6% of UNHCR's total expenditure. This was an increase of \$313.6 million or 25.8% when compared to \$1.216 billion in 2022. UNHCR continued to advocate for the rights of forcibly displaced and stateless people and for a strengthened protection response. For example, UNHCR strengthened its registration and documentation capacity, with 28.2 million people individually registered in the Population Registration and Identity Management EcoSystem (PRIMES).

Under **Impact Area 2**, expenditure of \$2.529 billion accounted for 49.0% of the total, a decrease of \$555.5 million or 18% when compared to \$3.084 billion in 2022. With armed conflict and insecurity continuing to drive new displacement and hindering solutions for those in protracted displacement situations, UNHCR stepped up its response in 43 new emergencies in 29 countries, providing life-saving assistance

and supporting governments.

Under **Impact Area 3**, expenditure of \$588.5 million accounted for 11.4% of total expenditure. This represents a decrease of \$210.3 million or 26.3% when compared to \$798.8 million in 2022. UNHCR advocated the integration of refugees into national frameworks and championed refugees' access to vital services such as health care, education, and employment opportunities.

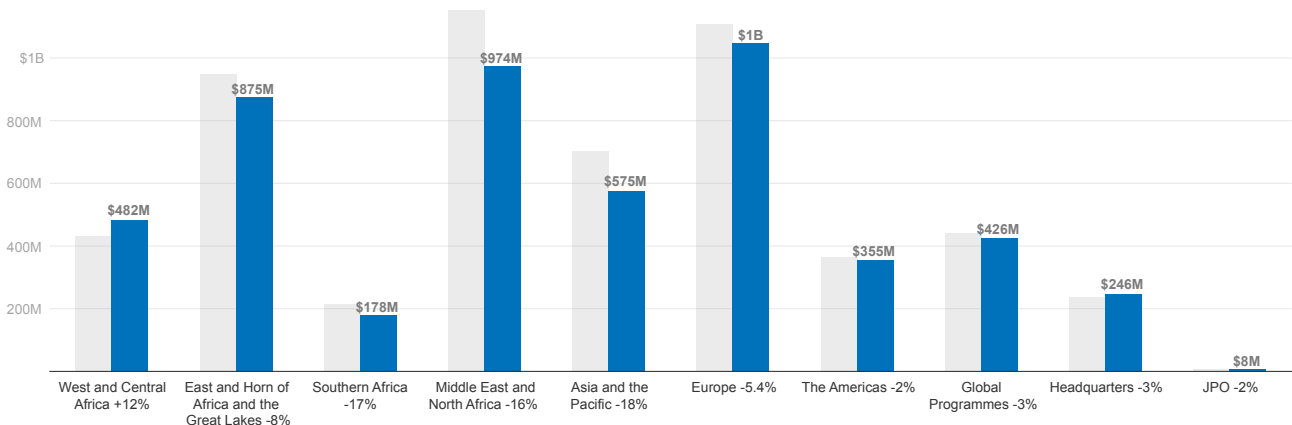
Under **Impact Area 4**, expenditure of \$511.7 million accounted for 9.9% of total expenditure, an increase of \$11.8 million or 2.4% when compared to \$499.8 million in 2022. UNHCR worked towards durable solutions, including for example on an engagement strategy with development actors so as to partner more effectively with international financial institutions and others.

Expenditure by region

2023 vs 2022 expenditure (USD millions)

Global expenditure decreased by 8% (\$440.5M) in 2023 compared to 2022.

2022 Final expenditure 2023 Final expenditure



In [West and Central Africa](#), 2023 expenditure was \$482.2 million, an increase of \$49.9 million or 11.5% when compared to 2022. This budget increase primarily stems from the [crisis in Sudan](#), the scale of which called for additional resources across the region and particularly in Chad and Niger. In addition to the situation in Sudan, the region continued to grapple with protracted crises such as drought and conflict in the Sahel, the Lake Chad Basin, and in the Central African Republic.

In the [East and Horn of Africa and the Great Lakes](#), expenditure was \$875.3 million, a decrease of \$72.1 million or 7.6% when compared to 2022. Across the region, the situation remained challenging, with an increased number of IDPs due to conflict in [Sudan](#), long devastating droughts, and growing numbers of refugees.

Expenditure in [Southern Africa](#) amounted to \$178.2 million, a decrease of 16.7% or \$35.7 million compared to expenditure of \$213.9 million in 2022. The complex crises in the [Democratic Republic of the Congo](#) and Mozambique were the main drivers of forced displacement in the region. At the same time, protracted refugee situations persisted in other countries in the region.

Expenditure in the [Middle East and North Africa](#) amounted to \$974.2 million, a decrease of \$179.4 million or 15.6% when compared to \$1.154 billion in 2022. The region was confronted with multiple emergencies such as the earthquake in the Syrian Arab Republic, massive flooding in Libya, displacement

in Egypt from the conflict in [Sudan](#), and displacement in Mauritania due to increased insecurity in Mali.

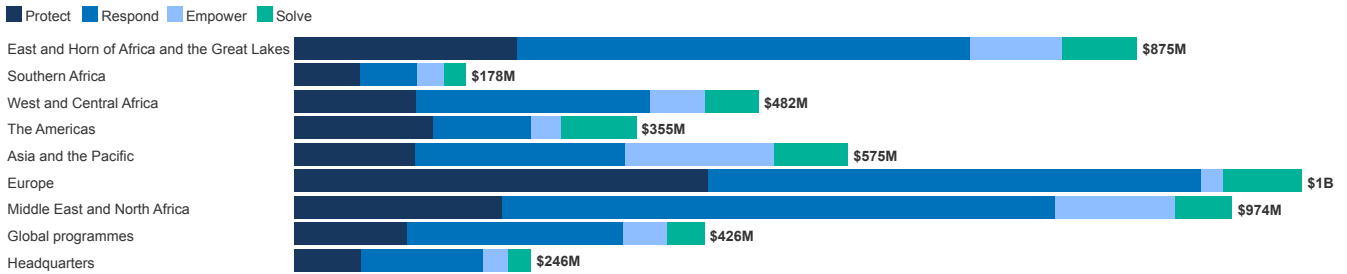
In [Asia and the Pacific](#), expenditure amounted to \$575.1 million, a decrease of \$127 million or 18.1% compared to expenditure of \$702.1 million in 2022. Climate change complicated displacement across the region, with UNHCR helping build the climate resilience of displaced people by, for example, advocating their inclusion in national disaster risk reduction plans.

Expenditure for [Europe](#) amounted to \$1.047 billion, a decrease of \$60.1 million or 5.4% compared to expenditure of \$1.107 billion in 2022. The [Ukraine situation](#) remained the largest emergency in the region. Access to decent work, affordable housing and social protection remained key concerns for forcibly displaced in Europe. UNHCR helped address social protection barriers through advocacy, outreach, information, enrolment assistance and legal advice, particularly for the most vulnerable groups.

Expenditure in [the Americas](#) amounted to \$355.1 million, a decrease of \$8.6 million or 2.4% compared to \$363.7 million in 2022. There was a notable increase in the number of people on the move in Central and North America. To address these challenges of displacement and mixed movements, UNHCR employed a comprehensive route-based approach to strengthen protection and solutions from countries of origin through transit to final destination.

Expenditure by region and Impact Area | 2023 (USD millions)

UNHCR's expenditure for its programmed activities (excluding JPOs and operational reserve) totalled \$5.159 billion in 2023.



Country Operational Technical Support (**COTS**) was introduced in the 2024 programme budget as a separate line under country and regional programmes. COTS relates to activities managed at Headquarters and directly benefiting country operations. If the same was applied for 2023, expenditure under COTS would amount to approximately \$118 million.

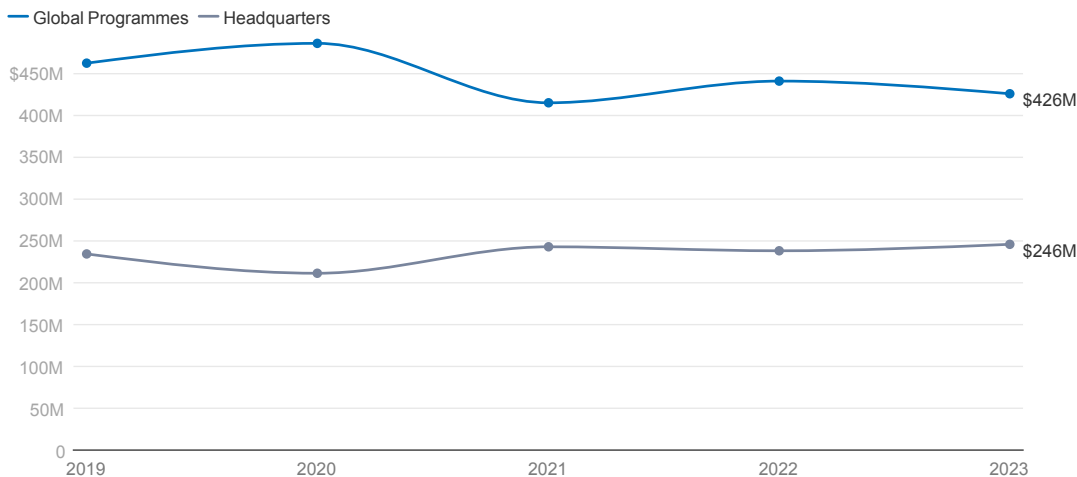
Global programmes

The expenditure was \$426 million, a decrease of \$15.1 million or 3.4% compared to \$441.1 million in 2022, mainly due to significant investments in the global supply management platforms in support of the Ukraine situation that were completed in 2022. In 2023, significant investments included the [2023 Global Refugee Forum](#), which aimed at mobilizing new pledges and initiatives.

Headquarters

The expenditure increased slightly by \$7.7 million to \$246 million or 3.2% compared to \$238.3 million in 2022 due to investments in systems development and maintenance across HQ divisions.

Expenditure for Global programmes and Headquarters | 2019 - 2023 (USD millions)



Amounts do not include expenditure for JPOs.

Operational reserve

A total of \$31.9 million was transferred from the operational reserve: \$17.5 million in support of emergency preparedness and response for the situation in [Burkina Faso](#) and \$14.4 million for the response to the [Afghanistan](#) earthquake.

For the situation in Burkina Faso, additional resources were required to address the influx of displaced people from Burkina Faso and neighbouring countries, namely Cote d'Ivoire, Ghana and the Senegal representation office. In Afghanistan, additional resources were required to meet the critical needs of 25% of people in need (56,000 refugee and IDP returnees) in Herat Province, helping cover shelter, WASH, cash assistance and protection activities.

Expenditure by source of funding

Expenditure by source of funding | 2023 (USD thousands)

| | SOURCE OF FUNDING | | | | | | | | TOTAL | |
|--|---------------------------------|---------------|------------------------------------|------------------|----------------|---------------------------------|------------------------|-------------------------------|---------------|------------------|
| | ~~Carry-over from prior years~~ | | ~~~Voluntary Cash Contributions~~~ | | | Voluntary in-kind Contributions | Indirect support costs | United Nations Regular Budget | | Other income |
| | Earmarked | Unearmarked | Earmarked | Softly earmarked | Unearmarked | | | | | |
| FIELD OPERATIONS | | | | | | | | | | |
| East and Horn of Africa and the Great Lakes | 21,016 | - | 549,731 | 114,959 | 114,066 | 54,470 | 6,256 | - | 14,797 | 875,295 |
| Southern Africa | 1,576 | - | 85,677 | 55,520 | 25,723 | 2,024 | 5,440 | - | 2,278 | 178,238 |
| West and Central Africa | 14,006 | - | 271,844 | 87,016 | 83,922 | 12,544 | 7,319 | - | 5,584 | 482,235 |
| Americas | 5,929 | - | 275,326 | 19,707 | 44,162 | 1,232 | 6,485 | - | 2,295 | 355,135 |
| Asia and the Pacific | 27,036 | - | 327,204 | 139,989 | 49,367 | 2,595 | 5,521 | - | 23,395 | 575,107 |
| Europe | 235,452 | - | 483,909 | 259,900 | 23,080 | 16,858 | 994 | - | 26,550 | 1,046,743 |
| Middle East and North Africa | 60,121 | - | 616,369 | 163,382 | 108,936 | 9,320 | 8,044 | - | 8,051 | 974,224 |
| TOTAL COUNTRY AND REGIONAL PROGRAMMES | 365,135 | - | 2,610,061 | 840,473 | 449,255 | 99,042 | 40,059 | - | 82,951 | 4,486,976 |
| Global Programmes | 7,209 | 48,459 | 46,381 | 42,196 | 256,485 | 16,186 | 859 | - | 8,236 | 426,011 |
| Headquarters | 129 | - | 2,480 | - | - | 12,064 | 184,477 | 44,634 | 2,216 | 246,001 |
| Operational Reserve | - | - | - | - | - | - | - | - | - | - |
| Junior Professional Officers Fund | 5,175 | - | 2,391 | - | - | - | - | - | - | 7,567 |
| TOTAL | 377,648 | 48,459 | 2,661,314 | 882,669 | 705,740 | 127,292 | 225,395 | 44,634 | 93,403 | 5,166,555 |
| % of total expenditure | 7% | 1% | 52% | 17% | 14% | 2% | 4% | 1% | 2% | 100% |

1 "Softly earmarked" includes contributions earmarked at the regional, subregional, situation or thematic level.
 2 "Other income" includes miscellaneous income, prior year adjustments, cancellations and other internal transfers.

This table displays how UNHCR used its various sources of income to cover its \$5.167 billion expenditure. Unearmarked income was allocated throughout the year in line with identified priorities and needs, and according to the overall objectives of kickstarting emergency operations; bolstering underfunded operations; and enabling programmes to be implemented fully. No unearmarked funding was used for Headquarters.

