

CENTRAL PARK CONSERVANCY ANNUAL REPORT 2023



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Cover: Reservoir Bridle Path; Left: Burnett Fountain

PARTNERSHIP



From the Chairman and the President & CEO



Dear Friends,

Over the last 43 years, the Central Park Conservancy has led the physical restoration of Central Park, from its derelict condition in the 1970s to its current splendor. The success of that transformation has helped to build trust with the millions of people who rely on Central Park in their daily lives. Our expertise and management of this beloved public space has allowed us to make the Park more equitable, accessible, and inviting for millions of visitors.

Now, at the midpoint of our first-ever strategic plan, *A Plan for the Stewardship of Central Park*, we celebrate our progress in fostering an institution that matches Central Park's unique impact on the City.

The year included many important accomplishments, including completing roughly 70% of the ambitious initiatives laid out in our Stewardship Plan; successfully kicking off the FOR ALL Campaign; securing new operating and capital agreements with our longtime partner, the City of New York; and expanding our Five Borough Program to provide additional support to other parks around the City.

2023 also contained a robust capital program, including the renovation of Chess & Checkers House, significant progress on the new Harlem Meer Center, and continued investment in improving staff facilities at the North Meadow Center.

As our loyal supporters know well, Central Park requires a strong, highly visible, and successful institution behind it. We are committed to the Park's long-term care and have promised to maintain and manage the Park for the benefit of the tens of millions of New Yorkers who use the Park every year.

Thank you, as always, for your steadfast support and unwavering generosity.

Thomas L. Kempner, Jr.
Chair, Central Park Conservancy

Elizabeth W. Smith
President & CEO, Central Park Conservancy

From the City of New York



Dear Friends,

For over four decades, New York City and the Central Park Conservancy have set a sterling example of an effective public-private partnership, maintaining the world's most famous park as an urban oasis that is open to all New Yorkers and our visitors. This partnership has enabled us to enhance equity, accessibility, and safety for Central Park's 42 million annual visitors, with benefits extending far beyond the Park's stone walls.

In December, this Administration was proud to gather with the Conservancy to unveil the Gate of the Exonerated in Harlem, the first new Central Park gate to be dedicated since the 19th century. Inspired by the Exonerated Five and honoring all who have been unjustly incarcerated, the dedication of this gate sends an unmistakable message: Our public parks are for everyone. The open gate signifies that our city will never again give in to the distrust, demonization, and disinvestment that have shaped the lives of so many Black and Brown New Yorkers.

This shared commitment to equity and inclusion goes far beyond the symbolic. With the ongoing renovation of the Harlem Meer Center, we are bringing ice skating, swimming, and diverse programming to the Harlem and East Harlem communities. Through the Five Borough Program, the Conservancy has contributed its decades of technical know-how to parks across Upper Manhattan, providing on-site training and support to NYC Parks staff at the four Historic Harlem Parks and Highbridge Park in Washington Heights. Similarly, this Administration has taken unprecedented steps to promote greenspace access throughout the five boroughs, most recently launching a historic effort to expand our citywide greenway network in the outer boroughs.

This attention to strategic planning, combined with effective implementation, has been one key to the success of our partnership. The past year has again seen this in action, with the Conservancy initiating a thorough study of the Central Park Drives to respond to the many new uses of these busy thoroughfares while preserving the Park as a refuge from the pace of city life. Similarly, the City is engaging the Conservancy and a host of other partners to reimagine the Fifth Avenue corridor, making the world-famous boulevard more walkable, sustainable, and accessible. Thanks to our partnership, the City and the Conservancy can deeply engage New Yorkers to learn about their hopes and desires while moving full speed ahead to realize those improvements without the bureaucratic red tape.

This past year has seen so many improvements across Central Park and throughout the City, made possible by the deep and enduring partnership between the City and the Conservancy. We thank Conservancy President Betsy Smith and all of the Conservancy's staff and volunteers for their continued commitment to maintaining this iconic space. Like all New Yorkers who cherish our greenspaces, we look forward to the years of transformative stewardship and service to come.

Best,

Eric Adams
Mayor

Sue Donoghue
Commissioner
New York City Department of Parks and Recreation

PROGRESS ON OUR STRATEGIC PLAN

A photograph of the Bethesda Fountain in Central Park, New York City. The fountain is a large, ornate structure with a central statue of Cupid and a circular pool of water. It is situated on a brick-paved terrace overlooking a pond and a dense forest of green trees under a blue sky.

PROGRESS ON OUR STRATEGIC PLAN

Fall 2023 marked the halfway point of the Conservancy's seven-year strategic plan, *A Plan for the Stewardship of Central Park: 2020–2027*. The Plan is an ambitious roadmap for the future of Central Park and for the long-term stability of the Conservancy, the Park's primary steward and one of New York City's most dynamic civic institutions.

We are continuing to make good progress against the Plan's six objectives and 25+ initiatives, as outlined in the pages ahead, and are on track to complete the work on time and on budget.

As a reminder, the Stewardship Plan comprises three strategies and six objectives, outlined below:

A Plan for the Stewardship of Central Park

Strategy for Operational and Programmatic Growth

OBJECTIVE 1: CARING FOR CENTRAL PARK FOREVER

We are committed to caring day-to-day for the iconic and historic resource.

OBJECTIVE 2: CELEBRATING THE PURPOSE OF THE PARK

We are committed to better managing the extraordinary growth in Park use and to renewing our focus on the visitor experience.

OBJECTIVE 3: HELPING OTHER PARKS

We are committed to seeking out and developing best practices and sharing our expertise and experience to empower other park organizations and elevate the field of urban park management.

Strategy for New Restoration and Capital Repairs

OBJECTIVE 4: PROTECTING AND ENHANCING THE LANDMARK

We are committed to ongoing capital investment in restoration and preservation projects.

Strategy for Organizational Growth

OBJECTIVE 5: ASSURING LONG-TERM FINANCIAL SUSTAINABILITY

We are committed to expanding and growing more predictable annual revenues.

OBJECTIVE 6: BUILDING ORGANIZATIONAL EXCELLENCE

We aspire to be a world-class organization with the capacity to fulfill our important mission.

CARING FOR CENTRAL PARK FOREVER

We are committed to caring day-to-day for the iconic and historic resource.

Central Park welcomes an unprecedented 42 million visitors annually. Accommodating this level of use while maintaining the Park's purpose as a respite from the pace and pressures of city life requires long-term strategic planning. To ensure our ability to care for the Park in perpetuity, we are focused on expanding our specialized workforce, modernizing equipment and facilities, and implementing best practices in Park management.

Adapting to Changes in Turf Care

In 2023, an exceptionally warm winter with minimal snow increased foot traffic in the Park as visitors took advantage of the mild weather. This caused significant damage to the lawns. The Conservancy showcased its ability to adapt to these variables during our annual "Celebrate Spring" campaign. NY1 featured a segment on our Turf Care team's behind-the-scenes work on the lawns, communicating the integral role of grassy areas in the Park's ecosystem.

Over the course of two years, we've restored roughly 11 acres of lawns that were significantly impacted by increased use, including Cedar Hill and Cherry Hill. This work was generously funded by the Essential Central Park Fund, an initiative created during the pandemic to help address the Park's massive use during that time.

