



DEVELOPING COMPETENT, COMMITTED LEADERS OF CHARACTER

CGSC Foundation Overview and Program Guide

CGSC Foundation, Inc.

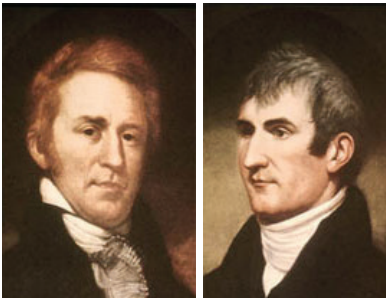
The Lewis and Clark Center | 100 Stimson Ave. Suite 1149 | Fort Leavenworth, KS 66027
(913) 651-0624 | office@cgscf.org | www.CGSCFoundation.org



Crown Jewel of the West

Since 1881 over 90,000 American officers from all services and 8,300 international military officers from 165 countries have been educated at Fort Leavenworth, often referred to as the “Crown Jewel of the West.”

The epic history of Fort Leavenworth began with the expedition of U.S. Army Captain Meriwether Lewis and Lieutenant William Clark near present day Fort Leavenworth. First established as a cantonment in 1827, Fort Leavenworth assumed a larger role in keeping the peace and protecting the nation’s interests during the westward expansion.



Lieutenant William Clark

Captain Meriwether Lewis

For well over two centuries, the United States Army has continued in its unique role as a defender of freedom, authorized by no less than the United States Constitution. As Congress is called to raise and support armies (Article 1. Section 8.), the Army is thus mandated to guard and protect the security of this nation.

And it is a mandate they take very seriously.



“Since 1775, the U.S. Army has proven itself absolutely vital to protecting the American people, safeguarding the Nation, and advancing our interests abroad.”

– Army Doctrine Publication 1, The Army



They Call Themselves Soldiers – We Know Them to be Heroes

The U.S. Army Command and General Staff College (CGSC) is the oldest, largest, and arguably most prestigious of the military staff colleges, graduating more students each year than all the other U.S. armed forces service staff colleges combined.

The College is responsible for providing the Joint Chiefs of Staff-approved intermediate level of education (ILE) course for Majors in the U.S. Army. About 1,400 students attend in residence at Fort Leavenworth each year; several hundred more attend satellite schools in Fort Gordon, Georgia; Redstone Arsenal, Ala.; and Forts Lee and Belvoir, Virginia; and some eight thousand others – active, Guard, and Reserve – each year take the course via distance learning and at Reserve and Guard installations across the country and around the world. Each year, approximately 15,000 senior officers share in the unique Leavenworth experience, making it one of the most important educational facilities in the world.

Army officers in the rank of Major make up the majority of the student body, while the remainder of the students are from the sister services (Air Force, Navy, Marine, and Coast Guard), and foreign countries. Army civilian employees and civilians from other U.S. government agencies are also in the classes.

What officers learn and experience at the Command and General Staff College equips them to lead at the highest levels possible. These lessons will prepare them to lead America's next generation of Soldiers — America's sons and daughters.

Yet, these are not ordinary students. These are soldiers who have chosen to follow a path of sacrifice and service to others. This is an elite group of officers who have set themselves apart and dedicated their lives to ensuring that Americans remain free – free to go about their lives with a sense of safety and security.

What takes place at the Command and General Staff College is more than academic; it is about accelerated leadership. It is about a commitment to freedom; and it is about training and preparing leaders to think critically and act judiciously in light of new and evolving challenges.

In a post-9/11 world, new skill sets are needed to combat environmental and operational challenges unheard of only a decade ago. Tomorrow's military leaders will not only be called upon to face a new world of war, but to win the peace. The demands on their ability to think on their feet and to act with wisdom, as well as resolve, will require an unprecedented level of education and expertise.

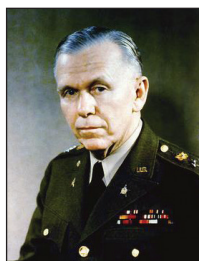
And this is exactly what they will receive at the Command and General Staff College.

