

# Highlights

Take a look at our ambitions and progress in 2023 in all five focus areas of our sustainability agenda.

## Food systems<sup>1</sup>

Dairy project, Bangladesh



### AMBITION

Work together with stakeholders to continuously improve food security and reduce food loss and waste, while improving livelihoods and increasing access to food.

<sup>1</sup> 'Food systems' refers to all the elements and activities related to producing and consuming food and their effects, including economic, health and environmental outcomes. Source: <https://www.oecd.org/food-systems/>

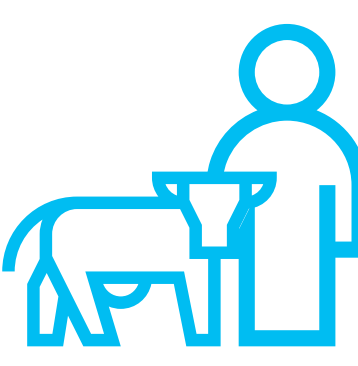
### PROGRESS IN 2023

Unveiled an action-oriented approach towards food systems transformation establishing four key pathways with targets.



29,300

farmers (99% smallholders) participated in Dairy Hub projects with three new projects added in Colombia, Nepal, and India.



64 million children in 49 countries received milk or other nutritious beverages in Tetra Pak packages through school feeding programmes.



Introduced a range of innovative postbiotic food solutions for beverages, dairy products, ice cream and cheese in collaboration with AB Biotek Human Nutrition and Health.



## Circularity

National Geographic, Kenya

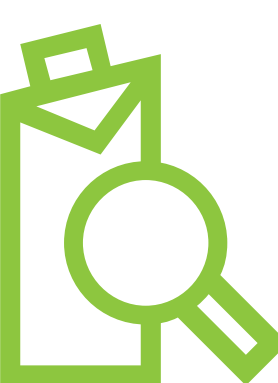


### AMBITION

Drive circular solutions by designing recyclable food and beverage packaging, using recycled and renewable materials, and expanding collection and recycling to keep materials in use and out of landfills. Design equipment that helps customers increase their energy, material and water efficiency, and lifetime of which can be further extended by repair and refurbishment.

### PROGRESS IN 2023

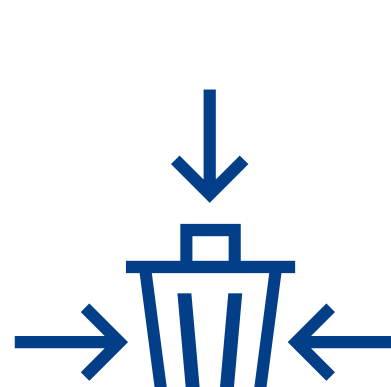
~€100 M invested in packaging research and development.



133 certified renovated pieces of equipment delivered compared with 106 in 2022.



~€40 million invested in recycling programmes worldwide.



1.3 million tonnes

of carton packages were collected and sent for recycling – a 7% increase<sup>2</sup>.



<sup>2</sup> Compared to 2022

## Climate



### AMBITION

Take action on mitigating climate change by decarbonising our operations, our products and our value chain.

### PROGRESS IN 2023

Reduced GHG emissions across the value chain by 20% compared to our 2019 baseline.

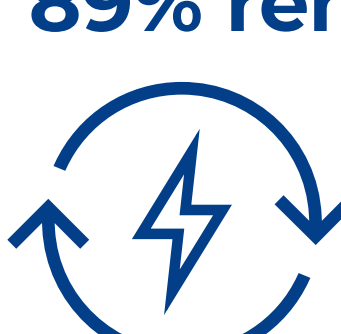


Reduced emissions from our own operations<sup>3</sup> by 47%, upstream emissions by 21% and downstream emissions by 17%<sup>4</sup>.

Climate rating **A-** awarded by CDP<sup>5</sup>



89% renewable electricity consumption across our operations.



<sup>3</sup> Scopes 1, 2 and business travel  
<sup>4</sup> Compared to our 2019 baseline  
<sup>5</sup> CDP is a global disclosure system in which companies report how they measure and manage their impacts and opportunities for the areas of climate, forests and water. Each area is scored by CDP based on completeness of disclosure and performance. Source: <https://www.cdp.net/en>

## Nature

The Araucaria Conservation Programme, Brazil



### AMBITION

Work with our own operations, suppliers, and customers to reduce the impacts of our value chain on nature.

Work to achieve global water resilience and restore landscapes, contributing to halting and reversing nature loss.

### PROGRESS IN 2023



**The Araucaria Conservation Programme:**

identified five new properties with a potential of 1,300 hectares for restoration.

Established our **Approach to Nature** with targets and actions to reduce impacts.

Forest rating **A** and water rating **A-** awarded by CDP.



28.9% reduction

in solvent emissions in our operations through production process improvements<sup>6</sup>.

<sup>6</sup> Compared to 2022

## Social sustainability



### AMBITION

To respect human rights across our operations and value chain, creating positive social impact<sup>7</sup>.

### PROGRESS IN 2023

Strengthened work to implement our commitment to the **United Nations Guiding Principles on Business and Human Rights**,

including prioritising human rights risks, initiating action plans and building awareness and capacity.



Developed country-specific action plans based on **engagement with informal waste collection workers**.



23% ↑

Percentage of **women in senior positions** increased from 14% in 2020.



<sup>7</sup> By positive impact we mean driving better outcomes for our workforce for workers and communities in our supply chain, for workers in collection and recycling, and for people in our value chain in the areas of labour, discrimination, hazardous working conditions and sustainable income, among others