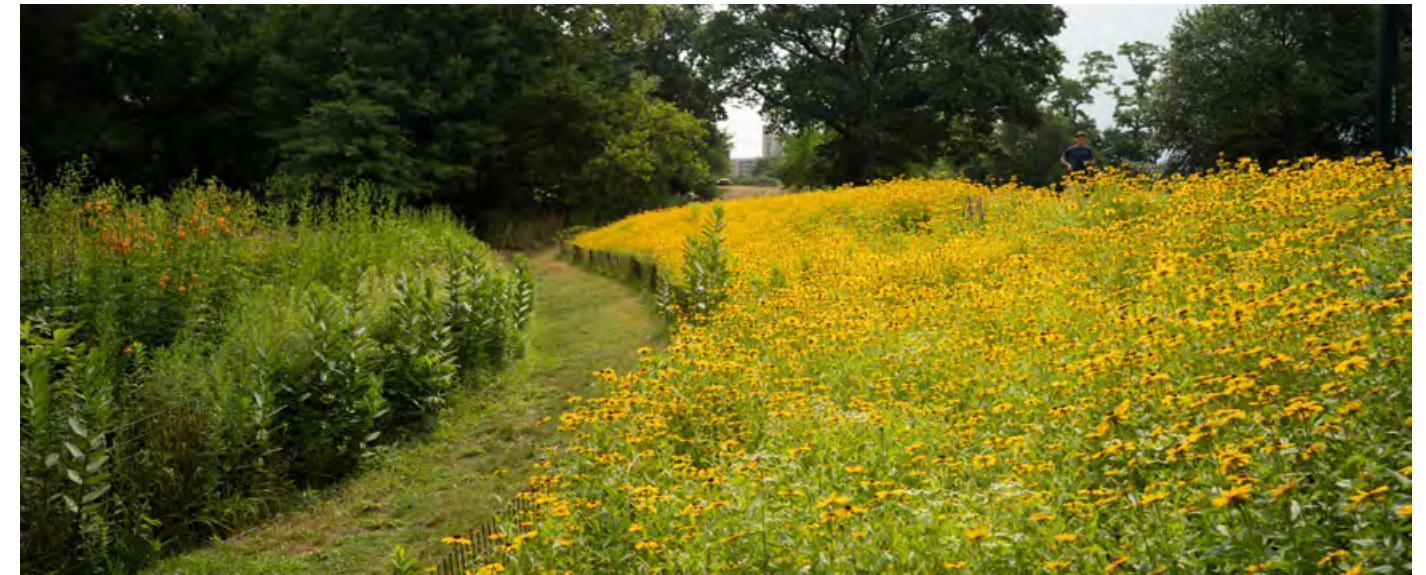


The Conservancy's Turf Care team seeds and aerates lawns impacted by increased foot traffic.

Enhancing Biodiversity

Over the past year, our Natural Areas team made significant strides in enhancing biodiversity and resilience within the woodland landscapes, while also stewarding the Dene Slope native meadow and a new meadow at the 102nd Street Cross Drive.

We also launched a pilot study in the summer of 2023 at Turtle Pond to help improve the pond's water quality. Our consultant team installed biochar flotation bags, which absorb phosphorus and may reduce the amount of harmful algal blooms and promote healthy plants and wildlife. The pilot will continue through spring 2024 and include testing and water quality monitoring to determine if we can implement this system at other water bodies in the Park.



Wildflower meadow at the 102nd Street Cross Drive



Consultants from Princeton Hydro installing biochar buoys in Turtle Pond



The arrival and planting of the new crabapple trees

Protecting the Future of the Conservatory Garden

In the fall of 2023, the Conservancy replaced the trees along the crabapple allées in the Conservatory Garden's Italian Garden (see page 18). Flowering crabapples have a much shorter lifespan than most of the large canopy trees found throughout the Park. At the time of their removal, they were over 70 years old and showed significant signs of decay and decline.

The Conservancy identified a crabapple cultivar that fits all the aesthetic qualities of the historic allées and is more disease resistant. The new trees were carefully cultivated by the Conservancy at a nursery in New Jersey before being transported to the Garden. With their similar size, color, and form, they align with the original design intent of the Conservatory Garden and will ensure that its splendor is preserved for generations to come.

Sustaining the Park with New Management Plans

Developing new written management plans and standard operating procedures is a top priority of our stewardship plan. Over the past year, we have made strides toward achieving this goal, with substantial progress in the area of landscape management, which includes the natural areas, tree care, and turf care.

Bolstering Park Maintenance

Enhancing waste management and overall cleanliness is another focus of our stewardship plan. This year, we channeled our efforts into bolstering the upkeep of the Park, with particular emphasis on key priority areas such as new trash can design, streamlined care of restrooms, additional staff coverage, and new strategic recycling protocol.



Conservancy staff visits a municipal recycling facility in Brooklyn to better understand our recycling process.

CELEBRATING THE PURPOSE OF THE PARK

We are committed to better managing the extraordinary growth in Park use and to renewing our focus on the visitor experience.

Central Park is a microcosm of New York City itself—a constellation of groups with myriad interests all using the Park's facilities and landscapes in different ways and for different purposes. To ensure a safe and positive experience, we are focused on enhancing services to visitors and creating opportunities for engagement and good stewardship.

Reimagining the Drives

In recent years, the Drives in the Park have seen unprecedented use, alongside the emergence of electric mobility devices like e-bikes and scooters. These shifts demand a new approach to safety, design, and management. To begin to address this, the Conservancy initiated a multi-year study of the Park's Drives in collaboration with the NYC Department of Transportation and NYC Parks.

Key to a successful launch of this initiative was engaging the community for valuable input. More than 9,800 people completed our online survey, launched in March 2023, and hundreds of Park users took part in public forums hosted this spring. The public's feedback and ideas will be used to recommend innovative design and policy solutions in the coming years.



The Conservancy is working to improve Central Park's Drives and make them more equitable for a variety of users.



Seneca Village Community Conversation



Unveiling of the Gate of the Exonerated

Preserving the Legacy of Seneca Village

In partnership with the New-York Historical Society and other cultural institutions, the Conservancy is continuing to study and honor the memory and significance of Seneca Village (a community of predominantly African-Americans, many of whom owned property, that existed from 1825 to 1857). In June we invited the public to join us for our first Community Conversation, which was followed two weeks later by our second annual Juneteenth celebration in Seneca Village. The conversation offered interested user groups a forum to learn about the history of Seneca Village and current initiatives to amplify its story. Our findings from this dialogue will help inform a more permanent commemoration of Seneca Village.

Introducing the Gate of the Exonerated

In partnership with the City of New York, NYC Parks, and Manhattan Community Board 10, the Conservancy dedicated the Gate of the Exonerated on the 20th anniversary of the Exonerated Five's vacated convictions. It was the product of an extensive, in-depth dialogue with the Harlem community and a response to their desire for healing and belonging in the aftermath of the case. The first and only addition to Central Park's official entrance names since the 19th century, the new gate recognizes the struggle of individuals wrongfully convicted and the Exonerated Five's story.

HELPING OTHER PARKS

We are committed to developing best practices and sharing our expertise to empower other park organizations.