Going Global

The CGSC serves as the intellectual center of the United States Army and has produced numerous world leaders, many of whom have been enshrined in the school's Hall of Fame, including:



Dwight Eisenhower



George Marshall



Douglas MacArthur



Omar Bradley



Henry Arnold

- Generals of the Army (5-Star) Dwight Eisenhower, George Marshall, Douglas MacArthur, Omar Bradley, and Henry “Hap” Arnold
- Generals (4-Star) George Patton, Maxwell Taylor, Hoyt Vandenburg, Andrew Goodpaster, Colin Powell, Gordon Sullivan, David Petraeus, Ann Dunwoody (the first female 4-star general) and many others
- Medal of Honor recipients Gen. of the Army Douglas MacArthur, Gen. Jonathan Wainwright, Lt. Gen. Arthur MacArthur, Maj. Gen. Franklin Bell, Brig. Gen. “Billy” Mitchell and Col. Roger Donlon

*“The
intellectual heart
of the Army
is found
in the classrooms
and corridors
of the
Command and
General Staff
College.”*

– Gen. Gordon R. Sullivan,
Class of 1969
Deputy Commandant 1987-88,
32nd Chief of Staff of the
U.S. Army



CGSC Facts

- Oldest Staff College, est. 1881
- Graduates more students each year than all other Service staff colleges combined
- Fully accredited Master's degree program
- More than 8,300 International graduates from 165 countries
- 28 Heads of State are alumni

*“I will always
place the
mission first.
I will never
accept defeat.
I will never quit.
I will never leave
a fallen comrade.”*

– Warrior Ethos



**IN TIMES OF PEACE,
LEADERSHIP IS IMPRESSIVE;**

**WHEN PEACE IS THREATENED,
IT IS IMPERATIVE.**

**Providing the *Margin of Excellence*
to the U.S. Army Command and
General Staff College (CGSC) is
about more than funding programs
and possibilities for the College;
it is about developing the leaders
necessary to ensure
the safety and security of those we
are called to protect.**

The education that officers receive at the CGSC not only prepares them to lead and win tomorrow's battles, but provides the necessary leadership, planning and organizational skills much needed in the private sector after retirement from military service. Many CGSC graduates go on to very successful civilian careers after they leave military service or while they serve as reserve component officers.

“CGSC is an unusually important and necessary milestone on the path to future senior command and staff assignments. Sharing the Leavenworth experience with officers of other nations and other services is priceless.”

– Gen. Bernard W. Rogers, Class of 1955
28th Chief of Staff of the U.S. Army, 1976-79
8th Supreme Allied Commander Europe, 1979-87

Of the more than 8,300 international officer graduates from 165 countries, nearly 50 percent have become general officers, heads of government or heads of state. Notable foreign CGSC alumni have included generals, presidents, kings and prime ministers from such countries as the Republic of China (Taiwan), Bahrain, Pakistan, Singapore, Sudan, South Vietnam, and the Philippines.

There are 285 international military students that have been inducted into the CGSC International Hall of Fame, including General (Ret.) Susilo Bambang Yudhoyono, former president of Indonesia, and King Hamad bin Isa Al-Khalifa, king of Bahrain.

Not only does the College help produce top leaders for our own nation, but it significantly and positively impacts an increasingly interactive, global community.

Winning the Long War

In Greek mythology, Hercules battled the Lernaean Hydra—an enemy with multiple heads. Each one he removed was replaced by two more. That is, until he uncovered a strategy that proved successful.

Fighting a modern-day hydra—against an indistinct enemy on an undetermined battlefield—has been called the Long War. In fact, the all-volunteer Army is currently fighting its longest war since the American Revolution in 1776.

Following the events of 9/11, military operations around the world—especially in Afghanistan and Iraq—consumed an ever-greater proportion of the defense budget. Especially affected have been Army and Marine forces carrying the majority of the fight to our enemies.

In recent years, thousands of Soldiers have deployed to more than 100 countries with many deploying multiple times. National Guard and Reserve Soldiers

are similarly subjected to multiple deployments.