Voluntary contributions represented the largest source of funding. Earmarked voluntary contributions funded 51%

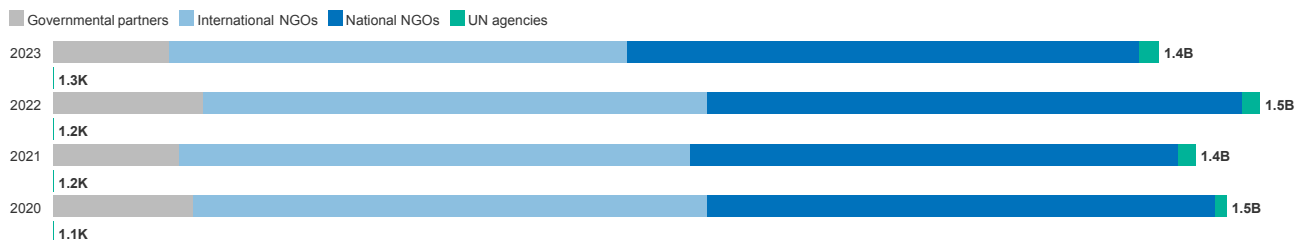
of UNHCR operations, softly earmarked funded 17%, and unearmarked voluntary contributions funded 14%. The largest expenditures funded from earmarked voluntary contributions were in the Middle East and North Africa (23.2%), followed by the East and Horn of Africa and the Great Lakes (20.7%), and Europe (18%).

UNHCR funded \$225.4 million or 4% of expenditure from indirect support costs, \$184.5 million at Headquarters, \$0.9 million under global programmes and \$40.1 million in the regions.

Expenditure via partners

Global expenditure via partners | 2020 - 2023 (USD millions)

\$1.371 billion spent via 1,266 partners in 2023.



Figures appearing below each bar are the total number of partners or for each category when scrolling on.

Of UNHCR's total expenditure, **\$1.371 billion was implemented through 1,266 funded partners working in 108 operations**. Funded partners included 845 national NGOs and 231 government partners. Local and national responders made up 85% of all funded partners, following similar trends as in past years. UNHCR disbursed approximately \$778.7 million to local and national responders, which represented 57% of UNHCR's total partnership funding and 24.4% of overall programme expenditure. Similar to the previous year, UNHCR directly implemented large-scale cash and in-kind assistance programmes in some countries in the Ukraine situation, primarily in Ukraine and the Republic of Moldova, which resulted in a lower share of partnership funding overall. However, in comparison to the first year of the emergency in 2022, there was a higher proportion of local and national partners supporting the response. Discounting the Ukraine situation, 26% of UNHCR's overall programme budget was spent via local and national responders.

UNHCR continued to **invest significantly in localization**, including by scaling up its grant agreement mechanism that provides a simple and efficient tool for organizations led by forcibly displaced and stateless people to receive funding directly from UNHCR. A survey carried out with 46 organizations which benefited from these grants previously reported high levels of satisfaction and underscored the grants were useful to ensure community-based engagement and start building the internal capacity of these organizations. This positive feedback enabled UNHCR to raise the budget ceiling for the grants to \$12,000 per agreement in late 2023. 107 grant agreements with 93 organizations were signed in 26 countries in 2023, bringing the total of grant agreements to nearly 200 since their launch in 2021.

Coordination in refugee situations

UNHCR's planning and budgeting starts at the field level. Planning identifies the needs of forcibly displaced and stateless people. These needs form the basis for operations to produce budgets for the planning year. These budgets are aggregated at global level and then carefully reviewed and approved by ExCom as UNHCR's global needs-driven budget. This programme budget becomes the basis for the annual Global Appeal. This is the budget for which UNHCR fundraises, and to which donors provide voluntary contributions. Those contributions, together with detailed reporting on what UNHCR was able to do with donors' support, are reflected in the annual Global Report.

During the year, should **operations be faced with emergencies bringing new or unforeseen needs** during the planning phase of a significant nature, which cannot be covered within the approved budget, UNHCR may endorse a **supplementary budget**. The new financial needs come in addition to the operation's initially approved budget. This supplementary budget is issued externally as an advocacy, communications and **fundraising tool in the form of a supplementary appeal**.

In some cases, a UNHCR operation's financial needs and activities are included in whole or in part in various inter-agency coordination response mechanisms plans. Most particularly, these include RRP – regional or country refugee response plans – and HRP – humanitarian response plans. The former are coordinated and led by UNHCR for refugee emergency situations (from the onset of an emergency to more protracted situations) and are expressions to operationalize UNHCR's responsibilities under its refugee coordination mandate and in line with the [Refugee Coordination Model \(RCM\)](#). The latter is coordinated by OCHA for humanitarian response within countries, mainly for people in need of humanitarian assistance (including IDPs) emergencies.

Where relevant, an HRP may also include a separate but integrated inter-agency refugee chapter that outlines the specifics of any refugee response within the country.

Activities included in RRP or HRP are not additional to those included in UNHCR's budget, nor are they duplicative. They are simply expressed within a different framework to the operational plan to show complementarity among all inter-agency partners working in a country or regional response framework. By definition, and because of the nature of refugee movements which are cross-border, a Regional RRP will include several countries within it, whereas a country RRP and an HRP are specific to the country within which it is based. An RRP provides donors with a transparent and coherent picture of the needs of refugees, host communities and other needs, and represents a vetted single strategic response plan coordinated with host governments. To track progress, improve transparency and flag funding gaps, the Refugee Funding Tracker compiles all financial data related to refugee programmes and regional response plans. A similar environment exists for HRPs, with financial tracking provided by OCHA's Financial Tracking Service.

For RRP and HRP, donors do not fund the response plans directly: instead, they fund agencies in the plans for particular activities. Hence the importance of RRP and HRP as coordination, and advocacy and fundraising instruments. Those agencies, in turn, are responsible for reporting their funding to UNHCR for inclusion in the Refugee Funding Tracker, or to OCHA for inclusion in the Financial Tracking Service. The more agencies report, and the better the quality of their reporting, the better the information in both tracking systems, with benefits such as better analysis of funding flows. Donors can be and are important advocates for reporting: a donor can itself report its funding, and can also encourage the recipients of their funding to report as well.

Inter-agency response plans | 2023 (USD)

| Plan | Situation | Funds requested | Funds received | Funding gap | Funding level |
|--|-------------|-----------------------|----------------------|----------------------|---------------|
| Regional Refugee Response Plans | Afghanistan | 613,012,986 | 200,605,989 | 412,406,997 | 33% |
| | DRC | 605,048,527 | 196,335,626 | 408,712,901 | 32% |
| | South Sudan | 1,333,140,971 | 278,980,553 | 1,054,160,418 | 21% |
| | Sudan | 1,004,761,772 | 385,667,399 | 619,094,373 | 38% |
| | Ukraine | 1,685,495,256 | 730,195,519 | 955,299,737 | 43% |
| Regional Refugee and Resilience Plan | Syria | 5,856,939,097 | 1,807,522,542 | 4,049,416,555 | 31% |
| Regional Refugee and Migrant Response Plan | Venezuela | 1,715,042,189 | 402,672,862 | 1,312,369,327 | 23% |
| Rohingya Joint Response Plan | Myanmar | 875,927,365 | 573,475,904 | 302,451,461 | 65% |
| Grand Total | | 13,689,368,163 | 4,575,456,394 | 9,113,911,769 | 33% |



Click [here](#) for more on UNHCR's strategic partnerships in 2023.



UNHCR and other UN staff take part in an inter-agency visit to a site for internally displaced people who had fled from violent clashes, including heavy artillery bombardment, in the Democratic Republic of the Congo in February 2023. More than 117,000 people, mainly women and children, fled into Masisi Territory in the space of a week.



Income

Saior Suarez, 33, a Colombian asylum-seeker in Mexico, plays with his 1-year-old son Liener at the J’Tatic Shelter in Palenque. Run by the local church and supported by UNHCR, the Shelter has 120 beds and offers basic medical care and meals. With more asylum-seekers and migrants arriving every day, most residents are given only three days to find their feet and move on.

© UNHCR/Nicolo Filippo Rosso

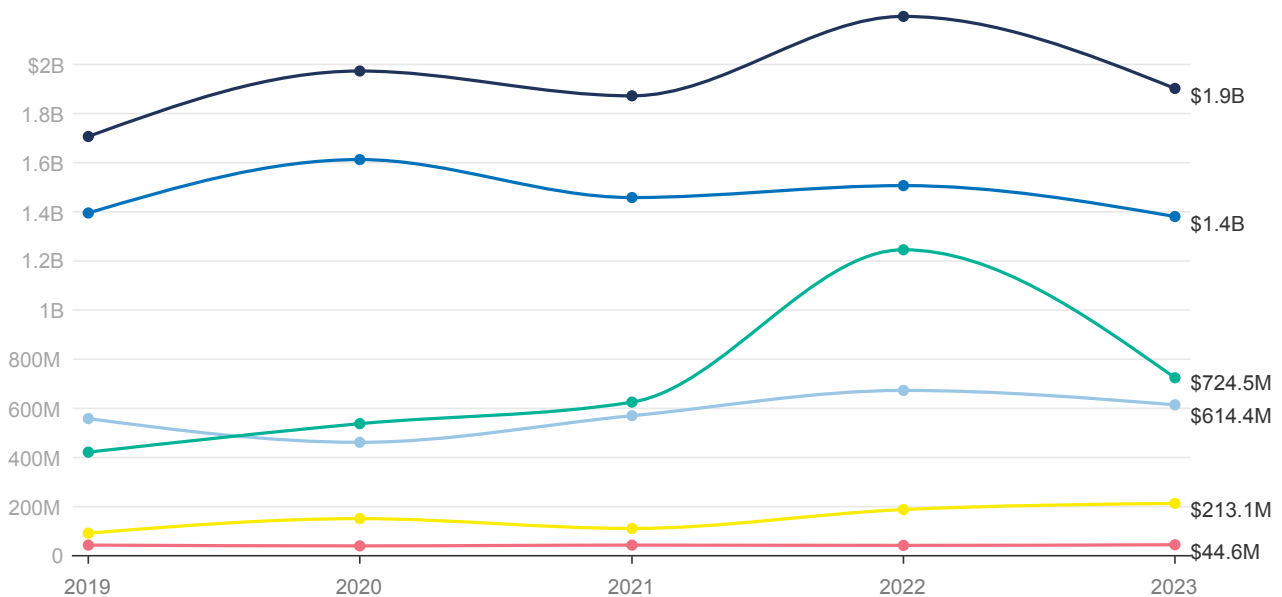
In 2023, **UNHCR faced significant funding challenges**, stemming primarily from a decline in the quantity, quality and timeliness of voluntary contributions from several donors. These declines were serious obstacles to UNHCR’s ability to respond to the escalating global crisis of forced displacement, whereas timely, sufficient and quality funding allows UNHCR to swiftly address emerging needs and assist displaced

populations. The decrease in voluntary contributions – particularly in flexible funding – meant UNHCR faced heightened difficulties in meeting the many and pressing needs of forcibly displaced persons worldwide, left gaps in its assistance, and meant it had to take drastic measures to realign and reorganize its staffing and operational footprint.

Sources of income | 2019 - 2023

Total income from governments and EU : \$3.6B (2019), \$4B (2020), \$3.9B (2021), \$4.4B (2022) and \$3.9B (2023)

— United States of America — European Union and EU Member States — Other governmental donors — Private donors — UN pooled funding and intergovernmental donors — UN Regular Budget



Quantity

Contributions and funds available in 2023 | USD millions

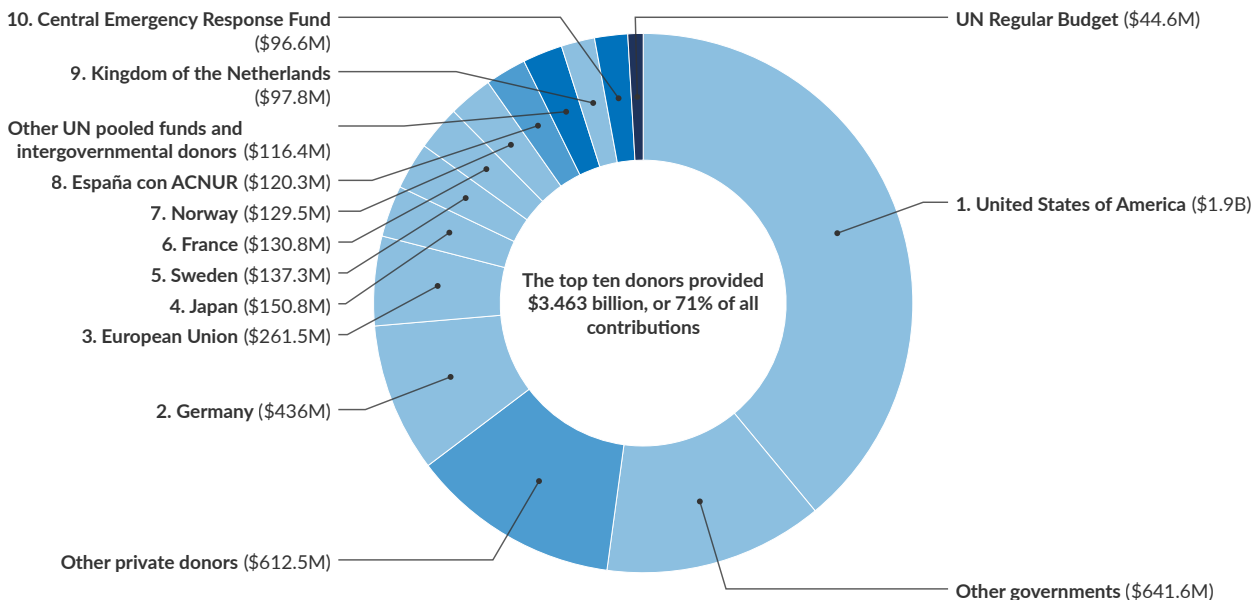
| Type of funds | Contributions received in 2023 | Funds from past year and others | Total Funds available in 2023 |
|---|--------------------------------|---------------------------------|-------------------------------|
| Voluntary contributions received in 2023 for implementation in 2023 | 4,576 | | 4,576 |
| Contributions for implementation in future years | 259 | | |
| UN regular budget | 45 | | 45 |
| Contributions from past years | | 196 | 196 |
| Carry-over from past years | | 573 | 573 |
| Other funds available and adjustments | | 326 | 326 |
| Total | 4,880 | 1,095 | 5,716 |

UNHCR raised \$4.880 billion in contributions in 2023, including funds for activities beyond 2023 and the \$44.6 million assessed contribution of the UN Regular Budget.