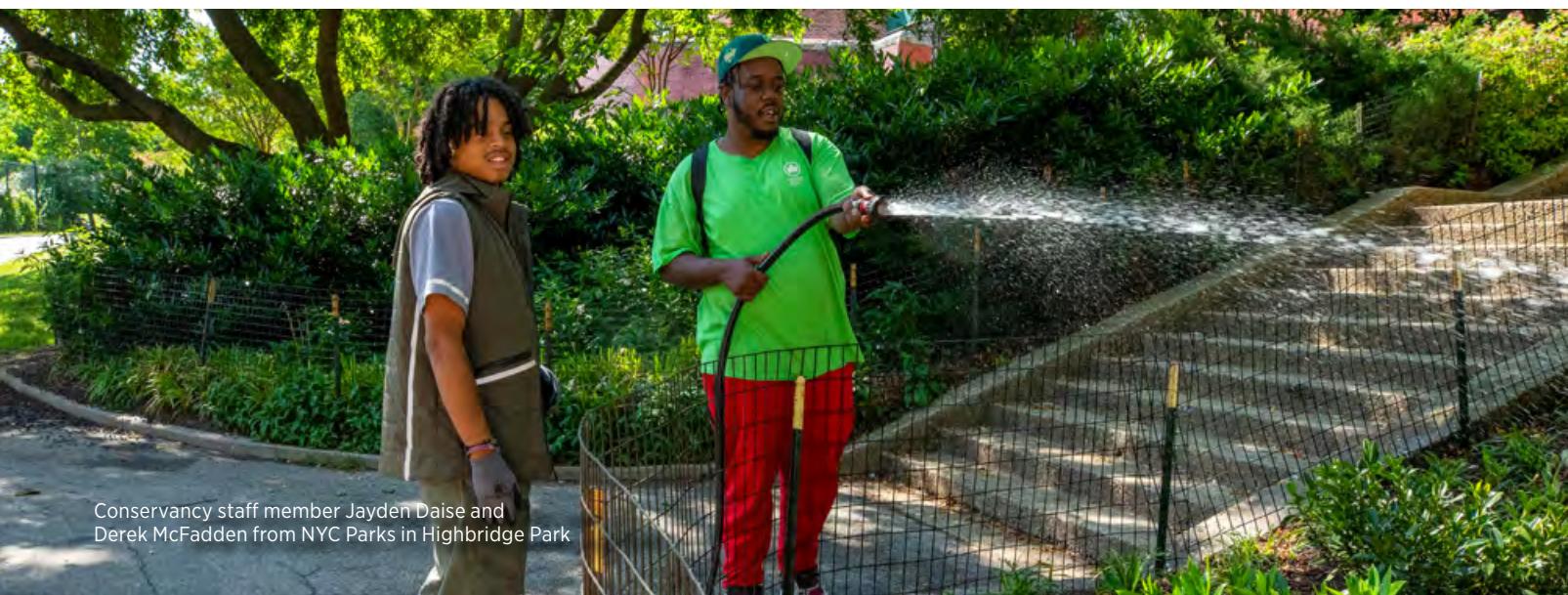
In response to our renewed operating agreement with the City, we have recalibrated our work helping other parks to focus more on assisting other parks throughout New York City. That has resulted in the following programmatic shifts.

Institute for Urban Parks

This year marked the 10th anniversary of the Institute for Urban Parks, which was founded to formalize how the Conservancy shares our knowledge, expertise, and best practices about stewarding the most popular urban park in the country. As the City charts its post-pandemic future, the Conservancy took a fresh look at how we can best be a model for impactful stewardship of heavily used parkland. As part of this assessment, the National and New York City Partnership Labs, the Urban Park Leadership Program and Roundtables, and the Certificate programs completed their final cohorts in June. As we sunset these initiatives, we will refocus on other efforts outlined in our strategic plan.

Five Borough Program

The Five Borough Program has expanded and is now the pillar of our work helping other parks. This program facilitates deeper connections with the parks that we help and with the communities that surround them. This year we focused our efforts on St. Mary's Park in the Bronx, Highbridge Park in Upper Manhattan, and the Historic Harlem Parks.



Conservancy staff member Jayden Daise and Derek McFadden from NYC Parks in Highbridge Park

Central Park Climate Lab Cooling Study

The Central Park Climate Lab, launched in 2022 in partnership with the Natural Areas Conservancy and the Yale School of the Environment, continues to gather data on the effects of climate change on urban parks. Most recently, the Natural Areas Conservancy launched a nationwide study with their Forests in Cities Network on the cooling benefits of urban forests, which the Central Park Conservancy expanded upon in the Park. We placed 16 air temperature sensors on street trees outside of Central Park, on trees within maintained lawns, in wooded areas, and in various other landscapes. By demonstrating the significant cooling effect of wooded areas, the study establishes a critical benchmark for the Conservancy, contributing to a broader understanding of urban climate regulation and fostering a foundation for future research.

This research, along with the rollout of a new Environmental Sustainability Framework for Central Park (see page 24), is a necessary first step to the mission of the Central Park Climate Lab: to research and create tools for other cities to use when thinking about how their parks can be part of their climate solutions.

New Forms of Open Space

One of the most significant challenges facing American cities today is how to create new parks, especially in communities of color that have historically been denied high-quality, accessible open greenspace. The new Alliance for Paseo Park (APP) in Jackson Heights, Queens, is striving to address this problem by transforming an existing open street into a permanent 1.3-mile linear park along 34th Avenue, one of the neighborhood's principal arteries.

Paseo Park serves as a model for what is possible when cities give streets back to communities, and the Conservancy is providing the nonprofit APP with the resources and expertise needed to become a sustainable, community-driven organization.

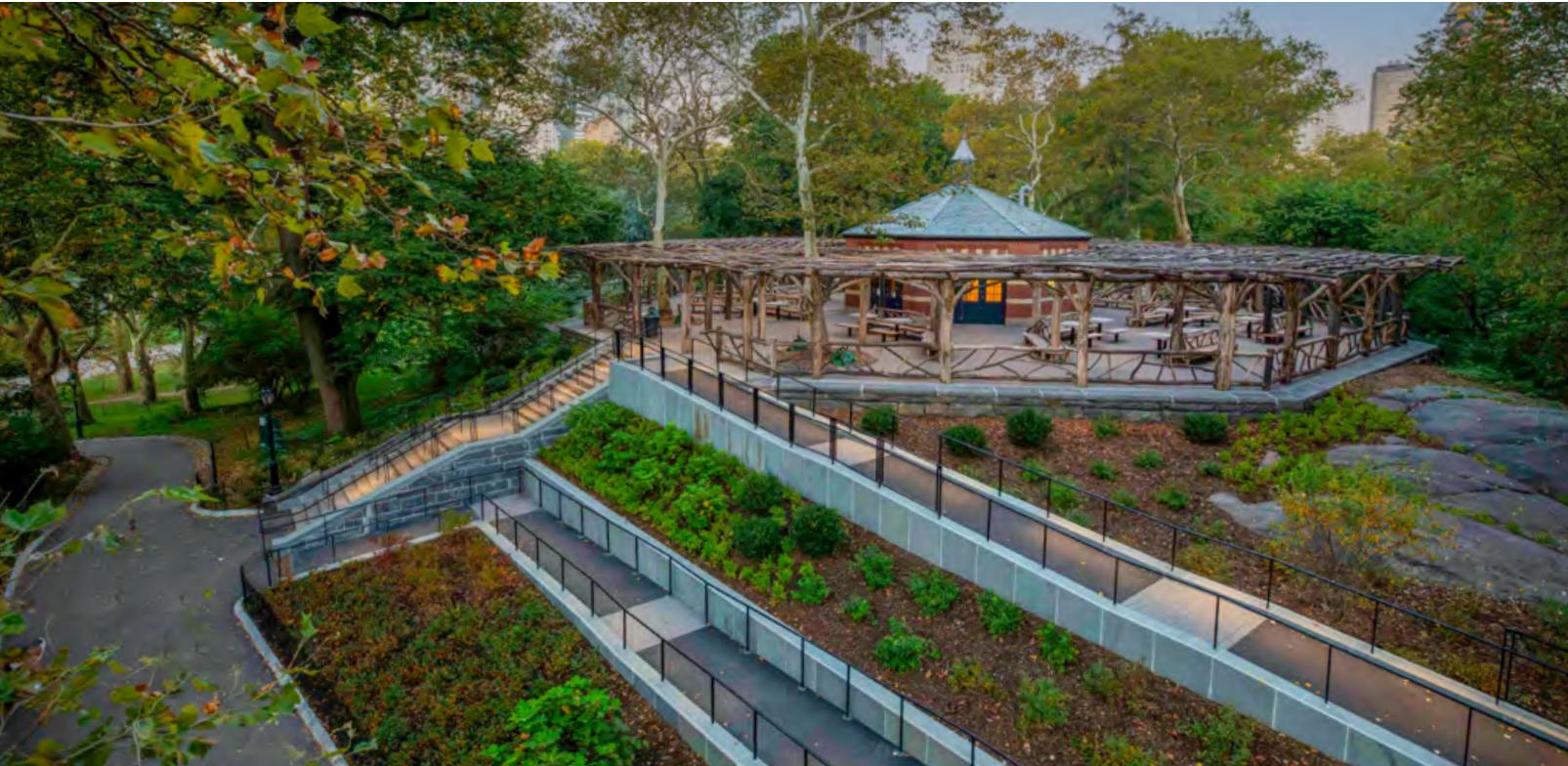
PROTECTING AND ENHANCING THE LANDMARK

We are committed to ongoing capital investment in restoration and preservation projects.