For example, in the state of Kansas alone, more than 4,000 of 5,000 National Guardsmen have been deployed. The 89th Regional Readiness Command, an Army Reserve organization headquartered in Wichita, Kansas, has experienced more than 80 percent of their Soldiers deployed.



These repetitive deployments beg for a dynamic, evolving, multi-cultural educational system to meet the ever-increasing needs of Soldiers, their families, and the support structure. From chasing the Taliban in Afghanistan, to routing insurgents in Iraq, to keeping the peace in Bosnia, to providing relief in Africa, to patrolling the border in the United States, to maintaining dominance in space, or operating in cyberspace, the Total Army has been uniquely challenged as never before...and new threats continually emerge.

The threat to our liberties is no longer the Soviet Union but rather a battlefield that requires leaders who know how to think in non-linear, abstract, and fluid situations. They must be educated to be creative, adaptive problem solvers. They must understand not only how to apply military strategy and tactics in a given situation, but also how to incorporate economic, political, cultural and policy considerations into their decisions.

CGSC provides these leaders with that education.

Producing Exceptional Leaders by Providing the *Margin of Excellence*

Superior training and education are essential for long-term success; yet, in times of war the training and education base of the Army is called upon to do more with less.

While appropriated Federal funding is adequate for the infrastructure and operating costs needed to maintain the educational baseline, funds that provide the *Margin of Excellence* in CGSC must come from private resources.

Philanthropy, the means of obtaining these private resources, is an essential role for the CGSC Foundation. Through its philanthropic efforts the CGSC Foundation can help CGSC produce exceptional leaders capable of dealing with the new environmental and operational challenges of a post-9/11 world.

The Foundation's support will ultimately assist the College in achieving its vision of becoming an "Intellectual Center of Change" for our military leaders.

*"History
does not
long entrust
the care
of
freedom
to the
weak
or the
timid"*

- Gen. Dwight D. Eisenhower
Class of 1926
1st Supreme Allied
Commander Europe 1951-1952,
U.S. President 1953 - 1961



U.S. Students in CGSC

- 100 percent have a Bachelor's Degree
- 53 percent have a Master's Degree or master's in progress
- 4 percent have a Professional or Doctorate degree in hand or in progress
- 81 percent have been in combat

*“The path
to a
trained and
ready Army
runs through
the gates of
Fort
Leavenworth.”*

– Gen. Carl E. Vuono
Commandant 1983-85.
31st Chief of Staff of
the U.S. Army 1987-91



Campaign Goals for Increasing the *Margin of Excellence*

CGSC Foundation programs directly support the vision to increase the *Margin of Excellence* of the Command and General Staff College.

The Vision of the Command and General Staff College is to be:

- An Educational center of excellence
- Renowned for study of leadership, conduct of land warfare, and the synchronization and application of all elements of national power
- Supportive of field commanders with well-trained and well-educated leaders, research in the professional body of knowledge, and reach-back planning
- A world-class faculty dedicated to learning and to advancing professional knowledge

The CGSC Foundation Mission



“There are no secrets to success. It is the result of preparation, hard work, and learning from failure.”

–Gen. Colin L. Powell, Class of 1968
Chairman of the Joint Chiefs of Staff
1989 1993, U.S. Secretary of State
2001 - 2005

**CGSC Foundation support for the College is in three general areas:
Scholarship, Outreach, and Soldier & Family Support.**

Specifically, the mission of the CGSC Foundation is to:

- Enrich the College’s academic environment
- Foster a strong relationship between the military and the private sector
- Enhance the institution’s research activities
- Promote leader development
- Maintain contact with alumni
- Encourage excellence in the faculty and student body in order to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies

Programs Supported or Sponsored by the CGSC Foundation

Scholarship – Enhancing the Academic Experience

Simons Center for the Study of Interagency Cooperation (*Investment: \$30,000 per year*) – The Simons Center for Interagency Cooperation is a research, analysis, studies, and publication center focused on interagency issues at the tactical and operational levels. The Simons Center supports and encourages students at the U.S. Army Command and General Staff College – both military and non-military – by providing opportunities for student research to be published through one of the Simons Center’s many publishing venues, including the *InterAgency Journal* or the *InterAgency Paper*, *InterAgency Essay*, and *InterAgency Study* series. This support adds to the professional discourse on interagency topics.