Available resources totalled \$5.716 billion when carry-over, multiyear contributions from past years, and other funds available and adjustments are considered. This was a decrease from the \$6.180 billion available in 2022. The funds available to UNHCR covered 52% of global budget requirements, compared to 58% in 2022.

Voluntary contributions amounted to \$4.835 billion, almost a billion dollars less than the \$5.809 billion received in 2022. UNHCR is grateful for the voluntary contributions it received from its donors – both traditional and newer donors – many of whom were also managing increased fiscal pressures. In some cases, these resulted in reduced levels of Overseas Development Assistance (ODA) for multilateral organizations such as UNHCR. Currency devaluations were another determining factor.

Contributions from the top ten donors | 2023



The income from España con ACNUR includes \$8.3 million in contributions from autonomous authorities in Spain.

UNHCR is grateful for the significant increases in voluntary contributions in 2023 compared with 2022 from among others, the Kingdom of Saudi Arabia (+365%), the State of Kuwait (+210%), UN Joint Programmes (+188%), Education Cannot Wait (+46%), Finland (+39%), the Central Emergency Response Fund (+37%), France (+32%), Austria (+32%), Ireland (+21%), and Norway (+10%).

The more significant reductions in 2023 compared with 2022 included Qatar (-97%), the private sector (-66%), Italy (-50%), the United Kingdom of Great Britain and Northern Ireland (-43%), Canada (-22%), Germany (-19%), the United States of America (-13%), and Japan (-10%). These reductions notwithstanding, the **United States of America and Germany remained UNHCR's top two donors.**



Tens of thousands of Afghans returned to Afghanistan following the announcement of a decree by the Government of Pakistan to deport undocumented foreigners. UNHCR and partners, as part of an inter-agency response led by IOM, scaled up operations to help those arriving, identifying the most vulnerable and those with specific needs for help.

© UNHCR/Oxygen Empire Media Production

Underfunding

UNHCR highlighted the **impact of underfunding** on forcibly displaced and stateless people by publishing two reports, in June and September 2023. The reports focused on 13 large operations which had 36% of the world's forcibly displaced and stateless people.

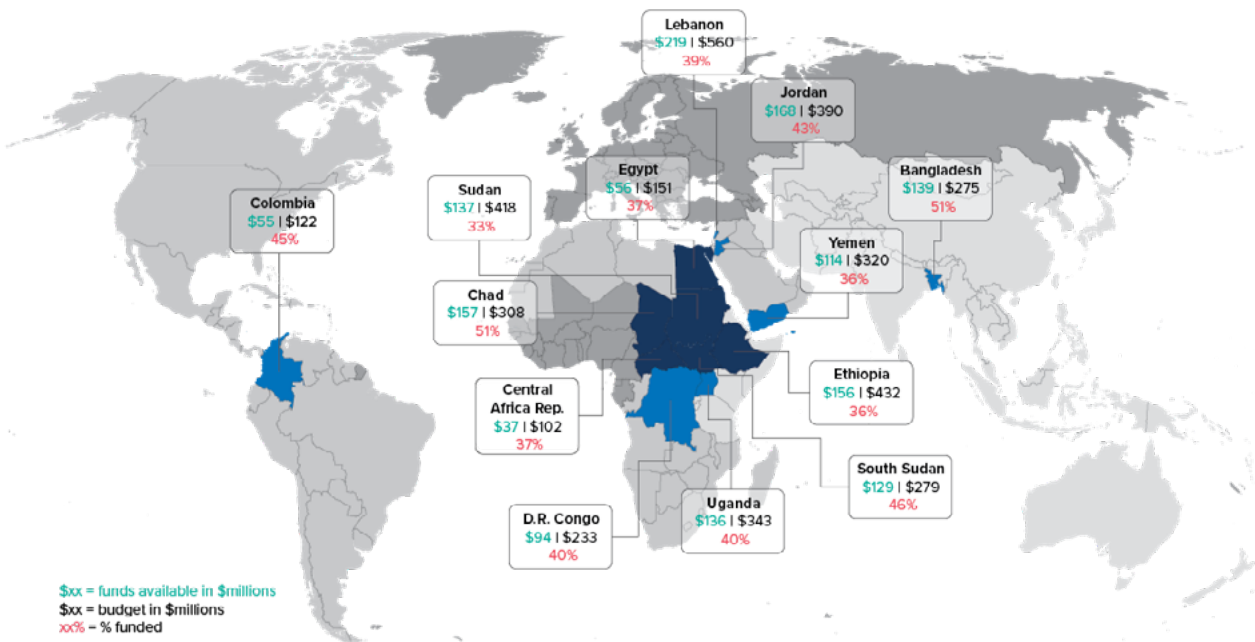
For most operations, from the time the alert was first sounded until year-end, the **funding levels increased** by no more

than 14%, with the exception of Chad (30%), Central African Republic and Egypt (both by 19%). It is also worth noting that the May funding levels for South Sudan, Sudan, and Chad were based on a lower budgetary requirement, which were then amended in August through a Supplementary Budget. This data indicates that overall, fundraising efforts had the most impact on countries that were part of the Sudan emergency.

[Read more on the 2023 underfunded reports](#)

Support to underfunded operations | 2023

\$1,598 | \$3,934 | 41%



The specific fundraising focus on these **13 operations** complemented overall fundraising efforts for the whole organization, which was done through a sustained outreach with both the public sector and the private sector at all levels. Unfortunately, the funds available to UNHCR at the start of the fourth quarter were only equivalent to 44% of its total budget of \$10.929 billion (compared to 50% at the same time in 2022). At that time, UNHCR signalled that at an absolute minimum, it would still need to raise another \$650 million before the end of 2023 to avoid devastating cuts.

One month into the fourth quarter, UNHCR had still not received firm assurances from donors that it would receive more funding before the end of the year. In this context, the organization had to undertake a range of cost-saving measures. For example, non-essential activities – such as with regards to travel, workshops, and other events, as well as procurement and

partner agreements – were deferred to 2024.

To the extent possible, efforts were made to minimize the **impact of these cost-saving measures** on forcibly displaced and stateless people. Inevitably, operations were required to prioritize more robustly, and simply had to do less with less.

As a result of this robust prioritization and deferrals, as well as funding that arrived during the last weeks of the year, UNHCR was able to cover all the commitments it had made during the year. However, while the amount of voluntary contributions received in 2023 was higher than that of 2021 (\$4.637 billion), this increase was insufficient to meet the additional needs resulting from the steep rise in the number of forcibly displaced and stateless people. This resulted in a drop in per capita funding – defined as income over the total population of people in need – from \$57 to \$47 during this same period.



Forced displacement has expanded hugely since 2010 and funding for UNHCR has not kept up. Since 2013, when funding averaged \$72 for every forcibly displaced or stateless person, the numbers of people in need have grown at a faster rate than the increase in funding. In 2023, per capita funding for UNHCR reached a new low of \$47, 19% below the 10-year average.

Quality

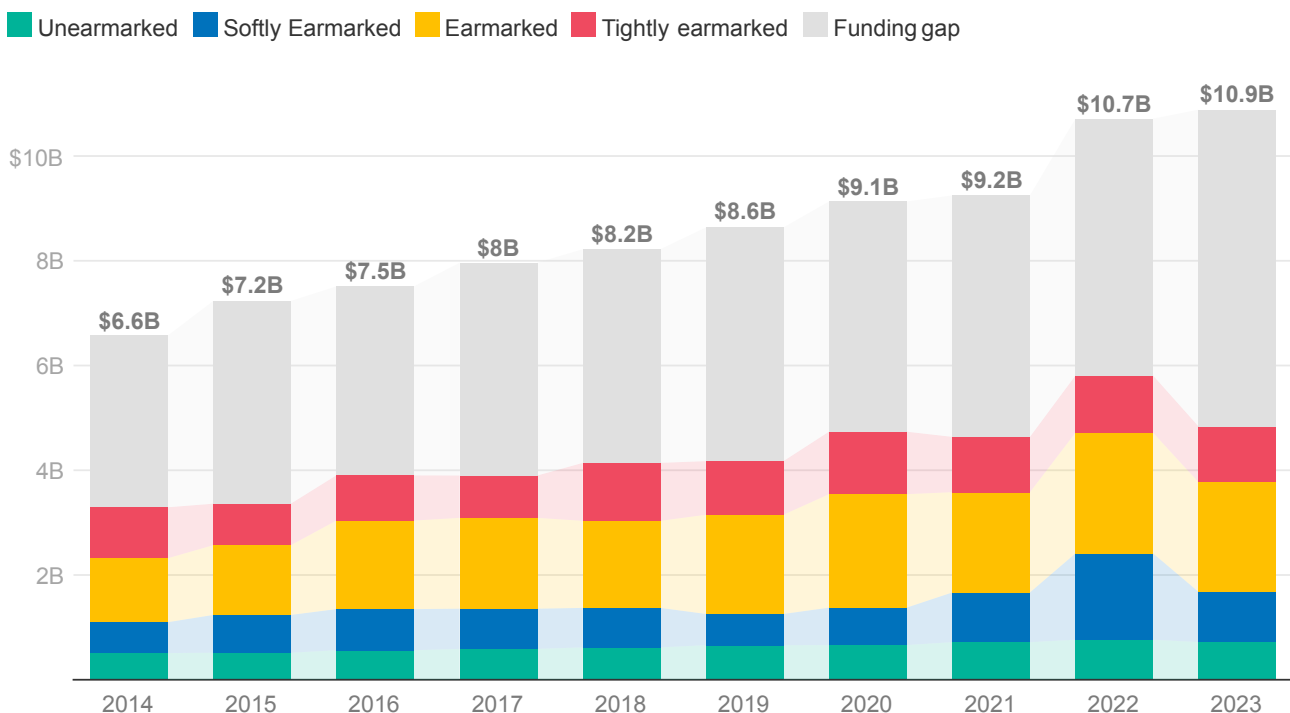
The quality of funds relates to **how much income is flexible** (unearmarked and softly earmarked) and multi-year in accordance with the Grand Bargain’s definitions¹.

[1. Multi-year and flexible funding - Definitions Guidance Summary](#)

With the size, scale, and costs of humanitarian crises growing, quality humanitarian funding for refugee responses is invaluable.

Voluntary contributions vs budget | 2014 - 2023 (USD billions)

Figures above each bar is the budget amount.



* UN Regular Budget excluded. Acknowledgement Year Basis.

Flexible funding includes funding that is unearmarked and can be spent without restrictions, or softly earmarked, for example to a theme, a situation, or a region.

Flexible funding is allocated to where it is most needed. Once more earmarked funding is received for an operation, the flexible funding that it is using is “released” to resource operations which continue to have major needs but have received less attention. For example, by the end of the first quarter of 2023, the following ten operations were the main recipients of flexible funding allocations: Ukraine, Lebanon, Jordan, Republic of Türkiye, Moldova, Iraq, Syrian Arab Republic, Afghanistan, Ethiopia and Uganda. By year-end, **the top 10 operations to which flexible funds were allocated** were Uganda, Chad, Iraq, Jordan, Ethiopia, Yemen, Kenya, Sudan, Niger and Nigeria.

Flexible funding includes unearmarked funding. Governments gave \$440 million in unearmarked funding, or 61% of the total, while the other \$278 million (39%) came from the private sector, including \$172 million from UNHCR’s National Partners.

There was a **reduction in unearmarked funds in absolute terms**: \$764 million in 2022 and \$718 million in 2023 (a 6% decrease). This meant that in addition to operations receiving less funding specifically directed to their countries, they had to rely on a smaller pool of unearmarked funds, while often having to respond to increased needs.

At year-end, **the top 10 operations to which unearmarked funds were allocated** were Iraq, South Sudan, Yemen, Chad, Kenya, Nigeria, Ethiopia, Jordan, Central African Republic, and Mauritania. Of these ten, South Sudan, Yemen, Chad, Ethiopia, Jordan, and the Central African Republic had been flagged as underfunded in the two underfunded reports. Against this specific advocacy, these six operations continued to need unearmarked funding in order to deliver on the most urgent priorities for the year.

At the 2023 Global Refugee Forum (GRF), the Governments of Denmark, Finland, Iceland, the Kingdom of the Netherlands, Norway, Sweden and Switzerland led the formulation of a multi-stakeholder pledge on [Quality Humanitarian Funding for Refugee Situations, which now has 10 participating Member States](#). In line with Grand Bargain commitments, this pledge commends the generous ongoing contributions from current donors of quality funds and encourages their continued, long-term commitment to providing UNHCR with at least 30% of their annual humanitarian support in unearmarked funds, or 50% flexible funds. Where existing agreements do not meet this target, current and new donors are encouraged to mobilize additional resources to close the gap by the next GRF in 2027. UNHCR is engaged to support donors in fulfilling these commitments as well as expanding the list of pledges.

