







Constellation







Moët Hennessy USA



Pernod Ricard

RÉMY COINTREAU USA SIDNEY FRANK IMPORTING CO., INC.

Distilled Spirits Council 2013 Industry Review

New York City February 4, 2014

Trends in the Alcohol Industry 80 Years After Prohibition Repeal

2013 Economic Overview:

Export Records

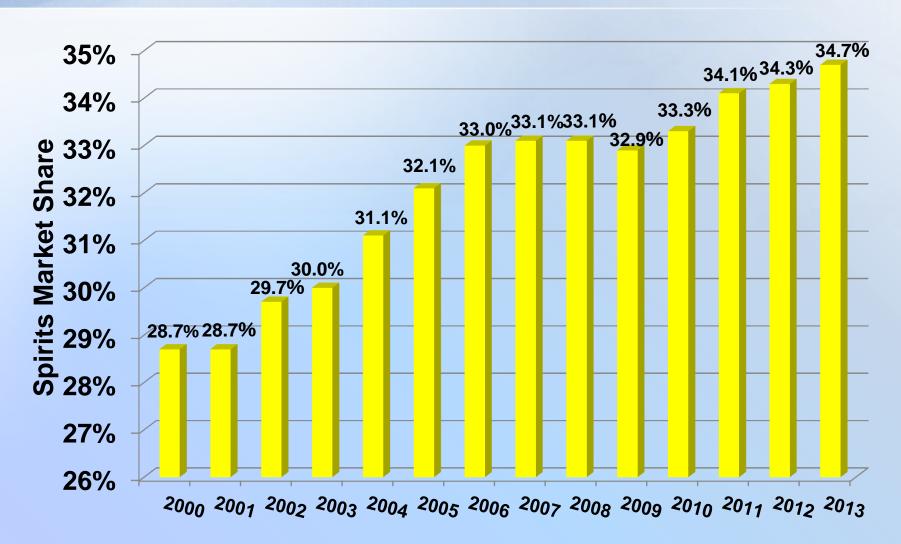
- Bourbon/Tennessee Whiskey exports topped \$1billion
- Total exports surpassed \$1.5 billion



U.S. Market Results

- Volume growth: 1.9% to 206 million cases
- Revenue growth: 4.4% to \$22.2 billion (supplier sales)
 - Translates to retail sales in U.S. market of more than \$66 billion
- Hospitality industry employment up 2.9% to over 14 million jobs

Spirits Market Share – Revenue Up 6.0 Points Since 2000, Worth \$3.8 Billion



Source: Beverage Information Group Handbooks, Company Financial Reports, DISCUS Estimates

2013 Factors Contributing to Steady Growth and Record Exports

- Global whiskey renaissance grows
 - Growing middle classes with disposable income
 - Taste for American heritage
 - Cocktail culture expands around globe
- Premiumization trend continues to captivate consumers
 - Affordable luxury
- Ongoing company innovations
 - Flavor fascination spreads to other categories
- U.S. market modernization expands access/opportunity
- Legislatures continue hospitality tax restraint



2013 U.S. Market Access Improvements

- Local Alcohol Elections continue to favor modernization
 - TX: 47 out of 54 wet-dry alcohol elections passed in 2013 (87%)
 - Plano (pop: 274K), Arlington (pop: 375K) and Lewisville (pop: 100K)
 - GA: 29 out of 37 local option Sunday sales elections succeeded (78%)
- Sunday Sales bans continue to fall by the wayside
 - DC signed Sunday sales bill into law
 - Since 2002, 16 states and DC have passed Sunday sales for total of 39 states
- Expanded Spirits Tastings in KS, ME, NM, RI, WA/ 44 states now permit
- Election Day Alcohol Sales passed in Kentucky; Only SC remains

Legislature approves bill to allow alcohol sales on Election Day

Published: March 26, 2013

FRANKFORT — The Kentucky General Assembly gave final approval late Tuesday to a bill that would allow alcohol sales on Election Day.