COMPLETE

The Kinderberg and Chess & Checkers House

The Kinderberg and Chess & Checkers House opened to the public in June after a comprehensive reconstruction and restoration. The Kinderberg—the largest rustic structure in the Park—offered shade and a place to picnic and play in the Children’s District, and it had been missing for nearly a century. The newly restored site reflects the character and purpose of its original design, with essential updates to meet the needs of modern Park visitors. These updates provide major improvements to the site’s accessibility, with the addition of accessible public restroom facilities, an ADA-accessible ramp, and handrails to the stairs. This work advances our mission of protecting the Park’s purpose as an inclusive space for all.



Harlem Meer Center

The transformation of the Lasker Rink and Pool site represents the capstone effort of the Conservancy’s restoration of the north end of the Park as a vital resource for the surrounding community—one that provides essential opportunities for healthful recreation and connection with nature, the ideals that inspired the Park’s creation and its landmark design.

We are now two-thirds through the project timeline with the building core and shell complete. Significant progress has been made on the shoreline restoration and upland sitework, with the boardwalk installation nearing completion. Once complete, the boardwalk and naturalized edge of the shoreline will facilitate nature-based recreation and wildlife observation. Construction of the pool will occur in early 2024 and will also include a splash pad at its southern end to expand the variety of accessible water play experiences. The building was designed to achieve LEED Gold certification.

The Central Park Conservancy will be the operator for the new Harlem Meer Center and will oversee the ice rink in the winter and turf fields in the “shoulder” spring and fall seasons. The Conservancy’s management will ensure proper stewardship and enable the site to offer a robust slate of free and low-cost programming to the surrounding communities.



Above: Ongoing construction at the Harlem Meer Center; Opposite page: The newly renovated Chess & Checkers House and Kinderberg rustic structure



Conservatory Garden

The Conservancy completed the first phase of the Conservatory Garden's restoration—the English Garden—in January, restoring its distinctive pavement and upgrading its infrastructure to ensure the space remains functional and beautiful for years to come. The second phase of this project commenced in April and will create universal accessibility into the sunken French Garden by converting stairs to ramps. Restoration of the Italian Garden includes repairing, refinishing, and repainting the steel pergola and replacing the crabapple allées (see page 10). Work will continue in phases with the entire restoration project expected to reach completion in early 2025.



New bluestone pavers in the English Garden



Fountain and drainage work in the French Garden

North Meadow Center

This fall, the Conservancy began a much-needed reconstruction of the North Meadow Center to enhance recreation opportunities for Park visitors and improve the work environment for our staff (see page 25). Improved staff facilities will include new locker rooms and workspaces, as well as expanded space for electric cart charging. Work on the public component of the building will include resurfacing the handball and basketball courts and creating two new dedicated pickleball courts. We're also updating the site with new, accessible public restrooms and drinking fountains, chess and checkers tables, bike racks, and refurbished benches. The building was designed to achieve LEED Green certification.



Interior demolition at North Meadow Center; Inset: Building exterior prior to start of construction

Grand Army Plaza

We are currently in the design phase for the reconstruction of Grand Army Plaza South and the Pulitzer Fountain. In 2013, the Conservancy developed comprehensive plans to address the deteriorating conditions at Grand Army Plaza, completing work on the north side in 2015. Currently, the focus is on fully restoring the south side. Our work will address deteriorated pavements and accessibility, allow for consistent growth of the trees on both sides of the plaza, and modernize and conserve the Pulitzer Fountain to ensure long-term stewardship of this landmark plaza.



ASSURING LONG-TERM FINANCIAL SUSTAINABILITY

We are committed to expanding and growing more predictable annual revenues.

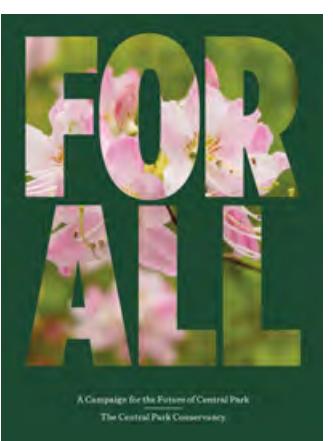
Raising funds for our annual operating budget is vital to sustain the day-to-day care and ongoing maintenance that keeps Central Park healthy and accessible year-round. We are equally committed to building a robust endowment, safeguarding the Park's longevity, and securing its long-term care. Our supporters' generosity is indispensable to this work.

Annual Fund

There are many highlights that contribute to the success of our annual fundraising. This year we saw growth in our individual giving and corporate membership programs, including our newly established Business Leadership Council and our Perimeter Initiative's Conservancy Ambassador Program. Our philanthropy team also expanded membership by advertising on Connected TV and added more member-exclusive events to an already robust lineup of programming. The Women's Committee and Chairman's Circle also exceeded their fundraising goals and expanded their memberships.

FOR ALL Campaign

We've embarked on the FOR ALL Campaign to underwrite the initiatives outlined in our seven-year *Plan for the Stewardship of Central Park*. Through this Campaign, we seek to secure the future of the Park and our ability to care for it in perpetuity by growing the Conservancy's endowment. Strong progress has been made toward the Campaign's \$420 million goal; we've secured more than 70 commitments as of November 2023 and are 66% to our goal. Funds raised through the Campaign are in addition to funds raised for our annual operating expenses.



\$420 MILLION

66%
RAISED



The Obelisk

BUILDING ORGANIZATIONAL EXCELLENCE

We aspire to be a world-class organization with the capacity to fulfill our important mission.

Just as the landscapes, facilities, and programming of the Park require constant investment, so does the Conservancy's managerial capacity. This necessitates a renewed commitment to the way in which we do our work, including fostering a corporate culture and workforce that is as diverse, inclusive, and dynamic as Central Park itself.

Progress on DEI Initiatives

The Conservancy's commitment to diversity, equity, inclusion, and belonging shapes programs, policies, and services at all levels of the organization. In 2023, the Conservancy launched its second biannual Belonging Survey, an employee survey that gauges staff members' attitudes toward diversity and inclusion and solicits their feedback on the organization's culture.

Over 80% of staff replied to the Belonging Survey, and the Conservancy saw a positive improvement in nearly all 40 survey questions. Employees also characterized their overall experience higher in 2023 than in 2021.

We are committed to supporting the experiences of Park staff and are deepening our efforts to establish a more inclusive and welcoming work environment in the Park. Along with the Belonging Survey and subsequent Community Conversations, this has included the addition and expansion of incident reports, ongoing staff feedback, manager observations, exit and stay interviews, training and employee support, social gatherings, and more.