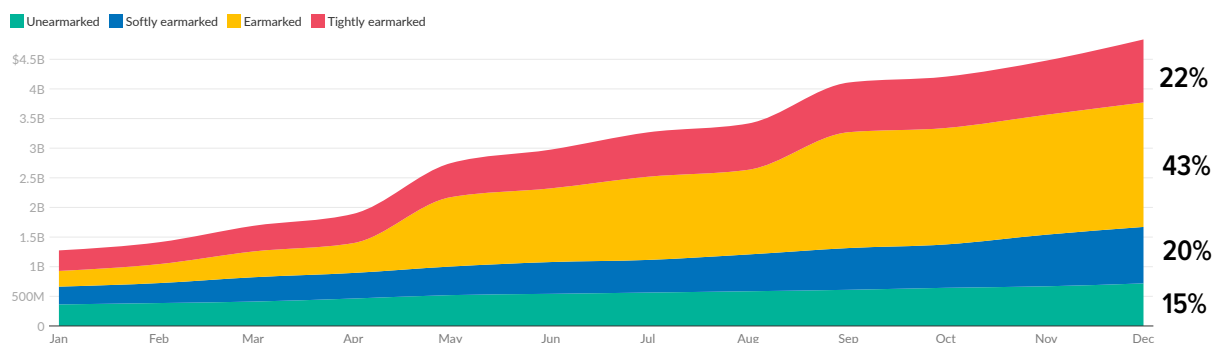
[Read more on flexible funding in 2023](#)

Timeliness

The magnitude of displacement in 2023 pushed the boundaries of UNHCR’s capacity to respond. However, **timely support from donors allowed the organization to continue strengthening preparedness and response capacity** in the face of growing needs, and flexible funding was essential in helping us respond where needs were greatest. In addition to critical support from government donors contributing

unearmarked funding, UNHCR was able to quickly launch emergency responses thanks to over \$78 million in global emergency reserve funding from the United States, Sweden and Denmark. Private sector donors also contributed more than \$22 million in funding softly earmarked for use in situations and emergencies worldwide, as well as valuable unearmarked funding.

Timing of pledges | 2023 (USD billions)



Source: UNHCR

By the end of the first quarter of 2023, UNHCR had received 35% of the funds it would receive for the whole year, compared with 32% in 2022. On the one hand, this showed that some donors were delivering on pledges made at the [UNHCR Pledging Conference for 2023](#) in a timely manner.

On the other hand, the percentage data for 2022 was also very much affected by the fact that the total income received by year-end was substantively higher because of the generous response to the Ukraine emergency throughout the year.

Predictability



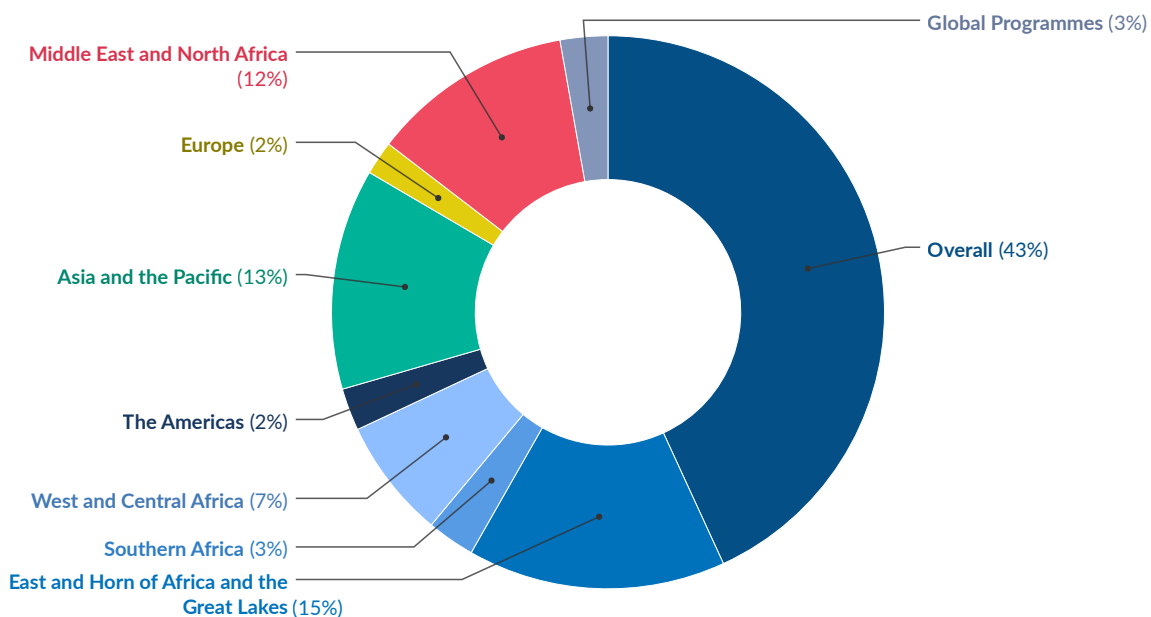
Multi-year funding – funding pledged for 24 months or more – facilitates UNHCR’s efforts to allocate resources to its operations around the world at the beginning of the year. In

short, this type of contribution is extremely valuable in giving predictability.

Levels of earmarking of multi-year funds for 2023



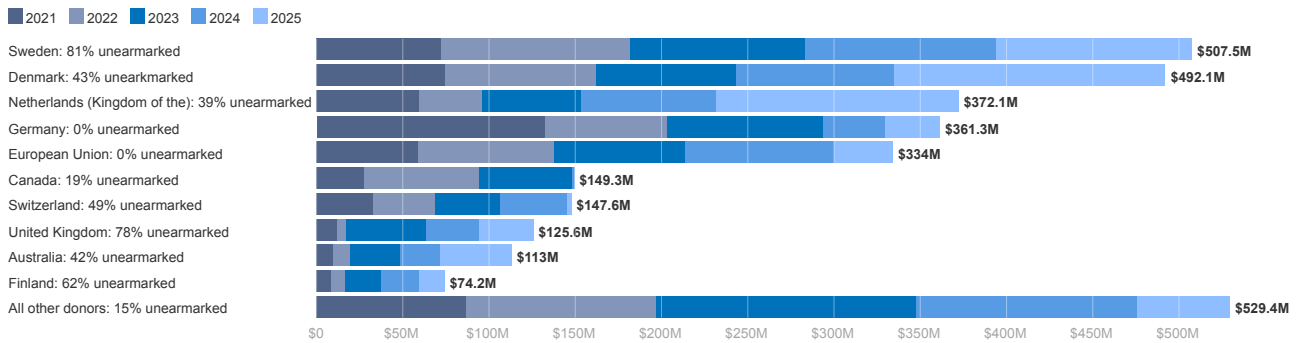
Regions of earmarking of multi-year funds



Multi-year funding for use in 2023 amounted to \$746 million, higher than the \$618.3 million available for use in 2022. The top five providers of multi-year funding in 2023 were Sweden, Germany, Denmark, the European Union, and the Kingdom of the Netherlands. Altogether, their contributions for 2023 constituted 55% of the multi-year funding received by UNHCR for use that year.

The unearmarked portion of multi-year funding received for use in 2023 was higher compared to what was received for use in 2022 (\$266.3 million in 2023 compared to \$194.7 million for 2022). Nonetheless, with 42% of multi-year funding for use in 2023 still earmarked at country level or below, this meant that the level of predictability was not shared equally across operations.

Top ten donors of multi-year contributions | 2021 - 2025 (USD millions)

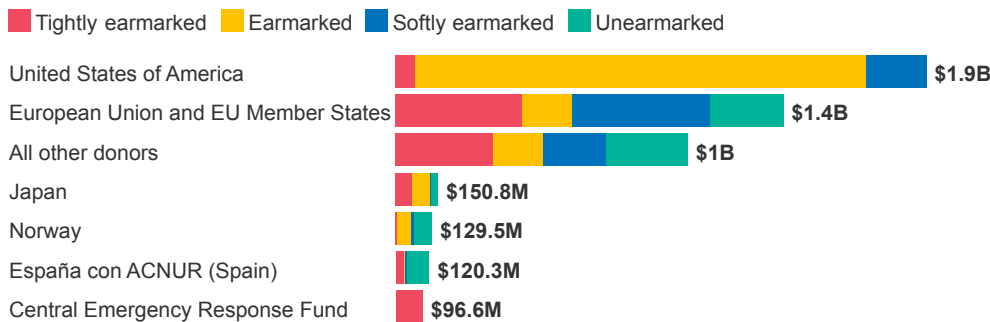


Diversity

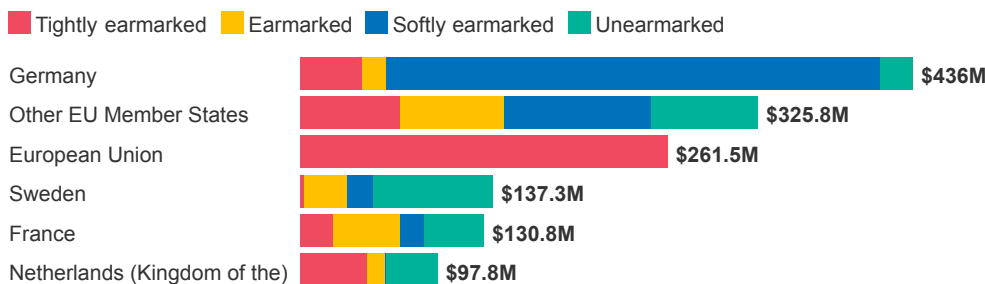
The income received from the top 10 donors in 2023 constituted 71% of all contributions, compared to 69% in 2022. Since 2019, the profile of the top 10 donors has remained fairly consistent, with several notable exceptions. In 2022, four private sector donors (USA for UNHCR, Sweden for UNHCR,

Japan for UNHCR, and España con ACNUR) were among the top 10. Since 2021, the United Kingdom of Great Britain and Northern Ireland is no longer in the top 10. France joined the top 10 in 2021 and 2023. CERF was also a top 10 donor to UNHCR in 2020 and 2023.

Quality of income among top donors | 2023 (USD millions)



European Union and EU Member States



The profile of the top 10 donors over the last five years underlines that **the private sector remains an important partner for UNHCR**, including in complementing the financial support provided by member States. One private sector partner that has remained consistently in the top 10 since 2019 is España con ACNUR.

Other sources of diversification for UNHCR are UN pooled funds, UN agencies, and intergovernmental donors (other than the EU). Income from this stream increased by \$22 million, or 15%, from \$183 million in 2022 to \$210 million in 2023. The growth was largely due to a \$26 million increase from CERF, \$15 million from UN Joint Programmes, and \$10 million from Education Cannot Wait, which increased by 55% owing to a multi-year project for over \$12 million to the Uganda operation. These contributions offset decreases of \$14 million from country-based pooled funds and \$11 million from the Special Trust Fund for Afghanistan.

Income from CERF increased by 37% to \$97 million and it became UNHCR's 10th largest donor in 2023. This was primarily due to the **Sudan situation**, where CERF was UNHCR's second-largest donor with timely funding to the Central African Republic, Chad, Egypt, Ethiopia, South Sudan and Sudan during the early days of the emergency. UNHCR remained the third largest beneficiary agency of the CERF with 13.5% of the total \$663 million disbursed in 2023. Funding

from UN Joint Programmes increased by 188% to \$23 million in 2023, primarily through a joint programme in Bangladesh, and lastly, funding from Education Cannot Wait.

In line with the Global Compact on Refugees (GCR) as well as UNHCR's "**Strategy on engaging with development actors**", UNHCR operations built strong partnerships with development actors to pursue the protection and solutions objectives within their multi-year strategies. While the priority was on leveraging development partners' political, financial and technical capacities to promote national inclusion, UNHCR operations also established operational partnerships with development actors, including by implementing or co-implementing projects funded by them.

Development funding has represented 3-5% of UNHCR's global income over the past five years. In 2023, UNHCR raised \$213 million through development contributions, representing 4.4% of its overall voluntary contributions. Together with ongoing multi-year projects, **more than 50 UNHCR operations implemented development-funded activities in 2023**, mainly in Asia (36%), the Middle East and North Africa (21%), the East and Horn of Africa and the Great Lakes (21%), and West and Central Africa (7%). Thematically, development contributions in 2023 covered areas such as self-reliance and livelihoods, education, peace and governance, housing and infrastructure, and WASH.



España con ACNUR's enduring commitment as a leading private sector donor since 2019

España con ACNUR has demonstrated the remarkable dedication of the Spanish people and Spanish companies to the refugee cause. It has consistently ranked in the top 10 global donors since 2019. España con ACNUR's strong and dedicated team has effectively mobilized individual donors, rallying 500,000 supporters by 2023.

España con ACNUR's sustained growth owes a great deal to the team's ability to engage a diverse range of donors in supporting UNHCR's work, from individuals to corporations and foundations. Their contributions illustrate the solidarity and generosity of Spanish civil society towards forcibly displaced individuals as well as the crucial role of National Partners in engaging with the private sector to leverage income and partnerships for positive change.