Plano voters say 'yes' to liquor sales

Plano voters have overwhelmingly approved a measure on the May 11 ballot to allow package liquor sales in the city. Mayor Phil Dyer supported the measure from the outset, telling the Plano Star Courier in January that the move could mean a Plano residents who has

2013 U.S. State Hospitality Tax Scorecard

- Sixty state alcohol tax increase bills introduced in 2013
- Major tax threats defeated in 18 out of 19 states
- Defeated 336 out of 365 major tax threats since 2001 (92%)
- Municipal governments increasingly look for alcohol tax authority
 - Defeated major municipal alcohol tax threats in Chicago and Philadelphia

Increase in alcohol tax would be a job-killer Post-Bulletin

Don't be fooled; Minnesota residents pay enough taxes for alcohol **sctimes**

Minnesota brewers, liquor group say proposed alcohol tax hike will hit consumers



2013 Important Trends & Developments

More states showed interest in privatization



- DISCUS neutral on privatization
- Privatization debated in PA, OR
- Full year privatization in WA State:
 - High taxes must be addressed
 - No negative social costs
 - CDC incorrectly cited potential 44% increase in per capita consumption
 - As DISCUS correctly predicted per capita consumption flat
 - Spirits up; beer down

For consumers, price and selection remain the big question in liquor privatization

It is estimated Pennsylvania loses a minimum of \$350 million in retail spirit sales annually from residents crossing the state line to make their purchases in nearby states such as Maryland and New Jersey, said David Ozgo, chief economist with the Distilled Spirits Council of the United States.

Oregon liquor privatization campaign gets rolling BloombergBusinessweek

Editorial: Liquor privatization a year later

MORE than a year after Washington voters approved Initiative 1183, allowing the sale of liquor in licensed private stores, the social disaster predicted by supporters of state stores has not happened.

The Seattle Times

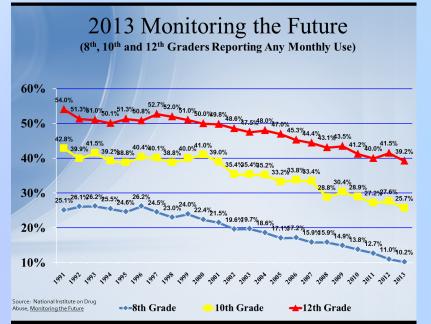
2013 Important Trends & Developments

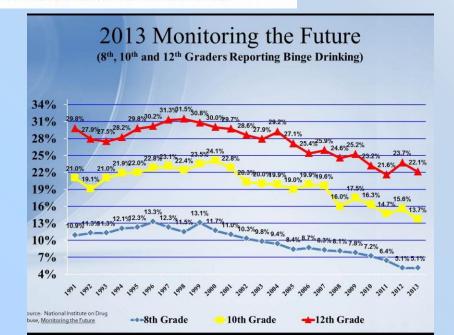
- Social Responsibility Progress Continues
 - Underage drinking continued decline to record lows
 - Binge drinking rates by teens continued long-term decline
 - Public-private partnerships have contributed to the progress
 - **USA**TODAY

Alcohol use continued its two-decade decline, hitting record lows in 2013, the survey found. Binge drinking also dropped about 2% among 10th- and 12th-graders.









2014 Industry Issues to Watch

- States continue to modernize to increase convenience & revenue
 - Sunday sales & spirits tastings

Minnesota's Sunday liquor sales debate brewing again

- Privatization discussions continue
 - DISCUS neutral on privatization; focus is on modernization
 - OR, PA in play
 - Push to fix WA high tax scheme

The Patriot-News

Could 2014 be the year Pennsylvania's liquor privatization movement reaches full proof?

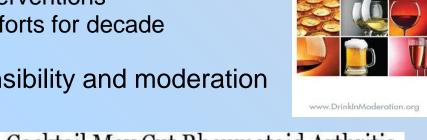
- Grocery store sales
- Rapid growth of small distillers
 - From 92 in 2010 to over 400 in 2014
 - Supported by market modernization
 - Reflects consumer interest in heritage, uniqueness and premiumization
 - A trend captured by both large and small distillers
 - DISCUS Small Distiller Affiliate Membership now totals 82 members

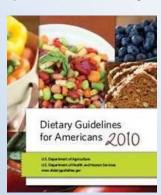
Craft Distillers Fuel American Whiskey Renaissance

Alcohol and Health:

Communicating the Importance of Moderation and Responsibility

- U.S. Dietary Guidelines underscore moderate drinking can be part of a healthy adult lifestyle
 - Defines moderation and standard drinks
 - Guidelines to be updated in 2015
- Increased recognition of science on potential health benefits associated with moderate drinking - spirits, beer and wine
- CDC Study: moderate drinking 1 of 4 key lifestyle behaviors that help people live longer
- Fighting abuse with targeted strategies that work
 - CDC calls for alcohol screening/brief interventions
 - Key element of industry responsibility efforts for decade
- Industry committed to promoting responsibility and moderation
 - Drinkinmoderation.org