Conservancy staff members at the J.P. Morgan Corporate Challenge



Colleagues gather at the staff picnic in the Park



The Conservancy's LGBTQ+ ERG at NYC's Pride March



Women of Color Luncheon hosted by the BIPOC ERG

Growing ERGs

The Conservancy launched four Employee Resource Groups (ERGs) in 2022: Black, Indigenous, People of Color (BIPOC); Family/Caregiver; LGBTQ+; and Wellness.

The groups had several accomplishments in their first full year:

Black, Indigenous, and People of Color

The BIPOC ERG, representing Black, Indigenous, and other people of color on our staff, has identified a variety of issues experienced by many frontline workers at the Conservancy. In support of addressing these issues, the group hosted several community conversations, including a Women of Color Luncheon in May 2023. Attendees spoke openly about some of the challenges of being a woman of color working in the Park.

Family/Caregiver

The Family/Caregiver ERG supports Conservancy employees who are caretakers. Over the past year, the ERG hosted several social events for employees and their families. The group also reviewed the Conservancy's leave policies, making recommendations to management for changes to these policies, some of which will take effect in 2024.

LGBTQ+

The LGBTQ+ ERG provides a forum for staff identifying as lesbian, gay, bisexual, transgender, and/or queer, as well as their allies. The group celebrated Pride Month with many activities, including gathering a group of Conservancy employees to participate in the NYC Pride March in June 2023 for the first time.

Wellness

The Wellness ERG, dedicated to supporting staff's physical and mental health, hosted nearly 80 Conservancy employees in the J.P. Morgan Corporate Challenge. ERG members ran or walked 3.5 miles in the Park and celebrated with dinner afterwards.



Severe flooding in the Park after a storm in September

Environmental Sustainability Framework

Our first-ever Environmental Sustainability Framework will develop new strategies to ensure the sustainability of Central Park and bolster the Park's ability to withstand a changing climate.

The Framework, which we aim to publish by June 2024, will integrate existing sustainability initiatives across all areas of our work to establish a cohesive strategy and ambitious goals for reducing our negative environmental impacts and building resilience. Grounded in extensive staff engagement, the Framework will codify and expand our commitment to the vitality and longevity of Central Park and the City of New York. The creation of the Framework is a necessary first step of the Central Park Climate Lab and will ultimately provide technical expertise and support to peer organizations.

The Framework will focus on five key areas:

Chapter 1	Waste, Resource Recovery, and Purchases
Chapter 2	Water
Chapter 3	Biodiversity and Thriving Landscapes
Chapter 4	Energy and Greenhouse Gas Emissions
Chapter 5	Capital Projects, Design, and Construction

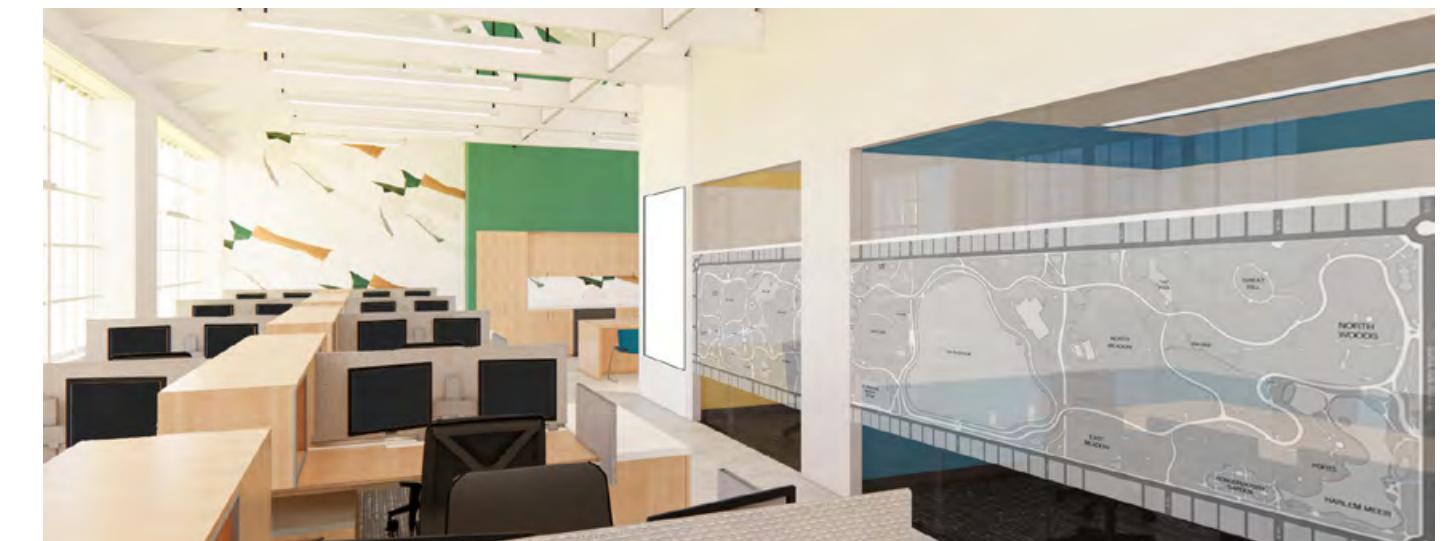
Improving Staff Spaces

In January, our office staff successfully transitioned from our former location on 60th Street to our new home at 717 Fifth Avenue. We had a number of administrative and social goals for the new space, including fostering collaboration and innovation and promoting flexibility, all of which were accomplished through effective and attractive design.

We're now focused on the North Meadow Center as we continue our efforts to renovate and optimize space for Park Operations (see page 19). The proposed improvements inside the building will double the amount of space for staff lockers and restrooms, create two kitchen and break room areas, and increase the number of workstations for staff with the addition of a conference room. Outside, the renovation will formalize the space on both sides of the building as charging stations for an expanded fleet of electric vehicles.



717 Fifth Avenue, reception area



North Meadow Center, interior office space rendering

FRIENDSHIP



Ranika Cohen, Whitney Mogavero, Carolyn O'Brien, Sonal Ahuja, Kate Krieger, and Kristen Duca

2022 WOMEN'S COMMITTEE & PLAYGROUND PARTNERS PLAY FOR THE PARK TENNIS TOURNAMENT

Sponsored by Tory Sport



Top left: Sugie Hong Bruttomesso, Ruchira Bhuyan, Dana Coppolino. Top right: Caroline Meade. Bottom: Caroline Bouckaert, Deb Dowling, Kat Dines, Jocelyn Gailliot, Megan del Valle

2022 MARATHON BREAKFAST



Guests enjoying the Marathon Breakfast



Breakfast under the fall foliage

2022 WOMEN'S COMMITTEE FALL LUNCHEON



Top left: Jenny Price, Gillian Miniter, Nicole Nunag. Top right: Aileen Bruner, Darly Cornel, Valerie Tornambe. Bottom: Laura Stork-Wersborg, Alexandra McCaffrey, Lee Goettler, Christine Ro, Diana Hsu, Sabine Riglos, Barbara Quant, Sada Grieve

2022 CENTRAL PARK HOLIDAY LIGHTING

Founding Sponsor: Con Edison



Families waiting for the lighting of the flotilla



Penguin ice sculpture

2023 PLAYGROUND PARTNERS WINTER LUNCHEON

Presented by Harry Winston, Inc.