Colin L. Powell Lecture Series (*Investment: \$30,000 per year*) – The lecture series provides a forum for the discussion of National Security issues by prominent national and international leaders for the benefit of the military students at the College. Business and community leaders from around the nation are invited to attend as well.

General Hugh Shelton Distinguished Visiting Professor of Ethics and the Annual Fort Leavenworth Ethics Symposium (*Investment: \$50,000 per year*) – The CGSC Foundation’s Distinguished Visiting Professor of Ethics supports the CGSC Department of Command and Leadership in the development and instruction of the ethics curriculum; assists with planning and conduct of the annual ethics symposium; sits on Masters of Military Art and Science thesis committees; instructs and coaches CGSC faculty; and teaches selected courses on military ethics. In addition, the professor is expected to research and publish on military ethic issues of importance. The ethics symposium is a capstone program at CGSC that examines the Army Ethic and numerous ethical, moral and legal issues that pertain to the application of military power across the spectrum from peace to war. The CGSC Foundation manages a website for the symposium and the CGSC Foundation Press publishes selected papers.

Awards for Academic Excellence (*Investment: \$10,000 per year*) – The CGSC Foundation supports nearly 75 percent of all CGSOC awards at graduation and 100 percent of SAMS awards. In addition, the Foundation provides award recognition for the military and civilian educator of the year winners, as well as the College’s Emeritus Faculty Program and awards for inductees to the CGSC International Hall of Fame.

Distinguished Speaker Series (*Investment: \$5,000 per year*) – The CGSC Foundation conducts the Distinguished Speaker Series program to offer extracurricular, educational lectures intended to help enrich the Command and General Staff School curriculum. Topics covered in the Distinguished Speaker Series of lectures span the gamut of leadership and ethics, organizational effectiveness, collaboration, as well as current events and issues in business, government and the military. Some of the lectures may become a “series” of lectures as with the DACOR Distinguished Visiting Professor of Diplomacy, the Interagency Brown-Bag Lecture Series, the Vietnam War Commemoration Lecture Series and the General of the Armies John J. Pershing Great War Centennial Series that have all been recently conducted. Others may occur only once as circumstances and opportunities present themselves.

Distinguished Visiting Professor of Diplomacy (*Investment: \$5,000 per year*) – The CGSC Foundation’s DACOR Distinguished Visiting Professor of Diplomacy is a program designed to bring recently retired senior national security officials to Fort Leavenworth to enhance the curriculum at CGSC and to allow for interaction by the senior government officials with area universities and the general populace. The program is part of the CGSC Foundation’s Distinguished Speaker Series and is the result of a partnership with the Diplomatic and Consular Officers, Retired, Inc. (DACOR) organization located in Washington, D.C.

InterAgency Brown-Bag Lecture Series (*Investment: \$10,000 per year*) – The InterAgency Brown-Bag Lecture Series is co-hosted by the CGSC Foundation’s Simons Center with the U.S. Army Command and General Staff School (CGSS). The series is an extracurricular, interagency topic-focused series that is intended to help enrich the CGSS curriculum. The lectures are conducted monthly in the Lewis and Clark Center during the lunch hour and attendees are welcome to bring their lunches into the conference room.

General of the Armies John J. Pershing Great War Centennial Series (*Investment: \$4,000 per year*) – The CGSC Foundation and the CGSC Department of Military History have cohosted the General of the Armies John J. Pershing Great War Centennial Series since September 2014. The lecture series is intended to foster understanding of this world-changing conflict during its 100-year commemoration which officially ended in July 2019. The lectures were conducted in the evening in off-post locations to facilitate ease of attendance by the community.