Raising a Glass a Day to Lower Stroke Risk in Women

A Cocktail May Cut Rheumatoid Arthritis Risk The New Hork Times

Anti-Alcohol Advocacy and Flawed Science

CDC's study on alcohol use is misleading The Philadelphia Inquirer

Politicized studies just drain research money Journal-Constitution

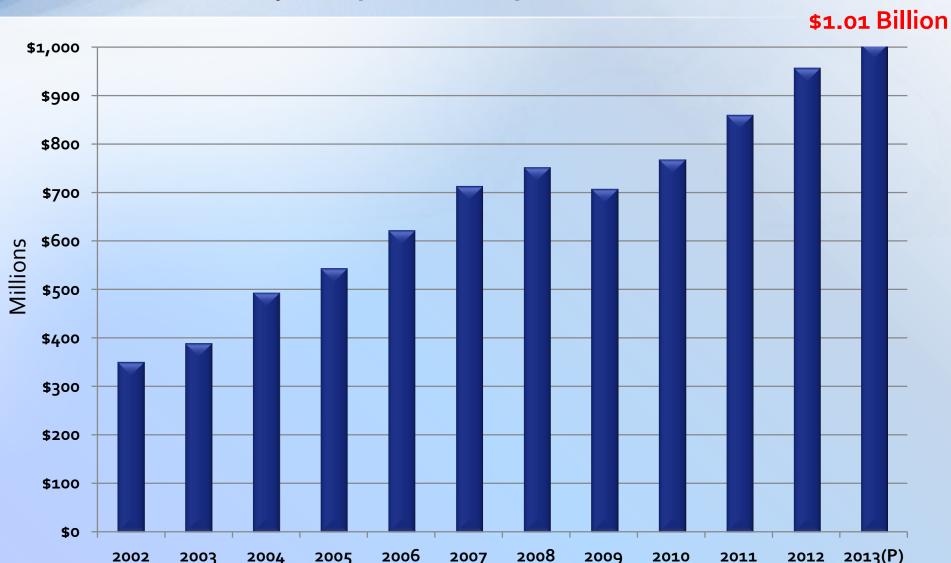
- Anti-alcohol advocates press population-based control policies:
 - Higher taxes, ban advertising, severely restrict market access
- Population-based controls are ineffective; harm hospitality industry
- Government-funded bad science commonplace in alcohol policy debates
- Activists' quest for global population-based controls is dangerous
 - Raising taxes/limiting access to regulated products in emerging markets drives populations to harmful unregulated products

Of course, whatever way you parse the recommendations of the Task Force, and their adoption by the CDC, such reasoning is about as robust as Styrofoam. This is an astonishing abuse of data in the service of trying to sway legislation – and one which points to an agency being driven by politics and ideology, and not by science.

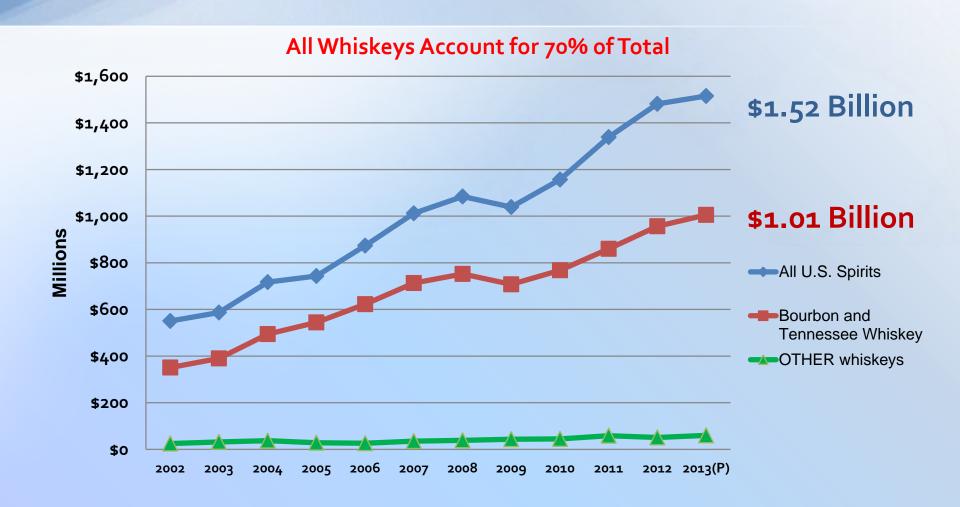
International Trade Update

Christine LoCascio SVP, International Issues & Trade

New Record: Bourbon and Tennessee Whiskey Exports Top \$1 Billion Mark



U.S. Spirits Record Exports Continue



Source: U.S. Department of Commerce, Compiled by U.S. International Trade Commission (FAS value – Free Alongside Ship is the value of exports at the U.S. port, based on transaction price including inland freight, insurance and other charges.)