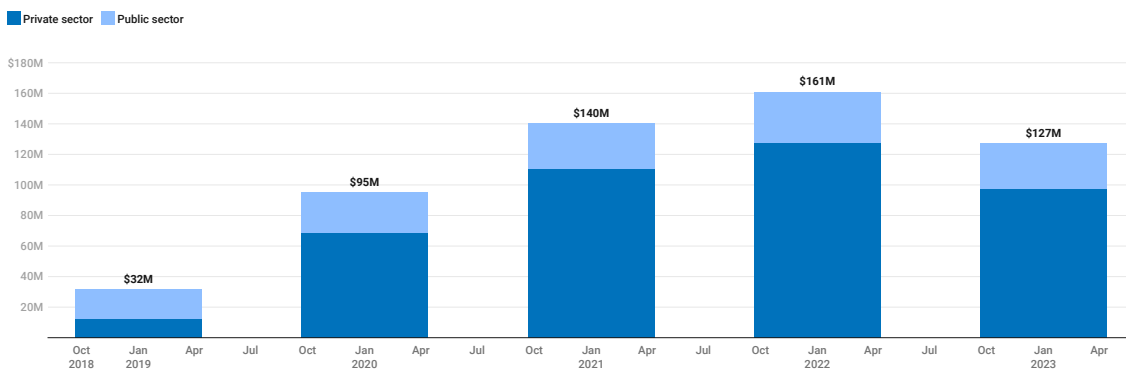
© España con ACNUR

Contributions in kind

As well as financial contributions, UNHCR also receives contributions in kind, including goods provided for distribution to populations served by UNHCR and services such as office premises and logistics. Contributions in kind grew rapidly from

2019 to 2022 but declined in 2023, as the total provided by the private sector fell back below \$100 million, from \$128 million in 2022.

Growth of in-kind contributions | 2019 - 2023 (USD millions)



Inditex fashions hope through continued refugee support

Inditex has generously supplied multiple shipments of clothing and footwear, primarily to forcibly displaced people in Uganda, with a total value exceeding \$20 million. After High Commissioner Filippo Grandi's visit to INDITEX's headquarters in Arteixo in August 2023, UNHCR and Inditex set up a joint task force to foster knowledge exchange on the environmental sustainability of in-kind donations.

The visit underscored the ways corporate partnerships can help respond to the challenges faced by refugees, in addition to financial contributions.



© UNHCR/Esther Ruth Mbabazi

Donor visibility

UNHCR places significant importance on **visibility for flexible, including unearmarked**, funding. Donors of this type of funding are acknowledged in funding updates, in multi-media content, web stories, traditional media, social media, digital diplomacy by senior leadership, as well as printed visibility.

Specific visibility plans are made for UNHCR's main donors of flexible funding, such as Sweden, Norway, and Germany. Such plans recognize the donor's geographic and thematic priorities, as well as which audiences it needs to reach. They also guide visibility efforts across regions, ensuring that refugee voices are at the centre of storytelling and linking donor contributions to concrete results, especially in emergencies and forgotten crises.

UNHCR also acknowledges its biggest donors of softly or more earmarked funding, such as the U.S., through careful planning and across platforms. In 2023, UNHCR produced multiple videos, stories, social media posts, and other visibility products, highlighting the impact of U.S. funding to UNHCR programmes globally.

To learn more about the impact of donors' support to UNHCR in 2023, [visit the donor pages](#).



Raising funds from the private sector

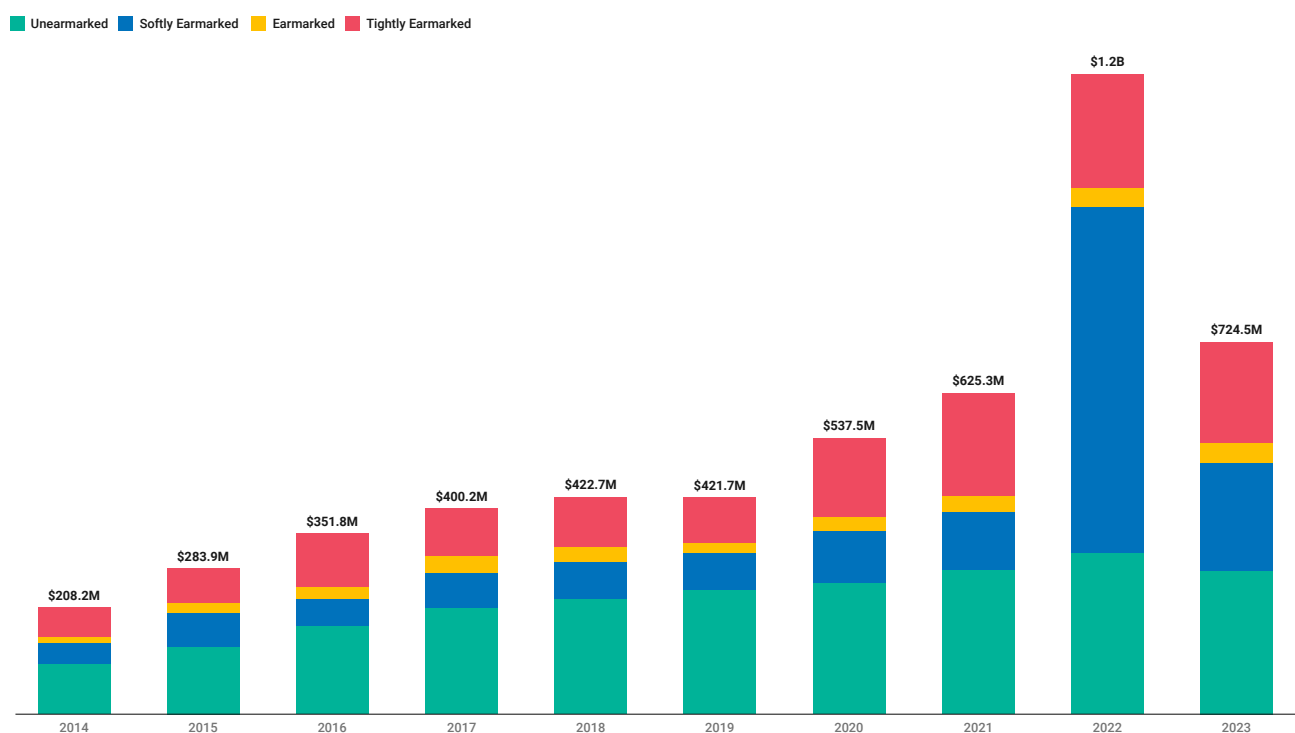
Angelina Peter, a mother of eight and an IDP living in Malakal walks home with a bunch of firewood. Incidents of floods in Fangaka are increasing in frequency and severity, with the last three years recording the worst floods in living memory history. Residents of Fangak continue to face serious challenges including inadequate food supply.

© UNHCR/Samuel Otieno

In 2023, voluntary contributions to UNHCR from individuals and the private sector reached \$724 million, constituting **15% of UNHCR's overall income**. This followed the exceptional emergency donor response to Ukraine in 2022.

Like many other organizations, UNHCR saw a decrease in private sector funding in 2023 but managed to mitigate the effects of this better than many through our donor development efforts.

Private sector contributions | 2014 - 2023 (USD millions)



This meant that overall trends continued an upward trajectory when 2022 is put in context, and when compared to 2021 and previous years.

The **total income** transferred to UNHCR from 3.1 million individual donors **amounted to \$404 million**. Financial support also came from UNHCR's partnerships with over 380 entities, which contributed \$320 million, including \$98 million in in-kind gifts.

The **private sector** also continued as an important source of unearmarked funding. Of total private sector contributions, \$278 million or 38% was unearmarked.

UNHCR's **thematic fundraising campaigns** continued to show growth and success, raising over \$61 million in 2023. The winter campaign, in particular, was a major success, more than doubling income since 2021 to raise \$45.8 million.

The **Aiming Higher campaign** to increase refugee enrolment in tertiary education reached a quarter of its \$100 million target after only three years of the ten-year initiative. This has seen refugee enrolment in higher education rise from 3% to 7% and

is an excellent example of how campaigns can deliver direct life-changing impact for refugees and contribute to increased funding.

Our efforts to raise new funds from innovative financing opportunities have already shown signs of success and will be even more important in the coming years.

In April, the **Green Financing Facility** (GFF) to solarize UNHCR offices received a significant \$23.7 million contribution from the IKEA Foundation, which added to existing investment from the German and Swedish Governments. The GFF could see up to 25% of financial savings for offices involved.

A record \$46 million was also raised through Islamic philanthropy for nearly 2 million refugees and IDPs in 23 countries during 2023, an almost 20% increase from 2022.

These successes and the innovation that came with them, along with the commitment to a more holistic view of what private sector engagement means, will be key in underpinning UNHCR's new private sector engagement strategy for 2024.



MBRGI sustains displaced families with food assistance and livelihoods support

Mohammed Bin Rashid Al Maktoum Global Initiatives (MBRGI) continued its commitment to supporting forcibly displaced families globally in 2023, **donating \$26 million to UNHCR** since 2021 including \$11.3 million in 2023 for vital food assistance and sustainable livelihood projects in Asia and Africa and additionally pledging \$11.5 million to support UNHCR's programmes at the Global Refugee Forum in December 2023.

MBRGI's contribution has enabled over 77,000 refugees in India to access food and redirect their limited financial resources towards other pressing needs. MBRGI's contribution has filled critical gaps in funding and enhanced the overall well-being and health of refugees.



© Ruhani Kaur



A 40-year-old man with his two-year old daughter, near their home on the outskirts of Kabul. The family fled their home in Jalalabad 10 years ago because of fighting. The daughter has been suffering from a fever for the past week because of winter. Afghanistan. Displaced families cope with winter cold and food shortages Kabul.

© UNHCR/Andrew McConnell

National Partners

Entrusted with UNHCR's name, logo, and brand, they **mobilize resources and awareness** on its behalf for forcibly displaced and stateless people. UNHCR relies on the support of **11 National Partners**, each established as an independent, non-governmental organization in the country where it operates. The funding they have collectively raised in recent years has risen rapidly, with a total income of \$434.2 million in 2023 including \$172.4 million in unearmarked funding. In 2023, they facilitated 59% of individual and private sector donations coming to UNHCR, and 24% of all unearmarked funding.

Australia for UNHCR

[78,812 individual donors | established in 2000]

In 2023, Australia for UNHCR mobilized funds for emergencies in Ukraine, Afghanistan, Libya, Bangladesh, the Syrian Arab Republic and Türkiye. A major campaign in 2023 focused on sport for protection, collaborating with FIFA to promote the Women's World Cup, as well as refugee athletes. Australia for UNHCR also expanded its Islamic Philanthropy programme. In 2023, Islamic Relief Australia donated \$134,000 to Zakat-compliant programmes, while Okay Bears, an online community selling digital art, donated \$67,000 to support a Zakat-compliant cash assistance programme in Indonesia. Their partnership with the IMC Foundation also led to a donation of \$88,000 towards UNHCR's Primary Impact programme in Ethiopia.

Aotearoa New Zealand for UNHCR

[3,159 individual donors | established in 2022]

Aotearoa New Zealand, supported by Australia for UNHCR,

has 3,000 active donors, mostly acquired through face-to-face fundraising, resulting in 80% of funds being regular donations. In 2023, the organization raised \$235,000. The emergency in Ukraine was the most successful campaign, raising almost \$34,000.

España con ACNUR (Spain for UNHCR)

[493,727 individual donors | established in 1993]

In 2023, España con ACNUR raised \$120.3 million. Critically, most of this funding was unearmarked. In the same year, España con ACNUR engaged nearly 500,000 active regular donors and raised a record \$8.3 million from Spain's decentralized governments.

[\(See as well the highlight on España con ACNUR in the main income analysis section\)](#)

Fundación ACNUR Argentina

[55,766 individual donors | established in 2018]

Fundación ACNUR Argentina (Argentina for UNHCR) launched its "Ponchos Azules" campaign in 2023, which resulted in 1 million people signing a petition in support of UNHCR's [Hope Away from Home campaign](#). It also held a fourth "Concert with Refugees", a live performance featuring local celebrities and renowned musicians collaborating with refugees and migrants before an audience of almost 2,000 at one of Buenos Aires' premier theatres. The show was broadcasted on the Paramount+ channel, reaching an audience of close to 300,000.

Portugal com ACNUR

[5,095 individual donors | established in 2023]

In its first full year of operation and supported by España con ACNUR, Portugal com ACNUR recruited more than 4,000 new committed regular donors and an awareness-raising strategy

generated activities in more than 100 universities, schools and cultural centres, and plans were developed for more visibility in the media.

Japan for UNHCR

[286,385 individual donors | established in 2000]

In 2023, Japan for UNHCR raised \$73.8 million. Critically, most of this funding was unearmarked. Following the earthquakes in Türkiye and the Syrian Arab Republic in 2023, Japan for UNHCR gained 50,000 new donors who supported UNHCR's life-saving work worldwide.

Sweden for UNHCR

[332,517 individual donors | established in 2013]

Sweden for UNHCR's contribution to UNHCR in 2023 exceeded a target originally set for 2025, after a 70% increase in donations in just two years. During its 2023 Christmas campaign, \$8.5 million (85 million SEK) were raised from Swedish donors. This includes \$5.4 million (54 million SEK) specifically for education activities, driven by a matching pledge from the Akelius Foundation giving a total of \$13.9 million (139 million SEK). The \$5.4 million (54 million SEK) matched by Akelius Foundation will be donated 2024-2026 and will fund a programme on education. Large donations came from Solvatten, Better Shelter, H&M Group and Essity who provided a generous cash contribution and donations of 1.4 million diapers, 2.4 million sanitary pads and 90,000 rolls of toilet paper to aid in the Ukraine and Türkiye and Syria earthquake emergencies.

Switzerland for UNHCR

[25,408 individual donors | established in 2020]

In 2023, Switzerland for UNHCR raised \$17.9 million in income to UNHCR. Following the outbreak of the war in Sudan, Switzerland for UNHCR teamed up with the FIFA Foundation to provide thousands of families with life-saving assistance. Stepping up with care and compassion, the foundation rapidly mobilized its resources to extend support to an underfunded emergency that had largely escaped the news headlines. The partnership with the FIFA Foundation is underscoring the crucial role that organizations beyond traditional humanitarian

actors can play through swift action in the face of adversity. In 2023, the team also launched a novel community-supported approach to advancing humanitarian aid through a charity stake pool on the Cardano Blockchain. This initiative is a positive example of how new solutions can bridge the gap between traditional funding models and blockchain solutions.