Vietnam War Commemoration Lecture Series (*Investment: \$4,000 per year*) – The Vietnam War Commemoration Lecture Series is cohosted by the CGSC Foundation and the CGSC Department of Military History, along with the U.S. Army Garrison Fort Leavenworth and community partner Henry Leavenworth Chapter of AUSA. Inaugurated in 2012, the official commemoration will occur over a 13-year period until Nov. 11, 2025. This lecture series is intended to support the goals of the official 50th anniversary commemoration effort to recognize those that served and to help the public learn about the war and the lessons it provides. Similar to our WWI series, the lectures are conducted in the evening in off-post locations to facilitate ease of attendance by the community.

Great Moments in History Lecture Series (*Investment: \$4,000 per year*) – The Great Moments in History Lecture Series is cohosted by the CGSC Foundation and the CGSC Department of Military History. This newly minted lecture series is designed to allow various CGSC faculty to share their expertise on significant happenings in history with both the CGSC students and the general public to not only explore the event, but to discuss the impact and the lessons learned. The lectures are conducted in the evenings at off-post locations to facilitate the ease of attendance by the community.

Faculty and Student Research Grants (*Investment: \$30,000 per year*) – The CGSC Foundation funds research for students and faculty that enhances the professional development of the individual and adds to the professional discourse. These competitive grants are submitted by faculty and students, reviewed by the respective School and approved by the Army.

Outreach – Connecting Americans with the College and their Military

National Security Roundtable (*Investment: \$25,000 per year*) – Civilian business leaders are invited to participate in a unique seminar program at CGSC where they are partnered with CGSC students to examine topical national security issues. This program develops a greater appreciation for the competence of the faculty and students and helps participants understand the role that Fort Leavenworth and the College play in educating mid-level military leaders. In turn, CGSC students and faculty develop a better appreciation for the challenges confronting business leaders.

Alumni Outreach Website (*Investment: \$10,000 per year*) – The CGSC Foundation maintains a CGSC Alumni website for former students so that they can remain in contact with each other after graduation. Most affected are the foreign officers who return to their countries and do not retain email addresses or access to the U.S. military internet system. Many of these students become leaders in their countries and this website provides a resource for outreach to these international officers around the world.

Alumni Association Program (*Investment: \$25 per year/\$250 Lifetime*) – The Foundation administers the Alumni Association to connect CGSC alumni with the college and their classmates. In addition to the alumni website, the Foundation offers selected benefits to alumni that join the association (subscription to the semi-annual magazine, gift shop discounts, etc.). Annual and life memberships are available.

The CGSC Foundation Press (*Investment: \$75,000 per year*) – The CGSC Foundation Press is the entity through which the CGSC Foundation publishes original material. This includes the Foundation’s semiannual *Foundation News* magazine, all Simons Center publications, and other relevant materials produced by the CGSC Foundation. The CGSC Foundation Press provides for greater publication opportunities for U.S. Army Command and General Staff College students, allowing for the dissemination and distribution of the original research being done at the College, and sharing of ideas among intellectuals within the U.S. military, government and academia.

Leader Development Programs (*Investment: \$24,000 per year*) – The CGSC Foundation’s Leader Development programs serve not only as outreach programs, but they also enrich the College’s academic environment and promote leader development. The goal for this program is to share Army leader development best practices in order to promote effective leader development with our partners. Throughout the year, the Foundation will team with the CGSC Department of Command and Leadership (DCL), the Center for Army Leadership (CAL), and the School for Command Preparation (SCP) plus other academic institutions, businesses, and nonprofits to provide a unique learning experience. As examples, the Foundation has conducted “Leaders of Tomorrow” programs with Kansas State University and Park University and “Executive Leader Summits” with the University of Kansas and the CGSC School for Command Preparation. Programs can be designed to meet specific objectives of interested groups.

Mission Support for the College (*Investment: \$12,000 per year*) - The CGSC Foundation provides CGSC support for representational events such as the annual Eagle Owl, Australian, and French student exchange exercises, challenge coins for the Deputy Commandant, support to the Commandant’s reception, sponsorship of the CGSC IRC WorldQuest team, and sponsorship of attendance by faculty and students at various academic conferences and symposia.