Top Ten U.S. Spirits Export Markets

Country	2002 Value (millions of USD)	2013 Value (P) (millions of USD)	% growth
Canada	65.5	212.1	+224%
UK	84.6	159.6	+89%
Australia	55.8	152.0	+172%
Germany	65.4	140.1	+114%
France	35⋅5	130.5	+268%
Japan	71.8	120.8	+68%
Spain	25.8	69.8	+171%
Netherlands	13.2	57.6	+336%
Mexico	17.7	46.4	+162%
Italy	18.6	27.7	+49%

Source: U.S. Department of Commerce, Compiled by U.S. International Trade Commission (FAS Value) (FAS value – Free Alongside Ship is the value of exports at the U.S. port, based on transaction price including inland freight, insurance and other charges.)

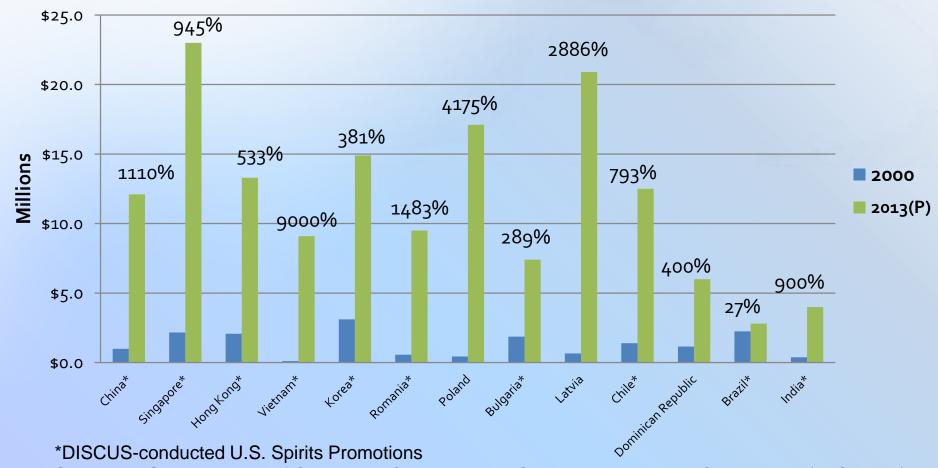
2013 Top Six Export Growth Markets (Projected)

By Dollar	Value Growth (millions)	2013 Total Value(millions)
Japan	+ \$22.7	\$120.8
Germany	+ \$19.6	\$140.1
France	+ \$14.5	\$130.5
United Kingdom	+ \$8.8	\$159.6
Spain	+ \$6.5	\$69.8
Panama	+ \$5.8	\$11.6
By Percentage *	Percentage Growth	2013 Total Value(millions)
By Percentage * Nigeria	Percentage Growth +475.5%	2013 Total Value(millions) \$5.0
,		
Nigeria	+475.5%	\$5.0
Nigeria Panama	+475.5% +99.0%	\$5.0 \$11.6
Nigeria Panama Greece	+475.5% +99.0% +72.5%	\$5.0 \$11.6 \$9.2

^{*}Among countries whose U.S. imports exceed \$5 million.

Emerging Export Markets Experience Substantial Growth

2000-2013(P)



Source: U.S. Department of Commerce Compiled by U.S. International Trade Commission (FAS Value)

Factors in Global American Whiskey Growth

- Growing middle class/disposable incomes rising
- Brand "America" with strong heritage backstory
- Premiumization/quality recognition
- Global cocktail resurgence
- USDA partnership promoting American spirits overseas
 - American Whiskey Ambassadors in China, India
- Market opening trade agreements
 - Tariffs eliminated/other barriers removed in key markets









DISCUS/USDA Partnership Promotes American Spirits Export Growth

 Promotions in 15 markets since 2005: China, Russia, Brazil, India, Hong Kong, Korea, Thailand, Vietnam, Singapore, Chile, Bulgaria, Romania, Czech Republic, Germany and Austria







The 'Whiskey Trail' now runs through China

arter earnings on July 25. (Rick Wilking/Reuters)

Three bourbon whiskeys, all owned by Fortune Brands including (L-R) Maker's Mark, Jim Beam and Knob Creek, are displayed in Golden, Colorado July 24, 2008. Fortune Brands reports second-

Name of Billion Street, Street, St.