United Kingdom for UNHCR

[52,346 individual donors | established in 2020]

United Kingdom for UNHCR attracted donations in 2023 from more than 52,000 individuals, who joined philanthropic and corporate partners to provide \$22.4 million. Its social media presence grew by 50% to reach 54,000 followers and helped generate over 1,000 pieces of media coverage about the refugee cause. Their "storyteller" programme, providing a national platform for refugees to share their own stories, had contributors from ten countries and reached UK audiences through media, film, photography and events. Throughout 2023, UK for UNHCR supported UNHCR's relief efforts in countries such as the Syrian Arab Republic, Ukraine, Afghanistan, Armenia, Libya, Sudan, Ethiopia and Myanmar, and across the Horn of Africa.

UNO-Flüchtlingshilfe

[245,537 individual donors | established in 1980]

In Germany, UNO-Flüchtlingshilfe, UNHCR's oldest National Partner, has more than doubled its funding to UNHCR in the last five years, with more than 245,000 donors. This growth was underpinned by bold external communications and partnerships with entities such as Volkswagen, adidas and the German Postal Code Lottery,

USA for UNHCR

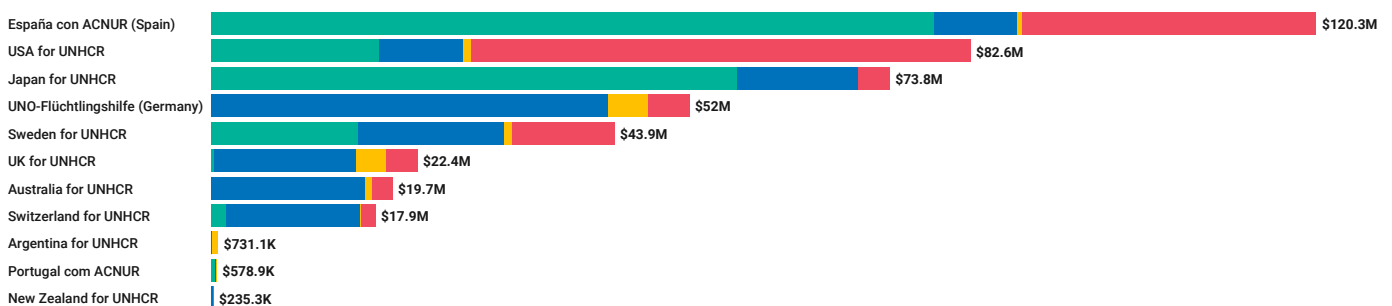
[138,606 individual donors | established in 1989]

USA for UNHCR generated \$82.6 million in income during 2023. A combination of new and long-standing partners like YouTube and The Church of Jesus Christ of Latter-day Saints – as well as continued efforts in the U.S. to lift the voices of refugees – generated both financial support and solidarity for forcibly displaced and stateless people around the world.

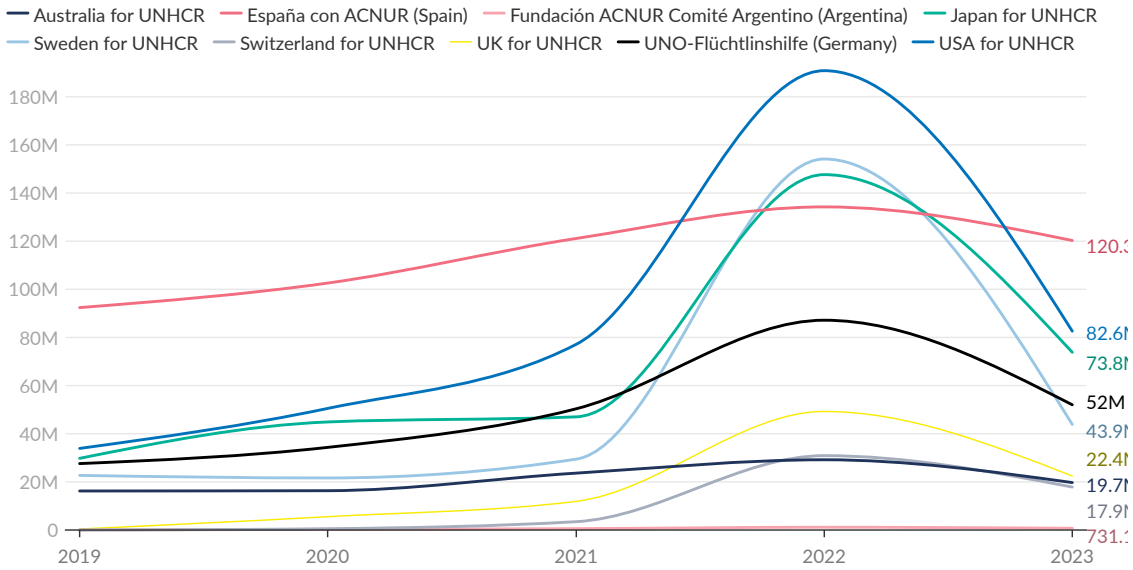
Income from national partners | 2023

UNHCR's National Partners raised \$434.2 million and 59% of all income from the private sector, including \$172.4 million in unearmarked funding.

■ Unearmarked ■ Softly earmarked ■ Earmarked ■ Tightly earmarked



Income from national partners | 2019-2023



When humanitarian emergencies strike, the private sector gives rapidly and generously

The private sector raced to respond to crises in 2023, a year when UNHCR issued a record number of emergency declarations. Many companies and individuals reacted rapidly and generously when earthquakes hit Türkiye and the Syrian Arab Republic in February. Among the many companies ramping up emergency aid efforts was the financial technology platform **Adyen**. Adyen encouraged their merchants, such as H&M, Bodyshop, and UNIQLO, to active Adyen Giving, enabling their customers to donate to UNHCR. Adyen matched their donations, resulting in a remarkable total of \$6.9 million raised. Furthermore, Adyen also committed \$1.1 million to UNHCR’s Emergency Action Fund in 2023.

More support came from AUDI AG, a partner of UNO-Flüchtlingshilfe, which contributed €1 million to the earthquake appeal, while in Australia, the **Emergency Action Alliance**, a coalition of 15 charities, raised millions of dollars, including \$256,000 for Australia for UNHCR. Meanwhile, fintech company **Revolut Ltd.** enabled its account holders to **donate more than £1 million to UK for UNHCR** through its app. This included £403,000 donated in 2023, supporting not only the earthquake response, but also survivors of Libya’s floods and people affected by the war in Ukraine. Revolut also simplified its requirements for opening a bank account for Ukrainians, providing quick access to funds for people fleeing their homes. A dedicated collaborator of USA for UNHCR, the **Church of Jesus Christ of Latter-day Saints**, continuously provided support to **Ukrainian refugees and internally displaced people**. Guided by faith-based principles, the Church expanded its efforts to support the **Sudan emergency** response in Chad, South Sudan, and Ethiopia. The crucial support from these partners demonstrates the power of collective action when organizations step up to provide critical support to millions of displaced people.





Rosmary Yaure returned to her native Venezuela a year ago from Colombia, where she worked as a snack vendor in various towns. Rosmary is currently participating in a hairdressing workshop that UNHCR and its partners offer in her community.

Annexes

2023 BUDGET AND EXPENDITURE BY OUTCOME AND ENABLING AREAS

| OUTCOME AND ENABLING AREAS | | AMOUNT | % over progr. activities | % of Exp vs budget |
|---|-------------|--------------------|--------------------------|--------------------|
| OUTCOME AREA | | | | |
| Access to territory, registration and documentation (OA 1) | Budget | 804,671,285 | 8% | |
| | Expenditure | 394,097,893 | 8% | 49% |
| Status determination (OA2) | Budget | 222,833,068 | 2% | |
| | Expenditure | 124,051,790 | 2% | 56% |
| Protection policy and law (OA3) | Budget | 301,065,310 | 3% | |
| | Expenditure | 174,699,297 | 3% | 58% |
| Gender-based violence (OA4) | Budget | 338,902,239 | 3% | |
| | Expenditure | 146,209,161 | 3% | 43% |
| Child protection (OA5) | Budget | 248,210,701 | 2% | |
| | Expenditure | 117,692,473 | 2% | 47% |
| Safety and access to justice (OA6) | Budget | 348,209,974 | 3% | |
| | Expenditure | 142,575,055 | 3% | 41% |
| Community engagement and women's empowerment (OA7) | Budget | 678,424,763 | 6% | |
| | Expenditure | 315,737,268 | 6% | 47% |
| Well-being and basic needs (OA8) | Budget | 2,660,833,912 | 25% | |
| | Expenditure | 1,203,333,137 | 23% | 45% |
| Sustainable housing and settlements (OA9) | Budget | 1,036,652,575 | 10% | |
| | Expenditure | 477,582,590 | 9% | 46% |
| Healthy lives (OA10) | Budget | 577,658,968 | 6% | |
| | Expenditure | 298,673,561 | 6% | 52% |
| Education (OA11) | Budget | 477,777,161 | 5% | |
| | Expenditure | 210,803,620 | 4% | 44% |
| Clean water, sanitation and hygiene (OA12) | Budget | 258,483,152 | 2% | |
| | Expenditure | 92,174,713 | 2% | 36% |
| Self reliance, economic inclusion and livelihoods (OA13) | Budget | 525,229,331 | 5% | |
| | Expenditure | 178,025,130 | 3% | 34% |
| Voluntary repatriation and sustainable reintegration (OA14) | Budget | 256,886,866 | 2% | |
| | Expenditure | 90,632,255 | 2% | 35% |
| Resettlement and complementary pathways (OA15) | Budget | 198,923,448 | 2% | |
| | Expenditure | 119,074,315 | 2% | 60% |
| Local integration and other local solutions (OA16) | Budget | 381,799,548 | 4% | |
| | Expenditure | 158,802,931 | 3% | 42% |
| SUBTOTAL OUTCOME AREAS | | Budget | 9,316,562,304 | 89% |
| | | Expenditure | 4,244,165,188 | 82% |

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2023 BUDGET AND EXPENDITURE BY OUTCOME AND ENABLING AREAS

| OUTCOME AND ENABLING AREAS | | AMOUNT | % over progr. activities | % of Exp vs budget |
|--|-------------|----------------|--------------------------|--------------------|
| ENABLING AREA | | | | |
| Systems and processes (EA17) | Budget | 214,085,876 | 2% | |
| | Expenditure | 167,555,138 | 3% | 78% |
| Operational support and supply chain (EA18) | Budget | 367,555,558 | 4% | |
| | Expenditure | 289,723,081 | 6% | 79% |
| People and culture (EA19) | Budget | 110,162,782 | 1% | |
| | Expenditure | 92,065,002 | 2% | 84% |
| External engagement and resource mobilization (EA20) | Budget | 423,957,032 | 4% | |
| | Expenditure | 337,221,446 | 7% | 80% |
| Leadership and governance (EA21) | Budget | 30,628,922 | 0% | |
| | Expenditure | 28,258,198 | 1% | 92% |
| SUBTOTAL ENABLING AREAS | | | | |
| | Budget | 1,146,390,171 | 11% | |
| | Expenditure | 914,822,865 | 18% | 80% |
| SUBTOTAL PROGRAMMED ACTIVITIES | | | | |
| | Budget | 10,462,952,475 | 100% | |
| | Expenditure | 5,158,988,053 | 100% | 49% |
| Operational reserve (OR) | Budget | 453,759,378 | | |
| | Expenditure | 0 | | 0% |
| Junior Professional Officers | Budget | 12,000,000 | | |
| | Expenditure | 7,566,659 | | 63% |
| TOTAL | | | | |
| | Budget | 10,928,711,853 | | |
| | Expenditure | 5,166,554,712 | | 47% |

TOTAL CONTRIBUTIONS | 2023

| DONOR | GOVERNMENT | PRIVATE DONORS | INTERGOVERNMENTAL BODIES | UN FUNDS | TOTAL |
|--|---------------|----------------|--------------------------|------------|---------------|
| United States of America | 1,902,377,494 | 98,329,994 | | | 2,000,707,488 |
| Germany | 436,039,681 | 52,388,502 | | | 488,428,183 |
| European Union | | | 261,450,071 | | 261,450,071 |
| Japan | 150,768,958 | 87,864,081 | | | 238,633,039 |
| Sweden | 137,342,838 | 44,817,882 | | | 182,160,720 |
| France | 130,830,537 | 15,649,935 | | | 146,480,472 |
| Spain ¹ | 33,007,100 | 112,662,297 | | | 145,669,396 |
| Norway | 129,513,701 | 4,683,062 | | | 134,196,763 |
| Netherlands (Kingdom of the) | 97,812,583 | 26,743,679 | | | 124,556,262 |
| Denmark | 96,024,492 | 9,862,788 | | | 105,887,280 |
| Canada | 75,090,879 | 22,292,434 | | | 97,383,313 |
| Central Emergency Response Fund ² | | | | 96,631,658 | 96,631,658 |
| Italy | 48,824,174 | 36,155,025 | | | 84,979,199 |
| United Kingdom of Great Britain and Northern Ireland | 56,210,047 | 25,779,758 | | | 81,989,805 |
| Switzerland | 59,284,726 | 18,703,494 | | | 77,988,220 |
| Republic of Korea | 24,131,908 | 47,676,242 | | | 71,808,150 |
| Australia | 36,656,795 | 20,205,434 | | | 56,862,229 |
| United Nations Regular Budget | | | | 44,633,900 | 44,633,900 |
| Finland | 38,227,454 | 285,051 | | | 38,512,505 |
| Ireland | 34,763,554 | 595,818 | | | 35,359,373 |
| Country-based Pooled Funds ³ | | | | 32,540,226 | 32,540,226 |
| Saudi Arabia | 25,415,000 | 2,614,245 | 2,510,000 | | 30,539,245 |
| United Arab Emirates | 4,164,977 | 26,080,131 | | | 30,245,107 |
| Austria | 27,510,514 | 129,379 | | | 27,639,894 |
| Education Cannot Wait ⁴ | | | | 27,169,661 | 27,169,661 |
| Belgium | 24,946,267 | 571,717 | | | 25,517,985 |
| UN Joint Programmes ⁵ | | | | 23,123,853 | 23,123,853 |
| Kuwait | 18,555,777 | 1,523,016 | | | 20,078,792 |
| Luxembourg | 13,553,332 | 5,761,046 | | | 19,314,378 |
| China | 1,973,700 | 16,808,337 | | | 18,782,037 |
| Qatar | 680,482 | 12,611,219 | | | 13,291,701 |
| United Nations Peacebuilding Fund ⁶ | | | | 10,487,342 | 10,487,342 |
| New Zealand | 6,575,053 | 32,716 | | | 6,607,770 |
| Thailand | 20,000 | 5,998,653 | | | 6,018,653 |
| UNICEF | | | | 5,581,623 | 5,581,623 |
| Hungary | 4,964,829 | 57,736 | | | 5,022,565 |
| Greece | 423,214 | 3,953,054 | | | 4,376,268 |
| Iceland | 4,236,491 | 19,332 | | | 4,255,823 |
| Malaysia | | 4,229,864 | | | 4,229,864 |
| Brazil | 134,022 | 3,848,666 | | | 3,982,688 |
| Special Trust Fund for Afghanistan ⁷ | | | | 3,904,101 | 3,904,101 |
| Türkiye | 2,826,797 | 878,340 | | | 3,705,137 |
| UNAIDS | | | | 3,603,838 | 3,603,838 |
| Philippines | 335,000 | 2,956,129 | | | 3,291,129 |
| Bahrain | | 2,419,328 | | | 2,419,328 |
| Russian Federation | 2,000,000 | 3,202 | | | 2,003,202 |