Staff Ride Program (*Investment: varies by location and number of participants*) – The CGSC Foundation conducts a tailored immersion experience to discuss leadership, explore the human dynamic, and conduct team-building with your organization’s key personnel while experiencing first-hand the thrill of an historically significant battle. The unique combination of an off-site retreat combined with proven leadership development techniques for groups from 4 to 10 leaders, the Staff Ride allows you to invest in your company’s leaders, develop your management team, and experience battlefield decisions, all under the tutelage of experienced facilitators who have successfully trained senior military and corporate leaders on battlefields around the world. You chose your leadership objectives and the venue (Gettysburg, The Little Big Horn, or Vicksburg) and the Foundation will provide you an unforgettable learning experience.

The Arter-Rowland National Security Forum (*Investment: \$10,000*) – The Arter-Rowland National Security Forum is a membership-only exclusive networking club for alumni of the Foundation’s National Security Roundtable interested in keeping abreast of relevant information about national security issues. Members of the Forum meet periodically at guest speaker breakfast events in downtown Kansas City. National and regional guest speakers representing all elements of national power (Diplomatic, Informational, Military and Economic) highlight the breakfast meetings. The Forum is named after Lt. Gen. (Ret.) Robert Arter, Founding Chairman of the CGSC Foundation, and Mr. Landon Rowland, the Foundation’s first major donor who was well-known in Kansas City for his keen interest in national security issues.

Walk and Talk Program (*Investment: \$6,000 per year*) – The Foundation’s “Walk and Talk” program is a direct means of educating community leaders, business groups, or individuals about CGSC, Fort Leavenworth and the Foundation’s mission in support of the College. The standard walk and talk experience includes a tour of the Fort Leavenworth post and learning about its rich history, a tour of the Lewis and Clark Center, home of CGSC, and briefings about Army leader development and CGSC’s role in that process. Given enough time and available resources, the Foundation may also coordinate for visitors to participate in hands-on computer simulations and visits to classrooms with students.

CGSC Foundation Gift Shop (*Investment: \$3,000 per year*) – The Foundation’s gift shop provides unique items for sale to the public to raise awareness of the College and the Foundation and reconnect alumni with the College. Sponsor’s signs, logos, and products can be displayed and/or sold in the gift shop.

Special Programs, Projects and Events (*Investment will vary*) – Throughout the years the CGSC Foundation has been asked by the College leadership to support different initiatives pertinent to the times. In addition, the CGSC Foundation has conducted golf tournaments, Distinguished Leadership Award dinner events, the Celebration of International Friendship to honor the new class of international officers, and others. These events offer sponsorship opportunities at different giving levels with each level providing donors unique opportunities to be involved and recognized. They serve as outreach events for both the College and the Foundation.

Soldier & Family Support – Enriching the Lives of Our Military Families

Ike Skelton Combined Arms Research Library Reading Programs (*Investment: \$5,000 per year*) – Each year the CGSC Foundation provides sponsorship that enables the library to purchase unique materials and services that enhance the youth and adult reading programs including a Lego room, support for “Dr. Seuss Day” and “Dress Like a Pirate” days, and prizes for achievement levels..

Support to Fort Leavenworth Army Community Services (*Investment: \$7,500 per year*) – The CGSC Foundation donates annually to Fort Leavenworth’s Army Community Services (ACS) to directly benefit programs designed for Soldiers and families. ACS offers numerous classes and programs to enhance military family resiliency as well as counselors to assist military families with various issues.

CGSC Foundation Scholarship Program (*Investment: \$10,000 per year*) – In previous years, the CGSC Foundation has supported the Fort Leavenworth Spouse’s Club in offering scholarships. The Foundation now conducts its own nationwide competitive scholarship program for high school and college children and grandchildren of CGSC students, faculty and alumni. The sponsoring alumni must be life members of the Foundation’s Alumni Association.