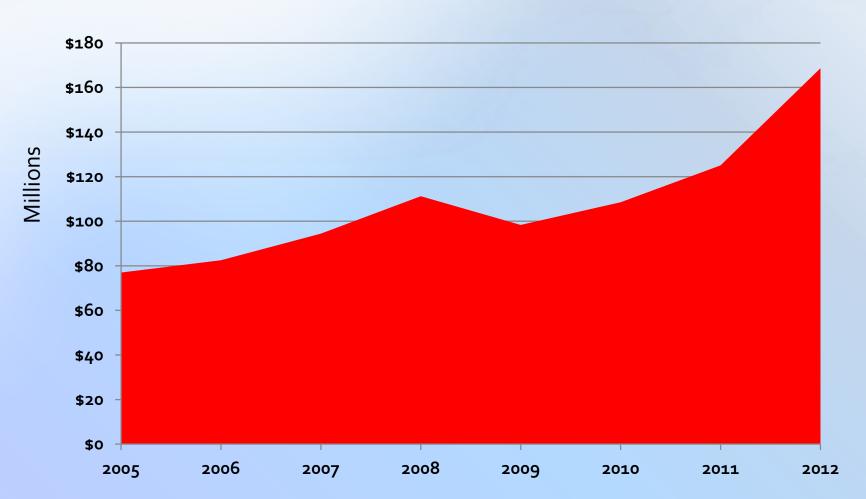
U.S. Spirits Exports to EU Tripled Since Tariffs Eliminated in 1994

Accounts for 45% of Total U.S. Exports



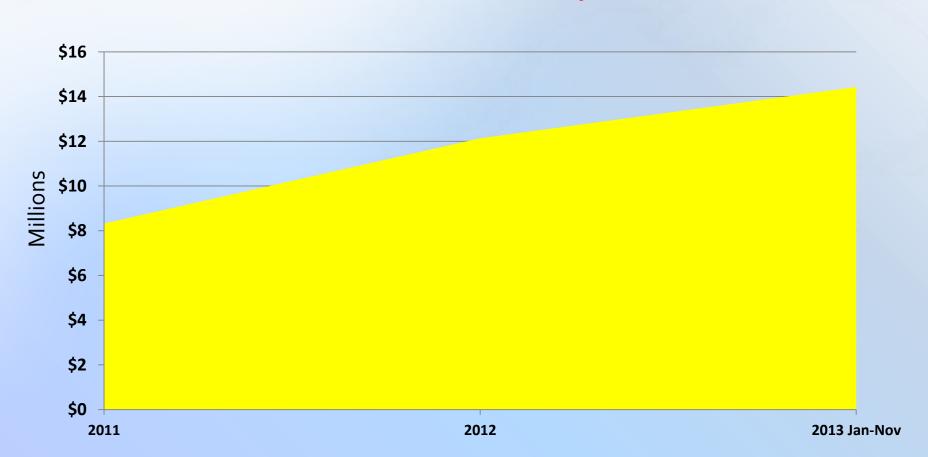
U.S. Spirits Exports to Australia Doubled Since FTA Entered into Force

Tariff on All U.S. Spirits Eliminated in 2005



U.S. Spirits Exports to Korea Up 73% Since FTA Entered into Force

Tariff on Bourbon/Tennessee Whiskey Eliminated in 2012



U.S. Spirits Exports to China Increase 315% since 2004

Tariff Lowered to 10% in 2005



Current Trade Negotiations Offer New Opportunities to Expand Exports

- Trans-Pacific Partnership
 - Regional Trade Agreement with 11 partners
 - Open up key emerging markets (e.g., Vietnam)
- Trans-Atlantic Trade and Investment Partnership
 - US-EU Trade Agreement
 - Opportunity to address non-tariff barriers
- Trade Promotion Authority Key to Conclude Trade Deals
 - Gives Obama authority to submit agreements to Congress for up or down vote

Economic Update

David Ozgo SVP, Economic & Strategic Analysis

Economic Review - 2013

- Aggregate industry growth
- Market share
- Growth by price segment
- Whiskey this year's growth driver
- Other category highlights