Top left: Kate Bouquard Moretti, Nyssa Lee, Lara Meiland-Shaw, Crystal McCrary, Top right: Tiffany Gardner, Austen Phillips Cruz, Mimi Ritzen Crawford. Bottom: Michelle Auerbach, Kelly Fradin, Catherine Fraise, Kara Gerson, Lillie Howard, Darice Fadeyi

2023 ANNUAL SKATING PARTY



Alice Cash and Fanny Yeung

Friends skating at Wollman Rink

2023 CONSERVANCY AMBASSADOR RECEPTION HOSTED BY MARGO AND JAMES NEDERLANDER



Guests during the Q&A with Betsy Smith



Margo Nederlander and Betsy Smith

2023 FREDERICK LAW OLMSTED AWARDS LUNCHEON

Sponsored by Harry Winston, Inc.; JPMorgan Chase & Co.; and St. John



Top: atmosphere. Bottom left: Kathryn Beal, Suzy Welch, Melanie McLennan, Kristy Korngold. Bottom right: Kathleen Tait, Barbara H. Scott, Fiona Rudin, Crystal McCrary



2023 ANNUAL FAMILY PARTY

Sponsored by Nordstrom, Spotify, Northern Trust



Sarah Johnson, Dustee Jenkins, Paige Betz, Sugie Hong Bruttomesso, Sayuri Ganepola-Kaczynski



Jeff Peek, Katie Peek Tochilin, Liz Peek

2023 CONSERVATORY GARDEN PARTY



Top: Guests sitting around the Burnett Fountain. Bottom left: Lisa Brainerd, Barbara Geller, Patty Grew. Bottom right: Kwanghee Kim, Soohee Lee, YuNa Yang, and guest



2023 STARLIGHT DINNER, A TASTE OF SUMMER SERIES



Starlight Dinner guests enjoying the evening



Chef Jean-Georges Vongerichten and Ranika Cohen

2023 SHAKESPEARE IN THE PARK PRE-PERFORMANCE RECEPTION



Guests enjoying the reception on the Turtle Pond Plaza



Abigail Healy, Suzanne and Robert Robotti

2023 NEW YORK PHILHARMONIC RECEPTION



Michael and Karen Gordon



Henry and Anne Snee

2023 EVENING AT THE WATER



Top: Evening at the Water Host Committee. Bottom left: Vincent Carbone, Anicia Gillespie, Sydney Lapin. Bottom right: Blythe Bonan, Mad Hatter, Bliss Bonan

2023 CENTRAL PARK CONSERVANCY FILM FESTIVAL

Presented by National Geographic Documentary Films



Film Fest viewers enjoying a picnic



The Space Race co-directors Lisa Cortés and Diego Hurtado de Mendoza with Betsy Smith and astronaut Leland Melvin, the film's subject

2023 BUSINESS LEADERSHIP COUNCIL INAUGURAL SUMMIT



Business Leadership Council Summit attendees

2023 ANNUAL GALA: A NIGHT IN THE EMERALD CITY

Presented by Harry Winston, Inc.



Top left: Tom Kempner, Judy Hart Angelo, Oscar Schafer, John Ehrenkranz. Top right: Gayatri Devi, Mary Ping, Toya Williford. Bottom: Harry Taylor, Mo Sakurai, Sylvester Minter, Gillian Minter, Betsy Smith, Rick Cotton, Evelyn McCabe, Dave McCabe, Laureen Seeger, David Cohen

FINANCIALS



Bow Bridge

Perspective on the Financial Results



Central Park has played a critical role in New York City's post-pandemic recovery and will be an important driver of the City's future growth. In Fiscal Year 2023, the Conservancy reached the halfway point of its strategic plan: *A Plan for the Stewardship of Central Park: 2020–2027*, which addresses the critical maintenance, use, and funding challenges confronting the Park. Many of the plan's significant milestones have been met, with attention now focused on achieving long-term operational and financial sustainability.

Fiscal Year 2023 Operating Results

Fundraising was strong, with individual giving, membership, and events ending the year a combined 16% ahead of target. The Conservancy's operating fee from the City of New York continued to be impacted by reduced Park-based concessions. While the fee increased from Fiscal Year 2022, it remains 20% lower than its pre-pandemic level.

Park Operations expenses increased by 20% as compared to the prior year, which included an 8% increase in Park-based staff—as contemplated by the organization's long-term strategy. In addition, unprecedented use continued to take a significant toll on the Park's landscapes and infrastructure, necessitating an additional investment in the Park.

The Conservancy continued its long-standing commitment to helping other parks throughout the five boroughs, including its work in the Historic Harlem Parks (Jackie Robinson Park, Marcus Garvey Park, Morningside Park, and St. Nicholas Park). In total, \$4.4 million (or 6% of park operations and supporting services) was spent assisting parks other than Central Park in Fiscal Year 2023.

Fiscal Year 2023 saw progress on a number of significant design and construction projects. Chess & Checkers/Kinderberg was completed; the project included new accessible restrooms, an ADA ramp, and reconstruction of the largest rustic structure in the Park. As part of a multi-year effort to restore the Conservatory Garden, construction began in the French Garden with replacement of the bluestone paving, updating of infrastructure, and improvement of accessibility.

Work at the Harlem Meer Center continues, with the building core and shell completed and shoreline restoration underway. In total, there was \$33.7 million of expenditures related to the Harlem Meer Center during Fiscal Year 2023.

With its lease expiring at its 60th Street offices, the Conservancy took advantage of the downturn in the New York City commercial real estate market and secured new office space adjacent to the Park. The new location provides the organization with a more efficient and collaborative work environment, while reducing its annual rent expense.

In total, Fiscal Year 2023 Operating Revenues increased by \$37.7 million to \$125.4 million, as compared to the prior year. Operating Expenses increased by \$37.4 million to \$124.9 million, resulting in a modest increase in Operating Net Assets of \$0.5 million.

Net Assets

The Conservancy's balance sheet remains strong, and the organization ended Fiscal Year 2023 with total net assets of \$539 million, which was an increase of \$35 million as compared to Fiscal Year 2022. The increase was principally attributable to contributions related to the FOR ALL Campaign, as well as endowment investment gains.

Endowment

Investments held for endowment on June 30, 2023, were \$337 million, up \$23.6 million from Fiscal Year 2022, which included \$32.7 million of investment gains (or 10.5% of portfolio value) and a \$10 million drawdown from the endowment to fund operations.

The investment of the Conservancy's endowment is guided by a strategy that reflects the Conservancy's unique mission and responsibility to care for the Park, a publicly owned asset—ensuring that the more than \$1.4 billion of improvements made by the Conservancy over the last four decades will be sustained for future generations.

Outlook for Fiscal Year 2024

Although the City of New York will be faced with significant financial challenges in Fiscal Year 2024, it recognizes the need to adequately fund one of its most important assets and leverage the Conservancy's private philanthropic investment in the Park over the past 40 years. To that end, in 2024 the City of New York and the Conservancy will finalize a new operating agreement that will provide for increased and more predictable support over the next decade, allowing for the ongoing care of New York City's most beloved public space.

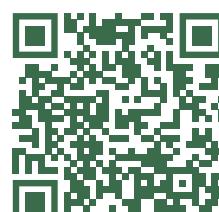
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Balance Sheet
June 30, 2023 and 2022 (\$'000)

ASSETS	2023	2022
Cash	\$ 27,910	3,977
Short-term investments	21,983	32,686
Short-term investments, Harlem Meer Center	41,039	54,241
Accounts receivable	6,969	1,823
Accounts receivable, Harlem Meer Center	21,277	8,901
Prepaid expenses and other assets	2,663	2,309
Contributions receivable, net	60,193	26,991
Contributions receivable, Harlem Meer Center, net	100	21,454
Investments held by endowment	337,002	313,423
Other long-term investments	37,748	52,937
Investments held under split-interest agreements	1,239	1,350
457(b) deferred compensation plan	3,276	2,754
Fixed assets, net	8,832	1,710
Right-of-use asset – operating lease	20,216	—
Total assets	\$ 590,447	524,556

LIABILITIES AND NET ASSETS							
LIABILITIES:							
Accounts payable and accrued expenses	\$ 19,731	16,630					
Deferred revenue	1,126	121					
Liabilities under split-interest agreements	863	939					
Other liabilities	—	137					
457(b) deferred compensation plan liability	3,276	2,754					
Operating lease liability	26,414	—					
Total liabilities	51,410	20,581					
NET ASSETS:							
Without donor restrictions:							
Available for operations	7,931	7,663					
Held for long-term purposes	26,560	37,223					
Board-designated as quasi-endowments	105,496	98,298					
Total net assets without donor restrictions	139,987	143,184					
With donor restrictions:							
Time and purpose	91,847	74,741					
Time and purpose – Harlem Meer Center	78,078	82,881					
For endowment	229,125	203,169					
Total net assets with donor restrictions	399,050	360,791					
Total net assets	539,037	503,975					
Total liabilities and net assets	\$ 590,447	524,556					



Scan to view the full financial statement.

