Your response

Question	Your response
Question 1: Do you agree that we have identified the correct aims, sup- porting principles and features of the USO? Do you consider that these should continue to be respected as far as possible when assessing poten- tial changes to the USO?	No We believe the postal service should promote social co- hesion, economic growth and should facilitate key inter- actions between citizens and state The USO supports a service that is only available to the general public via Royal Mail. Unlike the parcels market, the letters/large letters market can only be accessed by the general public via Royal Mail and therefore, the price caps are more keenly felt by the users of this service.
Question 2: Do you agree with our as- sessment of the direction of change in postal needs of residential (includ- ing vulnerable) users and SMEs? Are there other factors relevant to their future demand which we have not considered?	Whilst there is undoubted change due to emails, cost is a factor, as is the social and community aspect of regular delivery people and postmasters. The price to the con- sumer has not been fully evaluated as a factor in de- mand Future demand is impacted by the inefficiency of RM, even with less mail and more automation, prices have in- creased exponentially above inflation over the years
Question 3: Do you agree with our assessment of the bulk mail market? Are there other factors relevant to its future evolution which we have not considered?	We do not agree with Ofcom's assessment that bulk mail is not time-critical. We feel cost is the driver towards dig- ital communication, and the inefficiency of RM which pushes towards more costly services such as Special De- livery. Whilst the bulk mail market sits outside the USO, does its price sensitivity have a detrimental impact on the charges RM impose onto the general public for access to letters/large letters markets which sits inside the USO.
Question 4: Are there specific events/changes that could trigger a significant change in demand for large mail users, including public ser- vices?	Confidential? – N If electricity, telecoms or the internet were impacted, electronic mail could not be sent

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Question 5: Do you agree with our proposed approach to estimating the financial burden of the USO?	No. Would changes to the USO make it easier for RM to remain inefficient?
	No information is given as to how 'unfair' is determined
	Is it the USO as the problem or inefficiencies within RM which are challenging the profitability of the group?
	There are industries such as the greetings card industry, that is heavily reliant on the USO services, specifically within letters/large letters market, and therefore, any changes in prices are going to have a detrimental impact on those industries. Therefore it is imperative that Ofcom doe everything they can to ensure that RM is working as efficiently as it possibly can, rather than al- lowing RM to simply increase USO prices.
Question 6: Do you agree with our considerations regarding the unfair- ness of the financial burden of the USO?	We believe that a full and impartial review of the finan- cial burden should be undertaken, including the ineffi- ciencies within RM, before the answer to 'unfairness' can be adequately given
Question 7: Do you agree with our considerations regarding the impact of the financial burden of the USO?	As above, we believe this cannot be properly assessed and answered without a full review of the financial bur- den of the USO
Question 8: Do you agree with our analysis of the different options avail- able to change the USO and the im- pact of those changes on residential (including vulnerable) users, SMEs and bulk mail users? If not, please ex- plain why and set out any option(s) which we have not considered.	No, we do not agree. Our experience is customers want to know that when they post an item, that it will arrive on time. We do not agree with the three options pre- sented. Once again, Ofcom are again enabling the ongo- ing inefficiency within RM.
	The two incentives given for a changed USO show that Ofcom are focusing on the wrong thing. The focus should be on the inefficiency within RM given its market domi- nance, and on improving the first class standard and large letters service which is what we believe consumers want.
	The main thrust of the USO is to ensure fairness as far as cost and service to the consumer, rather than profits for the service provider.
	If Ofcom enables RM to exit the USO, the first thing they will do is slash the service provisions without reducing the price. How can that be good for the consumer?

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	Again, if RM exits the USO, this may have a detrimental impact on equality of access for those who live in more remote and rural areas, where the only access to ser- vices they currently have is via RM.
Question 9: Which option(s) do you consider would be most appropriate to address the challenges we have identified, while also ensuring that users' needs are adequately met?	Inefficiencies within RM. RM took the profits within the good years and have not addressed the inefficiencies whilst the market conditions were favourable
Question 10: Do you have any other views about how the USO should evolve to meet users' needs?	The fundamental aspect of the USO does not need to evolve. However as technologies change, that enables the delivery of items six days a week nationally. RM have a duty to ensure they are maintaining its costs at a level that enables the USO to be met. The USO supports far more economically, socially and fi- nancially, than RM

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