U.S. Spirits Supplier Revenues Up 4.4% to \$22.2B \$928 Million Gain



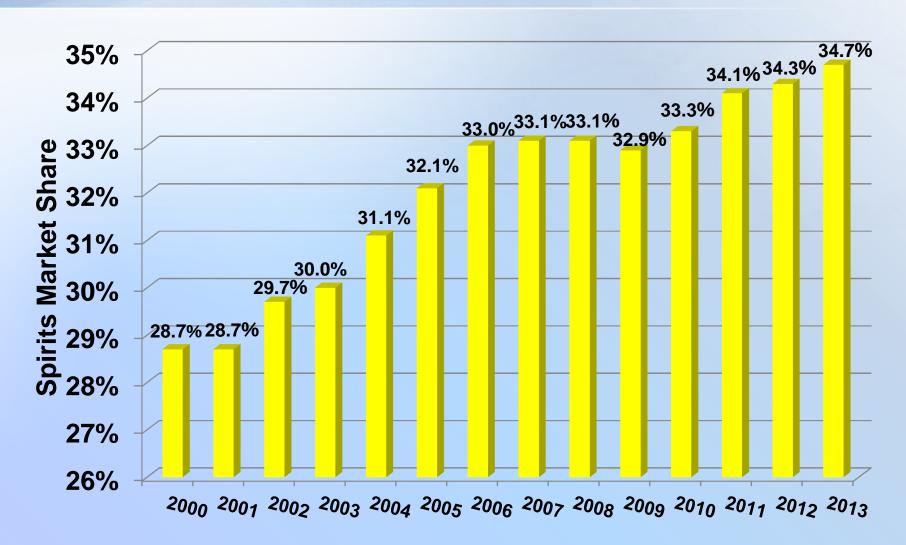
Source: DISCUS MSDB

U.S. Volume Up 1.9% in 2013 Up 3.9 Million to 206 Million Cases



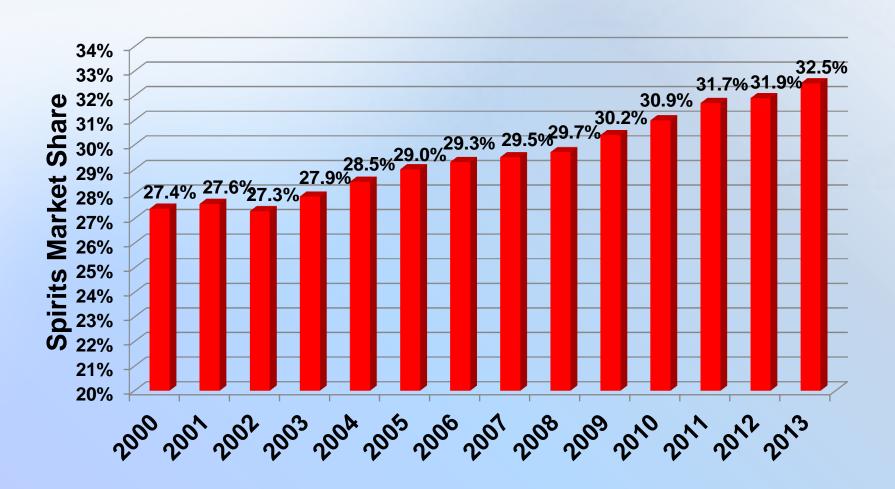
Source: DISCUS MSDB

Spirits Market Share – Revenue Up 6.0 Points Since 2000, Worth \$3.8 Billion



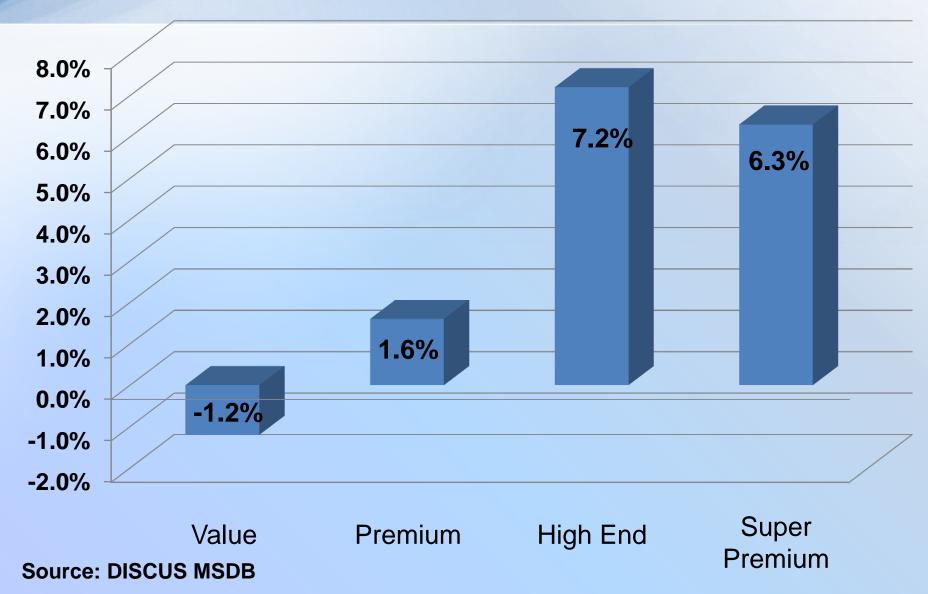
Source: Beverage Information Group Handbooks, Company Financial Reports, DISCUS Estimates