Statement of Activities
June 30, 2023 and 2022 (\$'000)

	Without Donor Restrictions			Total		
	Operations	Board Designated	Total	With Donor Restrictions	2023	2022
OPERATING ACTIVITIES						
REVENUE, GAINS (LOSSES), AND OTHER SUPPORT:						
Contributions	\$ 23,276	5,404	28,680	49,382	78,062	107,350
Contributions, Harlem Meer Center	—	—	—	—	—	303
Revenue from the City of New York:						
Contract revenue	7,016	—	7,016	—	7,016	2,436
Project revenue, Harlem Meer Center	28,088	—	28,088	—	28,088	11,498
Project revenue	4,295	—	4,295	—	4,295	6
Special events revenue						
Less expenses incurred for direct donor benefits	(2,193)	—	(2,193)	—	(2,193)	(2,292)
Special events revenue, net	4,628	—	4,628	—	4,628	5,752
Investment return (loss), net	996	10,379	11,375	24,074	35,449	(23,500)
Other	2,737	—	2,737	—	2,737	2,318
Forgiveness of paycheck protection program loan	—	—	—	—	—	5,428
Total revenue and gains	71,036	15,783	86,819	73,456	160,275	111,591
Net assets released from restrictions						
Contributions and other revenue	44,440	(18,066)	26,374	(26,374)	—	—
Release from restrictions, Harlem Meer Center	5,573	—	5,573	(5,573)	—	—
Administrative cost recovery	4,321	(1,071)	3,250	(3,250)	—	—
Total net assets released from restrictions	54,334	(19,137)	35,197	(35,197)	—	—
Total revenue, gains (losses), and other support	125,370	(3,354)	122,016	38,259	160,275	111,591
EXPENSES:						
Program services						
Planning, design, and construction:						
Core planning, design, and construction	21,245	—	21,245	—	21,245	11,424
Harlem Meer Center	33,661	—	33,661	—	33,661	16,782
Park operations:						
Horticulture, maintenance, and operations	32,200	—	32,200	—	32,200	26,654
Visitor experience	6,117	—	6,117	—	6,117	4,658
Helping other parks	4,353	—	4,353	—	4,353	3,878
Total program services	97,576	—	97,576	—	97,576	63,396
Supporting services						
Fundraising	12,515	—	12,515	—	12,515	10,562
Management and general	14,819	—	14,819	—	14,819	13,571
Total supporting services	27,334	—	27,334	—	27,334	24,133
Total expenses	124,910	—	124,910	—	124,910	87,529
Increase (decrease) in net assets from operating activities	460	(3,354)	(2,894)	38,259	35,365	24,062
NON-OPERATING ACTIVITIES						
Change in value of split-interest agreements	—	(111)	(111)	—	(111)	(66)
Loss on disposal of fixed assets	(192)	—	(192)	—	(192)	—
Decrease in net assets from non-operating activities	(192)	(111)	(303)	—	(303)	(66)
Increase (decrease) in net assets	268	(3,465)	(3,197)	38,259	35,062	23,996
Net assets at beginning of year	7,663	135,521	143,184	360,791	503,975	479,979
Net assets at end of year	\$ 7,931	132,056	139,987	399,050	539,037	503,975

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 Edith Hall Friedheim
 Julie & David Friedland
 John Friedman
 Austen Furse
 William Galvin
 Sayuri Ganepola-Kaczynski
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 Stephanie Goldman
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 Rachael Jones
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 Johanna L. Martinez
 Nicholas Martini Foundation
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 Sharon Yamut
 Toni P. Young
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 Judith Francis Zankel
 Defang Zhou
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 200 Central Park South
 392 Central Park West
 55 Central Park West
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 920 Fifth Avenue
 960 Fifth Avenue
 995 Fifth Avenue
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 JJ Abrams
 Joseph P. Agazzi
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 Kelly Jacobson
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 Heather Johnson

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* In Memoriam

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 Dana Sacco
 Theresa & Marissa Sackler
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 Estate of Shirley Weissman
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 Debrah Welling & Jack Intrator
 Tanya & David Wells
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 Laura Whitman & Thomas Danziger
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 Lucille Tung Wong
 Migs Woodside
 Deborah C. Wright
 Kevin Yee
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 Blaize Young
 Allan Yu
 Samiah Zafar
 Lois & Bruce Zenkel
 Mariano Zimmers
 Abhijit Zutshi
 Suzanne Zywicki

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 923 Fifth Avenue
 930 Fifth Avenue
 936 Fifth Avenue
 950 Fifth Avenue
 955 Fifth Avenue
 956 Fifth Avenue
 Janine Abbatecola
 Barbara A. Abeles
 Carol L. Abend
 R. R. Ablon
 Anthony Abraham
 Janet Abraham
 Mr. & Mrs. William H. Abrams
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 Jennie Adam
 Victoria C. Adamopoulos
 Anne Adams
 Joanne K. Adams
 Mr. & Mrs. Allen Adler
 Alyson K. Adler & William H. Green
 Natalie Affinito
 Nicole V. Agnew
 Ameth Aguirre
 Dr. Efrat Aharonovich & Dr. Deborah Hasin
 Ms. Roberta Aidem
 Patricia R. Ainsworth
 Afsaneh Akhtari-Smith
 Gerald Aksen
 Adrienne A. Albert
 Barbara & Todd Albert
 Lou Aledort & Natasha Kavanagh
 Anwar Alhamad
 Sarah Alister
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Sandye & Renee Berger	Chris Bongirne	Tiffany Burnette	Richard Chapman	Jan & Lloyd Constantine	Matthew D'Ambris
Keara Bergin	Sheri Boos	Margaret Burns	Debrah Lee Charatan	Dinah Walker Cook	Pamela J. Damsky
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Brook & Roger Berlind	Susan B. Boshwit	Sally * & Samuel Butler	Tracey Chenoweth	Susan E. Cook	Tina M. Daniels
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Elliot Berman	Katherine & Daniel Boulud	Marsha & Jean Bystryn	Kenneth & Nancy Chin	Carol & Paul Cooper	Lucy & Frederick Danziger

* In Memoriam

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Sam Darwish	Hank Dorris	Matthew Erlich	Olivia Fussell & Francis Finlay	Suzanne L. Frye	Mr. & Mrs. Anthony J. Gilroy
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Catherine & Douglas Davis	Michael R. Douglas	Rebeca Espinosa	Ginda & Benji Fisher	Joseph Funaro	Evan S. Giniger
Christine Davis	Jo Dover	James & Nina Essey	William Fisher	Joseph Furgueule	Robert M. Ginsberg
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Mr. & Mrs. Anuj Gupta	Jamin Hegeman	Ms. Susanna Hong	Scott A. Jeffrey	Sheila Kassir	Jane P. & Charles D. Klein Foundation
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Susan Gutfreund	Linda Heinberg	Mandana Hormozi	Kayce Freed Jennings	Rachel L. Katz	Sevda Kleinman
James Gutman	Leslie & Steven Heineman	Christina & John Horner	Andrew Dennis	Bill & Paulette Kaufmann	Nell & Robert Kleinschmidt
Mary Louise Guttmann	Kaia Peterka Heitmeyer	Peter A. Horvitz	Patricia Jenny & Kent Hiteshew	Frances Kazan	Kim Klever
Mimi and Peter Haas Fund	Anne Heller & David H. DeWeese	Hayden Hosford	Rebecca Jiang	Anne Kealey	Katherine Kline
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* In Memoriam