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TOTAL CONTRIBUTIONS | 2023

| DONOR | GOVERNMENT | PRIVATE DONORS | INTERGOVERNMENTAL BODIES | UN FUNDS | TOTAL |
|--|------------|----------------|--------------------------|-----------|------------------|
| Mexico | 53,672 | 1,580,995 | | | 1,634,667 |
| Indonesia | 120,000 | 1,167,591 | | | 1,287,591 |
| Singapore | 60,000 | 1,188,634 | | | 1,248,634 |
| Czechia | 743,450 | 491,993 | | | 1,235,443 |
| UN Population Fund | | | | 1,229,200 | 1,229,200 |
| Monaco | 1,133,139 | 35,057 | | | 1,168,196 |
| Gabon | 1,000,000 | 51 | | | 1,000,051 |
| Faroe Islands | 996,583 | | | | 996,583 |
| WFP | | | | 917,000 | 917,000 |
| Jersey | 894,160 | 13,448 | | | 907,608 |
| Chad | 857,880 | 6 | | | 857,886 |
| Argentina | 107,100 | 732,451 | | | 839,551 |
| Start-up Fund for Safe, Orderly and Regular Migration ⁸ | | | | 819,453 | 819,453 |
| UNESCO | | | | 765,302 | 765,302 |
| Cyprus | 385,332 | 355,384 | | | 740,715 |
| African Development Fund | | | 673,445 | | 673,445 |
| Portugal | 559,374 | 107,104 | | | 666,478 |
| Kenya | | 639,010 | | | 639,010 |
| Liechtenstein | 629,591 | 320 | | | 629,910 |
| Poland | 487,000 | 59,829 | | | 546,829 |
| South Africa | 160,134 | 379,488 | | | 539,622 |
| Intergovernmental Authority on Development | | | 525,480 | | 525,480 |
| Complex Risk Analytics Fund ⁹ | | | | 500,071 | 500,071 |
| World Health Organization | | | | 490,600 | 490,600 |
| Armenia | 98,000 | 300,905 | | | 398,905 |
| United Nations Joint SDG Fund ¹⁰ | | | | 381,000 | 381,000 |
| Colombia | 75,000 | 301,169 | | | 376,169 |
| United Nations Development Programme | | | | 334,125 | 334,125 |
| Romania | 264,646 | 59,137 | | | 323,784 |
| Nigeria | 66,038 | 251,521 | | | 317,559 |
| Malta | 197,598 | 108,104 | | | 305,703 |
| Egypt | | 291,254 | | | 291,254 |
| Slovenia | 228,421 | 31,729 | | | 260,150 |
| Corporación Andina de Fomento (CAF) | | | 250,000 | | 250,000 |
| Lithuania | 213,062 | 13,565 | | | 226,627 |
| United Republic of Tanzania | | 213,744 | | | 213,744 |
| Isle of Man | 202,012 | 8,647 | | | 210,659 |
| Croatia | 100,000 | 85,390 | | | 185,390 |
| Angola | 170,000 | 214 | | | 170,214 |
| Jordan | 110,000 | 56,861 | | | 166,861 |
| Morocco | 123,529 | 38,200 | | | 161,730 |
| Estonia | 150,421 | 10,508 | | | 160,929 |
| UN Women | | | | 150,751 | 150,751 |
| Conflict-Related Sexual Violence MPTF ¹¹ | | | | 149,946 | 149,946 |
| Algeria | 100,000 | 40,076 | | | 140,076 |
| Chile | | 128,895 | | | 128,895 |

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TOTAL CONTRIBUTIONS | 2023

| DONOR | GOVERNMENT | PRIVATE DONORS | INTERGOVERNMENTAL BODIES | UN FUNDS | TOTAL |
|--|----------------------|--------------------|--------------------------|--------------------|----------------------|
| Bulgaria | 87,389 | 41,067 | | | 128,456 |
| Slovakia | 107,296 | 16,598 | | | 123,894 |
| United Nations Trust Fund for Human Security ¹² | | | | 123,621 | 123,621 |
| Serbia | 104,476 | 6,711 | | | 111,187 |
| Oman | | 109,955 | | | 109,955 |
| South Sudan MPTF for Reconciliation, Stabilization, Resilience ¹³ | | | | 103,416 | 103,416 |
| Kazakhstan | 83,140 | 11,531 | | | 94,671 |
| Guyana | 83,531 | 1,088 | | | 84,619 |
| Guernsey | 62,893 | 11,129 | | | 74,022 |
| Israel | | 71,858 | | | 71,858 |
| UN Stabilization Mission in the Democratic Republic of Congo | | | | 70,000 | 70,000 |
| Azerbaijan | 43,612 | 11,209 | | | 54,821 |
| Ghana | | 54,661 | | | 54,661 |
| Peru | 50,631 | 546 | | | 51,177 |
| Bangladesh | | 44,482 | | | 44,482 |
| Iraq | | 36,491 | | | 36,491 |
| Kyrgyzstan | 34,784 | 307 | | | 35,091 |
| Democratic Republic of the Congo | | 30,440 | | | 30,440 |
| Uruguay | 30,000 | 331 | | | 30,331 |
| Pakistan | | 26,156 | | | 26,156 |
| Lebanon | | 25,321 | | | 25,321 |
| Costa Rica | 17,961 | 4,510 | | | 22,471 |
| Tunisia | | 21,607 | | | 21,607 |
| Organisation Internationale de la Francophonie | | | 21,036 | | 21,036 |
| India | | 16,257 | | | 16,257 |
| State of Palestine | | 15,685 | | | 15,685 |
| Montenegro | 10,341 | 776 | | | 11,117 |
| Latvia | | 10,619 | | | 10,619 |
| UN Special Representative for the Secretary-General on Violence Against Children | | | | 2,400 | 2,400 |
| TOTAL* | 3,636,224,572 | 724,452,201 | 265,430,032 | 253,713,086 | 4,879,819,890 |

1) The total for Spain includes \$8,322,552 in contributions from other public sources channelled through España con ACNUR.

2) The Central Emergency Response Fund is a multi-donor funding mechanism. For details, see <https://cerf.un.org>.

3) Country-based Pooled Funds are multi-donor funding mechanisms. For details, see www.unocha.org/our-work/humanitarian-financing/country-based-pooled-funds-cbpf.

4) Education Cannot Wait (ECW) is a multi-donor funding mechanism. For details, see www.educationcannotwait.org.

5) United Nations Joint Programmes are multi-donor funding mechanisms.

6) The United Nations Peacebuilding Fund is a multi-donor funding mechanism. For details, see www.un.org/peacebuilding/fund.

7) The Special Trust Fund for Afghanistan is a multi-donor funding mechanism. For details, see <https://mptf.undp.org/fund/afg00>.

8) The Start-up Fund for Safe, Orderly and Regular Migration is a multi-donor funding mechanism. For details, see <http://mptf.undp.org/factsheet/fund/MIG00>.

9) The Complex Risk Analytics Fund (CRAF'd) is a multi-donor funding mechanism. For details, see <https://mptf.undp.org/fund/cra00>.

10) The United Nations Joint Sustainable Development Goals Fund is a multi-donor funding mechanism. For details, see <https://jointsdgfund.org/>.

11) The United Nations Conflict-Related Sexual Violence Prevention Multi-Partner Trust Fund is a multi-donor funding mechanism. For details, see <http://mptf.undp.org/factsheet/fund/CSV00>.

12) The United Nations Trust Fund for Human Security is a multi-donor funding mechanism. For details, see www.un.org/humansecurity.

13) The South Sudan Multi-Partner Trust Fund for Reconciliation, Stabilization, Resilience is a multi-donor funding mechanism. For details, see <http://mptf.undp.org/factsheet/fund/SSR00>.

* Excludes a total of \$196,313,155 acknowledged in prior years for activities implemented in 2023 and includes \$259,026,171 acknowledged in 2023 for activities with implementation in 2024 and beyond.

FLEXIBLE FUNDING | 2023

| DONOR | UNEARMARKED | SOFTLY EARMARKED | TOTAL FLEXIBLE |
|--|--------------------|--------------------|----------------------|
| Germany | 23,326,597 | 351,029,140 | 374,355,737 |
| United States of America | | 217,000,000 | 217,000,000 |
| Sweden | 85,205,752 | 18,262,093 | 103,467,845 |
| España con ACNUR (National Partner in Spain) | 78,657,786 | 9,029,435 | 87,687,222 |
| Denmark | 35,600,667 | 47,640,029 | 83,240,695 |
| Norway | 63,126,253 | 10,758,964 | 73,885,217 |
| Japan for UNHCR | 57,290,202 | 13,078,895 | 70,369,097 |
| France | 42,602,260 | 16,528,643 | 59,130,903 |
| Private donors in the Republic of Korea | 36,742,663 | 10,181,684 | 46,924,346 |
| UNO-Flüchtlingshilfe (National Partner in Germany) | | 43,237,140 | 43,237,140 |
| United Kingdom of Great Britain and Northern Ireland | 40,984,310 | | 40,984,310 |
| Netherlands (Kingdom of the) | 36,307,188 | 1,090,441 | 37,397,630 |
| Sweden for UNHCR | 15,925,240 | 15,987,914 | 31,913,154 |
| Finland | 7,238,883 | 23,844,250 | 31,083,133 |
| Private donors in Italy | 20,851,278 | 10,092,073 | 30,943,351 |
| USA for UNHCR | 18,299,714 | 9,114,804 | 27,414,517 |
| Japan | 22,483,873 | 4,151,195 | 26,635,067 |
| Canada | 9,431,138 | 13,604,782 | 23,035,919 |
| Ireland | 11,892,451 | 8,397,739 | 20,290,190 |
| Private donors in the Kingdom of the Netherlands | 9,975,122 | 10,050,168 | 20,025,290 |
| All other donors | 102,514,630 | 126,300,505 | 228,815,135 |
| TOTAL | 718,456,005 | 959,379,893 | 1,677,835,899 |

*Colour bars show the portion of unearmarked and softly earmarked funds from each donor against the total.