Spirits Market Share – Volume Up 5.1 Points Since 2000, Worth 32 Million Cases



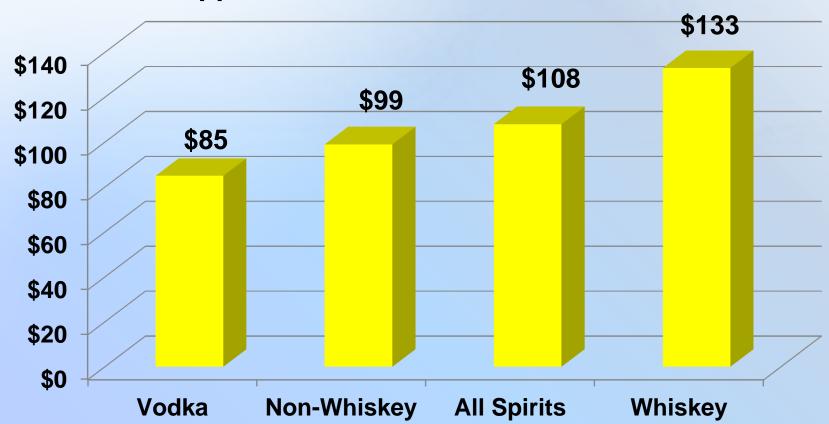
Source: Beverage Information Group Handbooks, DISCUS Estimates

Volume Growth by Price Segment - 2013



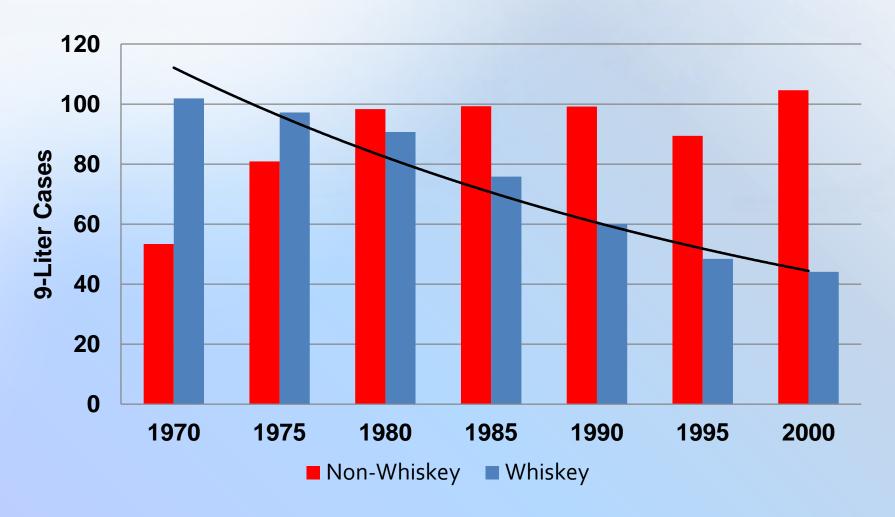
Trading Into Whiskey Drives Revenue Growth