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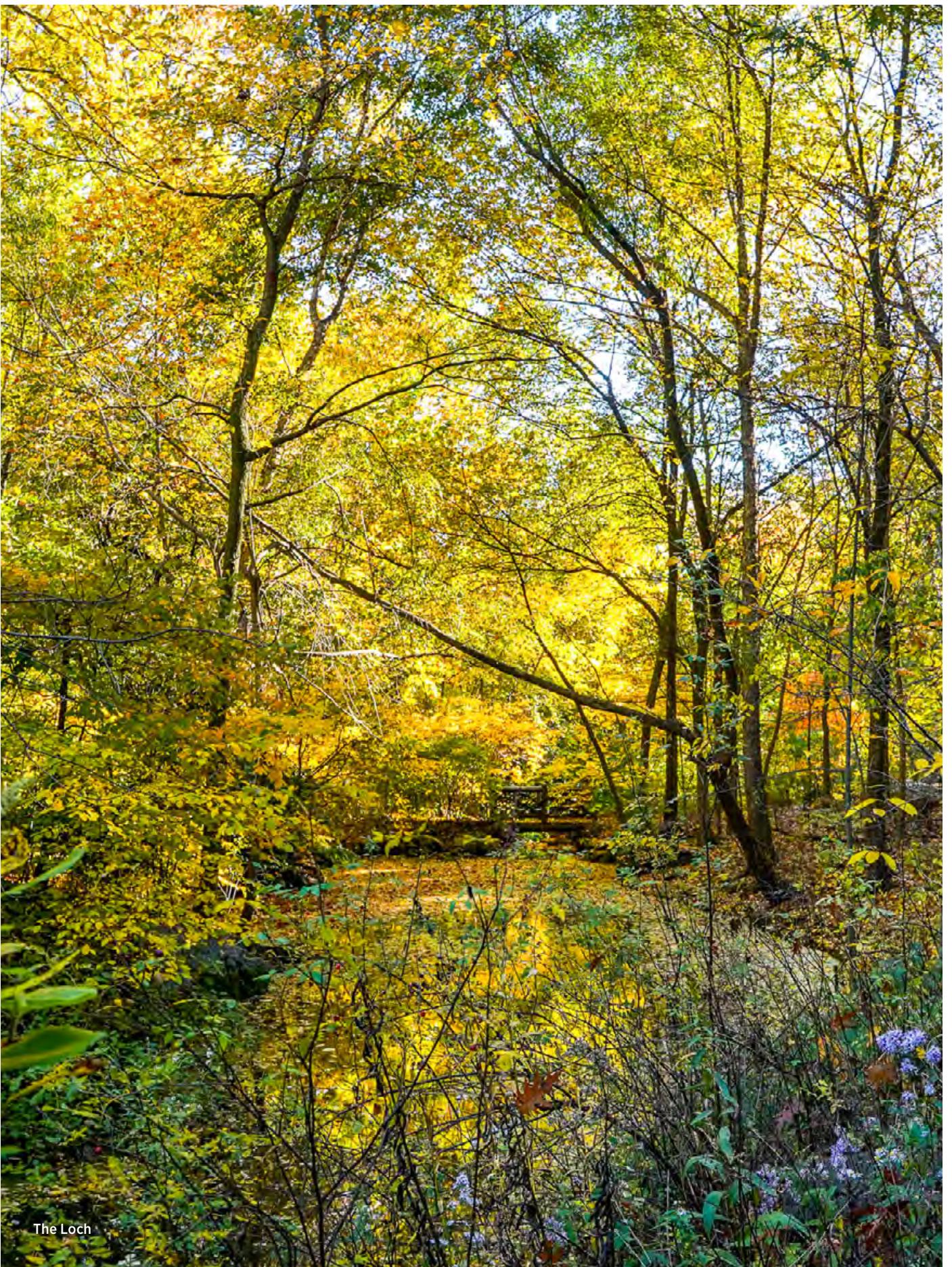
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* In Memoriam

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Special Events

Central Park MOD, November 16, 2022

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SPECIAL EVENTS (CONTINUED)

Taste of Summer & Starlight Dinner Series, June 7, 2023

Due to the extremely poor air quality resulting from the Canadian wildfires smoke, Taste of Summer 2023 was canceled. We thank those who generously donated in lieu of attending.

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Laurie & Jay Mandelbaum

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July 1, 2022 through June 30, 2023

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Mary Caraccioli Chief Communications & Engagement Officer	Christopher Atkinson Vice President for Finance
Roger Mosier Chief of Park Operations	

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25-29 YEARS

Larry Baskerville Raymond Duggan Linda Heyward Rith Hun	Suntov Ly Mauricio Perdomo Joaquim Pereira Darren Rogers	Steven Soun Wallace Wentink
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20-24 YEARS

Lane Addonizio Eric Anderson Angel Corbett Lawrence Decker Hector Gamboa	Nereida Hernandez Daisy LeGare Nicholas Marotta Chantha Pang Yarw Peprah	Reginald Tart Trung Truong David Turner
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Larry Boes Steven Bopp Robert Diaz John Dillon Audra Eaglen	John Harrigan Abigail Healy Julio Lopez Melissa Marion-Burford Donovan Mitchell	Anthony Pontillo Brian Purcell William Quansah Matthew Reiley Goodson Sem
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+ NYC Parks

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25-29 YEARS

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Susi Leiter

Judy Som

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CENTRAL PARK CONSERVANCY

Mission Statement

The mission of the Central Park Conservancy is to preserve and celebrate Central Park as a sanctuary from the pace and pressures of city life, enhancing the enjoyment and wellbeing of all.

Guiding Principle

Central Park is a masterpiece of landscape architecture created to provide a profoundly democratic space and green respite for the City and all its people and to establish New York as one of the great cities of the world.

The Conservancy honors its commitment to this iconic public space by applying its deep expertise in urban park management; by partnering with the community and the City of New York; and by marshalling all of the resources necessary for the Park's long-term care. The Conservancy's work is founded on the belief that citizen leadership and private philanthropy are key to ensuring that the Park and its essential purpose endure.

Diversity, Equity & Inclusion

The Central Park Conservancy's work is guided by the belief that Central Park, and all public parks, must be managed and actively protected as an inclusive and democratic space for all.

Working closely with our New York City partners, we will always strive towards creating and sustaining a sense of belonging for all visitors and advocating for equitable and accessible public use of the Park.

In service of this belief, we are committed to fostering a workforce and organizational culture that is as diverse as Central Park itself and the dynamic city it serves.

Core Values

COMMITMENT

We hold ourselves accountable for the care of Central Park, recognizing both its fragility and its importance to New York City and to the world.

EXPERTISE

We develop our expertise in the service of our mission and share our knowledge to elevate the field of urban park management.

INTEGRITY

We value and demonstrate sound moral and ethical principles in the workplace.

COLLABORATION

We value the power and effectiveness of working with our colleagues, with the City, and with the public to accomplish our goals as the principal steward of the Park.

Credits

Project Managers: Sol Salgar and Kaitlyn Zafonte

Designer: Sol Salgar

Writer: Kaitlyn Zafonte

Photography Curator: Rebecca Pou

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