International Military Student and Family Event (*Investment: \$3,000 per year*) - Each year the CGSC Foundation sponsors a family friendly event designed to allow for the international students and their families to socialize with their fellow students and faculty in a setting outside the academic environment.

Operation International (*Investment: \$3,000 per year*) – The CGSC Foundation provides support to the Leavenworth/Lansing Area Chamber of Commerce “Operation International” program each year. The key aspect of Operation International is their program to ensure every CGSC international student and their family has a local off-post sponsor. Additionally, Operation International hosts a “Traditional American Thanksgiving Celebration” for the international families, as well as orientation courses for the international spouses and children, local day trips and tours, and other events.

Special Programs, Projects and Events (*Investment will vary*) – As with other areas of the Foundation’s mission, special needs or initiatives may require support to Soldiers and families of CGSC students and faculty. In the past the Foundation has conducted conferences for women, family workshops, support for resiliency training and programs, and more.

CGSC Foundation Leadership

The CGSC Foundation, Inc., is a 501 (c)(3) non-profit educational corporation that supports exclusively the U.S. Army Command and General Staff College. We have a strong management team and a committed Board of Trustees. Each Trustee makes a financial commitment in support of our vision, mission and goals. Our current list of members of the board of trustees is available at www.cgscfoundation.org.

CGSC Foundation, Inc. Tax Exempt Status Letter

INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: JUN 15 2006

COMMAND AND GENERAL STAFF COLLEGE
FOUNDATION
C/O WILLARD B SNYDER
8014 STATE LINE RD STE 203
LEAWOOD, KS 66208

Employer Identification Number:

20-4254979

DLN:

17053090003036

Contact Person:

TERRY W BREWER

ID# 31227

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending:

December 31

Public Charity Status:

509(a)(2)

Form 990 Required:

Yes

Effective Date of Exemption:

December 28, 2005

Contribution Deductibility:

Yes

Advance Ruling Ending Date:

December 31, 2010

Dear Applicant:

We are pleased to inform you that upon review of your application for tax exempt status we have determined that you are exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code. Contributions to you are deductible under section 170 of the Code. You are also qualified to receive tax deductible bequests, devises, transfers or gifts under section 2055, 2106 or 2522 of the Code. Because this letter could help resolve any questions regarding your exempt status, you should keep it in your permanent records.

Organizations exempt under section 501(c)(3) of the Code are further classified as either public charities or private foundations. During your advance ruling period, you will be treated as a public charity. Your advance ruling period begins with the effective date of your exemption and ends with advance ruling ending date shown in the heading of the letter.

Shortly before the end of your advance ruling period, we will send you Form 8734, Support Schedule for Advance Ruling Period. You will have 90 days after the end of your advance ruling period to return the completed form. We will then notify you, in writing, about your public charity status.

Please see enclosed Information for Exempt Organizations Under Section 501(c)(3) for some helpful information about your responsibilities as an exempt organization.

We have sent a copy of this letter to your representative as indicated in your power of attorney.

Sincerely,



Lois G. Lemmer

Director, Exempt Organizations
Rulings and Agreements

Enclosures: Information for Organizations Exempt Under Section 501(c)(3)
Statute Extension

Letter 1045 (DO/CG)

[At Fort Leavenworth,] every morning on the way to play war games and read military history, I felt thrilled to be walking along the roads that had known the footsteps of George Armstrong Custer, Philip Sheridan, Dwight Eisenhower, George Patton, and other storybook soldiers.



Until now, the infantry battalion of a few hundred men had been my universe. Leavenworth's mission was to raise our vision above the horizon of a battalion-level infantry officer and give us an understanding of the larger canvas of warfare. For the first time, in concentrated form, I began dealing with artillerymen, tankers, engineers, signal corpsmen, quartermasters...Thirty-eight weeks later, we were expected to know how to move a division of twelve to fifteen thousand men by train or road, how to feed it, and above all, how to fight it.

– From *My American Journey*

by **General Colin L. Powell**

65th U.S. Secretary of State

12th Chairman of the Joint Chiefs of Staff



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