Source: DISCUS MSDB

Whiskey Once Held Dominant Position in U.S. Spirits Market



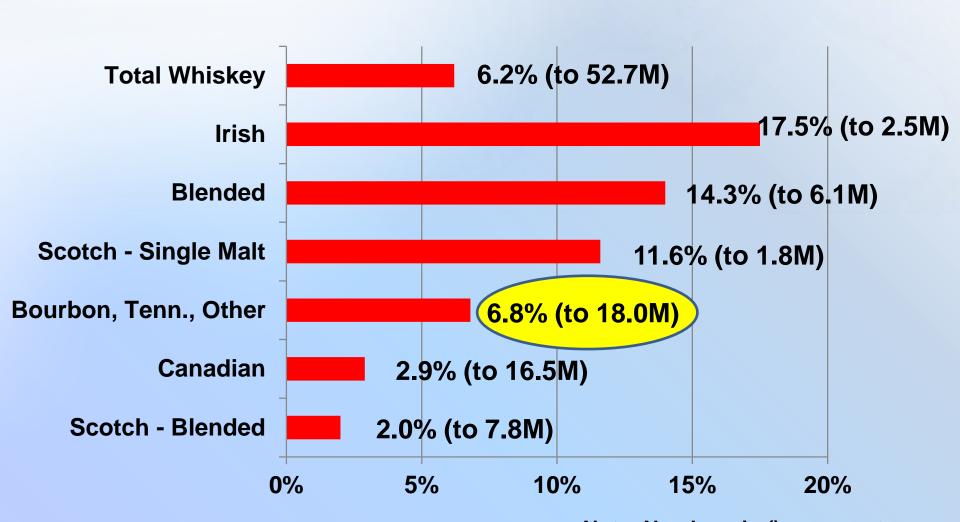
Source: Beverage Information Group Handbooks

Whiskey Growth Has Picked Up Since 2009



Source: Beverage Information Group Handbooks, DISCUS MSDB

Whiskey Volume Growth — 2013 Total Whiskey Up 3.1M Cases, 80% of Industry Volume Growth

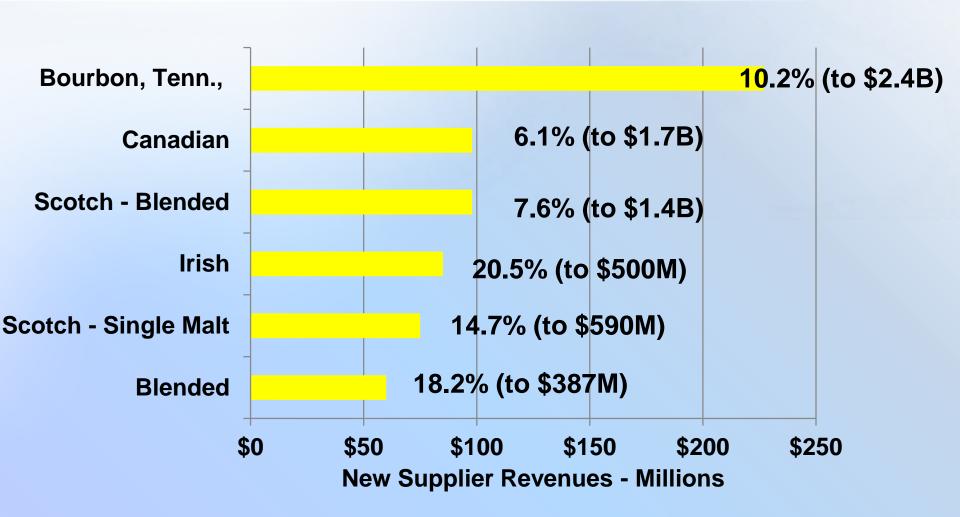


Source: DISCUS MSDB

Note: Numbers in () represent millions of 2013 9-Liter Cases

Whiskey Revenue Growth – 2013

Total Whiskey Up \$643M - Up 10.1% to \$7.0 Billon



Source: DISCUS MSDB

Note: Numbers in () represent total category supplier revenues.

Other Category Highlights

- Tequila volumes up 6.6%, revenue up 7.9%
 - Growth in all Premium+ price points
 - \$148M in new supplier revenue
- Solid growth in Cognac, volumes up 3.7%
- Vodka volumes up 1.1%, revenues up 2.2%
 - Size of category (66M cases) drove revenue +\$122M

Product Innovation

- 800+ new products, includes line extensions, new expressions of existing brands
 - Allows suppliers to keep brand fresh
 - Accounted for over 3M cases
 - 216 Cordials, 158 Vodka
- Flavored Whiskeys 45% of Whiskey volume growth
 - Traditional Whiskey 80% of revenue growth
 - Flavored Whiskey growth 1.4M cases
 - Growth of traditional Whiskey 1.7M
- 129 New Straight Whiskeys, 53 Bourbon

Summary

- Volume/revenue
 - Supplier revenue up 4.4% to \$22.2B
 - Supplier volume up 1.9% to 206M 9-liter cases
- Whiskey Renaissance driving revenue growth
 - First year in memory all major Whiskey categories grew
 - Particular strength in Bourbon volumes up 6.8%, revenue up 10.2%
- Continued to increase market share gains
 - 34.7% revenue market share, 32.5% volume market share