Source: UNHCR

IN-KIND CONTRIBUTIONS | 2023

| | | USD |
|--|--|-------------------|
| DONOR | DESCRIPTION | AMOUNT |
| GOVERNMENT, INTERGOVERNMENTAL AND UN FUNDS | | |
| Angola | Premises for the UNHCR office in Luanda | 120,000 |
| Argentina | Premises for the UNHCR office in Buenos Aires | 107,100 |
| Armenia | Premises for the UNHCR office in Yerevan | 98,000 |
| Austria | Premises for the UNHCR office in Vienna | 57,600 |
| Azerbaijan | Premises for the UNHCR warehouse in Baku | 43,612 |
| Brazil | Premises for the UNHCR office in Brasilia | 134,022 |
| Canada | Deployment of standby experts globally | 84,000 |
| Czechia | Premises for the UNHCR office in Prague | 37,891 |
| Denmark | Premises for the UNHCR office in Copenhagen and logistics services to the UNHCR operation in Türkiye. | 3,221,349 |
| European Union | CRIs and logistics services for the UNHCR operation in Chad and the Syrian Arab Republic | 213,215 |
| Germany | Deployment of standby experts and premises for the UNHCR office in Nuremberg and deployment of experts | 330,281 |
| Guyana | Premises for the UNHCR office in Georgetown | 63,531 |
| Hungary | Premises for the UNHCR offices in Budapest: Global Service Centre and Regional Representation for Central Europe | 4,964,829 |
| Ireland | Deployment of standby experts | 429,500 |
| Japan | Deployment of standby experts to Switzerland | 37,722 |
| Jordan | Logistics services to the UNHCR operation in Türkiye | 110,000 |
| Kazakhstan | Premises for the UNHCR office in Almaty | 33,140 |
| Kuwait | Premises for the UNHCR office in Kuwait City | 39,490 |
| Kyrgyzstan | Premises for the UNHCR office in Bishkek | 34,784 |
| Luxembourg | Premises for the UNHCR office at the University of Luxembourg | 18,104 |
| Mexico | Premises for the UNHCR office in Mexico City | 53,672 |
| Monaco | Deployment of personnel through the Volontariat International de Monaco programme to Tunisia and Morocco | 94,229 |
| Morocco | Premises for the UNHCR office in Laayoune | 23,529 |
| Netherlands (Kingdom of the) | Deployment of standby experts | 116,000 |
| Nigeria | Premises for the UNHCR office in Lagos | 66,038 |
| Poland | Premises for the UNHCR office in Warsaw | 87,000 |
| Qatar | Premises for the UNHCR office in Qatar and logistics services to the UNHCR operation in Türkiye | 680,482 |
| Republic of Korea | Deployment of standby experts to Bangladesh, Pakistan and Uganda | 553,809 |
| Romania | Premises for the UNHCR office in Bucharest | 104,561 |
| Serbia | Premises for the UNHCR office in Belgrade | 99,476 |
| Spain | Premises for the UNHCR office in Madrid | 363,539 |
| Sweden | Deployment of standby experts | 2,259,000 |
| Switzerland | Premises for the UNHCR HQ in Geneva and deployment of standby experts | 6,841,959 |
| Türkiye | Logistics services to the UNHCR operation in Türkiye | 2,526,797 |
| UNFPA | Hygiene products for the UNHCR operations in Angola, Myanmar and Uganda | 709,525 |
| UNICEF | Education items and hygiene kits for the UNHCR operations in the United Republic of Tanzania and Malawi | 249,110 |
| United Arab Emirates | Premises for the UNHCR warehouse in Dubai and logistics services to various UNHCR operations worldwide | 4,164,977 |
| United Kingdom | Deployment of standby experts | 600,000 |
| SUBTOTAL GOVERNMENT, INTERGOVERNMENTAL AND UN FUNDS | | 29,771,873 |

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IN-KIND CONTRIBUTIONS | 2023

| | | USD |
|--|--|------------|
| DONOR | DESCRIPTION | AMOUNT |
| PRIVATE DONORS | | |
| Abdullah Aid UK | Prefabricated accommodations for the UNHCR operation in Jordan | 114,873 |
| Airlink | Airlift transportation for the UNHCR operation in Türkiye | 152,000 |
| Avanti Communications Group plc | Internet services for the UNHCR operation in Uganda | 90,833 |
| Better Shelter RHU AB | Prefabricated accommodations to various UNHCR operations | 6,411,456 |
| Brunello Cucinelli S.p.A. | Clothing for the UNHCR operation in Türkiye | 99,650 |
| Danish Refugee Council | Deployment of standby experts to various UNHCR operations | 748,500 |
| Essity Aktiebolag | Diapers and sanitary items to various UNHCR operations | 1,660,438 |
| Fast Retailing Co., Ltd. (UNIQLO) | Clothing and expert deployment for UNHCR operations worldwide | 10,246,243 |
| Flexport.org | Logistical services for the UNHCR operation in Ukraine | 74,205 |
| Fuji Optical Co Limited | Optical equipment for the UNHCR operation in Azerbaijan | 184,673 |
| Fundación Barça | Clothing for the UNHCR operation in Malaysia | 19,036 |
| H&M Hennes & Mauritz GBC AB | Clothing to various UNHCR operations worldwide | 1,052,433 |
| Helping Hand for Relief and Development | Prefabricated accommodations for the UNHCR operation in Jordan | 1,219,200 |
| Hope Health Action | Plumpy'nut, logistics services and water treatment equipment for the UNHCR operation in Uganda | 357,809 |
| IKANO | Bedding items for the UNHCR operations in the Syrian Arab Republic and Türkiye | 66,125 |
| iMMAP | Deployment of standby experts to various UNHCR operations | 725,500 |
| Industria de Diseño Textil S.A. (Inditex) | Clothing to various UNHCR operations worldwide | 20,291,727 |
| Ingka group | Furniture and household items for the UNHCR operations in Croatia and Slovenia | 71,039 |
| Join Together Society (JTS) | Hygiene products for the UNHCR operations in Türkiye | 246,400 |
| LATAM Airlines | Airlift transportation to various UNHCR operations worldwide | 125,658 |
| Malteser International (Kenya) | Hygiene products for the UNHCR operations in Uganda | 449,717 |
| Microsoft Corporation | IT services for UNHCR Global Programme for the Ukraine emergency | 250,000 |
| MSC Foundation | Logistical services to various UNHCR operations worldwide | 659,455 |
| Norwegian Refugee Council | Deployment of standby experts to various UNHCR operations | 4,437,500 |
| Private donors in Australia | IT equipment for the UNHCR operation in Kenya | 87,250 |
| Private donors in China | Clothing for the UNHCR operation in Malaysia | 19,120 |
| Private donors in France | Solar lamps for the Ukraine emergency, and hygiene products for the UNHCR operation in Türkiye | 3,979,839 |
| Private donors in Germany | Medical equipment for the UNHCR operation in Iran | 323,761 |
| Private donors in India | IT equipment for the UNHCR operation in Malaysia | 11,600 |
| Private donors in Italy | Clothing for the UNHCR operation in Hungary and Slovakia, CRI items for the UNHCR operation in Chad, and clothing and bedding items for the UNHCR operation in Türkiye | 192,217 |
| Private donors in Kenya | Education items for the UNHCR operation in Kenya | 10,095 |
| Private donors in Mexico | Premises for the UNHCR office in Tijuana | 4,826 |
| Private donors in Sweden | Winter gloves for the UNHCR operation in Armenia | 74,043 |
| Private donors in the Kingdom of the Netherlands | Sports equipment for the UNHCR operation in Poland and Romania | 74,034 |
| Private donors in the United Kingdom | Clothing for the UNHCR operation in Kenya | 668,620 |
| Private donors in the United States | Winter boots for the UNHCR operation in Ukraine and prefabricated accommodations for the UNHCR operation in Bangladesh | 40,331 |
| RedR Australia | Deployment of standby experts to various UNHCR operations | 576,000 |
| Solvatten AB | Water treatment equipment for the UNHCR operation in Uganda | 371,358 |
| The UPS Foundation | Logistical services for the UNHCR operations in Türkiye and Sudan | 464,000 |
| Turkish Airlines | Logistical services for the UNHCR operation in Türkiye | 811,000 |

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IN-KIND CONTRIBUTIONS | 2023

| DONOR | DESCRIPTION | USD |
|--|---|--------------------|
| | | AMOUNT |
| Uber | Logistical services to various UNHCR operations worldwide | 70,700 |
| Unilever | Hygiene products for the UNHCR operation in Türkiye | 511,310 |
| USA for UNHCR | Clothing and Core Relief Items for UNHCR operations worldwide | 38,852,250 |
| VF Corporation | Clothing and bedding items for the UNHCR operation in Türkiye | 184,423 |
| Vodafone Foundation | Computer, solar equipment and connectivity for the UNHCR operations in Africa | 267,478 |
| World Vision (United Republic of Tanzania) | Soap for the UNHCR operation in the United Republic of Tanzania | 171,371 |
| SUBTOTAL PRIVATE DONORS | | 97,520,093 |
| TOTAL* | | 127,291,966 |

* UNHCR records in-kind contributions based on a fair value determined according to UNHCR official policies. The UNHCR determined value may differ from the donor value.

PRIVATE DONORS GIVING OVER \$100,000 IN SUPPORT OF UNHCR | 2023

UNHCR GLOBAL

Bill and Melinda Gates Foundation
Fast Retailing Co., Ltd. (UNIQLO)
IKEA Foundation
International Olympic Committee
LetterOne Investment Holdings SA
Open Society Foundations
Vodafone Foundation

AFRICA

SOUTH AFRICA

Open Society Foundation for South Africa (OSF-SA)

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REGIONAL

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The Howard G. Buffet Foundation
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United Nations Foundation

CANADA

Eaglecom Foundation
The FirstLine Foundation
The Gulshan & Pyarali G. Nanji Family Foundation
Human Concern International
TELUS and TELUS Friendly Future Foundation

USA FOR UNHCR

Astellas Global Health Foundation
The Church of Jesus Christ of Latter-day Saints
Islamic Relief USA
LinkedIn
Mars, Incorporated
Muslim Aid USA
Samsonite
United Methodist Committee on Relief
The UPS Foundation

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REGIONAL

Tsao Family Office
Vantage Global Prime Pty Ltd

AUSTRALIA FOR UNHCR

Emergency Action Alliance (EAA)

Walk Free Foundation

CHINA / HONG KONG SAR

ANTA Group
Chellaram Foundation
GS Charity Foundation Limited
Mr. Cheng Hsu Shih and Ms. Cheng Mary Moei Hong
New Sunshine Charity Foundation (NSCF)
Shih Wing Ching Foundation
Transsion Holdings
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JAPAN FOR UNHCR

Apaman Co., Ltd.
BROTHER INDUSTRIES, LTD.
CAPCOM CO., LTD.
Hideo Yamada
Inamori Foundation
Japanese Trade Union Confederation
Nippon Telegraph and Telephone Corporation
NTT DATA Group Corporation
NTT DOCOMO, INC.
Rumiko Takahashi
Seven & i Holdings Co., Ltd.
Sony Group Corporation
Toyota Tsusho Corporation

REPUBLIC OF KOREA

Korean Pharmaceutical Association
NAVER Corp

THAILAND

Wanchai Tachavejnukul

EUROPE

REGIONAL

Porsche Central and Eastern Europe S.R.O.
Fondation de Luxembourg

DENMARK

Augustinus Foundation
Det Obelske Familiefond
Grundfos Foundation
Hempel Foundation
Kong Frederik den Syvendes Stiftelse paa
Jægerspris
Novo Nordisk Foundation
Ramboll Foundation
World Diabetes Foundation

ESPAÑA CON ACNUR (SPAIN)

Banco Santander S.A.
The Coca-Cola Foundation
Fundación "la Caixa"
Fundación Barça
Ibercaja Banking Foundation
Industria de Diseño Textil S.A. (Inditex)
Laboratorios Viñas
ProFuturo

GREECE

Volka Entertainment Ltd.

ITALY

Amplifon Foudation
Autostrade per l'Italia S.p.A.
Calzedonia S.p.A.
Chiesi Farmaceutici
Coop Italia
ENEL S.p.A.
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Intesa Sanpaolo
L'Istituto Buddista Italiano Soka Gakkai
Mediobanca S.p.A.
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Nando Peretti Foundation
Only The Brave Foundation
Pirelli & C. S.p.A.
Prada S.p.A.
Salvatore Ferragamo S.p.A.
UniCredit Foundation
Università Commerciale Luigi Bocconi

THE KINGDOM OF THE NETHERLANDS

Adyen
Booking Holdings Inc.
CTP
Dutch Postcode Lottery (Nationale Postcode Loterij)
Fred Foundation
IMC Charitable Foundation
Just Eat Takeaway.com
Stichting Benevolentia
Vos family
Signify Foundation

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PRIVATE DONORS GIVING OVER \$100,000 IN SUPPORT OF UNHCR | 2023

SWEDEN FOR UNHCR

Akelius Foundation
 Axel F och Vilna Lindmarkers Stiftelse
 Brödernas Group AB
 Essity Aktiebolag
 Gudrun Sjödén Group AB
 H&M Hennes & Mauritz GBC AB
 Jonas Bengtsson
 Lindex AB
 Magnus M. Lind
 Marshall Group AB
 Peab AB
 Samhällsbyggnadsbolaget i Norden AB
 Swedish Postcode Lottery (Svenska Postkod-lotteriet)
 TV4 Aktiebolag

SWITZERLAND FOR UNHCR

Burger King Europe GmbH
 European Club Association
 European Leagues
 FIFA Foundation
 Krüger Foundation
 Restaurant Brands International
 Stiftung Üsine

UK FOR UNHCR

Accenture
 Allen & Overy LLP
 Arm

Band Aid Charitable Trust
 The Caring Family Foundation
 Experian Plc
 Hauser and Wirth
 Hikma Pharmaceuticals
 Saïd Foundation
 Squarepoint Foundation
 Unilever

UNO-FLÜCHTLINGSHILFE (GERMANY)

Adidas AG
 AUDI AG
 BASF Stiftung
 BioNTech SE
 German Postcode Lottery (Postcode Lotterie)
 DT gemeinnützige GmbH
 Stiftung RTL – Wir helfen Kindern e.V.
 Volkswagen AG

MIDDLE EAST AND NORTH AFRICA

KUWAIT

International Islamic Charity Organization
 Sheikh Abdullah Al Nouri Charity Society
 Zakat House of Kuwait

QATAR

Qatar Charity
 Qatar Red Crescent Society

SAUDI ARABIA

Bakhsh Household
 Muslim World League

Royal Humanitarian Foundation of Bahrain
 Tamer Family Foundation
 World Assembly of Muslim Youth

UNITED ARAB EMIRATES

Abdulla Al Abdulla
 Ahmad Salama
 Dr. Wael Al Mahmeed
 Dubai Duty Free Foundation
 ETIHAD Airways
 Hani Rustom
 Mohammed Bin Rashid Al Maktoum Global Initiatives
 Sheikha Fatima Fund for Refugee Women
 Sotheby's MENA
 The Abdul Aziz Al Ghurair Refugee Education Fund
 The Big Heart Foundation



A Sudanese father of 13, and a commercial farmer who has lost everything after being displaced from North Kordofan by the conflict, sits with his family outside their makeshift dwelling at the UNHCR-supported Al Kásara site for internally displaced people in Al Jabalain, White Nile State, Sudan.

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Cover photo:

Relief items kits are distributed to newly arrived Sudanese refugees at the Madjigilta site in Chad's Ouaddaï region, on the border with Sudan. The kits include a plastic bucket, soap and a jerry can.

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