No. 74359 June 1986.

Memorandum

of

The Society of Motor Manufacturers and Traders Limited

THE COMPANIES ACTS

COMPANY LIMITED BY GUARANTEE

AND NOT HAVING A CAPITAL DIVIDED INTO SHARES

Memorandum of Association

The Society of Motor Manufacturers and Traders Limited

- 1. The name of the Company is "THE SOCIETY OF MOTOR MANUFACTURERS AND TRADERS LIMITED"
- 2. The registered office of the Company will be situate in England.
- 3. The objects for which the Company is established are:
- (a) To encourage and promote in the United Kingdom and abroad the interests of the motor industry (which expression includes manufacturers of and traders in land vehicles and all component parts thereof and accessories thereto, and manufacturers and traders engaged in ancillary and allied trades).
- (aa) To provide for the motor industry the means of formulating, making known and influencing general policy affecting the industry in regard to industrial, economic, fiscal, commercial and technical questions, and to act as a national point of reference for those seeking the industry's views.
- (ab) To develop the contribution of the motor industry to the national economy.
- (ac) To watch over and encourage the motor industry's efficiency and competitive power and to provide advice, information and services to that end.
- (b) To give the Legislature, Public Bodies. Companies, Clubs and others facilities for ascertaining the views of companies, firms and persons engaged in the Motor Industry as regards matters directly or indirectly affecting that industry, and to confer with any Public Bodies, Companies, Clubs or others with reference thereto.
- (c) To originate and promote improvements in the law and to support or oppose alterations therein, and to effect improvements in administration, and for the purposes aforesaid to petition Parliament and take such other steps and proceedings as may be deemed expedient.
- (d) To afford advice to and disseminate information amongst its members generally on all matters affecting the Motor Industry, and to print, publish, issue, circulate and give access to such papers, periodicals, books, circulars and other literary undertakings as may seem conducive to any of the objects of the Company.
- (e) To improve the technical and general knowledge of companies, firms and persons engaged in the Motor Industry or in any employment, manual or otherwise, in connection therewith.
- (f) To promote just and honourable practice in the conduct of business, and to suppress malpractice.
- (g) To consider and discuss all questions affecting the Motor Industry, and to procure the delivery of lectures on subjects of interest to companies, firms or persons engaged in such industry.

- (h) To cultivate and obtain reciprocal relations with kindred institutions in the United Kingdom or in other countries.
- (i) To establish, form and maintain a collection of models, designs, drawings, and other articles of interest in connection with the Motor Industry.
- (i) To nominate arbitrators and umpires on such terms and in such cases as may seem expedient.
- (k) To encourage the discovery of and investigate and make known the nature and merits of inventions which may seem capable of being used by companies, firms, or persons engaged in the Motor Industry,
- (1) To conduct, hold and promote, or assist in the conduct, holding and promoting of shows, exhibitions, competitions, races, trials and matches connected with the Motor Industry generally, and to give and contribute towards prizes, cups, stakes, and other rewards.
- (m) To adopt such means of making known any of the objects of the Company as may seem expedient, and in particular by advertising in the Press, by circulars, by publication of books and periodicals, and by any other means,
- (n) To establish, subsidise. promote and co-operate with, become a member of, act as or appoint agents or delegates for, control, manage, superintend or otherwise assist any clubs, associations and institutions incorporated or not incorporated with objects altogether or in part similar to those of the Company.
- (o) To acquire by purchase, exchange, ease, hiring or otherwise any land, buildings, machinery, plant or other property desirable to be acquired for any of the purposes of the Company.
- (p) To enter into any arrangement with any Governments or authorities (international, national, local or otherwise) that may seem to be conducive to the Company's objects or any of them, and to obtain from them and exercise any rights, privileges, licences and concessions which may seem desirable.
- (q) To raise or borrow money on any terms or conditions upon the security of Debenture Stock, Debentures, mortgages of or charges upon, all or any of the property and assets of the Company, present or future, or without any such security, and to make, accept, endorse, and execute promissory notes, bills of exchange, and other negotiable instruments, and to issue and grant receipts and acknowledgments of moneys received or held on deposit or otherwise.
- (r) To apply the money of the Company in any way in or towards the establishment, maintenance, benefit or extension of any association, institution fund, exhibition or show intended to advance the interests of the Motor Industry or for the benefit of any workmen or their families, and whether or not in common with other classes or persons, and to contribute to any fund raised by local or public subscription for any purpose whatever or to any charitable object.
- (s) To form, establish and bring out, or assist in bringing out, any other companies or company with limited liability, having objects similar or partly similar, to those of this Company and to subscribe for and take shares or debentures, bonds or obligations of any such companies or company, and guarantee the payment of any securities issued by any such company.
- (t) To invest in any manner authorised by the Council of the Company, or any Committee to which the Council has for the time being delegated responsibility for the Company's financial affairs, monies not immediately required for the purposes of the Company, and to lend money at interest upon securities or otherwise.
- (u) To do all such lawful things as the Company may deem incidental or conducive to the attainment of any of the aforesaid objects, or otherwise for furthering the interests of the Company, and either in this country or abroad, and either alone or in conjunction with, or as factors, agents or trustees for other companies, firms or individuals, and so that in carrying out any of the objects of the Company, regard shall be had to the interests of the Members generally.

4. Every member of the Company undertakes to contribute to the assets of the Company in the event of the same being wound up during the time that he is a member, or within one year afterwards, for paying off the debts and liabilities of the Company contracted before the time at which he ceases to be a member, and the costs, charges and expenses of winding up the same, and for the adjustment of the rights of the contributories among themselves such amount as may be required not exceeding £1.

WE, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association.

NAMES. ADDRESSES, AND DESCRIPTIONS OF SUBSCRIBERS FREDERICK RICHARD SIMMS. Consulting Engineer, 6 Charles Street, Berkeley Square, W. HENRY GEORGE BURFORD, A.M,I.M.E., Manager Public Co., 12 Rennard Road, Shepherd's Bush, W. WILLIAM MALESBURY LETTS. Managing Director Public Co., Ferndale, Muswell Hill, N. CHAS. JARROTT, Manufacturer, 4 Regent Street, London. S. F, EDGE, Director Public Company, 14 New Burlington Street, Regent Street, W. J. SIDNEY CRITCHLEY. Mechanical Engineer, Victoria Works, Lambeth, SE. D. FARMAN. Mechanical Engineer, 21 Kingdon Road, West Hampstead. Dated the 15th day of July. 1902

Witness to the above signatures:

RALPH J. PUGH,

Secretary to Public Company.

16 Applegarth Road, Brook Green W.